

BATTERY PARK CITY: URBANITY AND HUMANITY FOR AN IN-TOWN NEW TOWN THE DESIGN OF INTERIORS, AN EXPANDING FIELD FOR ARCHITECTS IT'S NOT JUST THE CITIES: A NEW SERIES OF ARTICLES BY ALBERT MAYER BUILDING TYPES STUDY: MUSEUMS FOR TODAY'S COMMUNITIES STRUCTURE THAT SUITS ARCHITECTURE THAT SUITS ACOUSTICS SEMI-ANNUAL INDEX / FULL CONTENTS ON PAGES 4 AND 5

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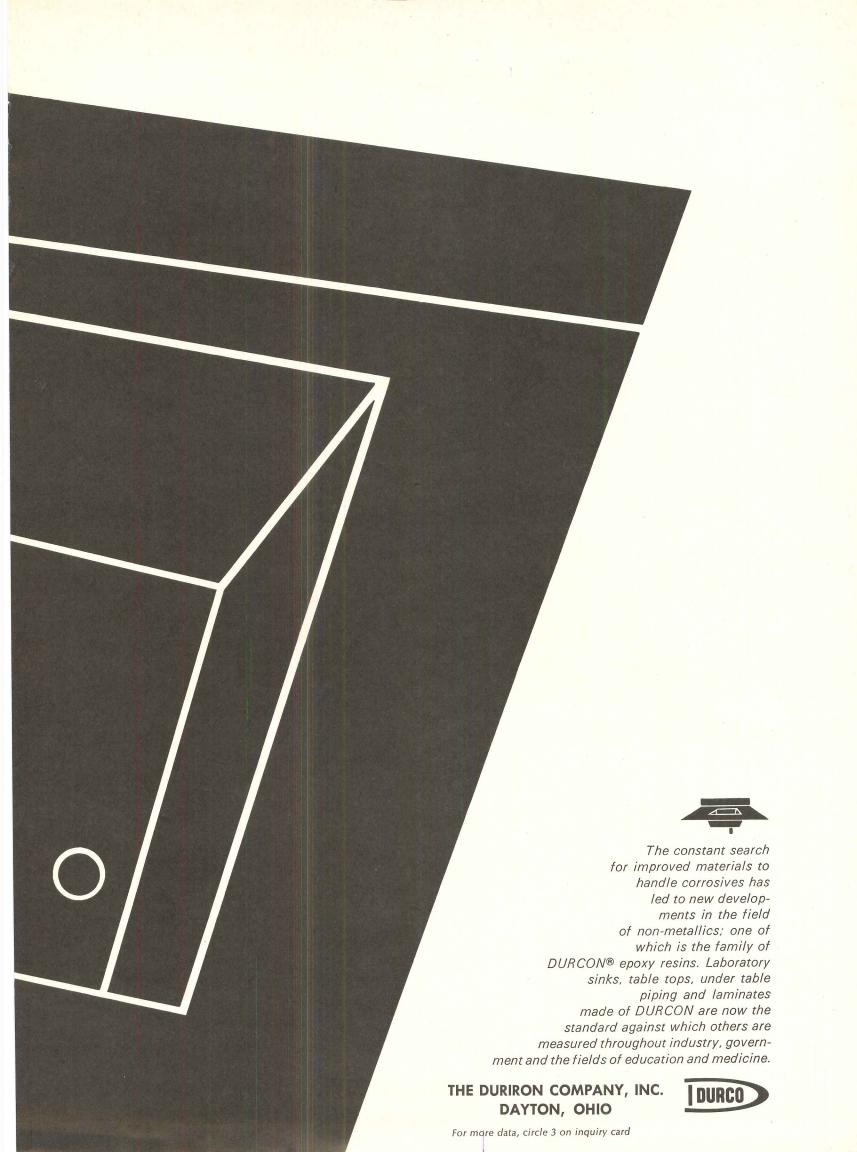
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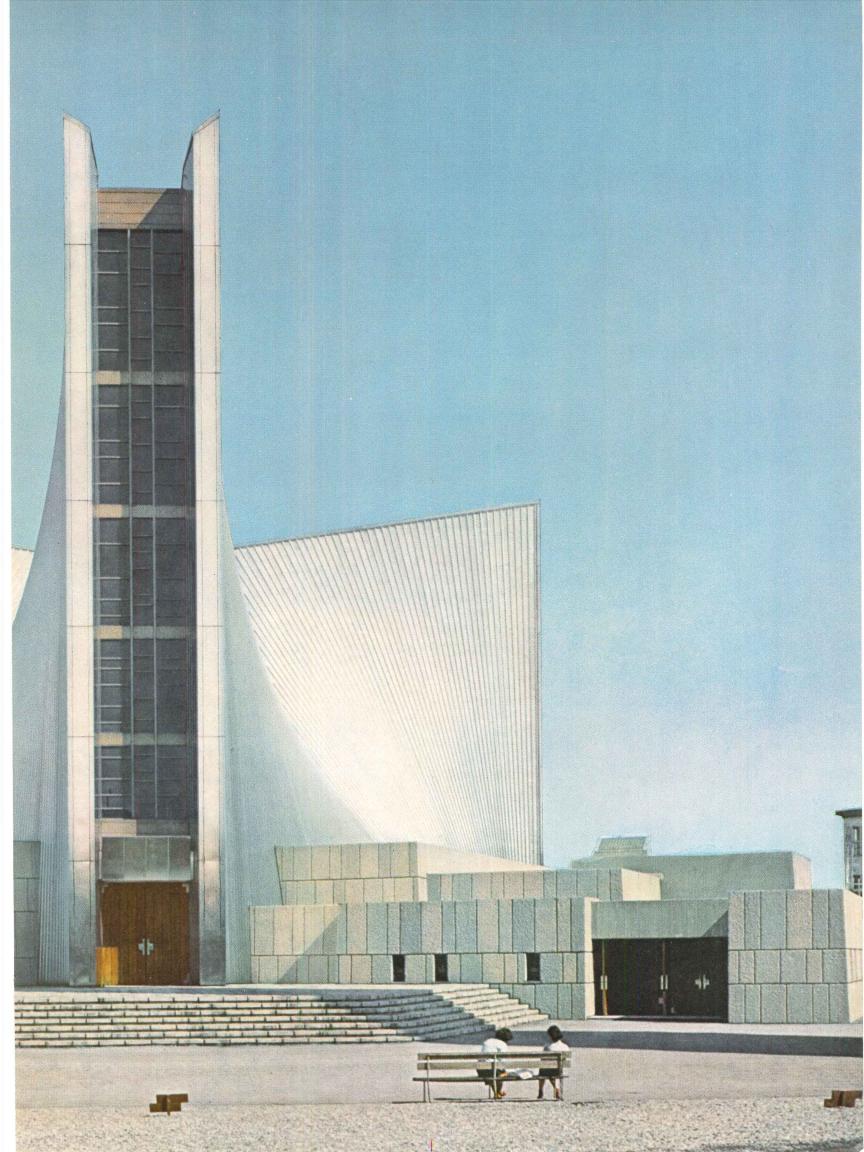
and texture of the masonry.

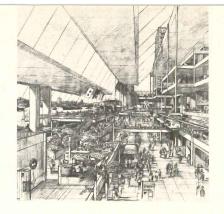
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Cover: Battery Park City, interior perspective Architects: Joint project of Harrison & Abramovitz, Philip Johnson & John Burgee and Conklin & Rossant Drawing by James Rossant

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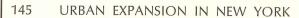
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ARCHITECTURAL RECORD, June 1969, Vol. 145, No. 7. Published monthly, except May, when semi-monthly, by McGraw-Hill, Inc., 330 West 42nd Street, New York, New York 10036. CORPORATE OFFICERS: Shelton Fisher, President and Chief Executive Officer; John L. McGraw, Chairman; John J. Cooke, Vice President and Secretary; Gordon W. McKinley, Vice President and Treasurer. SUBSCRIPTION RATE: for individuals in the fields served \$6.60 per year in U.S., U.S. possessions and Canada; single copies \$2.00; further details on page 6. THIS ISSUE is published in national and separate editions. Additional pages of separate edition numbered or allowed for as follows: Western Section 32-1, through 32-10. PUBLICATION OFFICE: 1500 Eckington Place, N.E., Washington, D.C. 20002. Second-class postage paid at Washington, D.C. POSTMASTER: Please send form 3579 to Fulfillment Manager, ARCHITECTURAL RECORD, P.O. Box 430, Hightstown, N.I. 08520. Box 430, Hightstown, N.J. 08520.

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BUILDING TYPES STUDY: STORES

The scope of architecture for retail stores and shopping centers encompasses an extraordinary variety of special considerations, roughly divisible in two categories. One category has to do with the multiple points of contact through which merchandising and display disciplines are brought into harmony with building design. The other relates all of those disciplines with the even broader scope of considerations involved in urban and suburban redevelopment. The July Building Types Study will scan the interaction of these forces and show examples of how architects are dealing with them at all levels.

UNIVERSITY OF EAST ANGLIA

The first completed buildings of Denys Lasdun's new University of East Anglia, to be featured next month, establish the dominant themes of an over-all development plan which newly affirms its designer's conception of architecture as urban landscape.



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EXECUTIVE, EDITORIAL, CIRCULATION AND ADVERTISING OFFICES: 330 West 42nd Street, New York, New York 10036. Western Editorial Office: 255 California Street, San Francisco, California 94111. PUBLICATION OFFICE: 1500 Eckington Place, N.E., Washington, D.C. 20002; second-class postage paid at Washington, D.C.

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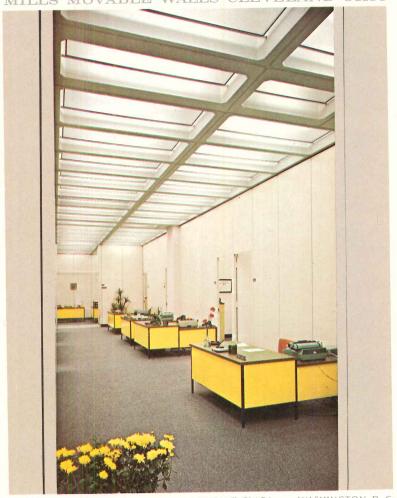
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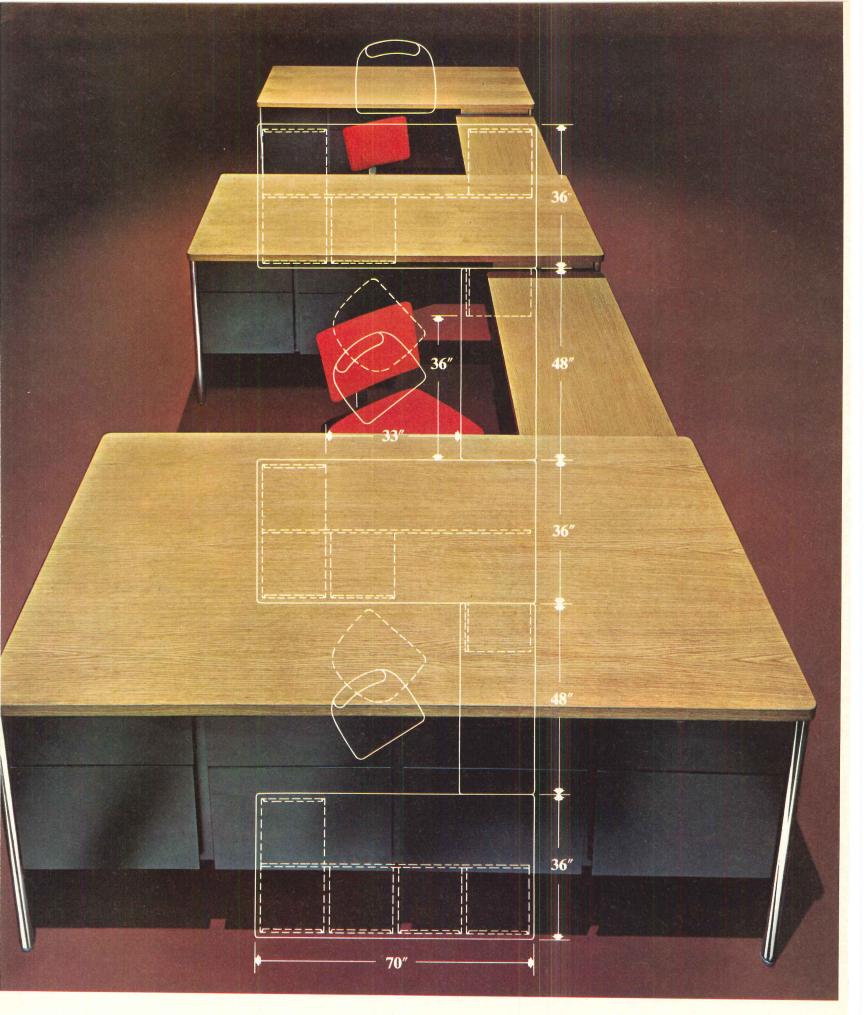
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President Nixon's first major statement on architecture

deserves three cheers from architects.

The statement came in the President's message to Congress on the District of Columbia, and therefore requires extrapolation to be considered national policy. (But see also Dr. Moynihan's speech, next page.)

Said President Nixon: "Carved out of swampland at our country's birth, the Nation's Capital City now sets a new test of national purpose. This was a city that men dared to plan-and build by plan-laying out avenues and monuments and housing in accordance with a common rational scheme. Now we are challenged once again to shape our environment: to renew our city by rational foresight and planning . . . "

The message goes on with specific proposals on matters of District self-government and transit, and then comments on Pennsylvania Avenue. "Pennsylvania Avenue should be one of the great Avenues of our Republic-as in the original vision of our Capital City—and will be so if the Pennsylvania Avenue Commission presses forward with its present plans. Already, in accordance with the Commission's plans, construction of the Presidential Building at 13th Street has been completed; construction is continuing on the new Capital Reflecting Pool, as well as buildings for the Federal Bureau of Investigation and the Labor Department. Planning is going forward for the Federal Triangle, a new Municipal Center at Judiciary Square, and an extension of the National Gallery. Our ultimate goal must be the Avenue of L'Enfant's Plan, a grand route connecting the Congress and the President's House, the vital center of the City, monumental in importance but designed for the Citizens of this Nation to enjoy at all hours for work or pleasure. I will encourage the development of this plan and submit legislation at the appropriate time . . ."

And that is good and important news. The Pennsylvania Avenue plan that the President will "encourage the development of" is, in its present form, the outgrowth of President Kennedy's "Guiding Principles for Federal Architecture." That policywhich has had such far-reaching and beneficial effects-was first presented in trialballoon form at the First Conference on Esthetic Responsibility sponsored by the New York Chapter of the American Institute of Architects (RECORD, May 1962) in a speech by "an unheralded young speaker from Washington, Daniel P. Moynihan Jr."

Two months later (RECORD, July 1962) a document with the unlikely title of "Report to the President by the Ad Hoc Committee on Federal Office Space" established for the first time a national policy on public architecture with the now-famous words: "Major emphasis should be placed on the choice of designs that embody the finest contemporary American architectural thought," and the suggestion that "as a rule" the advice of "distinguished architects" should be sought before important contracts are awarded. That report also proposed the redevelopment of Pennsylvania Avenue to make it "the great thoroughfare of the City of Washington," and suggesting a renewal of the idea first suggested by L'Enfant, Washington and Jefferson that the avenue from the Capitol to the White House should be "the 'grand axis' of the city as of the nation." That redevelopment was to take place within the framework of the McMillan Commission report of the early 1900's, which developed the plans for the Mall, the Lincoln Memorial, the Arlington Bridge, and the development of public buildings between the Capitol and the White House; within the framework of the Federal Triangle complex conceived by Secretary of the Treasury (under President Hoover) Andrew Mellon; and within the framework of the National Capital Planning Commission.

A nine-man council, chaired by Nathaniel A. Owings and including Dr. Moynihan, presented in 1964 the redevelopment plan for the Avenue that President Nixon has just reaffirmed as a national policy. There has been some implementation of the plan, as the President noted. There have been hard-won victories—such as the re-siting of the FBI Building. There have been setbacks—undistinguished commercial buildings built within the physical framework but outside the philosophical framework of the Plan. The site-acquisition for the critically important National Square has gone slowly. But the President's statement on the Plan gives it new importance and his intention to "submit legislation at the appropriate time" could give it both the muscle and the money that is needed.

There is, of course, only one Federal Triangle. But every city has its "grand axis" that needs design attention, and for which an implemented Pennsylvania Avenue Plan would stand as a new standard of design and environmental quality of the very highest order. As President Nixon said in the concluding sentences of his District of Columbia message: this "noble aim-this planning of a Capital City . . . encompasses a drive which must apply to areas of rebuilding beyond a single Avenue, and to areas of need beyond physical renovation. It infuses our knowledge of human want with a new urgency. It tests our vision of man, and of the future of his cities." And that is a statement on architecture.

-Walter F. Wagner, Jr.



"Frankly, I see a great future in restructuring the universities, provided that you include escape hatches for deans-"

Another step towards a national policy on architecture

President Nixon's strong and encouraging statement on the Pennsylvania Avenue Plan (see editorial, previous page) is a strong policy statement on the importance of quality design. Another was delivered on May 8th by Dr. Moynihan, whose speeches as Assistant to the President and head of the President's National Council on Urban Affairs can be given great weight. What is perhaps most important is his concluding message:

"The Federal Government, by its own example and by incentives, should seek to add to the amenities of the urban environ-

"Although there is little that can be stated with confidence in this area, it is hardly to be disputed that most American cities are far uglier than they need be, and that part of this ugliness is allowed, if not indeed rewarded, by Federal programs.

"Social peace is a primary objective of social policy. To the extent that this derives from a shared sense of the value and significance of the public places and aesthetic value of the city, the Federal government has a direct interest in encouraging such qualities.

"Daniel J. Elazar has observed that while Americans have been willing to become urbanized, they have adamantly resisted becoming citified. Yet a measure of this reluctance is needed. There are not half-a-dozen cities in America whose disappearance would, apart from the inconvenience, cause any real regret. But to lose one of those half-dozen would plunge much of the nation and almost all the immediate inhabitants into genuine grief. Something of value in our lives would have been lost, and we would know it. The difference between those cities that would be missed and those that would not be resides fundamentally in the combination of architectural beauty, social amenity, and cultural vigor that so sets them apart [italics ours]. It has ever been such. To create such a city and to preserve it was the great idea of the Greek civilization, and it may yet become ours as we step back ever so cautiously from the worship of the nation state with its barbarous modernity and impotent might. We might well consider the claims for a different life asserted in the oath of the Athenian City-State:

> We will ever strive for the ideals and sacred things of the city, both alone and with many;

> We will unceasingly seek to quicken the sense of public duty;

> We will revere and obey the city's

We will transmit this city not only not less, but greater, better and more beautiful than it was transmitted to us." And that is a statement on architecture!

Some new bad news about land costs

"U.S. Land Prices-Directions and Dynamics," was prepared for the Douglas Commission by Mrs. Grace Milgram of the Columbia University Institute of Urban Environment. Among its major conclusions:

Land suitable for development is increasing in price from 10 to 15 per cent each year. As a result, the report finds, the cost of the site for FHA-insured singlefamily houses increased, during the decade ending in 1966, from 14.2 per cent to 18.2 per cent of the total cost of the house.

Solutions proposed in the report: 1) Manipulation of property taxes, income taxes, and capital gains taxes to siphon off rising values of land in the path of development; 2) Land-use controls to permit more intensive use of residential sites; and 3) creation of metropolitan area land reserves —with state or Federal help if necessary from which sites could be sold or leased on terms suitable for the housing of lowincome families."

That is, of course, pretty strong medicine. But just maybe it is what is needed to curb the greedier land speculators, and put an end to truly restrictive (rather than properly protective) zoning. Which brings us to another point. . . .

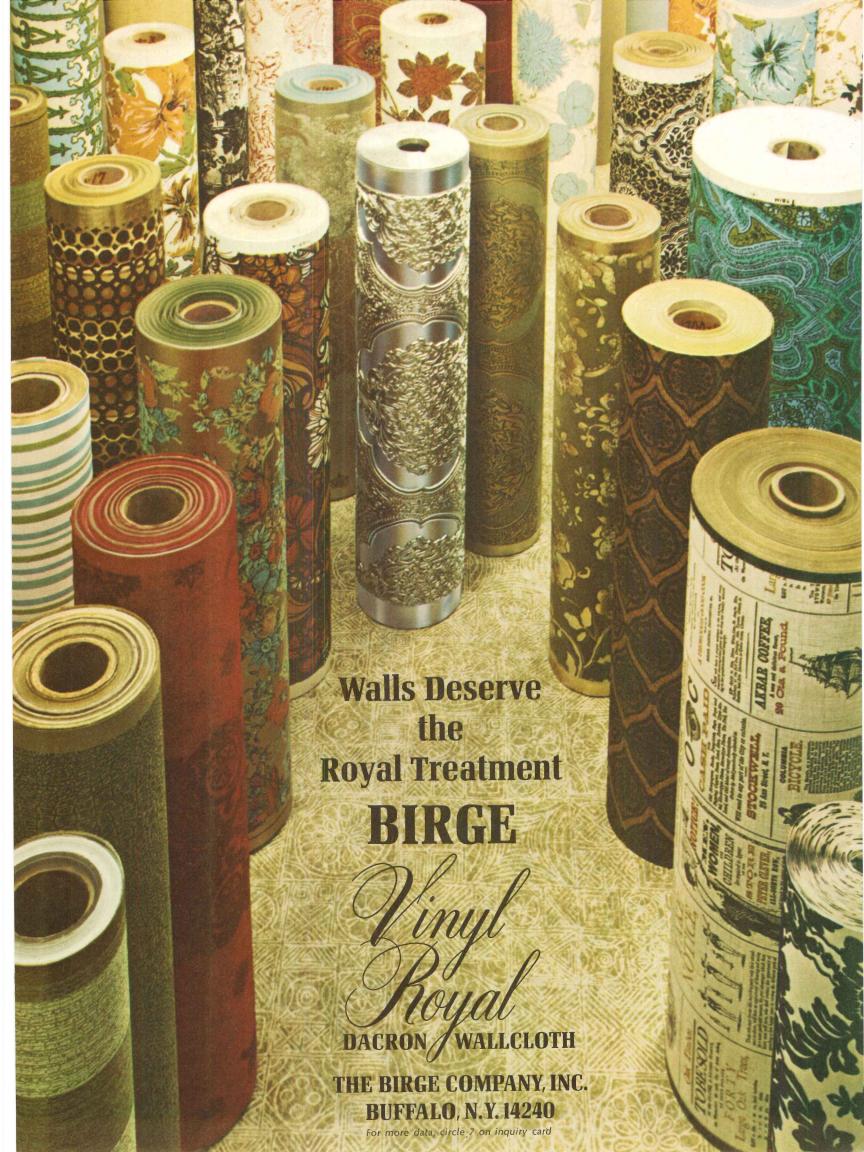
Would busting large-acre zoning accomplish what is hoped?

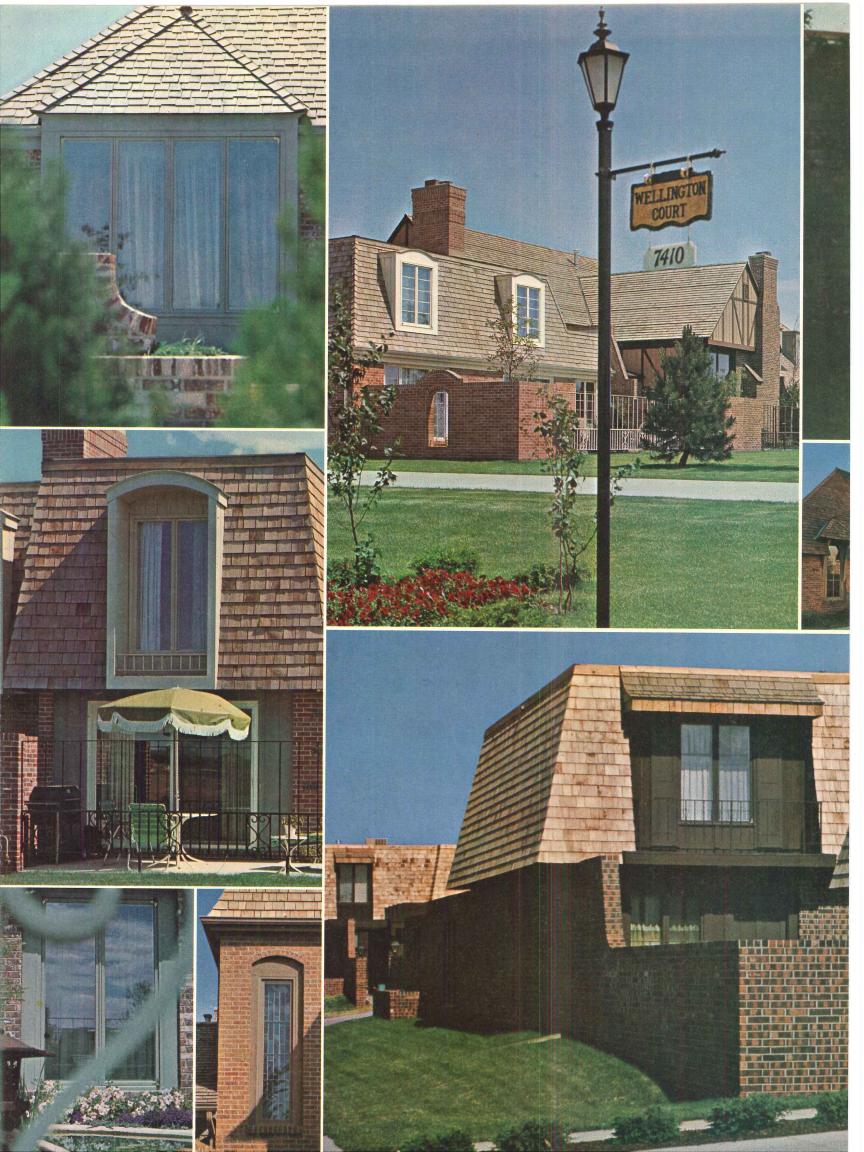
The Douglas Report itself, previously reported on in some detail in RECORD, offers as one solution to the housing problem some fresh study of "large-acre zoning." There have been some efforts by unlikely alliances of local homebuilders and black action groups from the cities to break down large-acre zoning. Quite apart from the ethical problems (on all sides) involved, the question that seldom gets asked (and never gets answered) is, it seems to me: "Will reducing lot size really decrease the cost of the lot, and will that reduction (if any) be passed along to the home buyer?" It has been my observation that when areas are rezoned, the price of the new and smaller building lot quickly climbs very close to the price of the original larger lot. In short, downzoning of land on which \$30,000 or \$40,000 houses are being built will not, it seems to me, do much for the urban slumdweller, but simply result in \$30,000 to \$40,000 houses on smaller lots.

A slogan worth remembering

A group of students at Louisiana State University, Tulane, University of Southern Louisiana, and Southern University-banded together "to organize interdisciplinary, open-end teams of young professionals to work for a better society"-sends a flyer describing their aims and objectives which includes this worth-thinking-about slogan:

"If you're not part of the solution . . . you're part of the problem."









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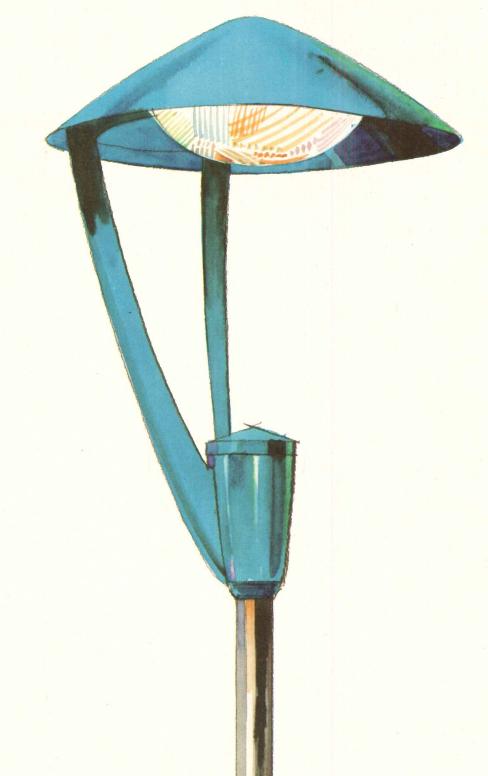
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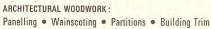


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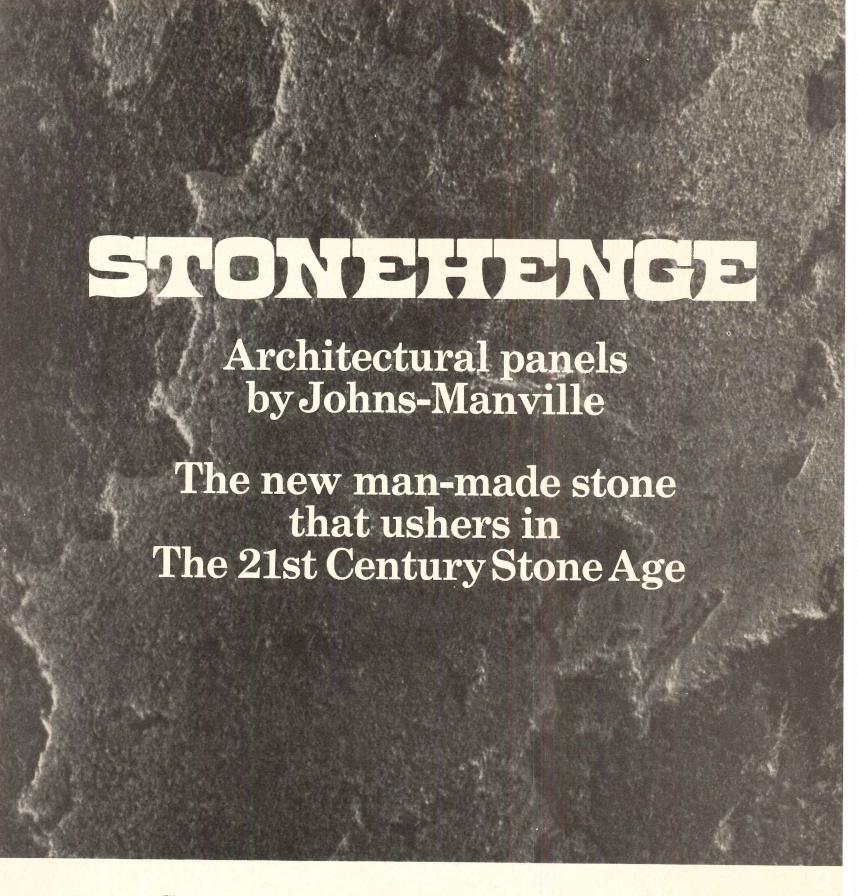
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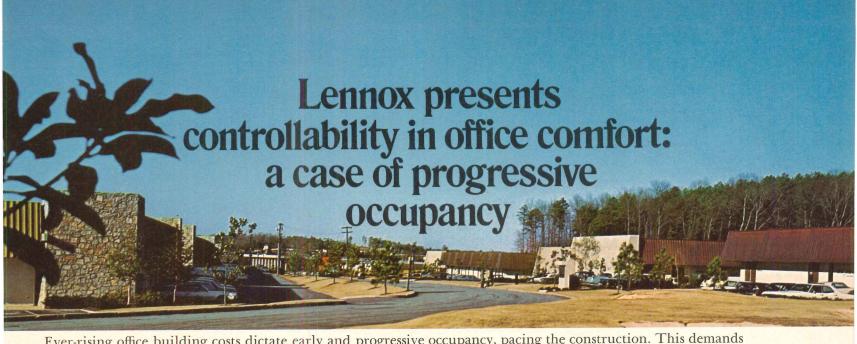
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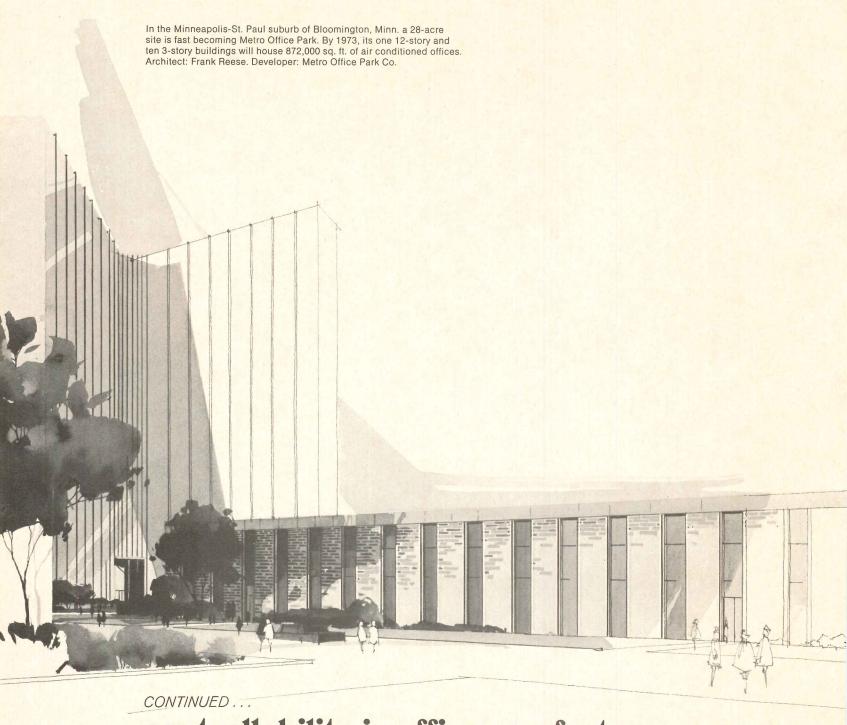




Ever-rising office building costs dictate early and progressive occupancy, pacing the construction. This demands that physical facilities—including heating and air conditioning—be able to meet the same pace. The central, ducted "micro-climates" of Lennox modular systems provide the necessary flexibility for step-by-step occupancy through the individual controllability of office comfort. continued . . .

Freeway Office Park, outside Atlanta, Georgia, is an exciting example of the suburban office complex. Ten buildings and 145,000 sq. ft. are heated, cooled and ventilated by hidden Lennox rooftop equipment. Architects: Heery & Heery. Engineers: Frank M. Brewer and Associates. Developer and general contractor: Newman & Associates.





controllability in office comfort

Many of today's newest office buildings are being designed into gracious parklike settings—in attractive, spacious complexes that combine easy suburban accessibility, tenant freedom and maximum efficiency.

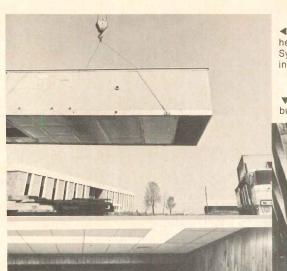
Both comfort and design requirements are ideally met by Lennox modular systems—the practical way to building-by-building completion of an office park. Rooftop mounting is fast and eliminates equipment rooms. Individual zone control can be "shifted" as rental areas change. Power SaverTM gives many days of free cooling with outdoor air, also ventilates.

Lennox units eliminate the necessity for maintaining a costly overcapacity, such as encountered where a central station system is installed. And local service

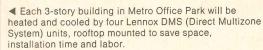
is available.

Lennox systems impose no design restrictions on you. The low-profile units can be concealed on the roof with little or no enclosure needed. They never steal valuable floor space. And their light weight allows use of non-loadbearing walls. You can design for future growth with ease, too: because these are unitary systems, building additions simply call for extra units.

There's economy, too, in the Lennox systems: roof mounting saves time and labor; the mounting frame is flashed in place with the roof, further reducing onsite labor; and these units are completely assembled, wired and tested at the factory. This means a single-source responsibility: Lennox.

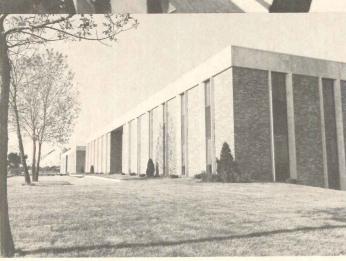


▲ Progressive occupancy during construction of the Metro buildings is offered by the modular flexibility of the Lennox DMS units.



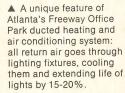
▼ Spacious interiors and gracious styling are offered in Metro Park buildings with modular comfort systems serving from the rooftops.

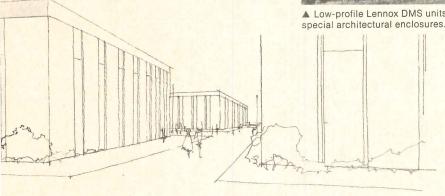




▲ Low-profile Lennox DMS units stay hidden on rooftops without







Lennox "micro-climates" assure comfort all year long-whatever the types and ages of people, in any activity, regardless of occupancy. Some zones might need cooling; others might need heat. They get what they need with Lennox.

Lennox units are available for multizone or single zone control, each perfectly compatible with the other. Gas, electric or oil heat source.

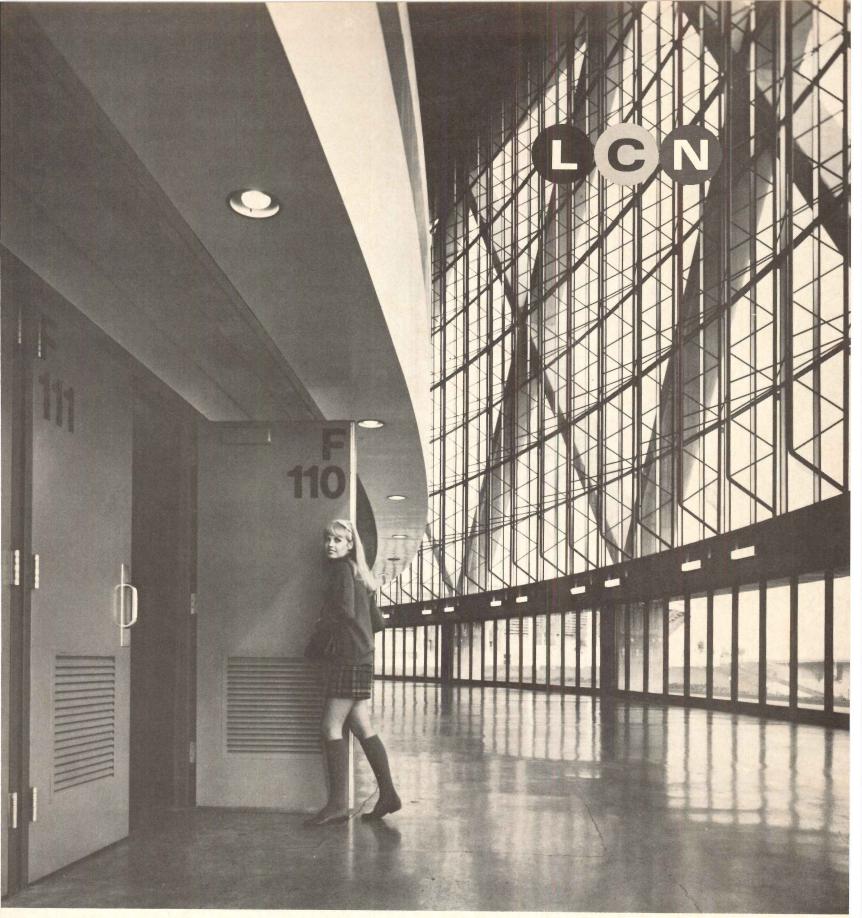
Before you plan an office building-or any other type-learn why Lennox should be your choice to recommend. See Sweet's 29a/Le-or write Lennox Industries Inc., 494 South 12th Avenue, Marshalltown, Iowa 50158.

For more data, circle 13 on inquiry card



◀ In Freeway Office Park, buildings have handsome copper mansard roofs which provide all-weather protection for walkways. Their slight rise above normal roof line is sufficient to conceal the Lennox DMS units that deliver 350 tons of cooling and 6,000,000 Btuh heating for the





Oakland-Alameda County Coliseum, Oakland, California. Skidmore, Owings & Merrill, Architects/Englneers, San Francisco.

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with LCN Smoothee® surface-mounted door closers. "Smoothees" are famed for the flawless door control they provide...for their simple good looks...for the way you can count on them for year-in, year-out, trouble-free, attention-free service. Look them up in Sweet's—or write: LCN Closers, Princeton, Illinois 61356.

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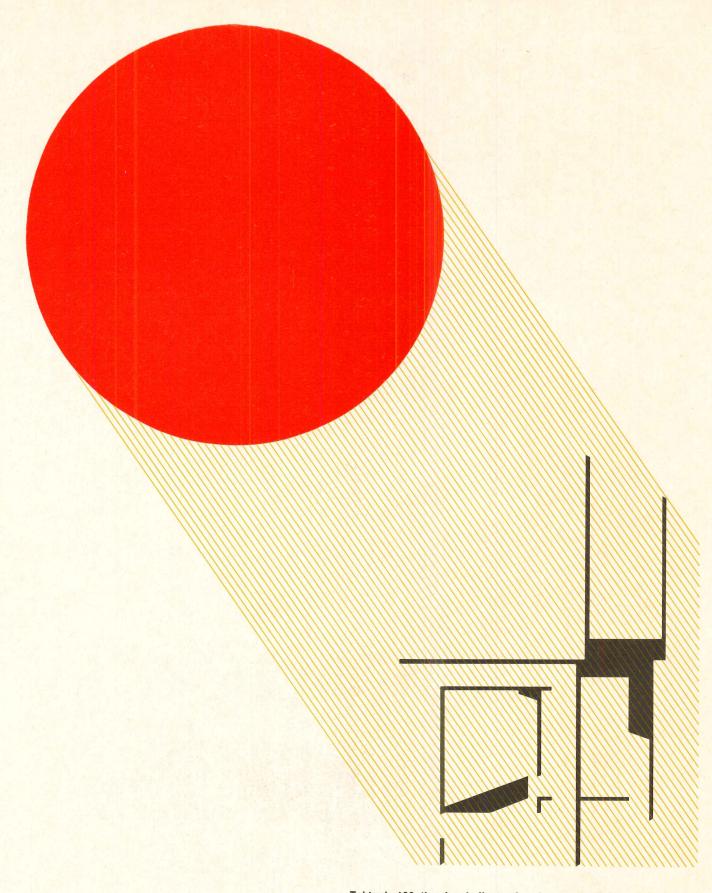
Macy's Kentile vinyl floor: it's better than brick!

In Macy's busy San Fran- (See unretouched photo cisco store, a floor has to stand up to a ton of traffic, be easy to maintain, and still face the morning looking fresh and beautiful. Big reasons why Macy's in thisand 3 other West Coast stores-selected Kentile Colonial Brick Solid Vinyl Tile.

below.) It's a dead-ringer for natural brick, yet needs no bricklayers. Can't chip or powder. Enhances any interior-commercial or residential-with brick's rugged beauty and texture at far less cost. Superior too, in comfort, quiet, and ease of cleaning. Like all Kentile

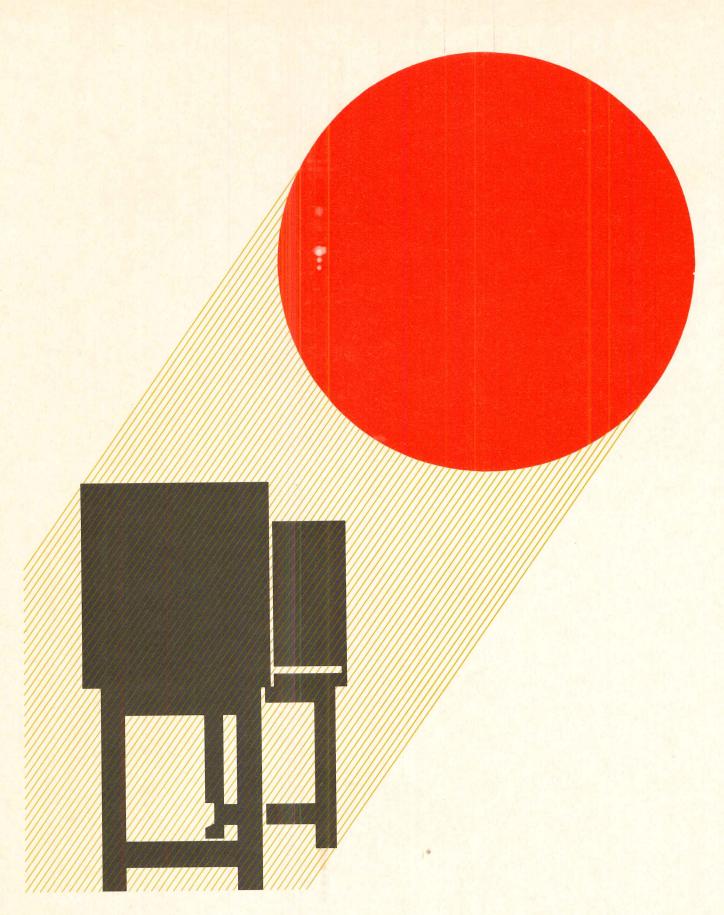
quality floors, Colonial Brick resists stains, scuff marks... and it's greaseproof. Comes in Georgetown Red (shown below) and 3 other colors. Samples? Call your Kentile® Representative. Whatever your flooring needs, he's got the objective answer.







Tektonic 100: the visual effects of environmental light and shadow on geometrical forms. This distinctive group of oak design furniture from Library Bureau, Division of Remington Rand, is characterized by its severe simplicity of design. With this pure approach, form seems to change with the movement of its environmental light source. Every piece of the Tektonic 100 group has been designed and developed with classic proportions and balance. The study habits and needs of the student have also been given prime consideration. For example, light solid-color



material is used to reduce surface contrast between desktop and printed material. And all writing surfaces have been lowered to 28 inches. Any number of color-coordinated materials can be used to provide the architect, interior designer or librarian with an infinite variety of individualized schemes. For instance, chair upholstery, insert panels for the carrels, wood tones, and optional accent colors can be matched to the draperies or carpeting. For more information on the Tektonic 100 group: carrels, tables, card catalogs, and technical equipment, contact Library Bureau.

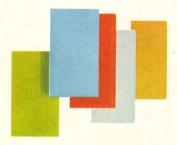
LIBRARY BUREAU BOI PARK AVE. HERKIMER, N.Y.13350

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the quiet design

offering a new unity of color, styling and environment





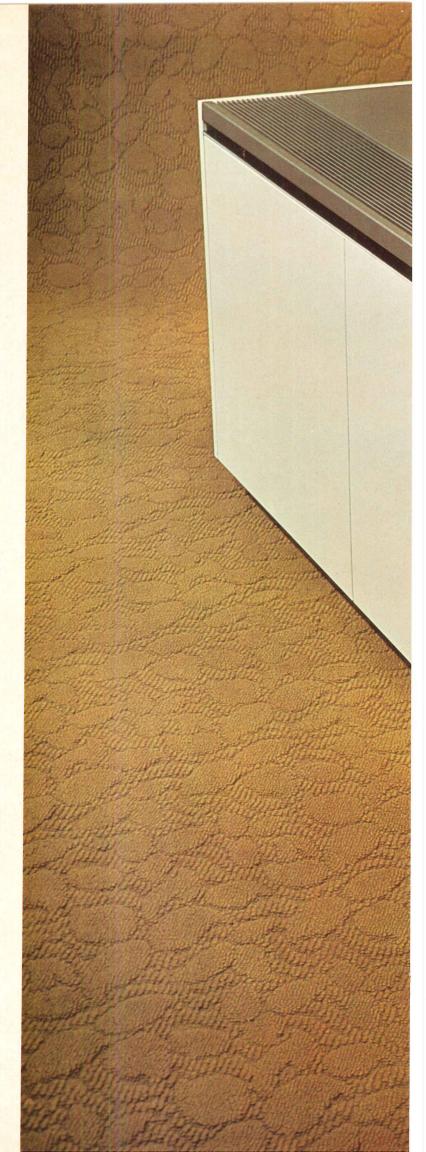
Start with the thin look of AAF/Herman Nelson's new class-room unit ventilator styling. The look of length. Uncluttered. No exposed fasteners. Clean lines that become a part of the wall. No large, shiny metal areas. Soft beige base color is complemented by a textured, vinyl-painted, long-wearing brown or gray topping.

Now you've got a year-round environmental control system that won't intrude into any room. You've got a system you don't have to design around. One that virtually becomes a part of the total classroom environment. If accent is desired, four new earth-tone colors are offered for application to front panels.

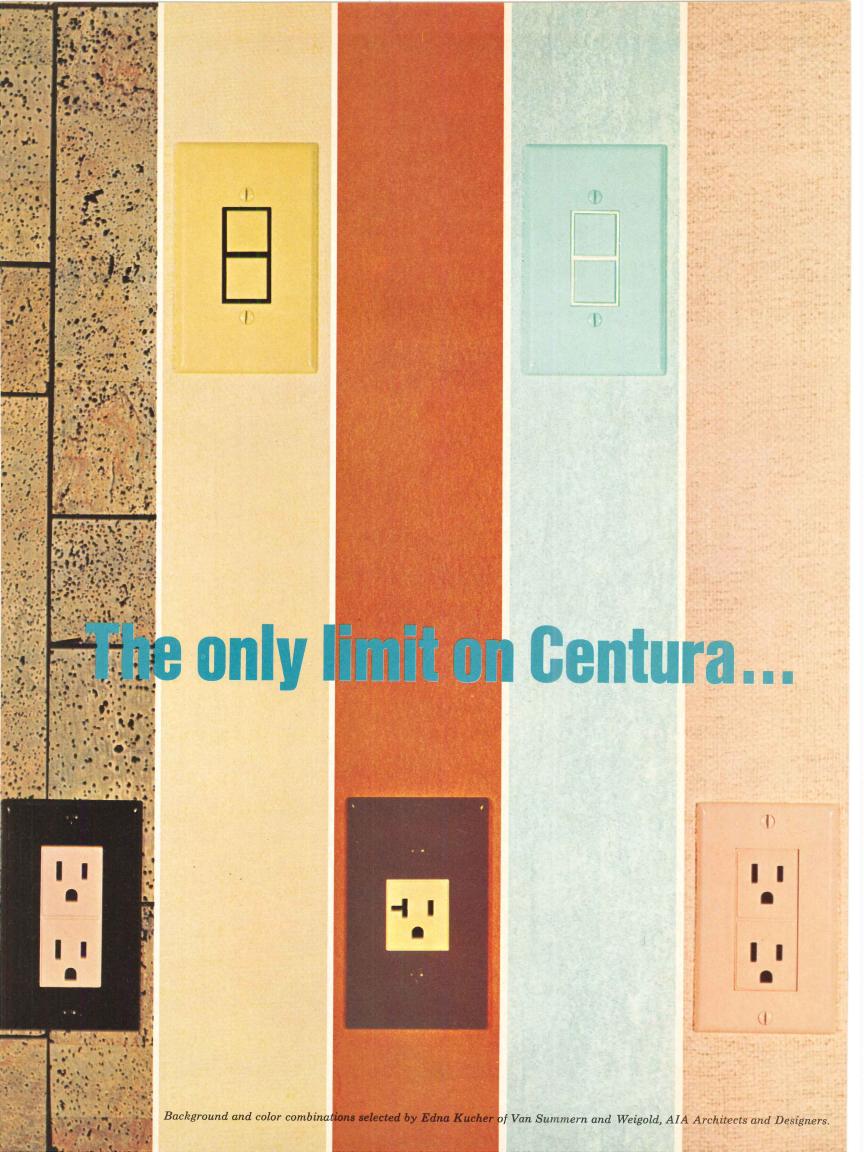
Write for new Bulletin 600 A36, "A Climate for Learning." Or see your AAF/Herman Nelson representative. American Air Filter Company, Inc., 389 Central Avenue, Louisville, Kentucky 40208.



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Weyerhaeuser[®] Panel 15 now comes in

But don't let the bright, good looks fool you.

Underneath that 10-mil textured aluminum face there's rugged Structural I exterior-type Douglas fir plywood.

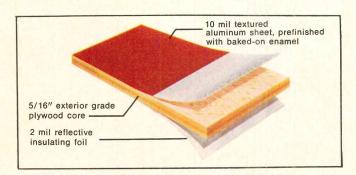
With this combination of good looks and high performance, Weyehaeuser Prefinished Siding/ Panel 15 goes just about anywhere. It's a great siding.

And a hard-working interior paneling that can take it where the going is rough. Bend it, if you like, for a mansard roof. Use it as balcony screening (you can specify double-faced panels for this kind of application). As school lavatory walls. For curtain walls. For soffits. You name it.

And Weyerhaeuser has gone a long way to help



23 basic colors. Or dream up your own.

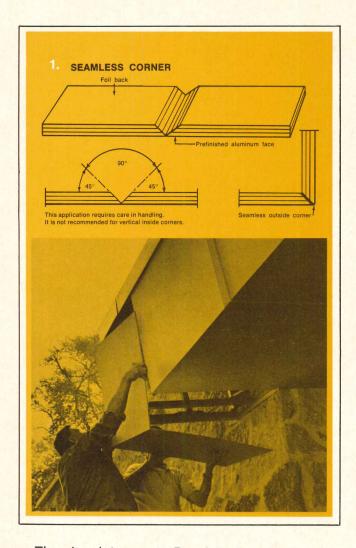


Panel 15 go even further. We have a complete line of accessories. And non-treated Panel 15 carries a Class II flame spread rating. (Panel 15 is also available with a Class I rating when required.)

Want to know more? Just send us the coupon on the next page, and we'll send you our new catalog.

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Four ways to turn a neat corner with Weyerhaeuser® Panel 15.



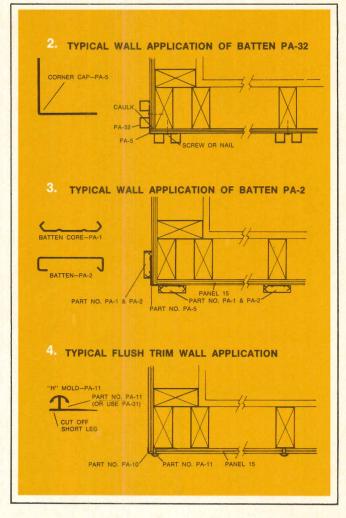
There's a lot more to Panel 15 than the panel it-

This is a complete exterior cladding system with a wide variety of useful accessories and trim items. They're engineered to fit the product in almost every type of application.

But the beauty of this panel is that it can stand alone. If your design scheme calls for unique detailing, Prefinished Siding/Panel 15 can be handled just like any other plywood. It works easily. And the pebbled surface texture harmonizes with just about anything, including natural wood surfaces, masonry, fabric and other interior surfaces.

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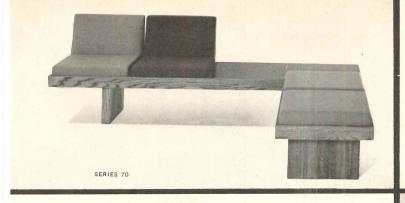
To: Weyerhaeuser Company

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City







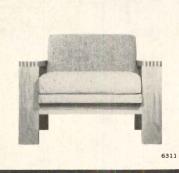


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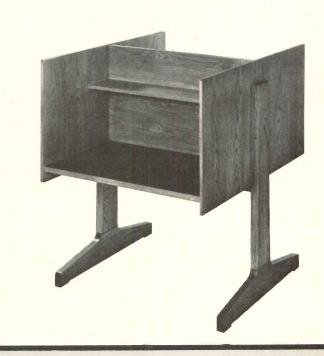
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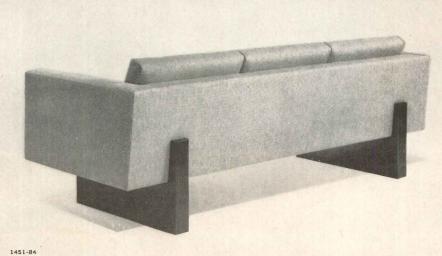


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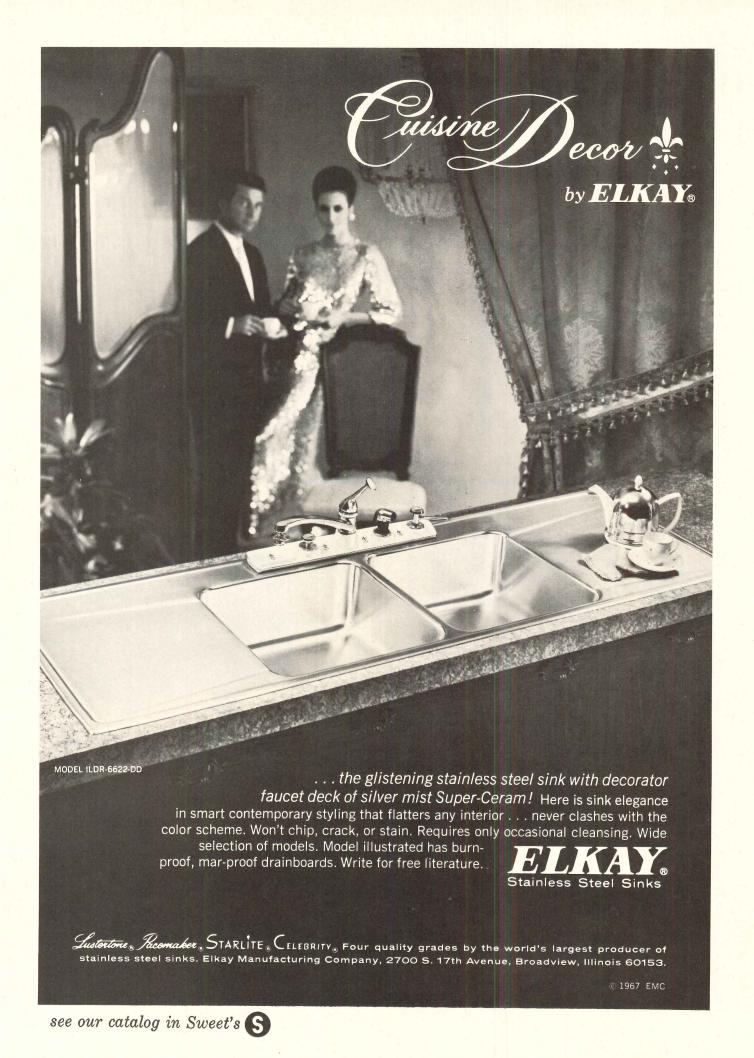








6202B



THE RECORD REPORTS

news in brief ... news reports ... buildings in the news

News in brief

- President Nixon made his first major statement on architecture (see page 9), and he seemed to be for it. The same message to the Congress (on the District of Columbia) contained a specific (and warm) endorsement of the Pennsylvania Avenue Redevelopment Plan. And Daniel Patrick Moynihan, the Assistant to the President who is widely thought to be the author of the District message, made a major address on urban policy at Syracuse University whose final passage (see page 10) sounded like a re-statement of the aims of the original Pennsylvania Avenue proposal submitted to President Kennedy by a Cabinet committee headed by then-Secretary of Labor Arthur Goldberg (and also largely authored by Dr. Moynihan). Secretary of Housing and Urban Development George Romney launched "Operation Breakthrough," his major effort to solve the problem of low-cost housing through effective collaboration of labor, industry and consumer groups, and of local, state and Federal governments
- For the second year in succession, the \$25,000 R. S. Reynolds Memorial Award—the world's richest architectural prize—will be presented to the architect of a building designed for Montreal's Expo '67, now the permanent "Man and His World" exposition. It is said to be the world's largest space-frame structure. This year's 13th annual winner is 39-year-old Boyd Augur of London, selected for his design of the Gyrotron structures housing Expo's major entertainment ride. The award is given for "a significant work of architecture in the creation of which aluminum has been an important contributing factor." Last year's winner was the Netherlands Pavilion at Expo '67; architects: Walter Eijkelenboom and Abraham Middelhoek, Rotterdam, and George F. Eber of Montreal, associate.
- Rice University has named Anderson Todd to succeed William W. Caudill as director of the School of Architecture, effective July 1. Professor Caudill, who has been director of the School since 1961, will spend a year's leave of absence from Rice in research on the changing field of international architecture, and will then return to his William Ward Watkin Chair in Architecture to devote a large share of his time to strengthening the School's graduate program. He will be devoting some of his leave to completing a book on "Architecture by Team," a concept he helped develop at Caudill Rowlett Scott, the Houston-based architectural firm of which he is one of the founding principals. Professor Todd, who has taught at Rice for 20 years, is principal in the Houston architectural firm of Todd Tackett Lacy. He has a B.A., with Honors in Architecture, and an M.F.A. in Architecture from Princeton University.
- Gerald S. Runkle, a 22-year-old senior at the Ohio State University School of Architecture, has won the OTHER annual Reynolds award, the eighth annual Reynolds Aluminum Prize for Students, for his design of a "Soundfountain." He thus divides a \$5000 award with his school. His design, a free-form arrangement of water pipes, aluminum puddle-wheels, and musically-tuned arms, was intended to provide PLEAS-ANT sounds of splashing water and musical chimes to mask UNPLEASANT sounds which are a problem for so many city locations. Honorable Mentions of \$1000 each went to Hal M. Moseley Jr., Cranbrook Academy of Art, and Mark W. Vande, Massachusetts Institute of Technology. Honorable Mentions went to Roger S. Macon, Kent State University, and Jon C. Crowdus, University of Arizona.
- Lewis Mumford received a special Medal for Notable Creative Achievement from Brandeis University when that institution presented its 1969 Creative Arts Awards and Citations last month. Mr. Mumford was cited as "critic of the arts, teacher, cultural leader, man of eloquence in both words and action, who has set down the guiding lines of thought and belief for the cities we build and the dwellings we inhabit; who, in the light of a vision that may yet redeem us, has warned of the perils we run and the errors we cause, whose work is a beacon light in the confusions of the twentieth century, encouraging us to persevere along the hazardous and wonderful path to a life sustained by the noblest conceptions of what humankind may create with honor and grace."
- Noel Michael McKinnell is the winner of the 1969 Arnold W. Brunner Award of the National Institute of Arts and Letters, which carries a \$1000 prize. Mr. McKinnell, a partner in the Boston architectural firm of Kallmann and McKinnell, was a winner, with his partner Gerhard Kallmann and Edward Knowles of New York, in the 1962 international competition for the design of the New Boston City Hall (February 1969, pages 133-144, and—as a 1969 A.I.A. Honor Awards winner—this issue, page 42). He has degrees from the University of Manchester (1958) and Columbia (1960).

A.I.A. invites broad student participation at this month's Chicago convention

Architecture students will this year for the first time participate fully in all the sessions, social events and tours of a national convention of the American Institute of Architects, with all the privileges of A.I.A. membership except voting, when the A.I.A. holds its 1969 annual convention June 22-26 at the Palmer House in Chicago.

As this year's convention is, also for the first time, being held jointly with the Royal Architectural Institute of Canada, Canadian architecture students will also have representatives there.

The U.S. student participants are expected to include representatives not only of the Association of Student Chapters/A.I.A., but of at least three non-A.I.A.-affiliated student organizations. The three are: Students Associated for a Responsible Architecture (SARA), a group based at the Chicago Circle campus of the University of Illinois; The Architects' Resistance (TAR), an "underground" group; and the National Association of Student Planners and Architects (NASPA).

In previous years, the Association of Student Chapters/

Sibyl Moholy-Nagy resigns

"With deep regret and in hope-

less frustration," Sibyl Moholy-

Nagy has resigned as professor

of architecture at Pratt Institute,

where she had taught in the

after 18 years at Pratt

years.

A.I.A. held a separate convention concurrent with the A.I.A.. and the students registered for that convention were also invited to attend some sessions of the A.I.A. convention. Actual student participation in A.I.A. programs was limited to an address at one session of the convention by the president of the A.S.C./A.I.A. This year, student registration and participation, with all the privileges of the floor, including the opportunity of presenting resolutions, is open to all architecture students.

have usually attended

FOCUS on architecture

At a convention whose official

tives in order to avoid the in-

No advance estimates were

obtainable on the number of students likely to be among the 6000 registrants expected at the convention. Some 200 students the A.S.C./A.I.A. conventions, and, when all the schools are in session, there are nearly 800 architecture students in Chicago. But most architecture schools will have closed for the year nearly a month before the convention, and summer jobs and travel may hold down student attendance.

evitable conclusion that the central issue is THE STUDENT WHO CAME IN GOOD FAITH TO PRATT INSTITUTE TO BE TAUGHT, AND HIS FRUSTRA-TION BY A NEGLIGENT AND

LEADERLESS FACULTY."

School of Architecture for 18 The letter concluded: "I Mrs. Moholy-Nagy submithave during the last academic ted her resignation in a long letyear tried to the best of my abilter to "The Coordinate of the ity to gain a measure of influ-School of Architecture," the ence in the hope to stem the Vice President for Academic Afdestruction of Pratt Institute and fairs and the Faculty Council of the School of Architecture Pratt Institute. The "Coordinate" through vanity, power intoxicasucceeded Dean Olindo Grossi tion, and misinterpretation of 'the democratic process.' I have The letter accused "the repfailed completely, and therefore resentatives of the Pratt Instihave no choice but to retute faculty" of "bad faith in sign. . . ."

At the same time, another long-time member of the Pratt faculty, architect William Breger, announced he will take a year's leave of absence and plans "to leave permanently unless there is an administration in the School of Architecture other than the three-man Coordinate or Triumvirate." Mr. Breger has taught at Pratt for 23 years.

Architect Seymour Howard

theme is "Focus Now," in a city which is like a "museum without walls" of modern architecture from Sullivan to the present, there seem likely to be frequent shifts of focus from events at the Palmer House to the architecture of Chicago. The tours arranged by the Chicago Chapter, A.I.A., as host chapter capitalize fully on Chicago's unique architectural resources. There are Frank Lloyd Wright tours, a Chicago School of Architecture tour, a "Chicago Highrise" tour, and mini-tours of various building type groups.

Moynihan the keynoter

The program begins earlier than ever, with a brunch at the Merchandise Mart preceding a special "Architects' Day" program arranged in connection with the First National Exposition of Contract Interior Furnishings (NEO-CON), which will be going on at the Mart during the convention.

Daniel Patrick Moynihan, Assistant to the President for Urban Affairs, will be the keynote speaker at the inugural session on June 23. Major speakers also include Dr. Hans Selye, professor and director of the Insti-

tute of Experimental Medicine at the University of Montreal, as Purves lecturer; Dr. Albert J. H. Dietz, professor of architecture at the Massachusetts Institute of Technology; and Marver H. Bernstein, dean of the School of International Affairs at Princeton University.

A new "Tale of Two Cities"

In a new kind of program called a "Tale of Two Cities," a team of U.S. architects will report on their intensive study of Montreal and a team of Canadian architects will report on Chicago.

Thirteen workshops are also scheduled, and on the day after the convention, the Merchandise Mart has also planned workshops for architects.

New standards proposed

Besides election of officers, convention business will include consideration of revised Standards of Professional Practice, with changes intended to recognize "the current and future state of architectural practice."

The annual Building Products Exhibit, which will include Canadian exhibits, will be held at the Palmer House.

The student-faculty group, known as the City Planning Forum, was established as a governing body within the department but is not recognized as such by the university. It approved the 12 candidates early last month and forwarded their files to the dean of the School, Howard S. Weaver. On May 23, the Forum itself sent out acceptance letters on Yale stationery to the 12 candidates.

Kingman Brewster, president of the university, has advised the eight candidates already enrolled of 18 who had been officially accepted "not to enroll at Yale next year for the degree in city planning." In a letter to the enrollees, Mr. Brewster said Yale would "honor our commitment of admission" but "we cannot now promise to offer a degree administered by an adequate department of city planning."

Telegrams were sent by Dean Weaver to the 12 recipients of the unauthorized letters informing them that the letters did not constitute official notice of acceptance.

resigned from the Pratt faculty last fall after 20 years, and is now teaching in Marseilles.

Dean Grossi is on special assignment for Pratt, developing various international programs.

Tunnard dismissed as Yale city planning head

Christopher Tunnard has been dismissed as chairman of the Department of City Planning in Yale's School of Art and Architecture following the unauthorized mailing by a student-faculty group within the department of acceptance notices to 12 candidates for admission. Mr. Tunnard continues as professor of city planning.

Also dismissed from his administrative post was Louis S. DeLuca, assistant dean of the School of Art and Architecture. He continues as adjunct professor of city planning.

Harry Wexler, acting department chairman during Mr. Tunnard's absence for the first semester and part of the second, was notified that his teaching appointment probably would not be renewed.

supporting teachers into silence and inaction." It also accused the Coordinate and the "New School Committee" of "floundering in a morass of verbiage. resolutions, and comforting hallucinations of chorus lines of committee, subcommittee, 'se-

lected and elected' representa-

in administering the School.

dealing with the liberal and

moderate MAJORITY of stu-

dents, and of browbeating their





Shakespeare would have loved Dover Stage Lifts

(So would Sophocles, Moliere, Ibsen, and Shaw)

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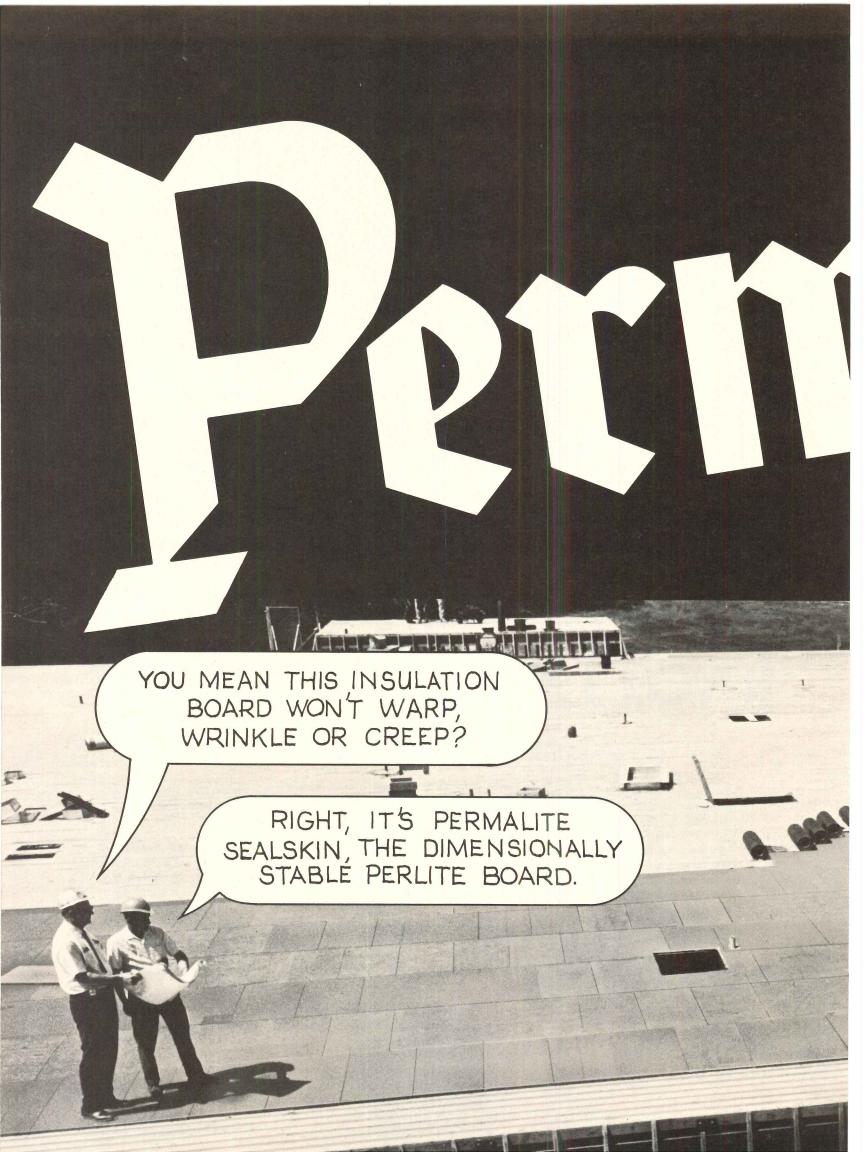
Dover Stage Lifts are custom built to meet your requirements of design, size and capacity. Our experience in building stage lifts for multipurpose theaters, orchestra pits, organ lifts and special effects can be helpful to you.

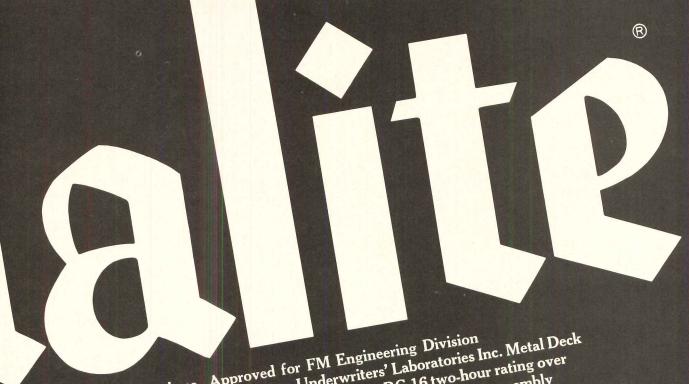
Call us for design and engineering assistance. Dover Corporation, Elevator Division, Dept. D-6, P. O. Box 2177, Memphis, Tenn.—38102.

Some of Dover's recent stage lift assignments. Atlanta Cultural Center, Atlanta, Ga.; Santa Fe Opera House, Sante Fe, N. M.; Annenberg Center for the Performing Arts, University of Pennsylvania, Philadelphia; Metropolitan Opera House, New York City; Loeb Drama Center, Harvard University, Cambridge, Mass.; Jesse H. Jones Hall for the Performing Arts, Houston; New Alley Theatre, Houston; Honolulu Municipal Auditorium, Honolulu, Hawaii.

For more data, circle 171 on inquiry card







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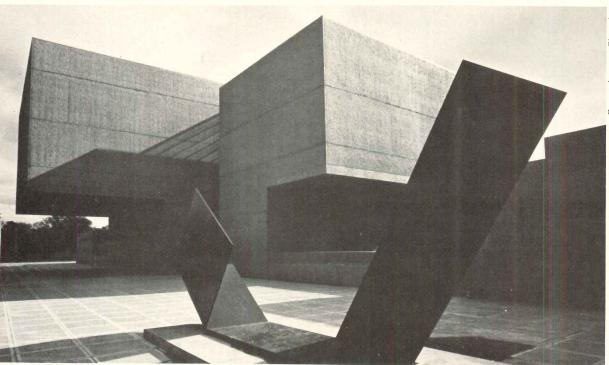
SIXTEEN RECEIVE THE NATION'S HIGHEST ARCHITECTURAL AWARDS

The American Institute of Architects has named 16 entries, chosen from 465 submissions, as winners of 1969 A.I.A. Honor Awards for architectural excellence. (Last year there were 20 winners out of 377 entries.) The nine-man jury reported that this year's entries had a quality "higher than it has been for many a year."

The diversity of winning entries is attributed in part to a special effort to encourage urban design projects and historic preservation or restoration projects. As a result, there were 27 preservation or restoration submissions, as compared with one in 1968, and approximately 20 were classified as "urban design."

Eligible projects included any executed in the U.S. or abroad, completed between January 1, 1964 and December 31, 1968, by an American, licensed architect in private practice in the U.S.

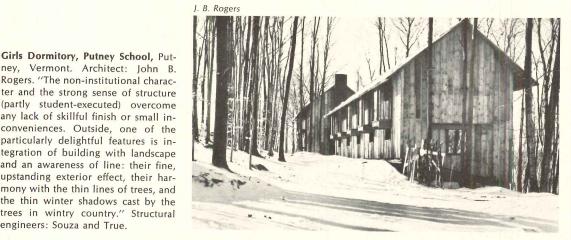
The jury: Arch R. Winter, F.A.I.A., Mobile, Alabama, chairman; Ray D. Crites, A.I.A., Cedar Rapids, Iowa; Archibald C. Rogers, F.A.I.A., Baltimore; Hugh Stubbins, F.A.I.A., Cambridge, Massachusetts; William Turnbull, Jr., A.I.A., San Francisco; Jean Paul Carlhian, A.I.A., Boston, observer; Robert L. Durham, F.A.I.A., Seattle, observer; F. Blair Reeves, A.I.A., Gainesville, Florida, observer; and Max O. Urbahn, F.A.I.A., New York City, adviser.



Everson Museum of Art, Syracuse, New York. Architects: I. M. Pei & Partners-project associate, Kellogg Wong, with William Henderson and Reginald Hough-and Pederson, Hueber, Hares & Glavin. "The freestand-

ing sculptural form is well scaled to the plaza upon which it stands and to the surrounding urban mass. . . . the whole thing comes off as a fine work of architecture. . . . Altogether, a firm but sympathetic habitation for

quiet water and restless art." Structural engineers: R. R. Nicolet & Associates; mechanical and electrical engineers: Robson & Woese, Inc.; general contractor: William C. Pahl Construction Company, Inc.



© Ezra Stoller (ESTO)



Mill Valley Library, Mill Valley, California. Architect: Wurster, Bernardi and Emmons, Inc. ". . . Sited among the redwoods, the preservation of which was a condition of its design, the library is appealing and inviting from any point of view." Structural engineers: Gilbert/Forsberg/Diekmann/ Schmidt; mechanical and electrical engineers: Gayner Engineers; landscape architect: Lawrence Halprin & Associates; general contractor: Ira W. Coburn, Inc.

ney, Vermont. Architect: John B. Rogers. "The non-institutional character and the strong sense of structure (partly student-executed) overcome any lack of skillful finish or small inconveniences. Outside, one of the particularly delightful features is integration of building with landscape and an awareness of line: their fine, upstanding exterior effect, their harmony with the thin lines of trees, and the thin winter shadows cast by the trees in wintry country." Structural

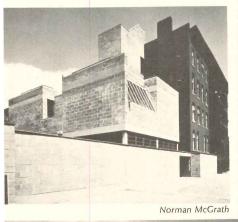
engineers: Souza and True.



Dave Gleason

D.C. Reeves Elementary School, Ponchatoula, Louisiana. Architects and engineers: Desmond/Miremont/Burks—Andrew Gasaway, project architect. "An extremely limited budget . . . contributed to . . . the 'childlike' solution . . . the simplicity of traditional forms of the bayou country and the frank modesty of native materials. . . . The result is honest architectural understatement. . . " Contractor: Ragusa Brothers, Inc.; owner: Tangipahoa Parish School Board.

Julius Shulman



habilitation center for ex-addicts is "a small project with a tight budget, involving not only the design of new facilities but the remodeling of the adjacent tenement . . . the director expresses enthusiasm for the therapeutic effect of the building upon the patients. . . Architecturally and thematically, Exodus House gives its neighborhood a point." Structural enginers: William Atlas; mechanical and electrical engineers: Wald & Zigas; general contractor; Graphic Construction Corporation.

Exodus House, New York, New York. Architects: Smotrich & Platt. This re-



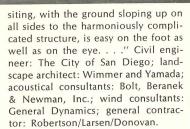
Des Moines Art Center Addition, Des Moines, Iowa. Architects: I. M. Pei & Partners—G. A. Whitelaw and R. M. Mixon, architects-in-charge. ". . . The dramatic quality of the sculptural form is heightened by the reflecting pool between the old and new buildings and by the play of sunlight on the . . . concrete masses. . . . The build-

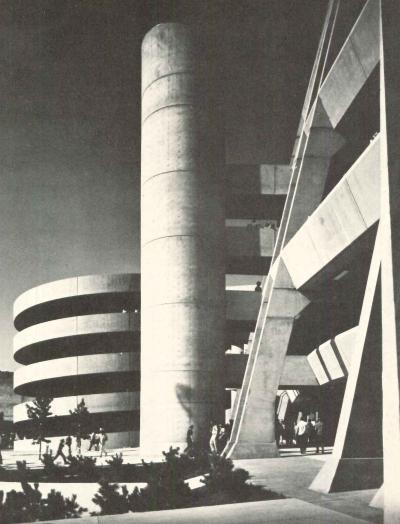
ing works well as a gallery. There is also a further functional quality: its graceful massiveness suggests protection of that which it contains." Structural engineers: Weiskopf & Pickworth; mechanical and electrical engineers: Robson & Woese; general contractor: The Weitz Company; owner: Edmundson Art Foundation.



San Diego Stadium, San Diego, California. Architects and engineers: Frank L. Hope and Associates—Frank L. Hope, Jr., architect-in-charge, Charles B. Hope, engineer-in-charge, R. Gary Allen, project designer, Ernest R. Lord, project architect. "This mammoth project has a plan of diagrammatic simplicity and a structural sys-

tem that is monumental. . . . The





DeAnza College, Cupertino, California. Architects: Ernest J. Kump Associates and The Office of Masten & Hurd Architects Associated. "... The motif of the precast concrete structural system and the grouping of buildings by discipline around courts combine to create an unpretentious atmosphere conducive to pleasant col-

lege and community life. . . ." Structural engineers: Earl and Wright, Inc., mechanical engineers: T. M. & G. M. Simonson; electrical engineers: Smith and Garthorne; landscape architects: Royston, Hanamoto, Beck & Abey; contractor: Barnhart/Dillingham Construction Company; owner: Foothill Junior College District.

BUILDINGS IN THE NEWS

Collegetown Phase I, Sacramento, California. Architects: Neill Smith & Associates-Brendan O'Hare, project architect, Douglas Barker, senior designer-and Dreyfuss & Blackford, supervising architect. "A pleasant, direct response to low-income student housing a sense of community. . . ." Structural engineers: GFDS Engineers; mechanical and electrical engineers: Alexander Boome; landscape architect: Lawrence Halprin & Associates; contractor: Nielsen/ Nickles; graphics designer: Marshall Roath; owner: Sacramento State Collegetown Corporation; developer: Campus Facilities Development.



Morley Baer







Convent of the Holy Names, Spokane, Washington. Architects and engineers: Walker/McGough/Foltz/Lyerla & Peden. "Maintaining a happy balance between community and privacy, the triple functions of the convent—

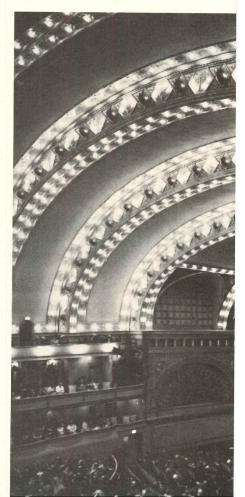
scholasticism, nursing, and worship are divided in plan with the elements closing around a central courtyard. The dual structural system of reinforced concrete and bearing brick walls uses materials and color to clar-

ify movement patterns and the main public spaces. The common rooms are very successful well-lit spaces. . . ." Mechanical and electrical engineers: Marque, Clerc & Riley; general contractor: Eric Plath, Inc.



The Boston City Hall, Boston, Massachusetts. Architects: Kallmann, Mc-Kinnell & Knowles in association with Campbell, Aldrich & Nulty, architects, and LeMessurier Associates, Inc., structural engineers. ".... Boston's 'Great House' achieves its civic purpose not by size or by height but by its rich, expressive form. Interior spaces are sensitively scaled and appropriately expressive where their nature is symbolic. . . ." Mechanical engineers: Greenleaf Associates, Inc.; electrical engineers: Cleverdon, Varney & Pike; plumbing: Robert W. Sullivan, Inc.; general contractor: J. W. Bateson Company, Inc.

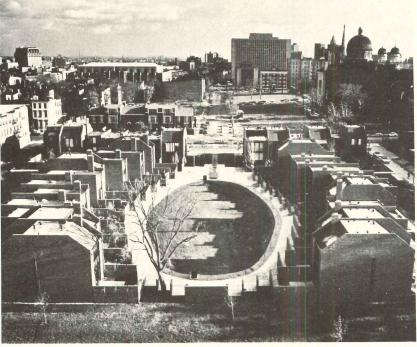
Monsanto Company Cafeteria, St. Louis, Missouri. Architects: Vincent G. Kling and Associates. "This belowgrade building is well detailed and shows a considered use of color and material. . . . The exposed concrete structure is bold and exciting in concept and execution, and is used adroitly to create both grand and intimate spaces. . . "Structural engineers: F. Ray Martin; mechanical and electrical engineers: Ferris and Hamig, Inc.; general contractor: William H. and Nelson Cunliff Company.



Tenneco Building, Houston, Texas. Architects and engineers: Skidmore, Owings & Merrill. "The wide street setback on four sides . . . has provided an opportunity for the architects to create pedestrian entranceways that are somewhere between being pleasant and being grand. The four identical sunshaded facades, with the glass walls set in four or five feet, make a

clear declaration of the structure. They have scale and dark warmth and they are simple. . . The plan is likewise simple: a core of vertical circulation and services surrounded by partitionable office space with completely flexible and adjustable utilities. . ." General contractor: W. S. Bellows Construction Corporation; owner: Tennessee Gas Building Corporation.

Robert C. Lautman

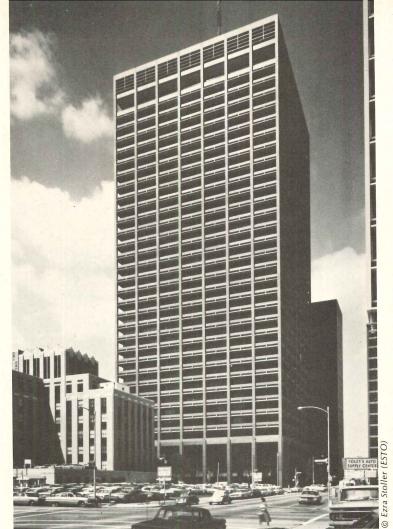


Bolton Square, Baltimore, Maryland. Architect: Hugh Newell Jacobsen. In this urban renewal project near the center of the city: "The parking bays indented on three sides and the strong, stylish vertical lines of their fenestration place these distinguished townhouses in the 1960's. But, the

small, landscaped front yards and the rear courtyards giving onto a large inner open space that is like a meadow recall . . . the 1920's. . . ." Structural engineer: Carl Hansen; landscape architect: Hugh Newell Jacobsen; general contractor: Ames Ennis, Inc.; owner: Stanley I. Panitz.

Richard Nickel



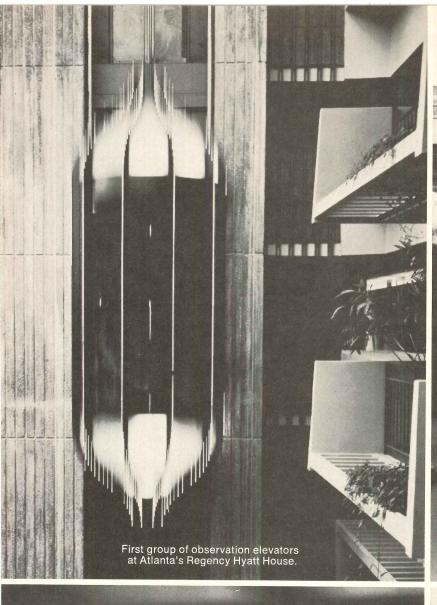




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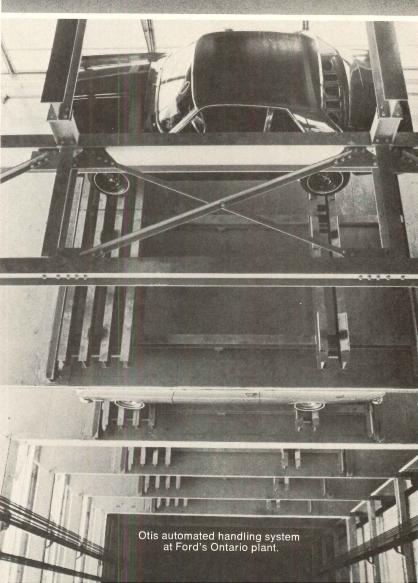
Auditorium Theater Restoration, Chicago. Architects: Harry Weese & Associates and Crombie Taylor, consulting architect. ".... To honor Louis Sullivan for the original design of this building would be superfluous; the restoration itself is the homage paid to him. . . . Credit is shared by the group of Chicago citizens, who fought for and gained financing for the restoration, and by the architects, engineers, and artisans who understood, with such fine perception, the aims and performance of Sullivan." Theater consultant: George Izenour; interior consultants: Dolores Miller & Associates; structural engineers: Severud Associates and The Engineers Collaborative Ltd.; general contractor: J. W. Construction Company; Snyder owner: Auditorium Theater Council.

Smith House, Darien, Connecticut. Architect: Richard Meier. "This apparently simple piece of domestic geometry subtly plays off the rocks and uses its naturalistic setting as a foil for hard, unwavering line. The house itself is varied within an overall, unifying pattern. Its clean consistency extends from outside to inside and the uncurtained glass frames views from within and without." Structural engineer: William Atlas; general contractor: Ernest Rau; owner: Mr. and Mrs. Fred Smith.









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Sure, we put our name on more elevators than any other company. And we're proud of it.

But we also have a fast-growing materials handling operation, which now includes Baker, Moto-Truc, and Baker-York. We're proud of that, too.

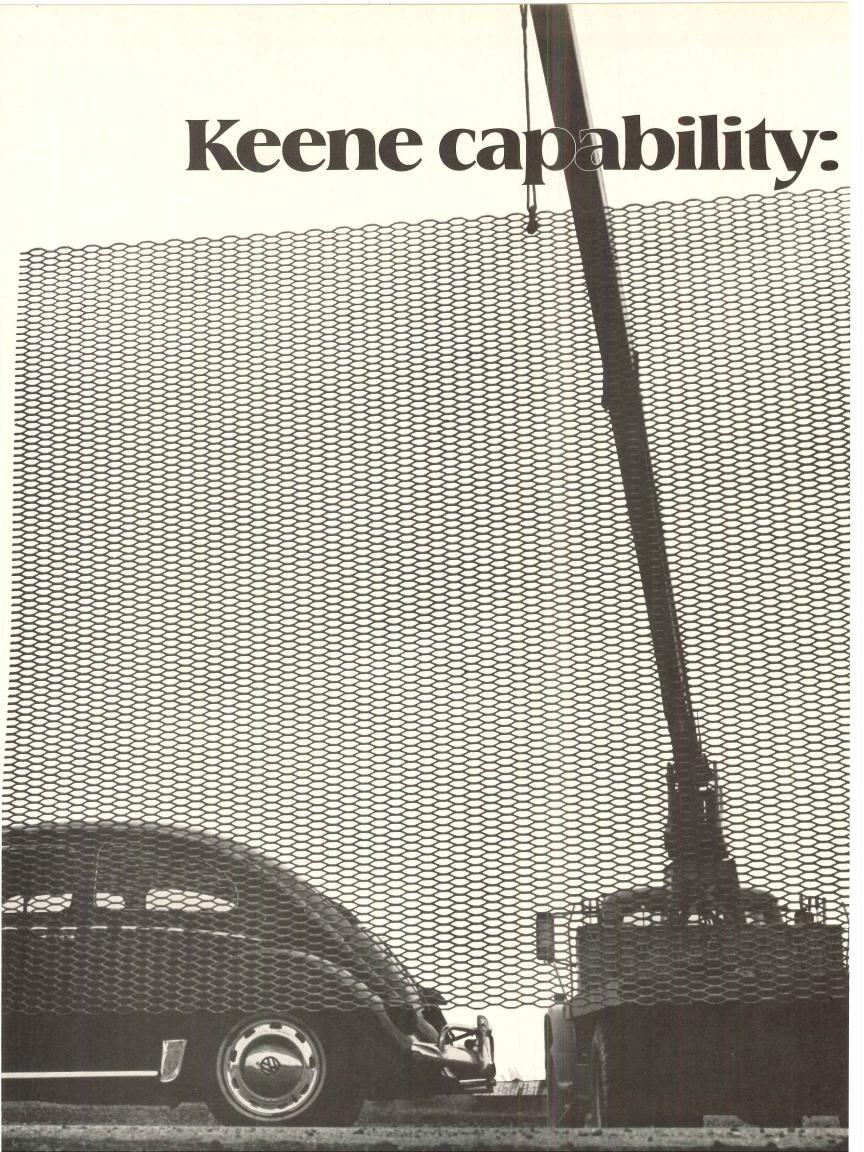
And we're specialists in automated handling systems. Otis can automate a complex warehousing operation, or car-parking system, as easily as we automated the elevator.

Our escalators have saved billions of steps. And our Trav-O-Lator® and Trav-L-Aire® moving walks are speeding traffic at terminals, shopping centers and other places.

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Most architects know us for the decorative meshes we produce. Obtainable in a host of colors, metals, patterns and finishes the mesh is designed into facades, solar screens, air diffusers, indoor and outdoor space dividers.

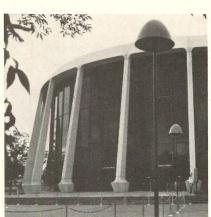
But few of these same architects would expect the capability of our Metal Construction Products Division to extend to this, the largest sheet of expanded metal ever fabricated. Measuring 12 feet by 16½ feet the sheet can be used for industrial flooring and heavyduty shelving. Equally unexpected is our ability to produce expanded mesh so small it is understandably called micro-mesh and finds its way into space applications.

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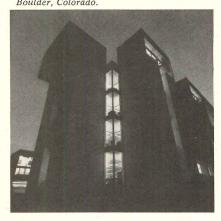
What more can you expect from us? Consider this. Our Interior Systems Division assumes responsibilities beyond that of individual product function. You provide us with performance requirements. We then assume total, single source responsibility for the interior providing a complete turn-key operation. You eliminate time spent specifying, searching, obtaining component bids. And because everything fits together with everything else, interiors can be varied to accommodate changes later.

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Confluence Theatre, San Antonio, Texas.

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For more data, circle 173 on inquiry card



McCarran International Airport knew that even 3,400,000 people a year wouldn't faze Antron.*



So they installed 9,000 square yds. of "Design III" by Lees.



When a carpet has to look good despite both wear and dirt, it should be made of "Antron" nylon by Du Pont.

When McCarran International Airport in Las Vegas became the world's first carpeted airport, they wanted more than just prestige and luxury. They needed carpeting that would improve the acoustics, morale and safety, muffle the jet turbine whine and solve the complex and hazardous maintenance problems they had faced with hard-surface flooring.

The solution simply had to start with "Antron"—the dirt-defying nylon from Du Pont. Lees "Design III" was the choice, loomed of continuous filament "Antron". Lees describes "Antron" as "the fiber combining the longevity and toughness of nylon with the resistance to soil appearance, low static generation, and some of the other aesthetic characteristics

formerly only associated with natural fibers."

"Design III" is the carpet that proved itself more than equal to millions and millions of visitors at the New York World's Fair "without apparent wear." Its performance convinced McCarran officials and Bonded Service, Inc., the lease maintenance contractor, that it could do the job for the 17,000,000 travelers they expect in the next five years.

So far the decision to put "Antron" to work has paid off in reduced injury claims, improved acoustics and easier, more hazard-free maintenance.

Why don't you look into "Antron" for your next job? For the complete "Antron" story and information on other Du Pont fibers, write: Contract Carpet Specialist, Du Pont Carpet Fibers, Rm. 16D6, 308 E. Lancaster Ave., Wynnewood, Penna. 19096.

*Du Pont registered trademark. Du Pont makes fibers, not carpets

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ANOTHER OF OUR

SAFETY GRIP RAILS



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SIX LUXURIOUS FEET



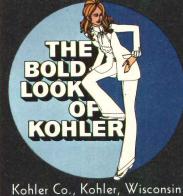


SIDES CAN BE TILED, PANELLED EVEN CARPETED





Kohler says ho-hum baths have had it.



IF YOU THINK GLASS BLOCK STILL LOOKS LIKE THIS



YOUPD BETTER

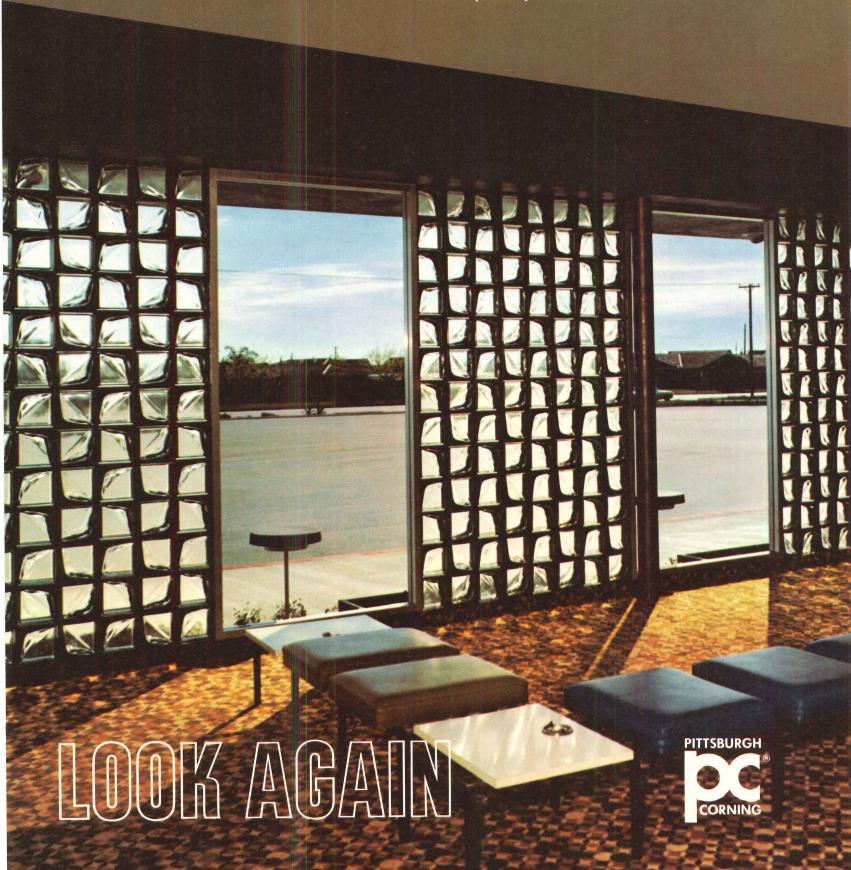
An exciting new show is in for a long run at the deux ciné theatre* in Corpus Christi, Texas—glass block by Pittsburgh Corning.

The architects, Kipp and Winston, took advantage of both the design and functional elements of this beautiful Chiaro pattern. Panels of modern sculptured Chiaro were alternated with panels of

plate glass to create a striking illusion of openness. Chiaro allows the light to enter, while keeping the noise and dust out. Heating and air-conditioning costs are also substantially reduced.

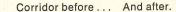
Find out how you can get your show on the road with Chiaro, Intaglio and many other interesting glass block patterns. Write for our free catalog: Pittsburgh Corning Corp., Dept. AR-69G, One Gateway Center, Pittsburgh, Pa. 15222.

*Built and operated by United Artists Theatre Circuit Inc.





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At Stratfield Motor Inn in Bridgeport, Connecticut . . .

Heugatile loose-laid carpet squares replaced terrazzo and ordinary carpet. Hard-surface terrazzo is cold, noisy, dangerously slippery, and costly to maintain (requires frequent sweeping and mopping). Ordinary carpets develop threadbare traffic paths. But Heugatile solves these problems. And more . . .

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- Heugafelt—one of 4 Heugatile carpet-square products—is highly resistant to cigarette burns!

See why we call Heugatile "The Problem Solver"? Even the name is tough. Heugatile. ("You-Ga-Tile").

Heugatile carpet squares are unconditionally guaranteed to remain in place. Will not shift under foot, wheel, vacuum or cleaning equipment when installed according to installation manual.

See Heugatile "specs" in Sweet's 1969 Architectural & Interior Design Files.

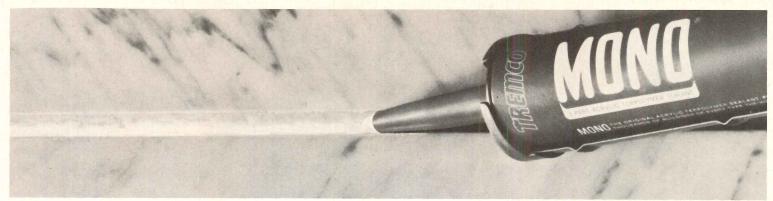
When visiting the Summer International Home Furnishings Show and NEOCON, see all 4 Heugatile carpet-square products at: Chippendale Co., 325 North Wells Street, Chicago, Illinois 60654.



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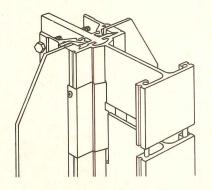
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lets you erect your building without compromising your design or budget. It's available in your choice of five anodized aluminum colors, each integrated with Pittco® entrance systems and storefront metals. And Seventy-Five Curtain Wall accommodates any standard thickness of glass or spandrel.

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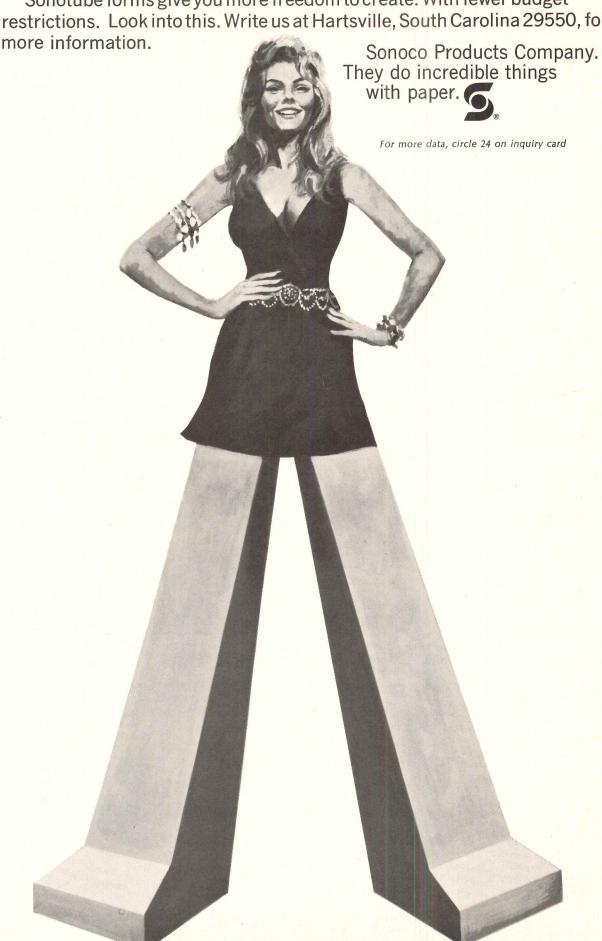


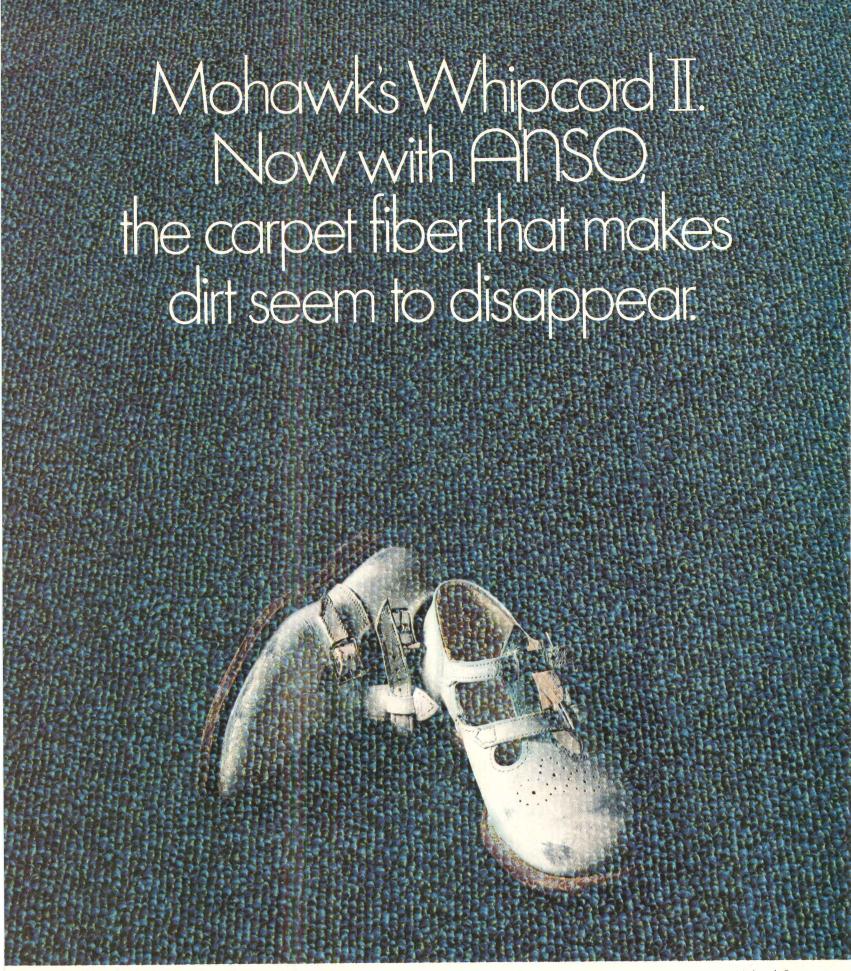
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costs more than ordinary nylon. But it's worth it, because ANSO looks new. Longer.

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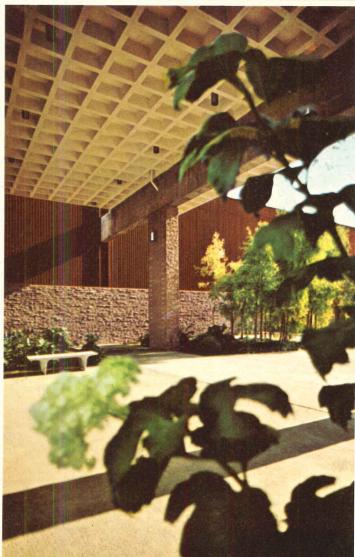
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ARCHITECT: ROBERT STEVENS & ASSOCIATES, FRESNO,
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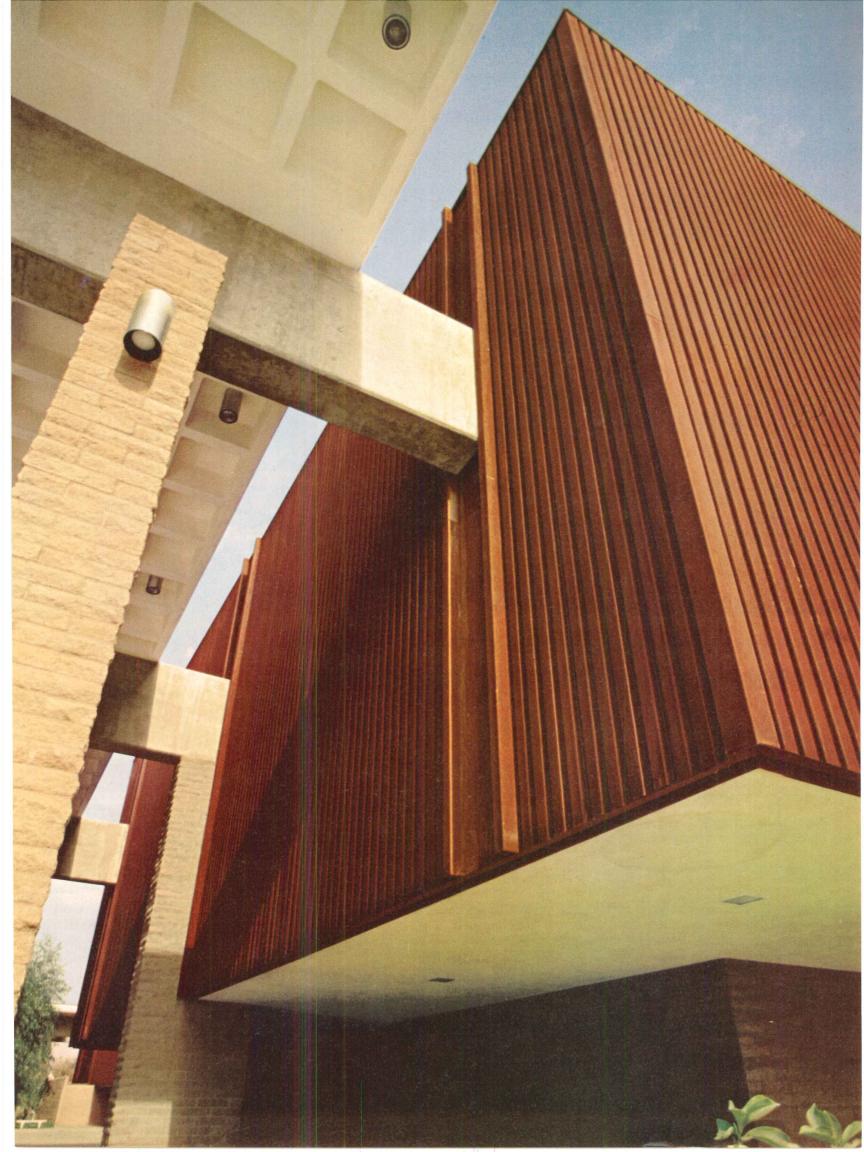
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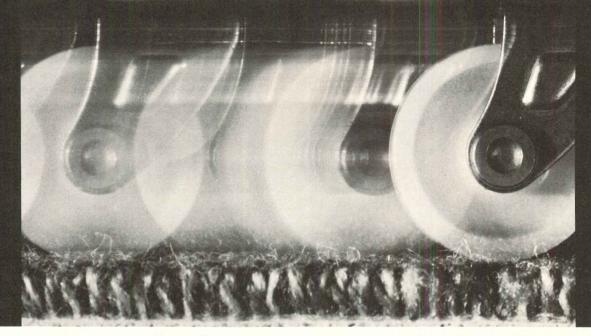








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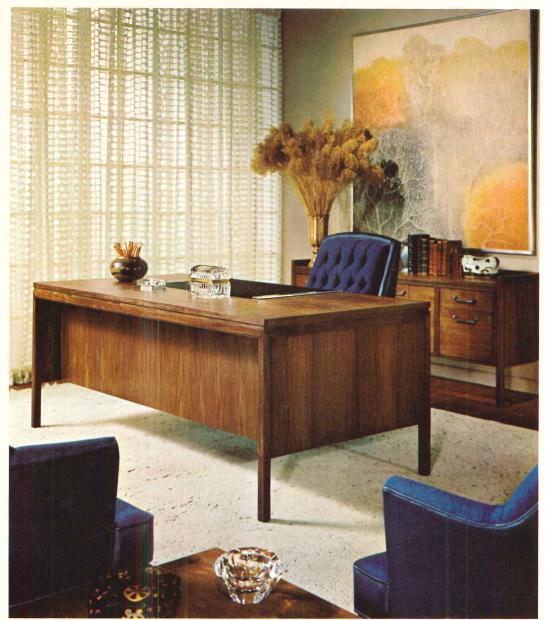
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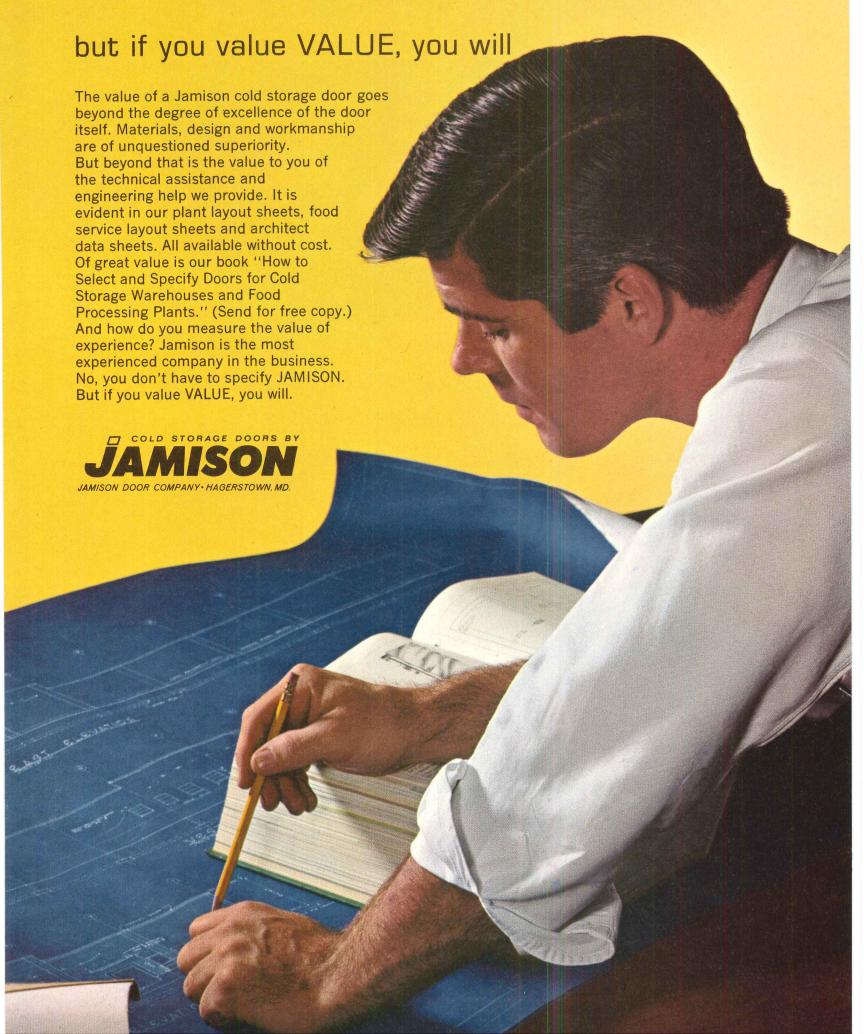
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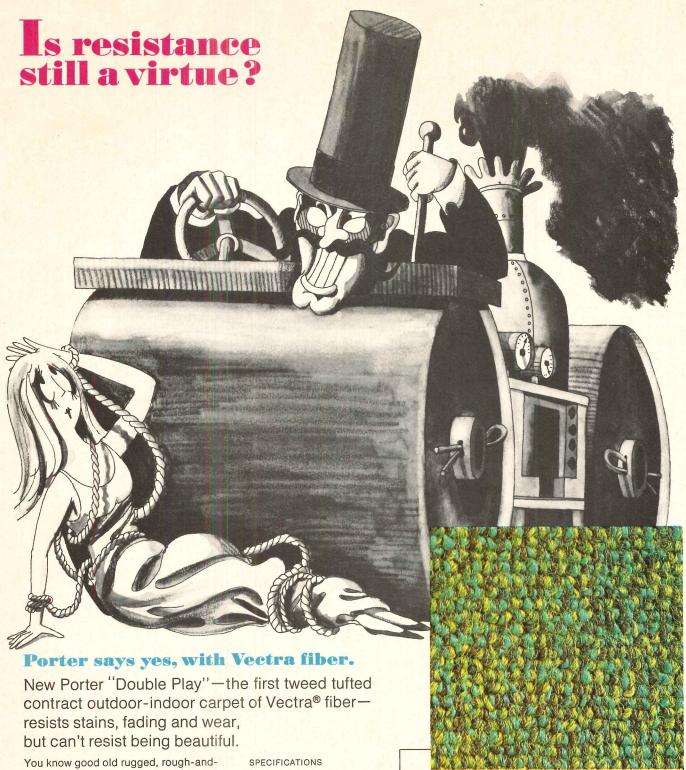
An office should be a place of beauty and comfort, as well as efficiency. The executive sees more of it than he does of his own home. Don't condemn anyone to days of drabness if you can help it—and you can. Only a man's signature says more about him than his office.



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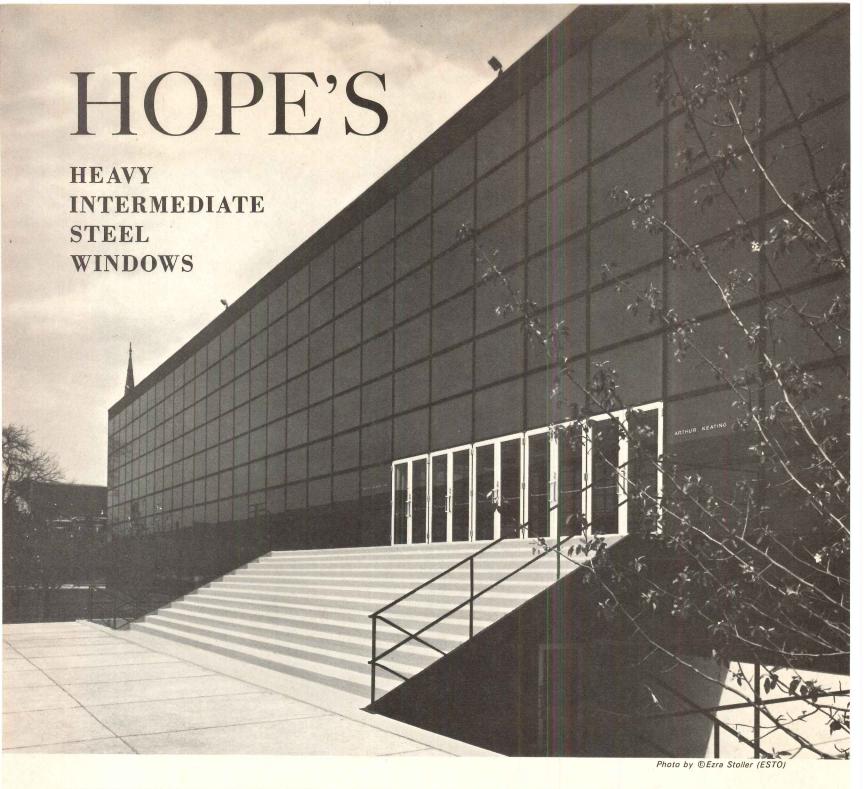
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Vectra® olefin fiber is manufactured by Enjay Fibers and Laminates Company, Odenton, Maryland, a division of Enjay Chemical Company. Odenton: (301) WO 9-9000. New York: 350 Fifth Avenue, (212) LO 3-0720. Charlotte: One Charlottetown Center, (704) 333-0761. Enjay makes fiber, not carpets.

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Architects: Skidmore Owings & Merrill

General Contractor: A. J. Maggio Co.

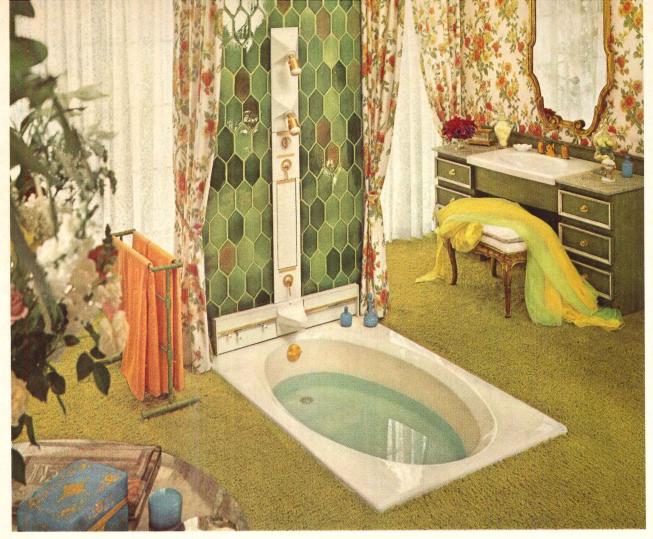
Custom Heavy Intermediate Steel Windows were selected by the architects and furnished by Hope's for the exceptionally large window walls in this handsome structure. Installation of all components including entrances (furnished by Hope's) was included in Hope's contract thus eliminating divided responsibility and insuring proper coordination and installation — Hope's would welcome the opportunity to discuss the windows for your next building — no obligation.



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Ventures In Design

NO. 1 IN A SERIES BY ALUMINUM COMPANY OF AMERICA

The Aluminum Forest By David Day

"We have created a false difference between technology and art. Good design is good art." Those two sentences are part of the design philosophy of promising young designer David Day, first recipient of a commission by Alcoa in our "Ventures In Design" program. The program is intended to "create a fresh and effective method of recognizing young designers who have shown ability and promise." It will emphasize the importance of good design in marketing, and create practical design innovations that utilize aluminum in significant, functional and esthetic ways.

Selection.

A panel of influential design educators assisted Alcoa in choosing "Ventures In Design" selectees. They include: Arthur J. Pulos of Syracuse University, James M. Alexander of the University of Cincinnati, Jack Crist of San Jose State College and John Andrews of the Philadelphia College of Art.

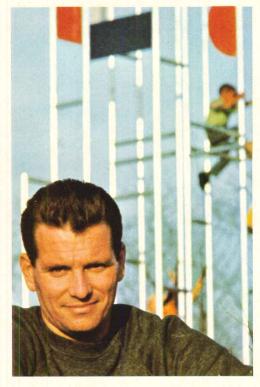
The designer.

David Day was no stranger to Alcoa. He won one of our student design awards in 1962 when he was a student at the University of Cincinnati. Since then he has held several positions in the design field, including stints with Southern Illinois University and R. Buckminster Fuller. For the past five years, he has been an associate in the office of highly regarded designer William J. Schickel, Loveland, Ohio. During this association, several of his designs have been reviewed in Industrial Design magazine.

The design.

Day's design, the Aluminum Forest, is basically playground sculpture. But it's a lot more than that. It is an esthetic and architectural experience, alone or in conjunction with other structures.

It is in complete harmony with current trends in art. Trends toward physically experiencing



what the art means by touching it, moving around it, going in and out of it. Trends toward the use of modern technology in design, fabrication and installation. It is a joyful concept, communicating the spirit of the forest with trunks, branches and colorful leaves. And it can be made to include the play of light, the movement of a fountain or the wind. Sound. It begs for the active participation of people of all ages. In short, it is good design. A blend of art and technology.

The aluminum forest might also be employed to fill space between buildings, as sculpture, as a setting for the exhibit of art, as a temporary substitute for foliage in housing developments, as a frame for advertising. The list is endless.

Aluminum, the designer's metal.

This work is simple and restrained. It combines the disciplines of the designer, the

artist, the artisan, the engineer and the basic materials producer.

Aluminum contributed to the design both esthetically and functionally.

As David Day said, "I just couldn't have made it with another material. The light weight of aluminum makes my 18-ft structure easy to handle and erect. Aluminum's weather resistance is head and shoulders above that of any other metal, without any extra finishes. And it won't stain adjacent areas. Most important, I was able to order just the right alloy, in the right pipe size, off the shelf. That's one of the great things about aluminum. The leaves, for instance, could have been specified in an infinite variety of shapes and finishes. I used red, white and blue enameled sheet for the prototype, but I could have used anodized earth colors or bright metallics."

The industrial designer has an invaluable tool in Alcoa® Aluminum. No other material can be formed, fabricated and finished by so many methods. No other metal matches its high strength-to-weight ratio. And no other metal is so forgiving of hard abuse.

Alcoa is the designer's ally.

Alcoa believes that good design is a major part of good marketing. And we have supported this belief over the years with student and professional design awards. It's also the reason we maintain our own design division, to communicate with both consultant and corporate design personnel about special Alcoa Aluminum alloys, fabricating techniques and finishes. This assistance is just one of Alcoa's many services available to you, your staff designers or independent designers you have retained. Just call your local Alcoa sales office listed in the telephone directory, or write Robert P. Eganhouse, Manager of Design, Aluminum Company of America, 1501 Alcoa Building, Pittsburgh, Pa. 15219.

Change for the better with Alcoa Aluminum



Overlooked: The use of communications has doubled in the last decade—and will double again in the coming decade.

Overlooked: An avalanche of innovations is being developed to send data, pictures, charts, diagrams—you name it—over our network.

Overlooked: Within a few years every company with more than a hundred employees will need a computer or access to one.

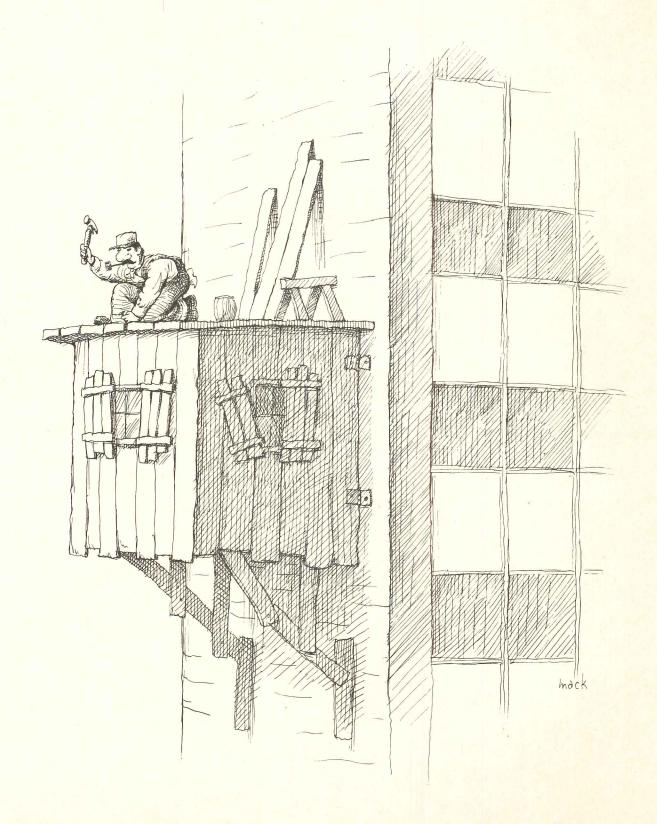
When you overlook facts like these, it won't take long for the communications explosion to disfigure your award-winning, sleek, modern building.

To help you plan for the communications explosion, call 212-393-4537 (collect) for our complete list of Building Industry Consultants.

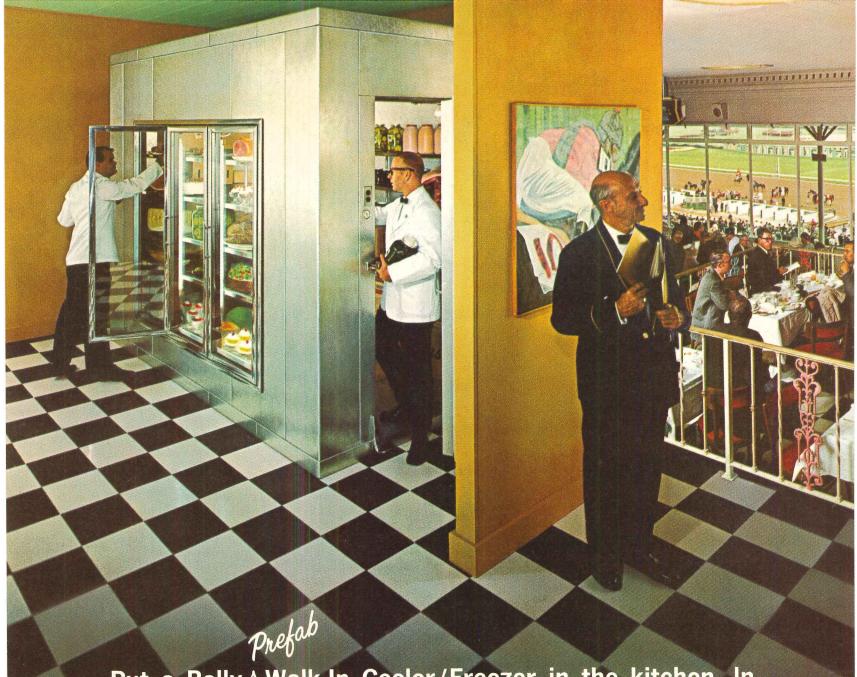
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Introducing the Overlook.



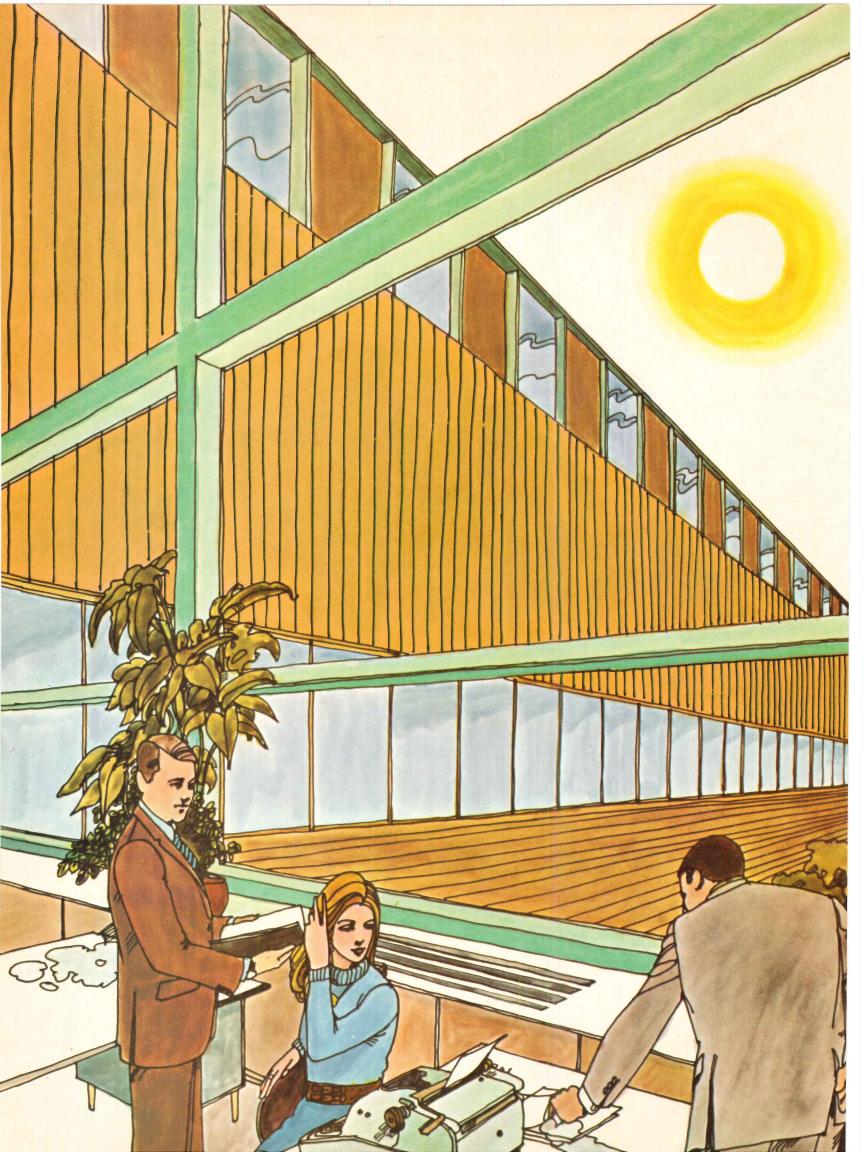
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There's an evolution in the kitchen





DURANAR™ fluoropolymer color coatings by PPG assure the longest beautiful life under the sun

Metal buildings are now taking on brilliant architectural colors with a combination of beauty and permanence unsurpassed by any finish. This new super finish is DURANAR fluoropolymer color coatings, factory applied to aluminum and steel.

Panels and extruded trim finished with DURANAR coatings should remain bright and colorful 20 or more years after installation—even when subject to

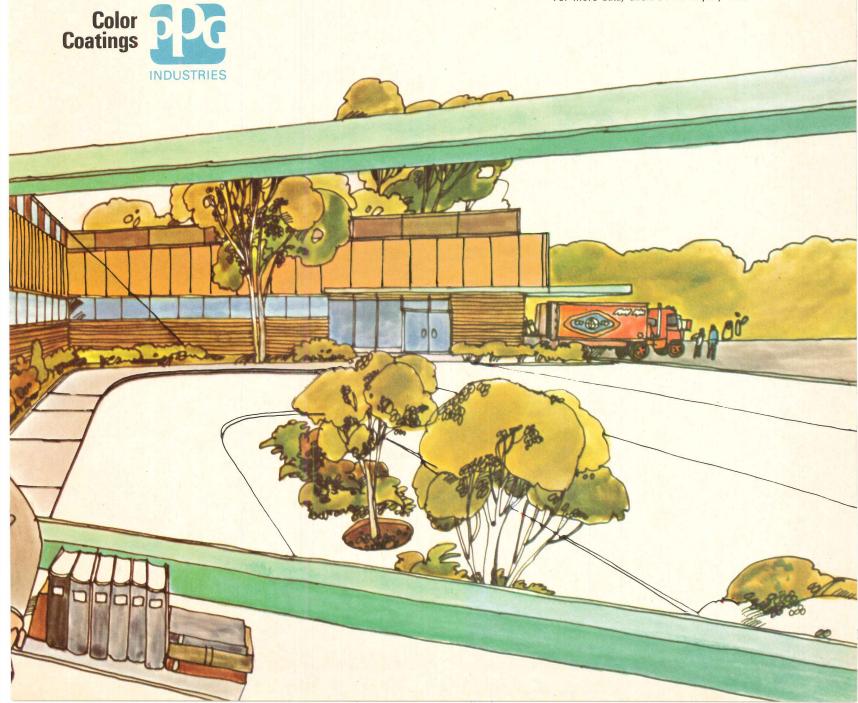
strongest ultraviolet exposure. These tough coatings also offer excellent resistance to chemical attack by industrial acids, alkalis and salts.

The extra-long color life is achieved by a new pigmentation system developed by PPG which equals the long life of the Kynar 500* fluoropolymer base. DURANAR color coatings utilize a 2-coat factory-applied system to deliver unmatched film flexibility on both steel and aluminum sheets and extrusions. This tough and flexible coating effectively guards against damage in forming and fabrication, shipping and storage, erection and service.

Get full information on this superior new finish for metals from your supplier, Sweet's Architectural File or by contacting Dept. 16W, PPG INDUSTRIES, Inc. One Gateway Center, Pittsburgh, Pa. 15222. Telephone 412/434-3191.

*TM Pennsalt Chemical Corporation

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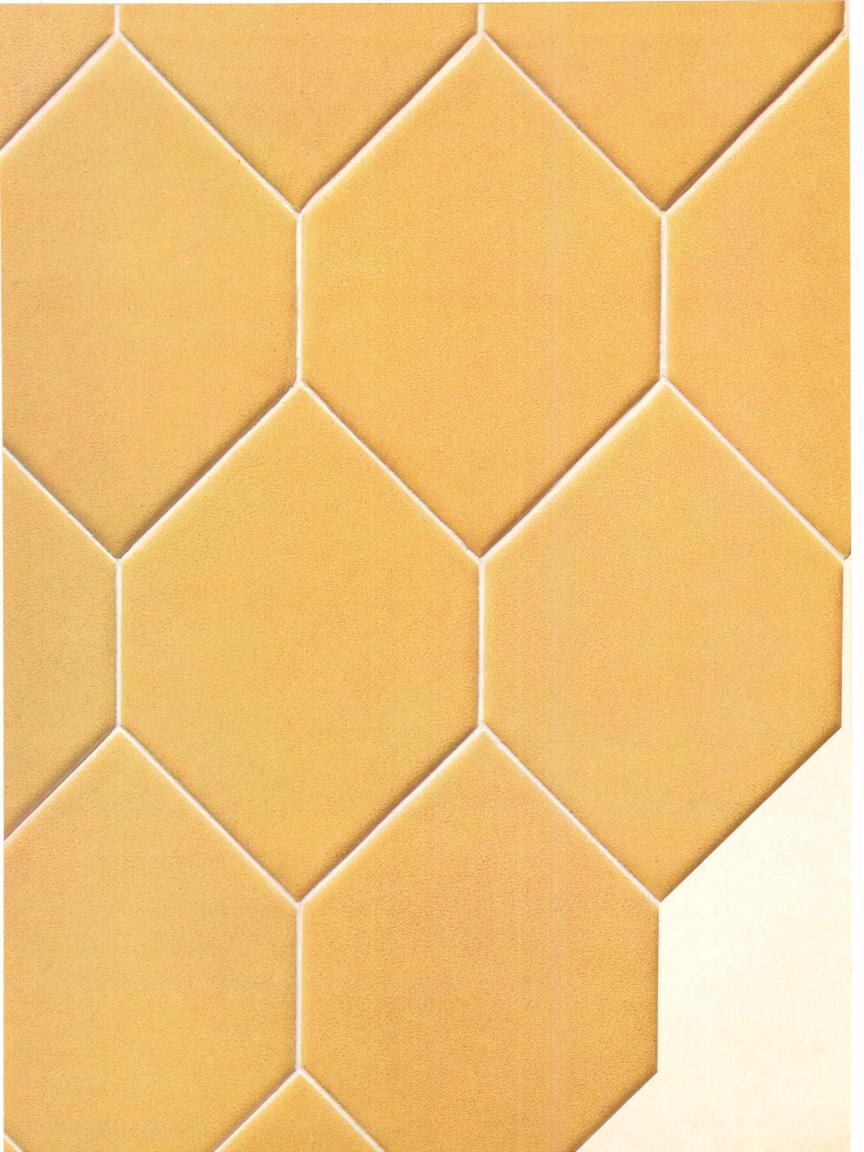


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Mosaic ceramic tiles climb walls, hit the ceiling, pave the way, and solve more design problems than anyone except you.

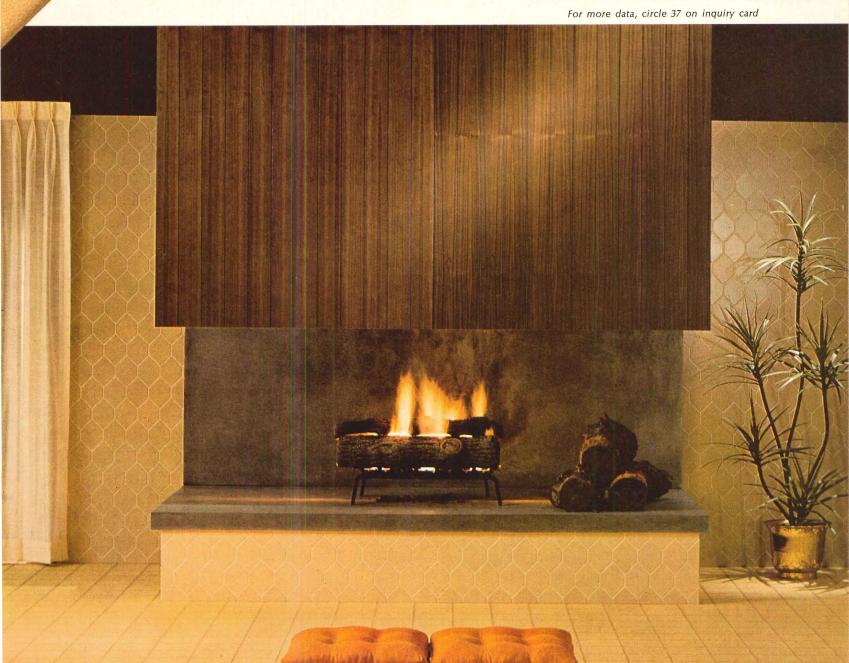
The consolidation of the Mosaic and Stylon lines gives you the opportunity to make your selections from the broadest line in the industry. We offer a wide choice of colors, sizes, shapes and finishes. Mosaic is the "just-right" ceramic tile for any application - commercial, residential, industrial or institutional. And . . . floors and walls are color coordinated to permit the harmonious effect you want.

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Plus over 30 sales representatives available to supply you with samples and product information. And the most complete design service anyone provides.

Here we give Harvest Gold tile full run of a room and spread it clear across the page. For more on what Mosaic tiles can do for you and your work, write: The Mosaic Tile Company, Box 999, Florence, Alabama 35630. We'll send you our complete Architect's Guide. Or if you'd like, a Mosaic representative will deliver it.

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Cabin Crafts Prescribes Les Care Carpet

(For The New Look in Health Care)

Medicenter needed a carpet that would meet unusually hard usage demands. It had to be tough. Powerfully stain resistant. With built-in good looks that stay that way longer with easy, inexpensive maintenance. Cabin Crafts prescribed LesCare carpet, a proven top performer in numerous contract situations.

LesCare carpet's densely tufted construction of solution dyed Acrilan® acrylic makes it highly stain resistant. Joseph Brooks, Medicenter's Assistant Vice President, Contract Service Division, comments: "We specified LesCare carpet for its exceptional wearability, ease of maintenance, beauty and moderate price."

LesCare carpet, available in 18 glowing colors, is just one of Cabin Crafts famous family of stain resis-

tant carpets of solution dyed Acrilan. All are perfect for use in medical institutions as well as other contract installations.

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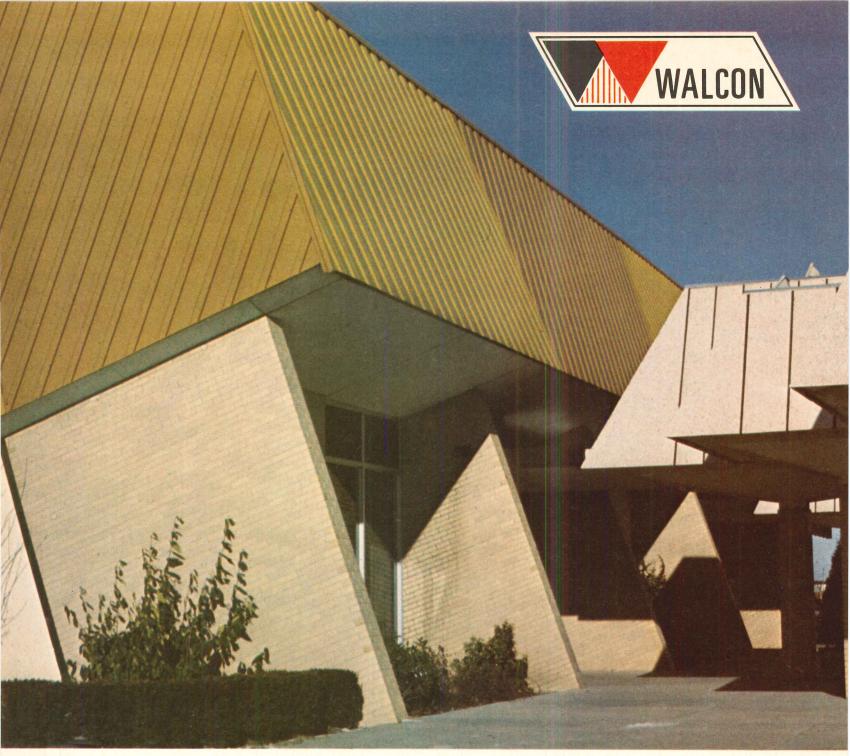


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AMERICANA THEATER; Southfield, Michigan. OWNER: Nicholas-George Theaters; Allen Park, Michigan.

ARCHITECT: Nordstrom & Samson; Dearborn, Michigan.
GENERAL CONTRACTOR: Muzzin & Vincenti; Allen Park, Michigan.

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Creative imagination plus design flexibility were combined to produce the unique facade of this ultramodern theater building.

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ARCHITECTURAL BUSINESS

analysis of building activity . . . costs . . . practice techniques

Interiors for business: an architectural response

Interior design and space planning for business-for which some practice considerations and recent examples appear in the special feature beginning page 129 of this issue—have been among the major services of many architectural firms for many years. The ways in which some of these firms have organized and developed practice in this field illustrate some of the considerations dealt with in the interiors feature. The directions of growth, for example, are obviously determined by the combined forces of business conditions in general and the organizational goals of particular architectural firms. The following brief outlines of how two firms operate in this field underscore the effects of these forces.

The 1961 formation of ISD Incorporated, the interior space design subsidiary of The Perkins & Will Partnership, was a response to both business and practice forces, of course, but its corporate form and subsequent development illustrate the practice methods of this firm in particular. Principals of the partnership maintain that design dynamics thrive under conditions of autonomy and self-direction. It has been a policy of the firm to set up various operating entities of which ISD is one and Perkins & Will Engineers Inc. is another.

ISD was founded with a nucleus group of eight architects and designers in the Chicago office of the partnership. It has since expanded to a second office in New York and a total staff of more than 80. Kenneth Johnson, president of ISD, attributes the over-all growth to flexibility of the firm in providing not only interior design services for business firms, but other supporting services in programing and special research projects. The over-all areas of service of ISD include: planning, programing, interior design, color schedules, graphics and tenant development. One of the assets of the firm is an inventory of rental spaces in metropolitan areas, including the structural modules of each.

Louis Beal, executive vice president for ISD, manages the New York office and is responsible for design and new business. One of the procedures supporting the latter function is a firm-wide new business and marketing committee through which, he says, "cross fertilization has been very helpful." This has had by no means an inbreeding effect since less than 25 per cent

of ISD commissions are in buildings designed by The Perkins & Will Partnership.

One of the useful devices ISD has applied to their business space programing service has improved the efficiency of preliminary interviews. Detailed questionnaires are set up for various types of buildings or tenants (banks, Blue Cross, Time Inc., for example). These questionnaires are handled on a person-to-person basis by graduate architects on the staff of ISD in interviews with executives and department heads of the client firms. They serve the double purpose of assuring complete coverage of all pertinent information and enabling the space design firm to begin on-thespot orientation of clients in some of the implications of their answers.

Following analysis of the questionnaire, full-scale orientation meetings of ISD principals and client executives set up the programing schedule. At this point, sometimes the client can be advised that his preliminary estimates of required space are either too large or too small; or, as in at least one case, the client may be advised that for reasons of departmental relationships, his operation would perform better on eight floors, instead of fewer floors of equivalent total area as had originally been planned. The result, in that case, was a re-selection of tenant space by the client.

One of the recent special projects of the firm was a behavioral research study of the office environment seeking to evaluate four specific sub-environments: spatial, equipment, functional, and non-work spaces such as lobbies and reception areas. The research was conducted for ISD by Dr. Lawrence Wheeler, head of the behavioral research department of the architectural firm, Ewing Miller Associates.

West coast architectural firm sets up interior design affiliate

An example of the response of an architectural firm to changing demands of the economy was the creation of a separate affiliate out of an interior space planning

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department of a West Coast architect.

Business Space Design began in 1958 as a department of Naramore Bain Brady & Johanson. At that time most of its work consisted of planning space for tenants in University Properties' office buildings, especially the Washington Building, which was then under construction.

By 1963 the volume of work slowed down temporarily, and the partners of the architectural firm considered the advisability of establishing BSD as a separate affiliate. This seemed to have several advantages, professionally and economically.

- 1. Architects who might want this planning and design service would probably be reluctant to consult with another architectural firm, but might consult with BSD directly if it were a separate entity. As a matter of fact, some visiting architects from South Africa expressed interest in such an arrangement.
- 2. The services of a space planning firm would be useful to owners of older office buildings who might not think of consulting a full-service architectural firm regarding remodeling of tenant space.
- 3. The affiliate company could profitably handle smaller jobs that would be unprofitable for the larger parent company.

Therefore, in 1963 Business Space Design was established as an affiliate, with quarters in a downtown office building five blocks away from the parent firm. It is a separate entity but not a separate company; all staff members are employes of the parent firm. Robert Messer, director of BSD, is a senior associate of NBB&J, a position one step below partner on the organization chart.

Business Space Design does architectural planning of office space as well as interior design. Of the ten staff members, three are licensed architects, two are graduate architects, and two are graduate interior designers.

Business Space Design's work with the parent architect involves only space planning in office buildings. They have no responsibility for the design of the building itself, but are consulted early about the schematics relating to rental modules, bay depths and all areas of the building that affect the rental market. Their comments on the layout of rental space are significant to the basic building design.

THE GREAT

The best air handling system in the world can't purify polluted air. Purafil can!

Never before has the atmosphere been so laden, so contaminated with pollutants. No matter how fine your air-handling system performs, polluted air ultimately gets inside buildings and plants.

Sometimes you can see the polluted air as smog. Worse, sometimes you can't see it, just smell it. Nearly every situation presents a different problem: the odors and the contaminants are different; and the air moving methods differ as well.

ventilation

Ventilation used to be the most efficient way to control odors in a building and it would still be if it were not for outside air pollution. Good ventilation air can dilute odors but it cannot remove gaseous pollutants from the air.

In order for the system to operate with any effectiveness at all, it must constantly maintain a continuous flow of good clean air, and this is getting harder and harder to find.

The result, ventilation only serves to move polluted outside air inside. Today this does not answer the problem in most areas. Today's air problem requires a better solution.

The better solution is an air purification system capable of cleaning contaminated air while reducing equipment and operating costs. By recirculating the inside air, an air purification system reduces the amount of outside air needed to maintain a comfortable level. Most important, it offers economical, clean air, free of uncomfortable odors and irritants.

conditioned outside air

Conditioning air means bringing in outside air and heating or cooling it. But does not mean removing gaseous and odorous pollutants from the air.

The addition of an air purification system can significantly reduce the outside air requirements for the a/c system. With the addition of an air purification system, you use a higher percentage of recirculated air, so smaller heating and cooling units can be utilized to condition the same amount of air. Experience has shown that a reduction of up to 20% in equipment costs can be realized.

You spend less money on equipment, reduce operating cost by utilizing air recirculation, and achieve odor and contaminant-free air in the bargain.

common methods of air filtration

There are several different air purification methods used to remove odors and gaseous pollutants in conjunction with air handling systems.

activated charcoal

Charcoal is expensive. True, it can reduce capital equipment cost by allowing maximum air recirculation. But any

AIRBATTIE

savings incurred are soon offset by the high cost of maintenance. It is short-lived, and it has poor effectiveness at normal odor levels. Upon saturation it desorbs, dumping the contaminants back into the air. It requires expensive removal, regeneration and reinstallation.

In order to regenerate charcoal after it becomes saturated, it is necessary to have a spare supply on hand, or shut down the system while the material is being returned to the factory for regeneration. Besides, charcoal cannot remove certain pollutants from the air.

scrubbers and washers

This method of air purification is very expensive and is only practical where extremely high corrosive concentrations are prevalent, much higher than normal odor loads.

electrostatic precipitators

Electrostatic precipitators are designed to remove only particulate pollutants from the air, and they will not remove gaseous or corrosive pollutant odors after one or two days operation. They are expensive and must be cleaned often.

masking agents

Masking agents are not a method of air purification, but they are employed frequently.

They merely compound the problem by perfuming an offensive atmosphere instead of eliminating the source of the trouble.

purafil environmental control systems

Oxidation is the best way to eliminate odors and air pollutants. Purafil is the best air purification system utilizing this method. The system is composed of cells filled with pellets of activated alumina impregnated with potassium permanganate. As air passes through the bed of pellets, each odor-carrying molecule is adsorbed, absorbed, oxidized and destroyed. Therefore, air can be recirculated repeatedly: outside air requirements can be reduced up to 85%. Operational costs of heating, cooling, cleaning and/or dehumidification are greatly reduced. Purafil has double the service life of charcoal and unlike charcoal, does not desorb upon saturation. Purafil also offers protection from corrosion for electrical and electronic equipment throughout an installation. In short, it's the most efficient, economical air filtration method on the market.

It fills the void in air handling technology by solving the often unrecognized problem of gaseous contamination and extends the efficiency of today's equipment.

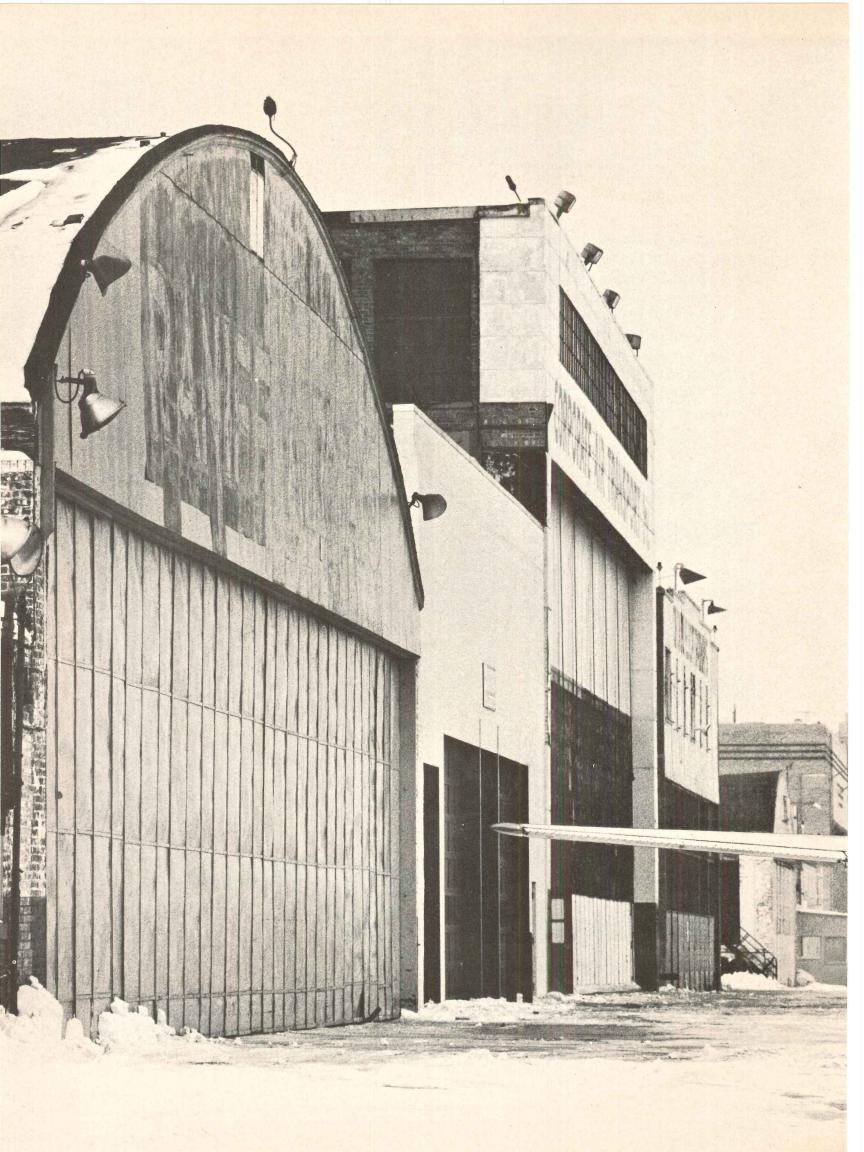
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The old neighborhood will never be the same.

This could be the beginning of the end. For airplane hangars as we know them—boxes, big and ugly and wasteful of space.

They're on their way out, because of a man who looks like a college professor. He wears tweedy suits and smokes a pipe and—what do you know, he is a college professor. Charles R. Hutton is his name, Professor of Construction Technology at Purdue.

Way back in 1963, he had an idea. Why not build a hyperbolic paraboloid out of steel? As an architectural design, the H.P. was nothing particularly new. But building one of steel—that was unheard of.

The projected advantages of such a structure were obvious and many. A steel hyperbolic paraboloid could be erected quickly, its cost would be low, and its weight far less than for an H.P. built with conventional materials. It would be a dream for schools, theatres, shopping centers. Maybe even airplane hangars.

To prove that the theory could work, Professor Hutton knew he'd need time and support and money. So he took his idea to Inland Steel. And there, he got all three.

Today, six years later, the world's first hyperbolic paraboloid jet airplane hangar has been completed at Wold-Chamberlain Field in Minneapolis. It provides overnight maintenance facilities for United Air Lines Boeing 727's and DC-8's. And what a superb structure it is! Measuring 165 feet long on one side, 125 feet long on the other side and 185 feet wide. Soaring majestically 65 feet into the air. And made almost entirely of Inland-produced steel, like INX-50 high strength steel.

The engineers chose INX-50 because it was the perfect way to reduce the hangar's weight, without a corresponding reduction in all-important yield strength.



It's precisely because of the availability of high-strength steels like INX, that such imaginative structures as the H.P. have become possible. Inland's other high-strength steels are doing their part, too, to modernize the face of America. COR-TEN, TRI-STEEL®, HI-STEEL®, HI-MAN® steels—all are being used more and more to solve construction problems and make new architecture a new reality.

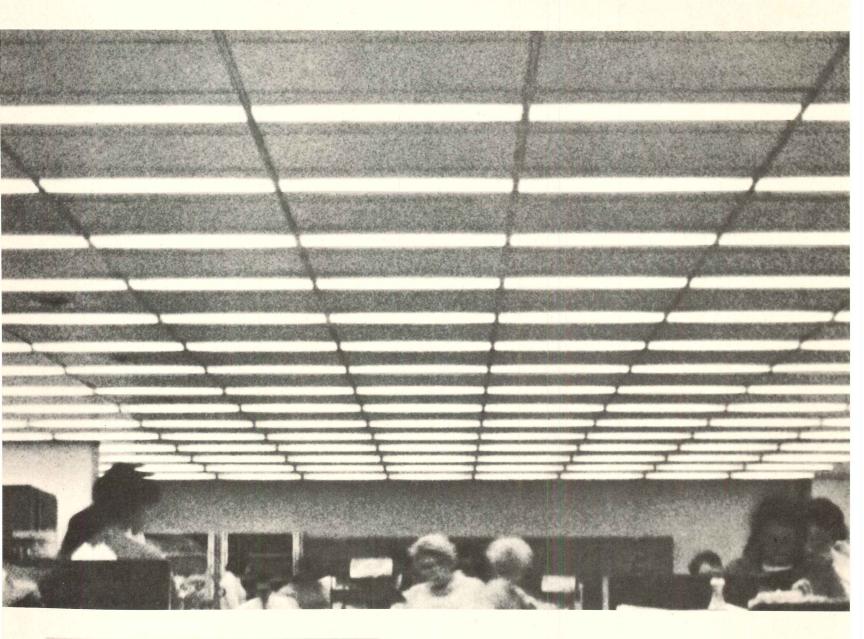
Got any neighborhoods *you* want changed? Send for our free design manual on steel H.P.'s. And start changing.

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It puts an end to premature grayness in fluorescent lamps.





Other lamps begin to lose their brightness from the moment they come to life. Little by little they turn gray.

By the end of their life, their brightness is reduced by as much as 3% of what you get from Westinghouse lamps with Titanium. Not enough to plunge an office into darkness. Just enough to keep you from getting your money's worth.

Look at it this way. If you had 30 graying fluorescents in the ceiling, they'd only be doing the work of 29.

That's why Westinghouse brought Titanium to light. It's exclusive. Only Westinghouse fluorescent lamps are made with it. And you get all the light you're paying for.

Ask for the light that stays brighter longer. Ask your Westinghouse agent-distributor for the only line of fluorescent lamps made with Titanium.

They won't cost you a cent more to buy and operate than the ones that turn gray before their time.

You can be sure...if it's Westinghouse

COMMENTARY

William H. Edgerton Manager, Dodge Building Cost Services McGraw-Hill Information Systems Company

Building cost indexes—their compilation, use, and misuse

Cost index numbers have been used, multiplied and misused for more than two centuries, and it is a prudent architect who understands what indexes are and what he can and cannot do with them.

Building cost indexes are devices for measuring overall cost changes by evaluating the effect of changes in a series of key variables so that a comparison of two index numbers for different periods or places will measure changes in costs relative to both time and location. In short, building cost indexes can answer the question: "How much have costs gone up?" How accurate that answer will be is determined by the resources of the compiler and the judgment of the user.

Components of the index limit scope of its use

Each building cost index author (we have been able to count 22—see table 1) develops his index in one of two ways:

- 1. For each index period a standard base building is repriced and the percentage increase is applied to the previous index to arrive at the new index.
- 2. A weighted "mix" of certain labor and materials items (occasionally overhead and general conditions items are included) presumably representative of a typical building is priced, and the increased price of the "mix" is reflected in the index series. The labor and material items can be as few as four or as many as twenty, depending on the requirements of the author.

Since the choice of labor and materials items varies from author to author, the reported cost increases will also vary. Table 1 indicates the wide range of variance among authors where an average annual increase has been computed from reported figures. One of the principal reasons for the much larger annual cost increases reported recently was the effect on indexes of the sharp increase in lumber prices during the last half of 1968.

One reasonable criticism of the compilation of indexes is that an increase factor developed by indexes is applied to a known historical cost to determine the current cost, and that the building is not repriced. (There are one or two exceptions in the attached list where the building is repriced.) However, if the index author reflects changing prices in his formula that are the important

ones, the reflected cost changes should be sufficiently accurate to use when a repricing is too time consuming or expensive.

Building cost indexes, when they are computed from local price situations, are a valuable guide to relative construction costs, and valuable for extending the trend of historical costs to produce current costs. However, any accurate determination of new costs of buildings is difficult because of the many variables affecting such costs. Many cost items change at different rates with time and place and market conditions. If any generalized correlation is to be drawn, it must be based on a general or national view of total cost increases and wage rate increases. But many other cost items can affect the local, overall increase significantly.

In practice an ideal building cost index must involve productivity, efficiency, changes in profit percentages, effect of taxes, etc. However, to quote the Department of Labor: "A perfect index is an illusory phantom." Not only is each building in itself unique, but there are so many influences on its cost that they are virtually impossible to measure. A theoretically ideal

building cost index could be established by the industry, but it would require an almost unlimited expenditure for the necessary price measurements.

Judgment factors are critical in an erratic world

The architect should use indexes, or increases derived therefrom, with caution. If bidders working with identical plans and specifications can commit themselves to contract amounts with a ten per cent or more spread from high to low, and index authors can report increases with a thirty per cent or more spread from high to low (inputs and weightings vary from author to author), then the architect must apply cost increases derived from indexes with extreme discretion. If the architect applies too small an increase to his preliminary estimates, the building may be in danger of overrunning its budget. Conversely, if too large an increase is assumed, the project may never proceed beyond this stage.

Recent cost increases have been both larger and more erratic than experienced before 1967, and they are expected to continue this trend.

Table I: Average Annual Cost II	ncrease	Constitution of the state of th	4047	4067		
Cost Index Author	dex Author Construction Co., Boston, Mass. Appraisal Co., Milwaukee, Wis. General Contractors of America, ton, D.C. Inpany, Cleveland, Ohio Industrial Co., Milwaukee, Wis. General Contractors of America, All buildings Deal Construction Co., Inc., Mich. Engineering, McGraw-Hill, Inc., & N.Y. On Contracting Co., St. Louis, Mo. Fuller Co., New York, N.Y. On Struction Cost Indexes, I.C.C., Stations and office buildings Mich. Commercial and industrial Commercial and industrial St. Louis St. Lou	Annual				
Aberthaw Construction Co., Boston, Mass.	Industrial	New England	304	628	106%	
American Appraisal Co., Milwaukee, Wis.	Industrial	30 cities	430			
Associated General Contractors of America, Washington, D.C.	All buildings	12 cities	296	657	121%	
Austin Company, Cleveland, Ohio		Central & Eastern				
Boeckh Division, The American Appraisal Co., Milwaukee, Wis.		20 cities		3,53,53	20.00	
H. F. Campbell Construction Co., Inc., Detroit, Mich.	Industrial	17 cities		comme	nces 196	
Chemical Engineering, McGraw-Hill, Inc., New York, N.Y.	Chemical plants	not specified	64.8	109.5	69%	
U.S. Dept. of Commerce, Washington, D.C.	All buildings	composite				
Fruin-Conlon Contracting Co., St. Louis, Mo.	Industrial	St. Louis	347	685		
George A. Fuller Co., New York, N.Y.		Eastern cities	354	695	96%	
"Handy-Whitman," Whitman, Requardt & Assoc., Inc., Baltimore, Md.	Public utilities	entire country	347	750	116%E	5.8%
Marshall and Stevens, Inc., Los Angeles, Calif.	All buildings	237 cities	338	672	99%	5.0%
W. L. Nelson, Tulsa, Okla.		not specified	117	286.6	145%	
Port of New York Authority, New York, N.Y.	Hangar costs	New York	136	341	150%	7.5%
Railroad Construction Cost Indexes, I.C.C., Washington, D.C.		not specified	333	590	77%E	
Bureau of Reclamation, Denver, Colorado	General buildings	Western states	82			
Smith, Hinchman, & Grylls, Inc., Detroit, Mich.	All buildings	not specified	371	703	89%	
Turner Construction Co., New York, N.Y.		Eastern cities	382	695	82%	4.1%
Dow Building Cost Calculator,	All buildings	187 major U.S.				
New York, N.Y.			181	297.5	63%	3.5%
Factory Mutual System, Norwood, Mass.		Entire country	180	355	97%	4.9%
Engineering News Record, McGraw-Hill, Inc., New York, N.Y.		22 cities	413	1070	159%	
Engineering News Record, McGraw-Hill, Inc., New York, N.Y.	All buildings	22 cities	313	671	112%	5.6%
E = Estimate						0.00

Dodge Building Cost Services McGraw-Hill Information Systems Company

BUILDING COST INDEXES

The information presented here indicates trends of building construction costs in 21 leading cities and their suburban areas (within a 25-mile radius). Information is included on past and present costs, and future costs can be projected by analysis of cost trends.

The indexes are computed on a basis of 40 per cent labor rate and 60 per cent materials price. Wage rates for nine skilled trades, together with common labor, are used. Prices of four common building materials are included for each listed city.

Metropolitan	Cost	Current	% change year ago			
area	differential	residential	non-res.	. res. & non-res		
U.S. Average	8.6	301.4	321.0	+4.58		
Atlanta	7.4	349.0	370.2	+5.51		
Baltimore	7.9	299.2	318.3	+2.96		
Birmingham	7.4	273.1	293.6	+3.76		
Boston	8.4	267.5	283.1	+3.41		
Chicago	8.9	329.6	346.7	+3.51		
Cincinnati	9.1	296.7	315.3	+6.47		
Cleveland	9.8	321.1	341.2	+5.76		
Dallas	7.7	281.9	291.2	+5.60		
Denver	8.2	302.9	322.0	+4.12		
Detroit	9.4	316.4	331.9	+5.81		
Kansas City	8.3	270.1	285.9	+5.14		
Los Angeles	8.4	303.8	332.4	+3.90		
Miami	8.5	299.9	314.8	+5.75		
Minneapolis	8.7	296.8	315.5	+3.69		
New Orleans	8.0	274.4	290.7	+5.68		
New York	10.0	310.5	334.0	+3.03		
Philadelphia	8.6	294.8	309.5	+4.05		
Pittsburgh	9.2	283.9	301.8	+5.04		
St. Louis	9.1	294.7	312.2	+4.55		
San Francisco	8.7	389.9	426.5	+4.90		
Seattle	8.5	273.1	305.2	+3.59		

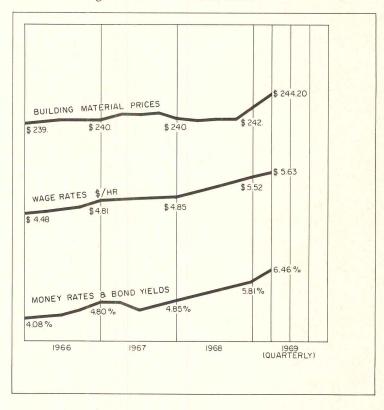
Differences in costs between two cities may be compared by dividing the cost differential figure of one city by that of a second; if the cost differential of one city (10.0) divided by that of a second (8.0) equals 125%, then costs in the first city are 25% higher than costs in the second. Also, costs in the second city are 80% of those in the first $(8.0 \div 10.00 = 80\%)$ or they are 20% lower in the second city.

ECONOMIC INDICATORS

Indicators are intended to show only general direction of changes. BUILDING MATERIALS—The U.S. average price of a "package" of common materials.

WAGE RATES—The U.S. average wages of nine skilled trades and common labor. Fringe benefits are included.

MONEY RATES AND BOND YIELDS—An arithmetic average of the latest prime rate, short term prime commercial paper rates, and state and local government AAA bond rates.



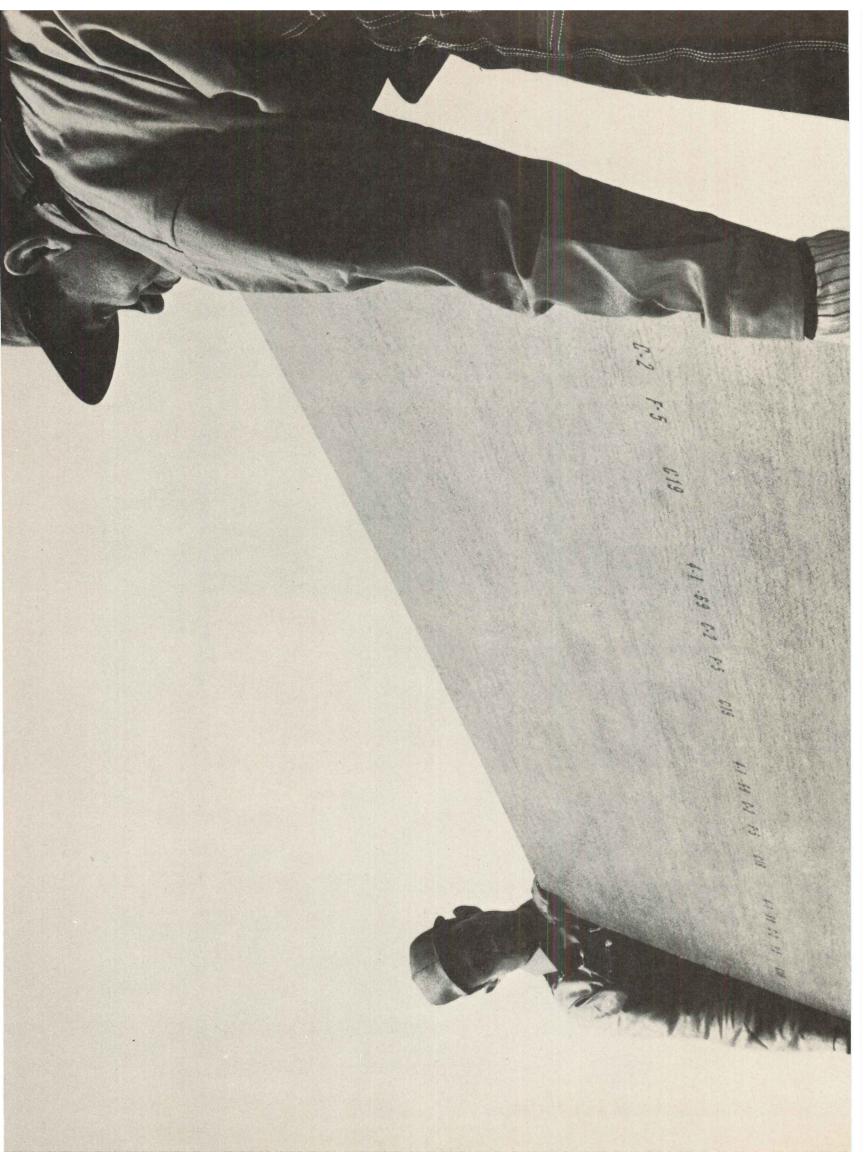
HISTORICAL BUILDING COST INDEXES—AVERAGE OF ALL BUILDING TYPES, 21 CITIES

Metropolitan									1968 (Quarterly)			1941 average for each city = 100.0 1969 (Quarterly)			
area	1961	1962	1963	1964	1965	1966	1967	1st	2nd	3rd	4th	1st	2nd	3rd	4th
U.S. Average	264.6	266.8	273.4	279.3	284.9	286.6	297.5	301.5	302.6	309.3	310.0	314.9			
Atlanta	294.7	298.2	305.7	313.7	321.5	329.8	335.7	345.6	346.7	352.3	353.1	364.2			
Baltimore	269.9	271.8	275.5	280.6	285.7	290.9	295.8	302.9	304.1	307.9	308.7	311.4			
Birmingham	249.9	250.0	256.3	260.9	265.6	270.7	274.7	278.5	279.5	283.6	284.3	288.4			
Boston	237.5	239.8	244.1	252.1	257.8	262.0	265.7	269.3	270.3	276.3	277.1	278.2			
Chicago	289.9	292.0	301.0	306.6	311.7	320.4	328.4	329.4	330.0	338.7	339.5	340.4			
Cincinnati	257.6	258.8	263.9	269.5	274.0	278.3	288.2	291.4	292.5	301.8	302.6	309.8			
Cleveland	265.7	268.5	275.8	283.0	292.3	300.7	303.7	316.5	318.3	330.7	331.5	334.9			
Dallas	244.7	246.9	253.0	256.4	260.8	266.9	270.4	272.3	273.4	281.0	281.7	287.2			
Denver	270.9	274.9	282.5	287.3	294.0	297.5	305.1	304.9	306.0	311.7	312.5	317.0			
Detroit	264.7	265.9	272.2	277.7	284.7	296.9	301.2	309.2	310.4	315.5	316.4	326.8			
								267.5	268.5	277.2	278.0	281.0			
Kansas City	237.1	240.1	247.8	250.5	256.4	261.0	264.3	20715	200.5	2//.2	270.0	201.0			
Los Angeles	274.3	276.3	282.5	288.2	297.1	302.7	310.1	312.0	313.1	319.3	320.1	323.7			
Miami	259.1	260.3	269.3	274.4	277.5	284.0	286.1	293.1	294.3	304.5	305.3	309.6			
Minneapolis	267.9	269.0	275.3	282.4	285.0	289.4	300.2	300.0	301.0	309.0	309.4	310.6			
New Orleans	244.7	245.1	248.3	249.9	256.3	259.8	267.6	270.6	271.6	273.9	274.2	285.5			
New York	270.8	276.0	282.3	289.4	297.1	304.0	313.6	315.9	317.0	320.6	321.4	324.9			
Philadelphia	265.4	265.2	271.2	275.2	280.8	286.6	293.7	293.3	294.2	300.9	301.7	304.6			
Pittsburgh	250.9	251.8	258.2	263.8	267.0	271.7	275.0	293.0	284.2	291.3	293.8	297.0			
St. Louis	256.9	255.4	263.4	272.1	280.9	288.3	293.2	293.7	294.7	303.6	304.4	306.8			
San Francisco	337.4	343.3	352.4	365.4	368.6	386.0	390.8	396.4	398.0	401.9	402.9	415.6			
Seattle	247.0	252.5	260.6	266.6	268.9	275.0	283.5	286.2	287.2	291.6	292.2	296.1			

Costs in a given city for a certain period may be compared with costs in another period by dividing one index into the other; if the index for a city for one period (200.0) divided by the index for a second period (150.0) equals 133%, the costs in

the one period are 33% higher than the costs in the other. Also, second period costs are 75% of those in the first period ($150.0 \div 200.0 = 75\%$) or they are 25% lower in the second period.







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CURRENT TRENDS IN CONSTRUCTION

Robert M. Young Senior Economist McGraw-Hill Information Systems Company

Industry plans another increase in capacity

American manufacturing firms are starting an eighth straight year of planned increase in spending on new plants and equipment. Prior to this time, the typical investment cycle was made up of three or four—five, at the most—years of rising investments followed by one- or two-year retrenchments in which spending dropped from 10 to 50 per cent. By following this sequence, increased capacity and gains in actual production, which usually grow at greatly differing rates, were brought into line.

The latest period hasn't been much different from earlier ones as far as the relationship between output and capacity is concerned. Annual gains in industrial production have ranged from nine per cent in 1966 down to one per cent in 1967. The rate at which plant capacity has been utilized has varied from over 90 per cent in 1966 to 81 per cent in late 1967. The utilization rate is now about 85 per cent, or eight points below usual goals.

Despite these fluctuations in growth, new capacity has been added at a steady five to six per cent rate in each of the past five years. What's apparently changed is industry's attitude toward investment. The severity of business cycles before World War II, as exemplified by the boom of the 1920's followed by the great depression in the Thirties, tended to focus attention on short-run considerations, or even on after-

the-fact responses to business conditions. If business was good last year, expand; if it was bad, hold off new investment.

Since the war, greater confidence has been developed in the underlying strength of the American economy. Although shortcomings in fiscal and monetary management persist—the current high rate of inflation underscores this point—the tools of economic policy have nonetheless gradually reduced the likelihood of sharp year-to-year changes in business activity, while practically eliminating the familiar cycle of boom and recession. As a result, *long-term* planning has achieved increasing prominence in American business.

The results of this shift in attitudes toward investment planning are showing up quite dramatically at the present time.

The current business outlook is cloudy at best. Fiscal and monetary policies are aimed at sharply reducing the rate of economic growth in an attempt to contain inflation, and there is little doubt that they will be at least partially successful before the year end. Industry is faced with the prospect of a sharp cut-back in defense spending, which had contributed substantially to recent gains in output. Operating capacity is well below the "desired" rate, and has been declining slightly over the past year.

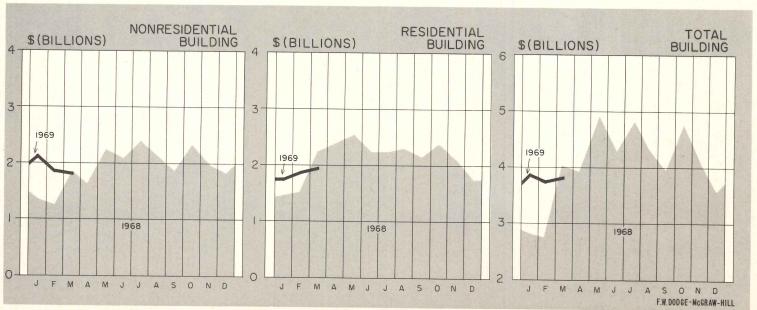
In the face of this discouraging out-

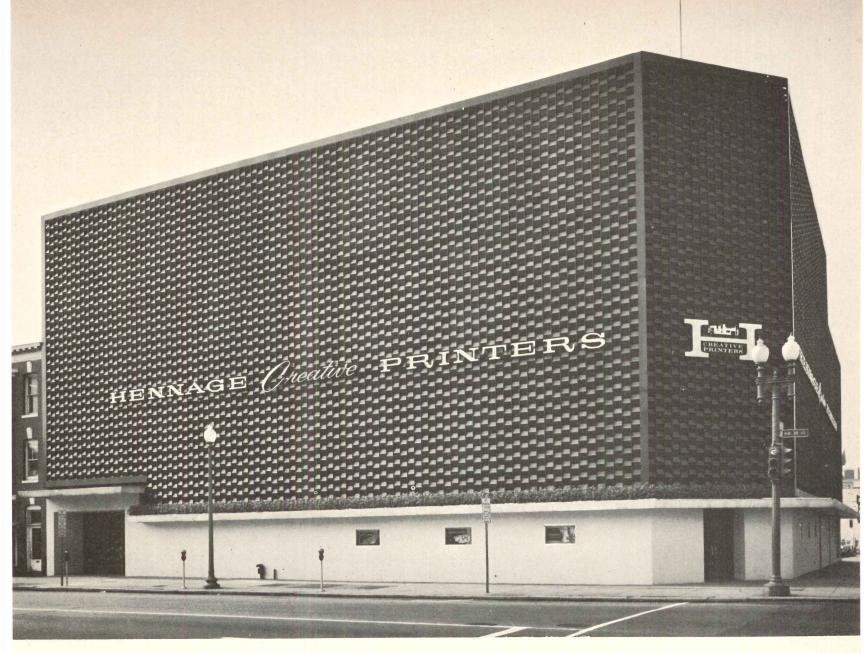
look, the latest McGraw-Hill survey of investment plans reveals that manufacturers are planning to increase their outlays for new plant and equipment 13 per cent in 1969—well above the gains of the past two years and just short of the boom level increases of the mid-sixties. Even more important, however, is the fact that they expect investment in each of the three following years to exceed that of the current year. This is the first time in the history of the survey that long-term investment plans have topped the short-range goal.

One reason for the bullish plans for 1969 is an expected seven per cent increase in sales. But since capacity will be increasing by the same amount, this will still leave the operating rate of all industry well below the desired level. The real clue lies in the outlook for the future. The survey reveals an expected 24 per cent jump in output during the following three years, while the rising level of investment will increase capacity by only 18 per cent. Employment. meanwhile, will be rising only half as much as output. Clearly, then, manufacturers are planning now for the future capacity and growth in productivity to a much greater extent than they have in former years.

Emphasis on *long-term* planning should result in a much smoother year-to-year pattern in capital spending, and hence in industrial construction.

Building activity: monthly contract tabulations





ARCHITECT: S. THOMAS STATHES, A.I.A., KENSINGTON, ME

"MONUMENTAL" — LARGE SCALE BORDEN DECOR PANEL

The aluminum facade shown on the eye-arresting Washington, D.C. building which houses Hennage Creative Printers is a special custom design, using Deca-Grid style Borden Decor Panel in one of Borden's bold new large-scale patterns known as "Monumental".

Using "T" bars for greater spans and greater strength, these large patterns allow as much flexibility in design as do the smaller versions of Deca-Grid, but add greater scope to the architect's creative design and provide strong visual impact at greater ranges.

The facade illustrated is the result of close cooperation between Mr. Joseph Hennage, head of the printing firm, and Borden's architectural department. This new design uses structural tees at 12" o.c. and large 7" reversing tabs which give approximately 80% closure to the screen. The resultant strong shading effect nearly eliminates vision of the building behind the screen.

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LETTERS

Coverage of a young architect's work

On behalf of my associates and myself, I would like to thank you and your staff for the superb coverage you gave our office in your April issue. The article has brought nothing but the most favorable comments from my colleagues here in the greater Boston area.

It is always reassuring to see the active interest that you and your staff take in young, less well established architectural firms such as our own. We are deeply grateful for the honor you have given us by such nation-wide exposure.

Earl R. Flansburgh, A.I.A. Cambridge, Massachusetts

A.I.A. Brochure

I have just read your critique of the A.I.A. Brochure (April Perspectives). Your flattering remarks will go a long way to give the new P.R. Committee a sense of accomplishment. Being its first Chairman and being the guy responsible for the booklet, obviously I am very pleased.

As far as the credits go, the reason we chose the listing in the back is that I felt it was the only method that could be used to properly give credit while at the same time not intend to single out a few individuals at the expense of their fellow professionals. The brochure as you know represents the

Institute and the photographs represent the work of individuals.

Philip J. Meathe, F.A.I.A. Smith, Hinchman & Grylls Associates, Inc. Detroit

Bronx Community College

Thank you very much for publishing photographs of Bronx Community College in your April Buildings in the News. The credit, in addition to listing Benjamin Moscowitz as partner-in-charge, should have listed me as chief designer.

Gautam B. Shah de Young & Moscowitz & Harry M. Prince & Associates New York City

Springboard to response

I have studied with interest your February article in Perspectives concerning the design (?) of ugliness. No doubt conditions in Ohio are different from conditions in Louisiana, and therefore Mr. William B. Morris, I am sure, was relating conditions as he found them in his own locality. There is considerable doubt in my mind as to which state represents the most prevalent situation throughout our Nation.

Perhaps one of the first conditions contributing to the ugliness in communities in Louisiana is the fact that a large proportion of the buildings (many of them quite sub-

stantial) are not designed by architects. Louisiana's registration laws permit the design of buildings by engineers, a policy which may be common in other states as well. Architects do not possess all of the design ability present in the human race and there are many engineers who are skilled designers. However, others regard the design of buildings merely as a secondary function which may be fulfilled by copying similar buildings. This situation is compounded by those architects and engineers who are believed to merely lend their name to a project by affixing their stamp to plans prepared by the owner or a draftsman.

Another type of building not designed by architects, which is finding increasing acceptance with the public, is the prefabricated metal building. Many prospective clients decide that they do not wish to build when they are given an honest appraisal of building costs by their architect, with the architect's appraisal, of course, based upon their stated requirements. These prospective clients will then frequently accept a good sales pitch by a metal building salesman selling a standard building meeting few of the requirements with which the architect was burdened. While there are circumstances under which metal buildings furnish practical solutions, it is difficult to make a standard metal building into an



aesthetic masterpiece.

In our own experience, gathered during many years in Louisiana, we have not found very many clients capable of thinking beyond the facade of a building (if the building is on a corner, they may think in terms of two facades). As a result, many clients will not only request that the architect use the most economical treatment possible on the remainder of the building but will also dictate that he use items which actually destroy all possibility of aesthetic quality for the total concept. A drive around the city of Baton Rouge reveals ugly mechanical equipment protruding from the roofs of many of our low-rise buildings, and conversations with the architects who designed these buildings inform us that the client insisted upon this equipment installed in this fashion because it was least expensive. We also find large blank concrete block walls where no effort was made to achieve aesthetic appeal because the client frowned upon the expenditure of the few extra dollars required to achieve a minimum of aesthetic quality in these walls. Not all clients are responsible for the ugliness of buildings characterized by this trait yet, at least in Louisiana, I believe that responsibility for ugliness rests far more frequently with the client than with the architect, in architect-designed buildings.

Serious discussions with architects during the last two years reveal that many architects in Louisiana feel that the profession is facing some type of profound change, the exact character of which is not entirely apparent as yet. The increasing cost of construction is driving many owners, including some public agencies, to turn to the "complete package" type of construction wherein the owner contracts with a firm to design and build his building within a certain stipulated sum. This creates somewhat of a problem for public agencies, which are reguired by law to accept bids on all of their building construction. However, the component systems have provided somewhat of an alternative by permitting the bulk of a building to be bid under component systems. This is, of course, particularly effective in buildings where one design may be repeated, as in schools. It also limits the amount of architectural service required. An increasing number of owners are willing to sacrifice the benefit of individual design for their buildings in order to achieve the economy available by this approach.

At a luncheon with architects and engineers during the past few days, the thought was expressed by several of the architects that we are approaching a return to the fundamental concept of the architect as the "master builder." This approach is frowned upon by many architects and by some professional organizations, yet it does supply the answer to some of the problems facing the profession today (i.e., the unwillingness of an owner to add an architect's fee to the total cost of a building which he already feels is too expensive and the unwillingness of an owner to spend any added money to achieve aesthetic quality). We all recognize, of course, that this approach would create other problems which might be even more serious and difficult to resolve (i.e., limitation of bids, the introduction of monopolistic practices, the stifling of an independent creative approach), yet many architects recognize that changes will be made within the very near future and that those changes will occur with or without the consent of their profession. Perhaps magazines can assist in exploring the problems and presenting constructive views of laymen as well as of professionals.

I must confess that I have used the information in your column as a springboard to discuss other problems of major concern to architects. However, one of the primary responsibilities of journalism is to stimulate thought and provoke responses, therefore this correspondence should not be considered too irrelevant. Lionel H. Abshire

Lionel H. Abshire & Associates Architects Baton Rouge

more letters on page 102

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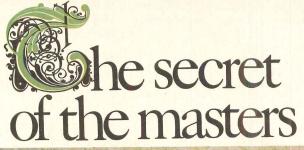
counts, densities, pile heights, weight and traffic patterns, what carpet construction best suits the location you have in mind.

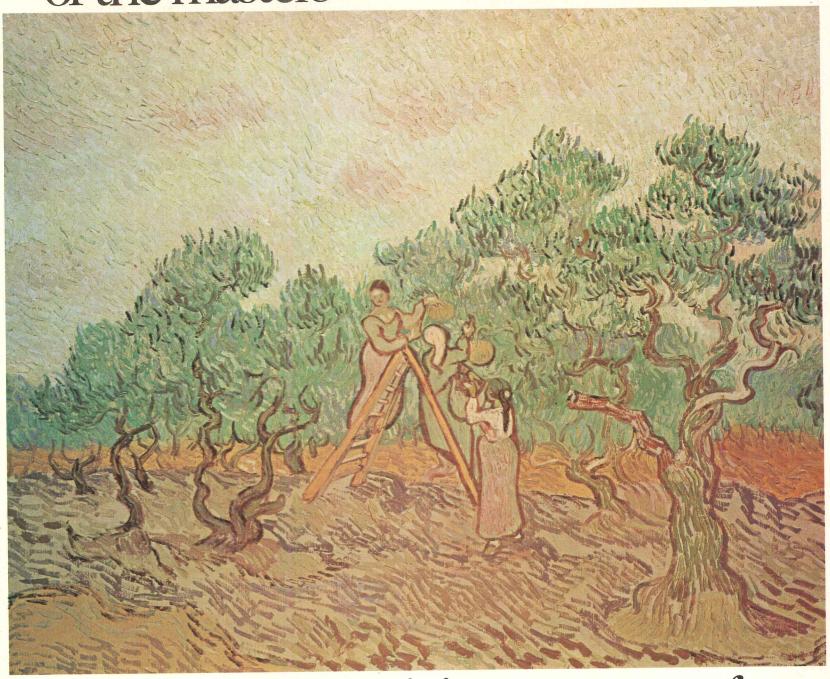
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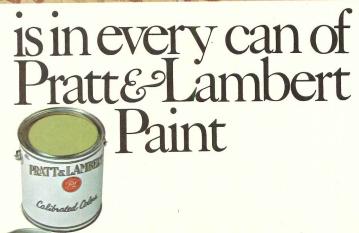
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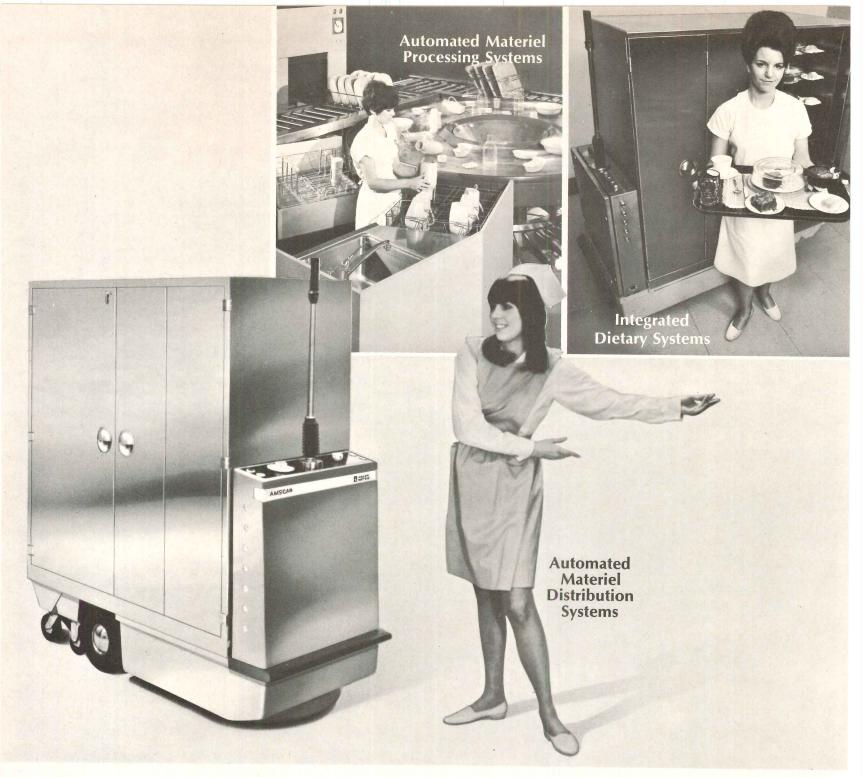


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electronically-guided AMSCAR speed the delivery of half-ton loads to any point on any floor without the need for human guidance. AMSCO Integrated Dietary Systems make sure every patient receives an appetizing food tray right on schedule.

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AMSCO's systems are engineered, installed and maintained by AMSCO . . . to assure your client of better patient-support ser-

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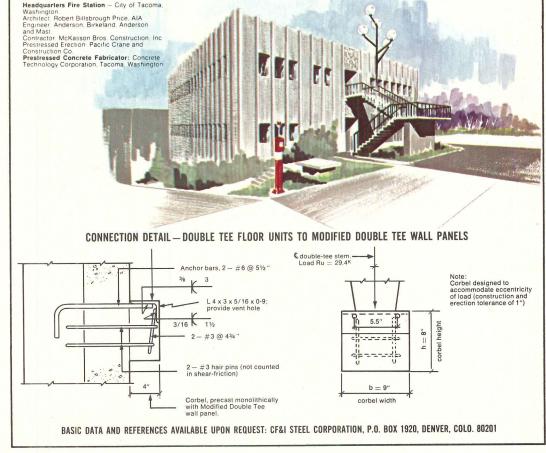


AMSCO SYSTEMS COMPANY Division of American Sterilizer Company 2710 West 21st Street • Erie, Penna. 16512

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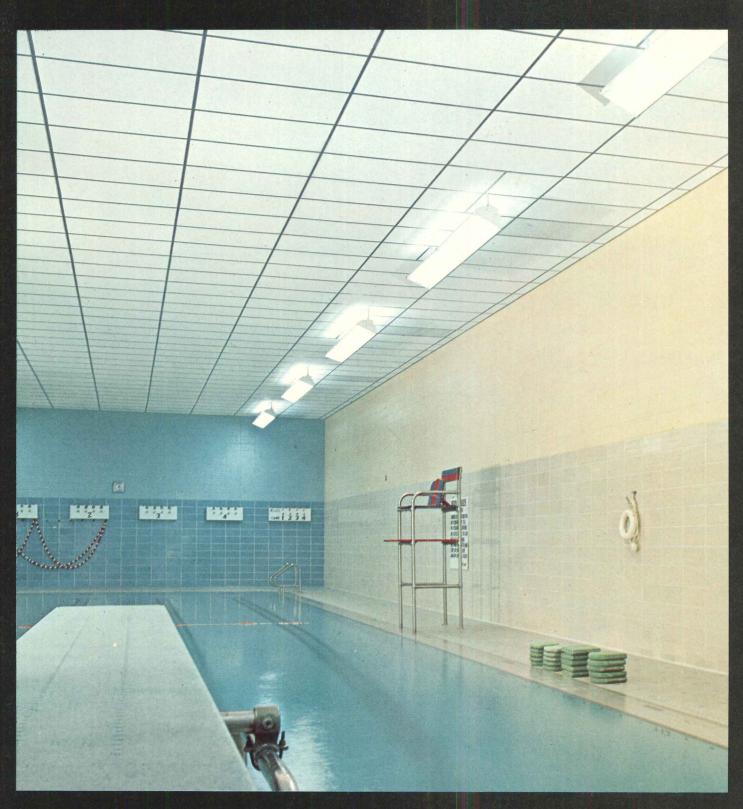








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Celotex Glazed Ceramic Acoustical Ceiling Panels are manufactured under U.S. Letters Pat. Nos. 3, 132, 956 and 3, 274, 310 and foreign patents.



GUARANTEE: The Glazed Ceramic acoustical products manufactured by The Celotex Corporation, when installed by an authorized Celotex acoustical contractor in accordance with Celotex specifications in the hereinafter described building, are guaranteed for the life of the building against sagging, warping, expansion or contraction.

Should the Glazed Ceramic acoustical products not perform as guaranteed herein, The Celotex Corporation will supply, free of charge, new Ceramic products to replace any that, upon our examination, are found to have proven defective, providing notice of the defect is sent in writing to The Celotex Corporation, 1500 North Dale Mabry Highway, Tampa, Florida 33607, within 60 days of the occurrence of such defect.

The above constitutes the entire guarantee by The Celotex Corporation. This guarantee is independent of any other guarantee or warranty made by the installing acoustical contractor or others and therefore applies only to supplying new products to replace any defective Glazed Ceramic products. The Celotex Corporation is under no obligation and assumes no liability with respect to labor charges incurred in connection with replacement.



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continued from page 95

Kind words department

We are delighted with the Sea & Ski article in the February RECORD. I also noticed with interest the feature on Franzen's five new projects. Since the demise of Arts & Architecture, the RECORD is the only magazine that consistently runs work of this kind.

Robert B. Marquis Marquis & Stoller San Francisco

The February article on our work is wonderful. I don't know whether to blush or be proud. I'll do both.

Incidentally, the story and pictures on the Boston City Hall were outstanding.

Since there is also an article by Llewelyn-Davis, the issue is positively authoritative.

> Ulrich Franzen New York City

End Plates in 1964

I noted in the February 1969 issue, page 168, a statement concerning "end plate design": "A relatively new type of moment connection, called end plate, cuts costs of the steel framing. . . ." The implication is that this end plate design is something new. In 1964 my firm designed a seven-story office building in Fairfax County, Virginia having approximately 273,000 sq ft of space. The entire structural system of connections between beams and girders and for moment connections at columns used the technique of end plate design. I should like to refer you to the American Institute of Steel Construction's Engineering Journal of January 1964, wherein an article by Onderdonk, Lathrop & Coel entitled "End Plate Connections in Plastically Designed Structures" describes our building.

A. George Mallis, P.E. Mallis, Patterson & Burgener Springfield, Massachusetts

We did not intend giving the impression that end plate design was something quite new; but we are interested to hear that you used this approach as early as 1964.

We thought by mentioning that end plate design is not a "standard" detail, but that it had won over designers, fabricators and erectors, would make it clear that the technique has been in use.—RF

Poet's corner

Herewith our thanks to you for publishing the lines by "as-yet little-known poet" Stephen Cohn (February, page 10). He manages in a few lines to convey to the unrealizing architectural profession that it indeed "seems a shame to sing the web/And give no credit to the spider."

We are sure he is a very fine banker, but wish to say we think he is also a very fine poet and we hope others will be discerning enough to publish him!

Julio R. Guerra, Associate William C. Baxter Architect Weslaco, Texas



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Multi-Vent® slot type air diffusers



Ten stories of dramatic architecture and a complex of satellite buildings house the Through competitive analysis Allstate Insurance Companies in Northbrook, Illinois. Under roof are 722,783 square feet of functionally attractive work areas such as this computer center. Allstate chose

... designed to be neither seen nor heard and built to be forgotten.

7,000 troffer lights equipped with Multi-Vent slot type air diffusers provide the heating, cooling and lighting environmental control in Allstate Insurance Companies' modern home office in Northbrook, Illinois.

Price was not the sole reason for selecting Multi-Vent. Installed cost and lasting performance were important. Cost per unit on the receiving dock was not the competitive difference which resulted in the selection. A number of other features were:

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Multi-Vent "SES" slot type air diffusers come to the job site completely assembled as a ready-to-install unit. There is no on-the-job snap-together, crimping or screwing of crossovers to ends. Minutes are saved per unit. This, times 7,000 units and the savings become quite handsome.

Time-saving system balancing.

Air volume adjustment is easily accomplished with built-in volume control valves which are completely accessible from roomside. Directional control, from horizontal to vertical, is also accomplished from roomside,

Long-life construction.

There is nothing fragile about Multi-Vent slot type air diffusers. They are made of heavy gauge steel and every joint is welded, not crimped or screwed. They are rattle-free and don't breathe where they are not supposed to.

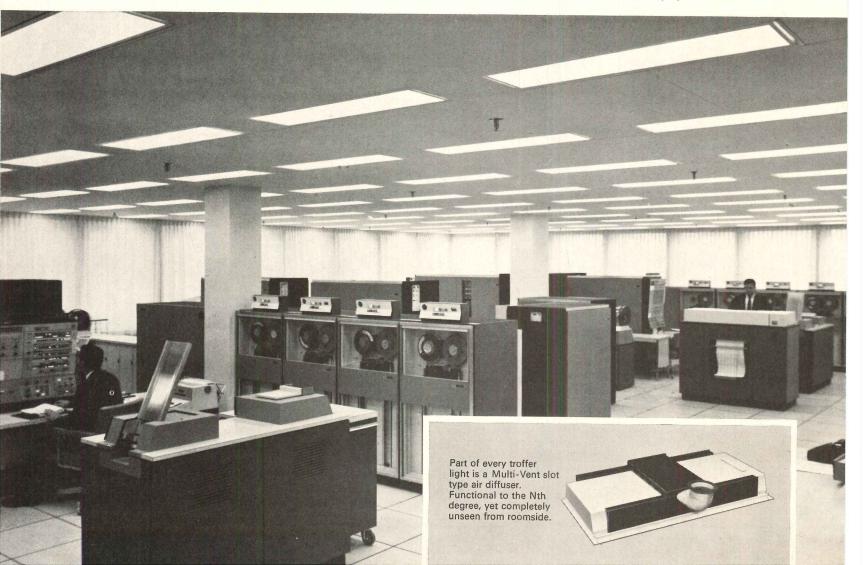
We'd be glad to send you complete information about Multi-Vent slot type air diffusers for every kind and size of troffer light.

Just write . . .

Multi-Vent Products Division Dynamics Corporation of America 1400 North Kostner Avenue Chicago, Illinois 60651



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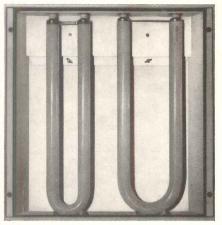
Design with canvas and your imagination takes wing, while the cost stays happily down to earth. That's because standard hardware or welded pipe framing supplies all the structural support needed. The fabric is a sturdy weave of 100% cotton (8 to 15 ounces per yd. of 31" width) treated for mildew and water resistance to weather any outdoor job. No wonder there's so much happening in canvas. Canvas solves so many problems. Ask your local canvas products manufacturer.

CANVAS AWNING INSTITUTE (in cooperation with National Cotton Council and Cotton Producers Institute) P. O. Box 12287-e, Memphis, Tennessee 38112

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25% more light thanks to U.





Keene's new family of 24" or 30" square fixtures give you 25% more light than similar units using straight fluorescents. You get high light output with complete interior design freedom. Reason: the new 40-watt U-shaped fluorescent just coming into use.

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Use any U-tube

What makes our fixture truly one-of-akind, however, is that it uses any major manufacturer's 40-watt U-shaped lamps... the ones with the 6" leg spacing or the $3\frac{1}{2}$ " leg spacing...as demonstrated above.

Sliding sockets

This flexibility's possible because our unique fixtures have adjustable sliding sockets* that secure the lamp, provide the power. What's more each fixture needs only one standard 40-watt ballast versus the two expensive ones required on units that use straight fluorescents. A feature that saves on cost and lets the fixture run cooler.

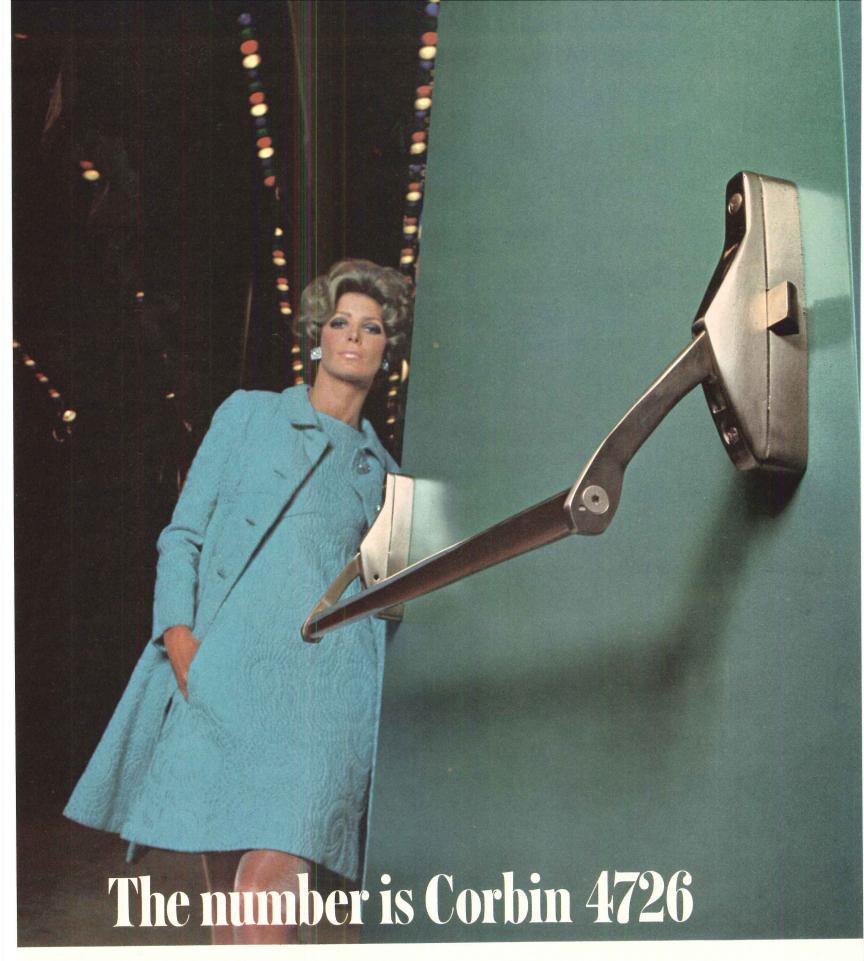
You save on installation and maintenance as well. Recessed models feature a hinged assembly that puts all electrical components on one side. There are 3 types available: surface, air and non-air, recessed. Want us to shed more light on our new fixture family?

Write: Keene Corporation, Lighting Division, 4990 Acoma Street, Denver, Colorado.

*Patent Pending



We've just begun to grow.

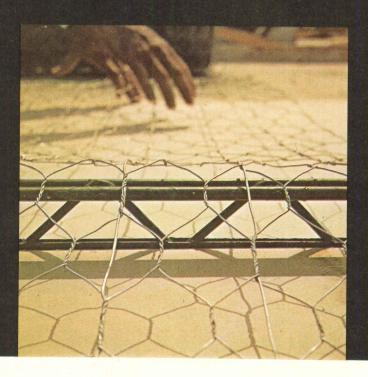


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Your Corbin distributor can furnish you with complete data on this design, or write P. & F. Corbin, Division of Emhart Corporation, New Britain, Connecticut 06050. In Canada—Corbin Lock Division.



New, two-hour fire rating for deck reinforced with Keydeck Truss-T subpurlins



Keydeck mesh reinforcement is the other component of the Keystone roof deck reinforcement system. It has proved to be a superior reinforcement under great stress, maintaining the integrity of decks subjected to hurricanes, tornadoes and earthquakes.

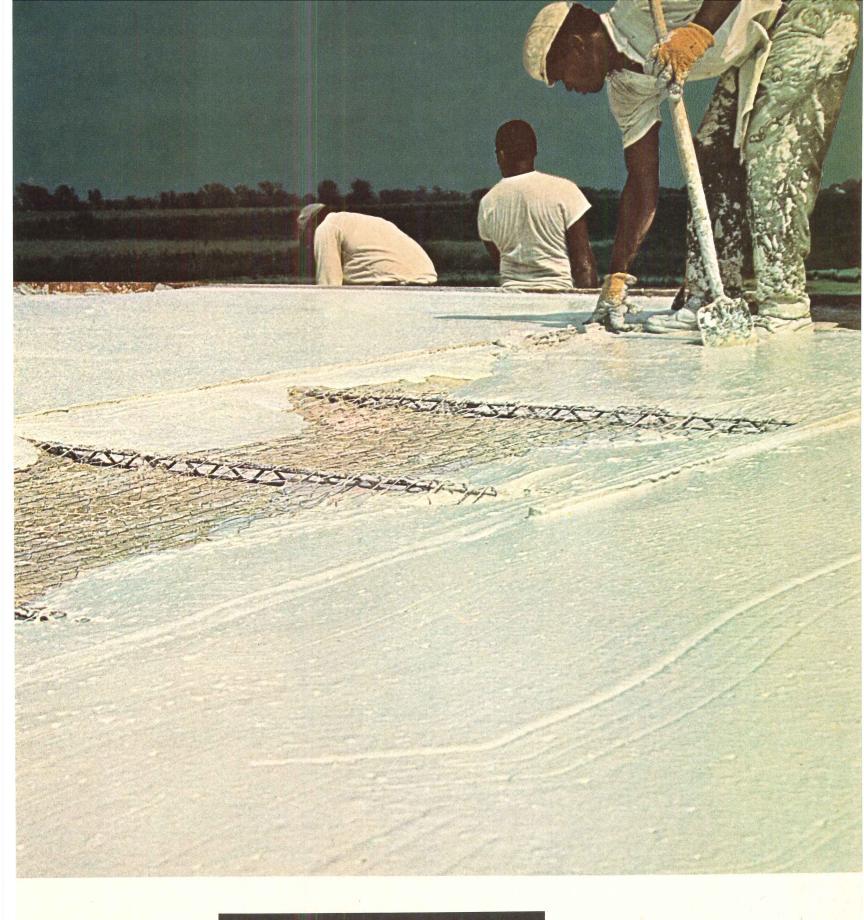
The webs are open. The cast in place material flows through. This single design improvement—from solid subpurlin to the open webs of the Keydeck Truss-T—provides many advantages.

One advantage is the new two-hour fire rating for a deck utilizing Keydeck wire mesh reinforcement and Keydeck Truss-T subpurlins.

Other advantages are: Lighter subpurlins; reduced thermal conductivity; electrical conduits can be hidden in poured slabs over exposed form-boards; composite resistance to shear, uplift, cracking and deflection because embedment is complete.

The Keydeck Truss-T subpurlin is another example of Keystone's Inner Strength products for roofs, walls and floors.

For help with reinforcement problems, call your Keystone Representative. Or write, Keystone Building Products Department, Peoria, Illinois 61607.





from **Keystone** Steel & Wire Company Peoria, Illinois 61607

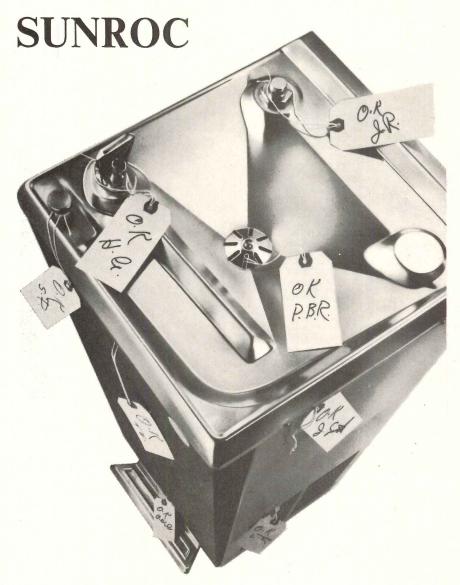


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OFFICE NOTES

NEW FIRMS, FIRM CHANGES

Golemon & Rolfe, Architects, has named ten new partners and associates. Members advanced to partner are J. William Frye, Jr., coordinator of medical facilities projects; Melvin L. Hildebrandt, director of project development; Stayton Nunn, Jr., coordinator of educational projects; and Ralph A. Zander, who is coordinator of commercial and airport projects. J. D. F. Boggs, Jr. and Thurmon E. Jacks are new senior associates. New associates are Michael C. Farley, L. David Godbey, R. Lynn Hanson and Keith J. Simmons.

Frank Grad & Sons, Architects—Engineers—Planners of Newark, New Jersey, have announced the appointment of Stanley C. Brogren and Howard N. Horii, A.I.A., as senior associates. Seven associates have also been appointed: Vincent F. Balogh, Herbert E. Boeckel, Jr., George L. Cedeno, Thomas Remick, Michael J. Savoia, A.I.A., Eugene A. Schreiber and Ronald H. Schmidt, A.I.A.

Leif Valand and **Nelson S. Benzing, Jr.** announce their association for the practice of architecture under the firm name of **Valand, Benzing & Associates.** The firm is located in Suite 305, 410 Oberlin Road, Raleigh, North Carolina.

Wakely Kushner Associates, Inc. Architects, St. Clair Shores, Michigan, announce that H. Warren Groth, A.I.A., John P. Jensen, A.I.A. and William J. Manes have been appointed associates of the firm.

NEW ADDRESSES

Samuel J. De Santo, A.I.A., 61 East 86th St., New York City.

Eckbo Dean Austin & Williams, 7440 North Figueroa St., Los Angeles, California.

Ellerbe Architects, 1660 L Street Building, Washington, D.C.

Gruzen & Partners, 1700 Broadway, New York City.

Gueron, Lepp & Associates, Architects, 132 Madison Avenue, New York City.

Holden Yang Raemsch & Corser, Architects, 251 Park Avenue South, New York City.

Feldman, Misthopoulos Associates, 220 Park Avenue South, New York City.

Hoberman & Wasserman, Architects/ Planners, 19 West 44th Street, New York City.

Charles M. McAuliffe, A.I.A., 2733 Nottingham Way, Trenton, New Jersey.

Office of Franciscan Art and Architecture, 2 Park Avenue, New York City.

Eleanor Raymond, F.A.I.A., 100 Memorial Drive, Apt. 5-10-C, Cambridge, Massachusetts.

Myron A. Vigod, A.I.A., 16 West Palisade Avenue, Englewood, New Jersey.

Strength and beauty of the forest

...engineered Southern Pine



Architect: Hugh J. Leitch, AIA, Project Architect in association with Forrest M. Kelley, Jr., AIA, Architect to the Florida Board of Regents

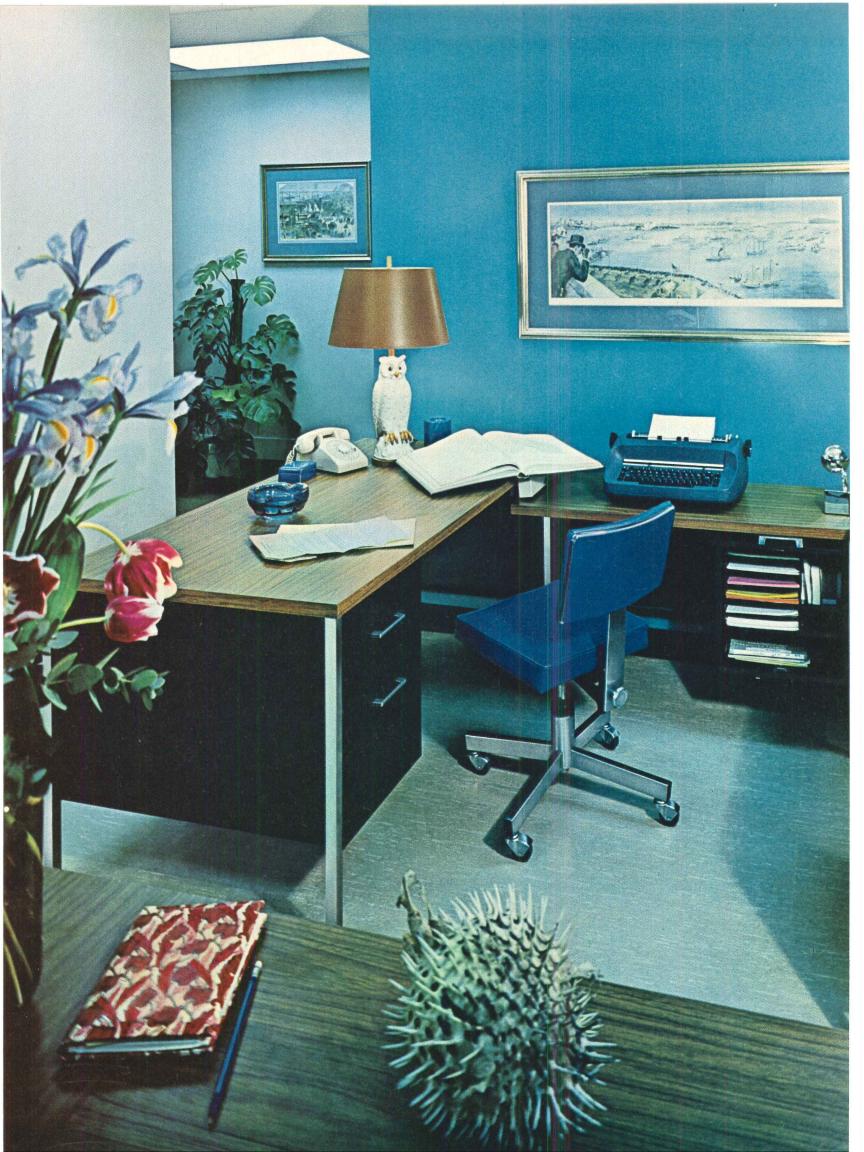
The students at West Florida University study in unique surroundings which reflect the versatility, economy and strength of Southern Pine for engineered timber structures.

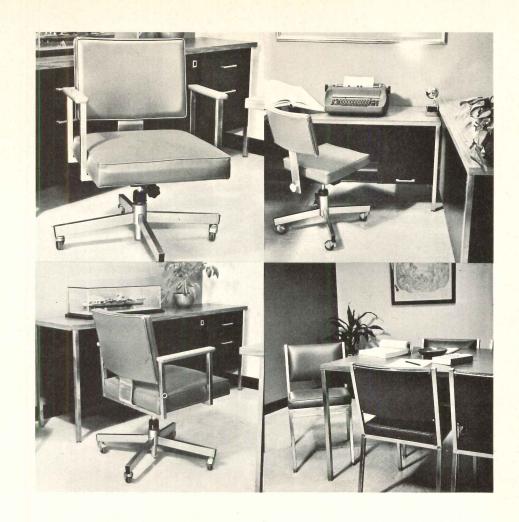
In this ultra-modern food, health and study complex, laminated arches of Southern Pine and wood roof decking impart a massive air of permanence combined with a congenial environment.

For an illustrated case history on this building, write: Southern Pine Association, P. O. Box 52468, New Orleans, La. 70150.

Specify Southern Pine

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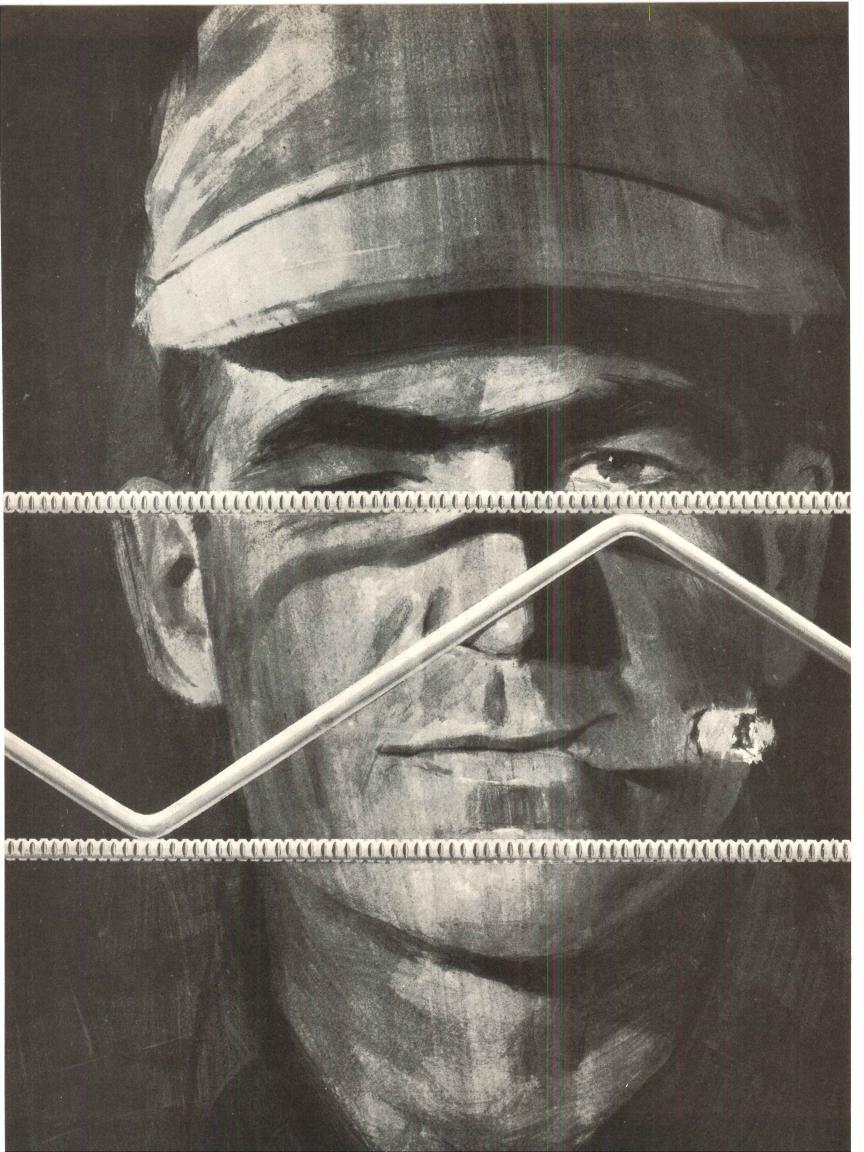


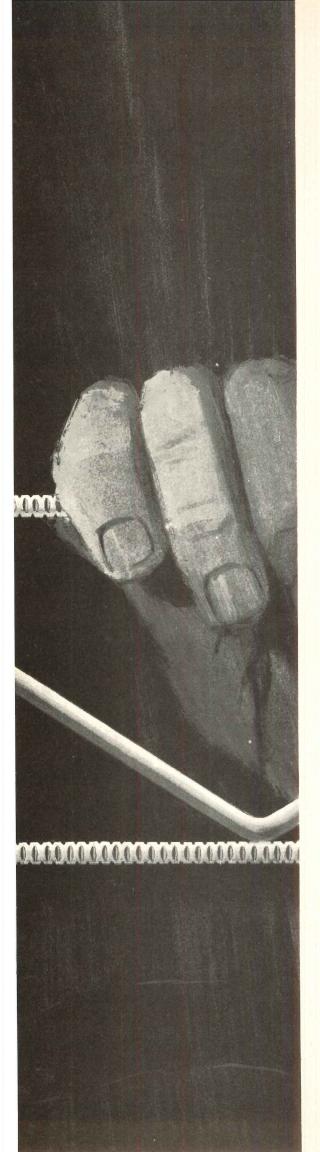
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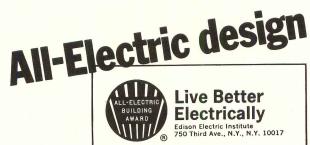
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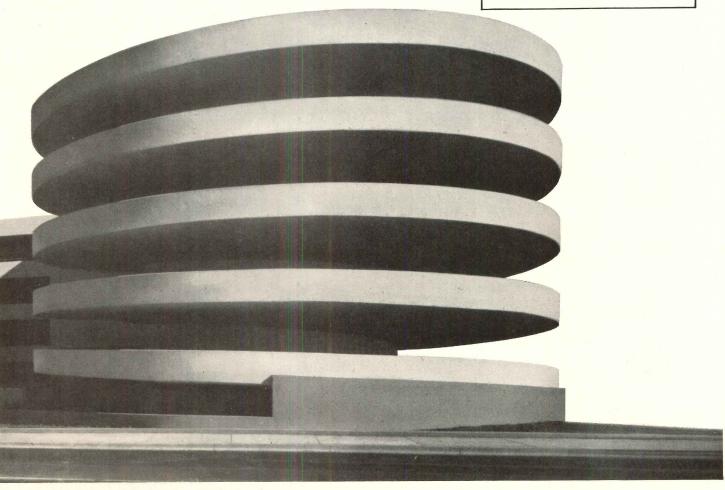
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*Are you utilizing this man on your design team?

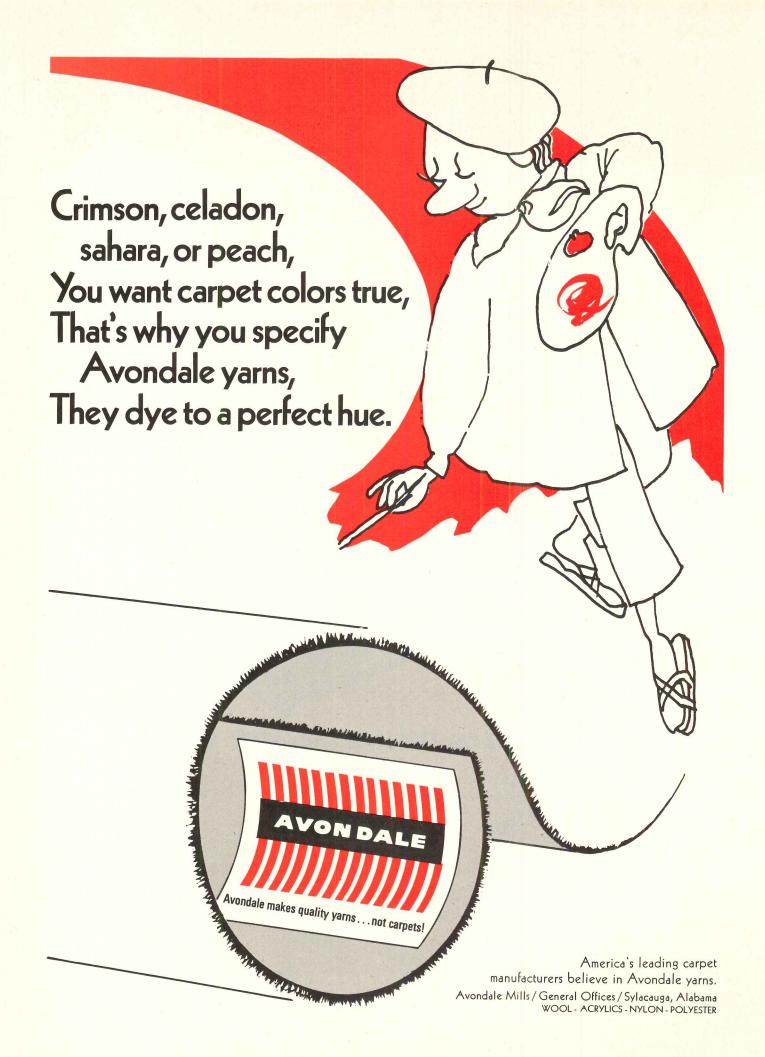
He is your trained All-weather Crete sales engineer. This specialist can assist you in planning the most economical roof drainage patterns utilizing All-weather Crete insulation. He can illustrate many successful types of plaza systems so that you may select the one design most appropriate for your building. He can provide your staff with scaled detail drawings illustrating the many roof deck and plaza system components adjacent to All-weather Crete such as drain types, membrane systems and wearing surfaces.

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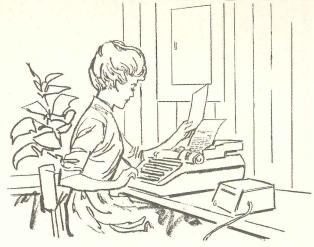
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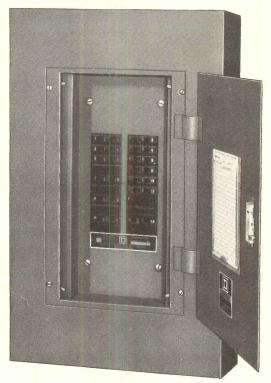
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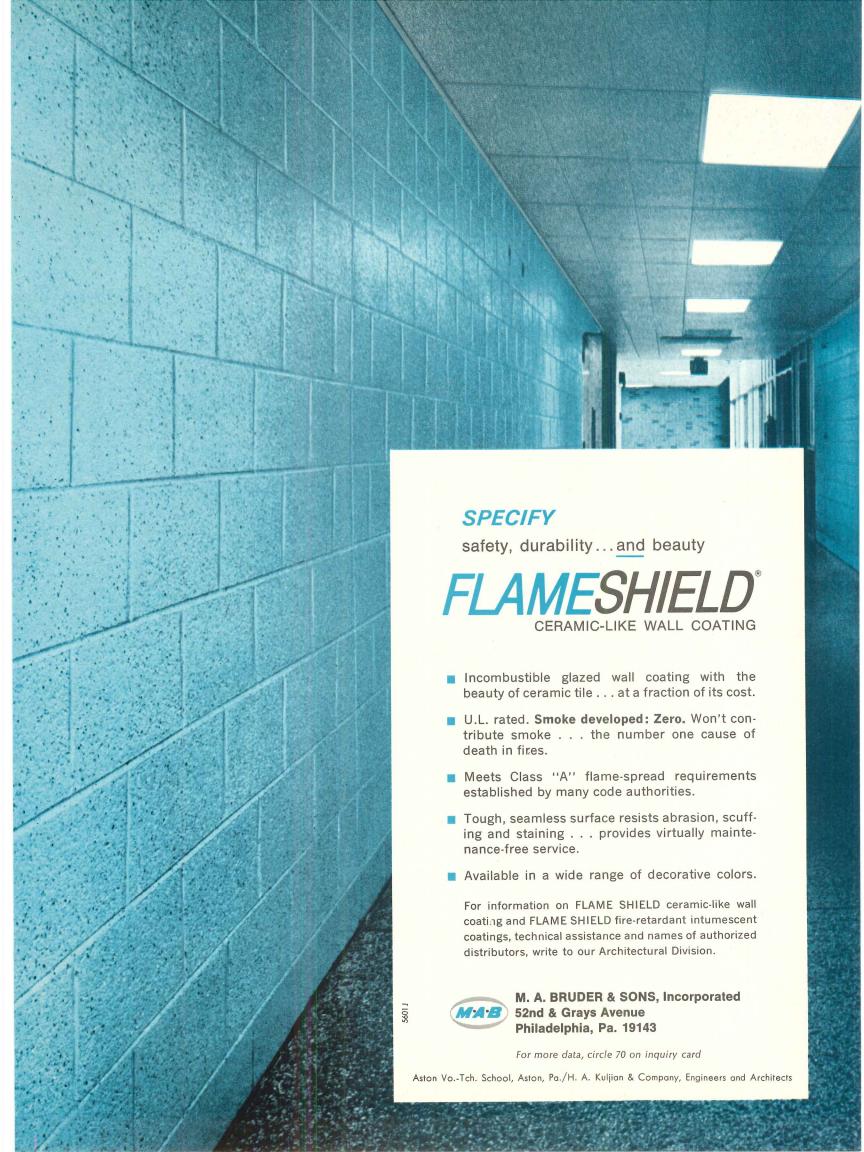
Ratings for all lighting systems: 120/240V AC; 240VAC; 125/250VDC; 277/480VAC.



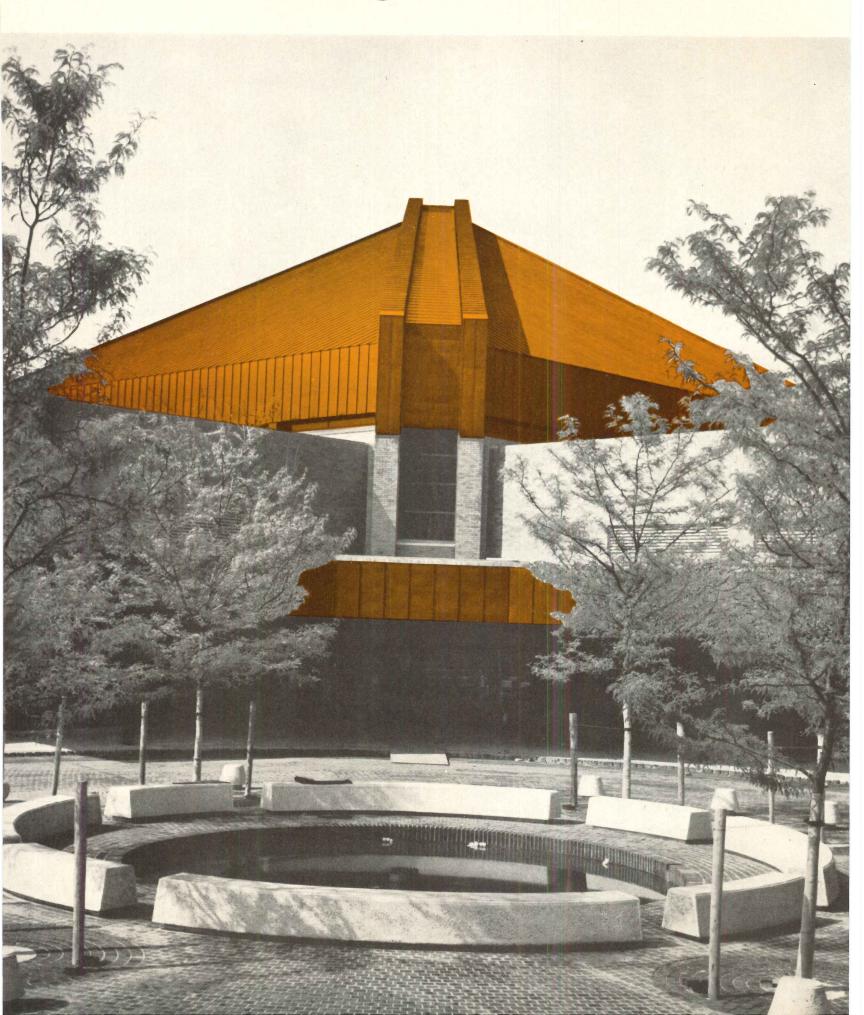
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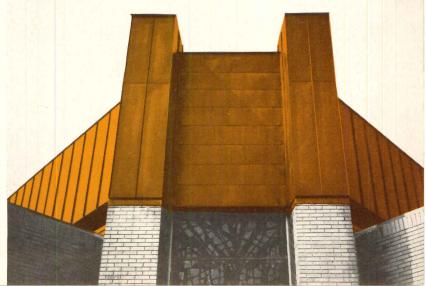
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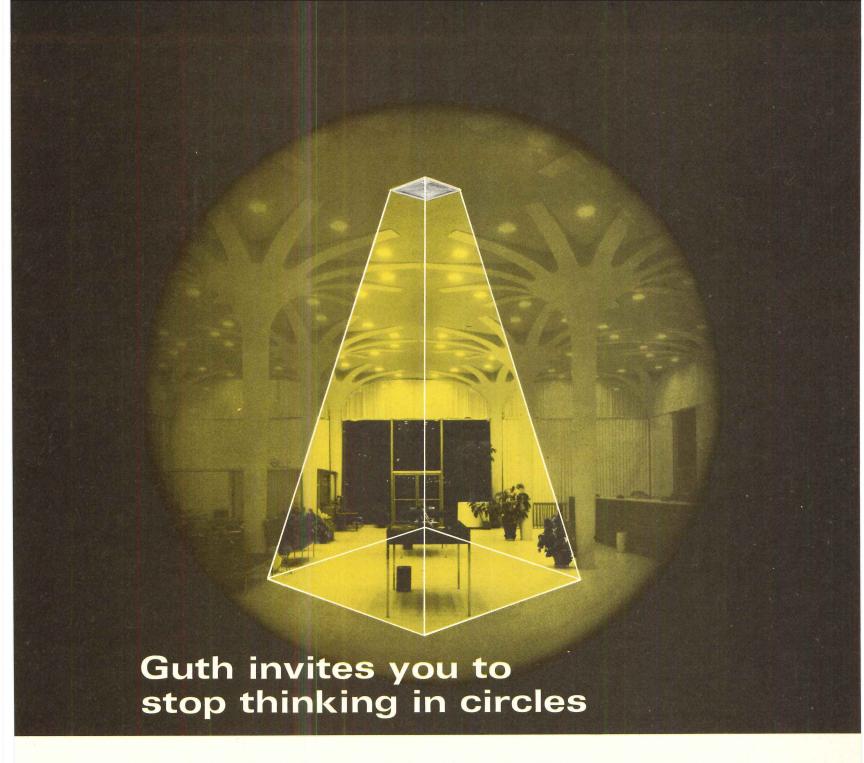
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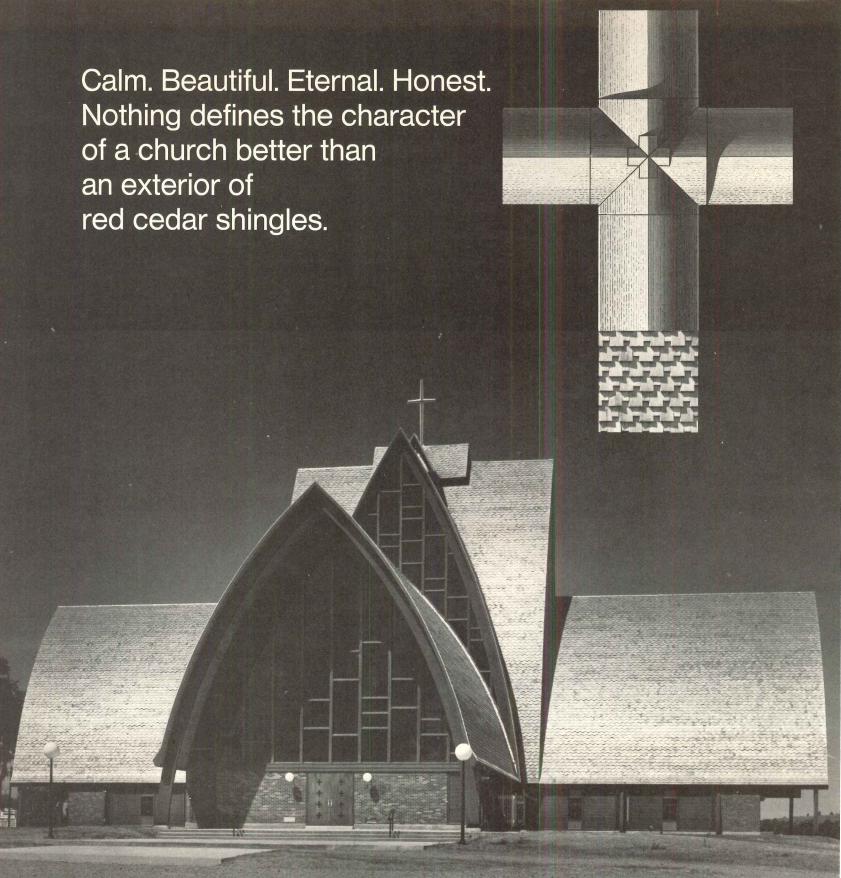
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THE DESIGN OF INTERIORS

This is a time of change in the design of interiors. Across the country, architectural firms of all kinds and sizes are finding new kinds of involvement in interior design. More and more architects are doing the design of interiors for all kinds of buildings-of all building types, whether new structures designed by them, or remodelings or renovations. More and more architects are exploring the perils, the profits, and the complex problems of expanding their practice in (or into) interior design, deciding whether or not to establish separate departments, deciding how to staff for the new work, struggling with new problems in specification, fee arrangements, and client relations.

The reason for the change is a growing need—a growing demand by clients for "total architecture" designed professionally in every respect. This need, sensed with a growing awareness by architects, has also been sensed elsewhere. It has been sensed by the truly professional interior designers—who are striving individually and through their associations (the American Institute of Interior Designers and the National Society of Interior Designers) to establish themselves on the same kind of professional level that architects have long maintained through consideration of the need for licensing, professional fee arrangements, and the like. This need has been sensed by a new breed—the space planners who are offering their services in the complex (and important) field of interior programing.

The need has been reflected in the joint decision to hold the Merchandise Mart's First National Exposition of Contract Interior Furnishings (NEOCON) this month, concurrently with the joint annual conventions in Chicago of the American Institute of Architects and the Royal Architectural Institute of Canada. It is important to note that a special "Architect's Workshop" is being offered as a special post-convention feature of NEOCON, with the cooperation of A.I.A. and the R.A.I.C.

And this growing need will be reflected, to a growing extent, in the pages of ARCHITECTURAL RECORD.

This special report is a beginning. It examines, starting on the next page, the present state of interior design practice: the opportunities and the perils and the profits and the complex problems. It includes the results of a broad survey of architects made by the editors to examine patterns of practice, of organization, and of relationships with interior designers and clients, a survey that indicates a deep and growing involvement by architects in this field of expanded practice. This report also includes examples of some of today's finest interior design—by architects and interior designers in many building types.

In later issues, we will continue to present on a regular and continuing basis more articles on interior design practice and examples of distinguished current work.

And in January, we will introduce a new program-RECORD INTERIORS—to recognize outstanding interiors designed by architects. This will be a continuing program: citations will be given for the best work of the year, and the designs will be published in each January issue. Details on submitting work for consideration in this new program are on page 317 of the June issue. It is our hope that the quality of the work submitted and our editorial evaluation of it will earn for this new program the same kind of respect among architects and other professionals now enjoyed by RECORD HOUSES.

Our intent, in this expanded editorial coverage of the design of interiors, is the same as it has always been: to be helpful to our readers in their continuing efforts to establish an ever higher level of performance in the practice of -Walter F. Wagner, Jr. architecture.

Interior of the Bank of Houston by Wilson, Morris, Crain & Anderson Architects. The banking room is an all-glass, column-free space designed by the architects, which contains the officers' area, public space and teller space. Alexandre Georges photo.



THE DESIGN OF INTERIORS

A PROFILE OF EMERGING TRENDS IN PRACTICE

In the decade now drawing to a close, there has been a resurgence of professionalism in interior design. This has been substantially a return to the "mother art" of architecture and has run parallel to the expanding scope of other architectural services.

This is not to suggest that professional levels of skills required for interior design are inherent in the training or talent of every architect. Further, many successful and gifted practitioners, who have never registered, or practiced, or even trained as architects, qualify as interior designers of the very highest caliber.

The point here is an important one: The practice of interior design today calls upon an array of talent and detailed competence that is unique to its own success and must be learned by anyone through basic design education honed by exacting practice in the field. It has a generic bent of effective sensitivity to form and function in human environment that is essentially architectural. Therefore, it recruits heavily among those who have pursued that bent through architectural schools with adequate design emphasis. Further, it has a special immediacy for many practicing architects in that it completes and integrates the overall design of many types of buildings.

How did we get here? Where are we now?

The field of interior design is complicated by a number of demanding and limiting factors-artistic and economic-some of which are carried over from the business and professional doldrums of the thirties. During the Depression, interiors commissions were scarce and mostly residential. Many of them were handled by a coterie of variously talented amateurs, among whom were furniture sales departments, housewives with rich friends, dealers and contractors of various sorts, and-let's face it

-unemployed architects. Formation in 1931 of the American Institute of Decorators aptly named the conditions that prevailed, but at the same time it raised the first concerted voice of recognition of the fact that qualifying standards were essential even—or perhaps especially—for so mixed

The war years generated new demands and provided opportunities for what is now called the contract furnishing industry. Post-war potential greatly multiplied demand on all fronts of interior design and furnishing. Sharp and preferential trade practices developed, however, which were harmful to almost everyone involved.

Although the reviving business economy supported an increasing number of commercial space planners for both offices and retail stores, the custom of providing layouts and specifications for minimal or no fees and relying for income on the mark-up of furnishings carried over from Depression practices. The custom was further entrenched by certain furniture outlets, who maintained planning service departments as part of their sales operation.

But the demand for truly professional services in both programing and design of business and institutional spaces gained more and more support from prospering and sophisticated clients. Some architectural offices were already providing such services. Others prepared to do so.

Strong evidence of the drive toward professional status for interior design was the formation in 1957 of the National Society of Interior Designers followed, in 1961, by a change in name of A. I. D. to the American Institute of Interior Designers. The substitution of the term designers for decorators was a clear statement of intent. Both organizations set up membership-qualifying standards of education (four-year college degree with a design

component) and training (three or four years of work in a "recognized establishment"). Thus the term decorator was relegated to those who could not qualify, and the term designer was used to designate a category of practice advancing toward professional standing.

While these moves have worked no sudden magic in the marts of trade, they have had at least two marked effects on how architects and other acknowledged professionals can set up to do business as interior designers. First, they have gained the mixed blessing of increasing surveillance by the Federal Trade Commission over pricing practices of the furniture industry. Possible consequences of a ruling by FTC early this year that only one price prevail for furniture sold to either retailers or professional designers were viewed with alarm by A.I.D. when it appeared that certain manufacturers would thereupon require professionals to purchase from designated distributors, many of whom themselves maintain competitive "design" services. An A.I.D. resolution sought the support of N.S.I.D., A.I.A. and the Industrial Designers Society of America to keep the FTC informed of such ramifications, and some of these problems are now being resolved.

A second and perhaps more profound effect of emerging professionalism in interior design has been to free architects-already secure in their professional statusfrom any compulsion to set up separate departments or corporations in order to obtain "resale numbers" for the discount purchase of furnishings. This has not been an insurmountable problem for many years, and those relatively few architectural firms which now separately incorporate their design services (as shown in the RECORD survey reported on following pages) do so for other business reasons. The point is that full options of organization now exist.

Model apartment in Horizon House, Palisades, New Jersey. This interior, the public spaces and the building itself have been designed by Skidmore, Owings & Merrill. © Ezra Stoller (ESTO) photo.



The main lobby of the new addition to Stamford Hospital in Stamford, Connecticut by interior space designers ISD Incorporated features long curved walls. The outside wall is hung with white vertical louvers, and the inside wall is paneled in teak-stained red oak, used throughout the building interiors. A rust and beige tweed carpet is used with dark brown leather Scandinavian chairs and sofas covered in green nylon fabric. They are grouped around low Travertine marble topped tables. Exposed metal is brushed chrome. Bill Rothschild photo.



Interior design work affects architects' office organization

The best organization for interior design services in a fully integrated architectural office could be none at all; or a cell of enthusiasts; or a tasteful young girl in a sunny corner; or a separate corporation; or a tender of samples in a closet; or an outside consultant; or . . . As is so often the case in practice, it all depends.

The serious fact is that unless the architect approaches interior design with the same respect for its special character that he might bring to, say, urban planning or any other of the "expanded services" proliferating these days, he is in for a rude awakening—if not disaster.

Organization for interior design can be —indeed must be—as flexible and varied as the building types involved. Further, it will be affected by the point in the overall building design development at which the interior design is introduced. The annual volume of work will, of course, determine some of the limits of organization, as will the consistency or fluctuation of the work load.

Architects in practice are already familiar with the basic modes of organization for doing business as professionals in their states. Proprietorships and partnerships are the predominating if not the only form of organization permitted by the laws of many states for architectural and other professional practices. Some interesting points of law beyond the scope of this discussion are still to be resolved in the courts, as more and more firms seek to reconcile the readily incorporated retailing practices of former decorators with the legal and ethical responsibilities (as well as the prerogatives) of bona fide professionals.

The following general characteristics of the practice of interior design are some that architectural firms should take into ac-

count in their approaches to in-house organization.

1. It is vastly detailed in every aspect. There are no areas of massive and readily specified emplacement of major components or systems that can absorb unexpected expenditures of design time on detail in other areas. Therefore, the accounting system for personnel time must be more rigorous than many architects are accustomed to.

2. The number of product categories and variations of color, finish and quality is virtually infinite and changes daily. Some arrangement must be made for sophisticated product information storage and retrieval with a place and designated responsible personnel for sample and catalog storage and up-dating. For any volume of business much above the break-even point, this can be a full-time librarian operation.

3. Specifications for such diverse items as a ribbon or a chair can be unbelievably complex in special language and technical detail in any custom furnishing document. Expertise is required.

4. Dealings with a vastly increased number of manufacturers and suppliers are usually more direct than they are in conventional construction. The architect may have to be prepared not only for a new role in shopping but an expanded supervisory if not directly active role in purchasing and quality control as well.

5. Clients for interiors tend to have strong opinions in the designer's own professional area, but to vacillate in their decisions as to particulars of execution. Further, their capacities for visualization of a design goal from verbal description, swatches, chips or catalog tear sheets are often, if unadmittedly, limited. Organization can do little to correct these idiosyncrasies, but should prepare for added emphasis on presentation techniques and extra care and com-

pleteness in its letters of agreement as to scope of services, schedules, fees, extras, penalties, prepurchase deposits, deliveries, taxes, and every possible bone of future contention.

The influence of building type on practice organization

Most architects could sit down and postulate the differences in design approach to the interiors of houses, churches, schools, stores and office buildings. Why, then, do so many interior design ventures by architects founder on the shoals of those differences? Because the obvious differences of shape and form and function with which architects are accustomed to deal obscure the basic—although perhaps simpler—differences that affect the business of handling and charging for the job.

Differences in size and scale, for example, introduce the well known (but seemingly contradictory and often overlooked) stipulation that smaller jobs call for larger multipliers in the fee structure and proportionately more executive time in disciplines of the schedule and budget.

The following observations have been made by various practitioners regarding the organizational implications of two building types—residential and business. They underscore differences at these two ends of the scale, but are by no means a complete guide. The special requirements for other building types also call for specific measures in organization for practice.

Residential interiors (i. e., for houses and apartments, but not necessarily including hotels or dormitories) call for seemingly endless discussions of small matters. The organization should provide for more or less gentle reminders that the designer is a professional and his time is a direct charge to the job. The letter of agreement provides an opportunity to be specific on these



Main seating area of The Piccadilly Cafeteria, Tulsa, Oklahoma by Murray Jones Murray. The architectural commission included the design of the building itself as well as all the interiors. Julius Shulman photo.

Clyde's Bar in Georgetown, Washington, D.C. by Hugh Jacobsen, architect. Recently completed, the bar and restaurant seats 250 people. All woods are clear white oak. The unusual barstools are tractor seats from the John Deere Museum. The brass-plated supports were designed by the architect. Robert C. Lautman photo



points and should be detailed and explicit about the scope of services.

Preliminary interviews are a special hazard in residential work. It is a sad fact that prospective clients have been known to go from office to office picking the brains of responsive architects and designers who are too quick to reach for sketch pads and catalogs before the agreement is signed. The prospect leaves to think it over and finally goes home to a do-it-yourself design project.

Another burdensome feature of residential work that needs organizational attention is the fact that the architect's purchasing function is likely to be more direct, is often piecemeal, and encounters informal business practices on the part of the client in matters of delivery and documentation. The architect's own records have to be extremely well kept to cope with these conditions. And it can hardly be called a dilution of his professional standing if he writes in a percentage handling charge item by item-so long as the client is aware of this procedure.

Office interiors, specifically those large and varied spaces designed to accommodate all phases of business enterprise, present two very large problems for the organization of design practice. First is the fact that the design must follow a voluminous and vastly detailed program which business clients are increasingly calling upon experts to prepare. The development of these programs involves familiarity with commercial business practices and a penetrating study of the particulars of the client operation. It is characteristic of this kind of program that it must be unrelated to physical arrangements (the province of design), but must at the same time take into account the flow of commerce and communication within the client organization.

A whole new profession of specialists

in this field has grown up. It has sprung largely from the experience of design firms who have watched the problem of programing grow as their own practices became more and more involved in business space design. Programing capability, therefore, is frequently set up as a service within the design firm. It is a separate and demanding service, however, and must be organized accordingly.

The second paramount problem in organization for business space design is one of degree. That is, the spaces involved are frequently extremely large, the clients are sophisticated and demanding in businesslike practices. And the varieties as well as the quantities of furnishings and interior construction have nurtured a whole new industry called contract furnishings. Parallel to this, of course, the scope of work for business firms has provided opportunities for furniture design by architects.

At least one of the complications architects encounter in organizing for business interior design practice has developed out of the rapid growth of business itself. The manufacturers and suppliers of contract furnishings were not slow to respond to a demand for some sort of planning and layout service. They set up to provide that service with departments of varied capabilities—some of which have demonstrated a high order of competence. Most of these firms now work cooperatively with architects when the occasion demands. But on some other occasions, they must be recognized and dealt with as competitive with professional design practices.

The client group for business interiors divides into categories that will affect especially the promotional aspects of organization. Building owners are a major category which embraces two kinds of work. One is for those owners who are fairly large business firms and occupy their own

buildings. This work has a substantial programing component. The other kind of work is for those building owners who want to prepare space for tenants. This may limit the scope of work or at best introduce a block between the designer and the program-which should really fit the needs of the tenant rather than the owner-client.

Tenants themselves form another large category of client. Some design firms have organized to aid in the search for suitable premises. In general, the tenant group tends to underestimate area requirements. A consulting competence to advise realistically in these matters may be an asset in a well developed professional design firm.

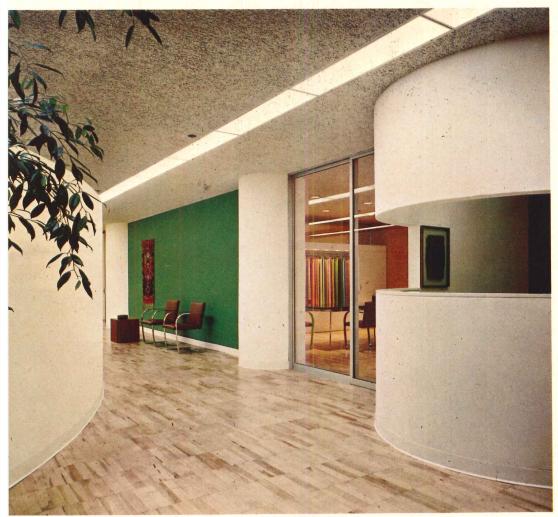
Real estate developers are another kind of client that may need special handling. In boom building years in New York, for example, some of these firms offered "free" interior design as a sales point for prospective tenants. They were not always sensitive to the ethical ground rules of professional design practice, but they have improved in this regard and are not only valued clients but are also a good source of contact with tenant prospects.

Some very large business corporations have developed their own interior design departments, which handle their far-flung premises with trained competence if not professional flair. While they are not often prospects for outside professional design, they are sometimes aware of the limiting effects of the one-client practice of their own captive departments. They are then prospects for outside consulting services.

Fee structures for interiors need further study

Architects' provision of interior design services and the special programing requirements of some aspects of this work are listed under the heading "Additional Serv-

OFFICES AND SHOWROOMS FOR HERLINGER BRISTOL, LTD., NEW YORK CITY





Gwathmey & Henderson Architects is a new and young firm that is rapidly gaining a reputation for the quality of its general practice as well as the excellence of its interior design.

The client, Herlinger Bristol, Ltd., consists of two recently-merged companies that design, weave and sell fabrics. They needed a reception area (left), a central production space for 12 people (bottom left), and salesmen's space (top), as well as two executive offices, a fabric testing laboratory, a weaving room and two showrooms. These requirements had to be accommodated within 5,000 square feet of loft space in a typical prewar lower-Broadway building.

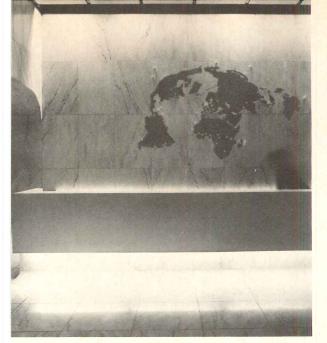
An ordered and open plan was created within the existing column grid and exterior walls. The total area was planned to make the central space and the interior circulation elements visible from the reception rooms, as can be seen in the photograph at left, in which a portion of the showroom is revealed through the glass wall. The architects have succeeded in their attempt to achieve a sense of transparency and visual penetration through the various spaces to the exterior window wall. It is their belief that visitors as well as employes react positively to an environment in which the various activities are within view.

Walls are of painted plaster, ceilings are acoustic tile and floors are maple. Window shades are a natural beige.

All cabinet work and special fixtures were designed by the architects, and the movable furniture, which includes classic chairs by Marcel Breuer and Mies van der Rohe, was selected by them. George Langer was the mechanical engineer and the contractor was Garson-Bergman.

AIR FRANCE TICKET OFFICES
FIFTH AVENUE, NEW YORK CITY





Michel Proulx photos

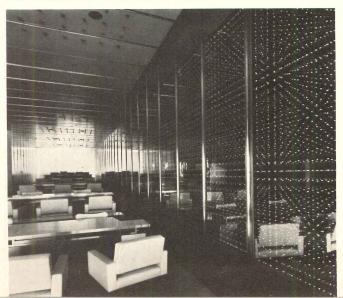
The design of this spectacular ticket office is the work of two interior design firms—Pierre Gautier-Delaye in Paris and Labalme Associates, Inc. in New York. Pierre Gautier-Delaye has created 53 ticket offices for AIR FRANCE in all parts of the world as well as the interiors of the Boeing 707 and the coming Boeing 747 for Air France. George Labalme heads a highly diversified design organization. Its range of services includes retail store, restaurant and office design, product development and graphics as well as corporate identity programs.

The interior of the ticket office suggests the passenger cabin of a great plane as it moves at supersonic speed through a star-filled night sky. More than one passerby has compared it to the interiors of the film "2001: A Space Odyssey." The "stars" appear in a wall of dark mirrored panels with tiny electronically-programed lights.

The white marble of the street facade is used in the entrance foyer on the floors, walls and ceiling (as shown in the photographs at left and above). The information desk (above and in the corner of the photograph at right) is of white laminated plastic on an edge-lit marble base. The planisphere behind it is incised in marble and gold-leafed. Six broad-stepped platforms with illuminated risers carry desks and credenzas of stainless steel and white laminated plastic. Each riser doubles as a return-air opening. The area under the platforms is an air plenum for the heating, ventilating and air-conditioning system. Twenty-four different colors of custom-loomed wool carpet cover the platforms.

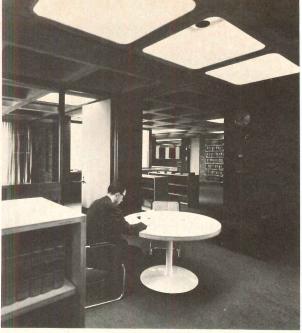
The ceiling is also of white laminated plastic with 45 bulb canopies of light above each platform. The module set by the stainless steel channel between each mirror carries up across the ceiling and down the north wall; every third channel in the ceiling is an airconditioning strip diffuser. The electrical and mechanical engineer was I. A. Freedman, P. E.





THREE INTERIORS BY BENJAMIN THOMPSON ASSOCIATES:

FACULTY OFFICES AND LIBRARY
 HARVARD LAW SCHOOL, CAMBRIDGE, MASS.







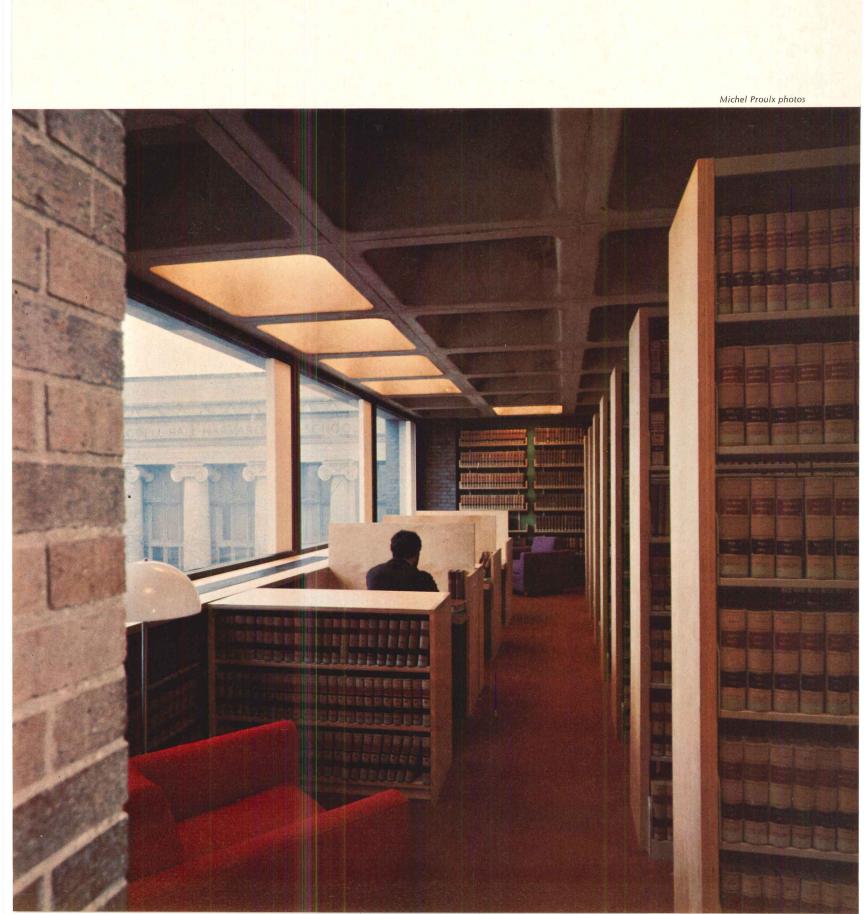
The three-and-one-half-year-old architectural firm of Benjamin Thompson Associates has designed some of the best college and school buildings in New England. The firm has done the interiors of every building that it has so far constructed. New clients, looking at the firm's past work, see for themselves that interiors are the essence of architecture and are easily persuaded to allow the firm to do the complete job.

Thompson is founder and part owner of Design Research, which manufactures a small line of furniture, most of which was originally custom designed for one Thompson job or another and which is gradually being added to as new pieces are developed to meet new needs. DR also sells domestic and imported furniture, and other kinds of decorative and useful objects. DR items are used in Thompson's interiors wherever they are competitively advantageous.

"We live in rooms," says Thompson, and interior spaces are the focus of his architecture. The three campus buildings whose interiors are featured in this issue are basically similar in their planning and structural concepts. They differ rather subtly in the color and type of finish materials used, but they differ significantly in their ambience. The expressiveness of each group of rooms is highly appropriate to their users.

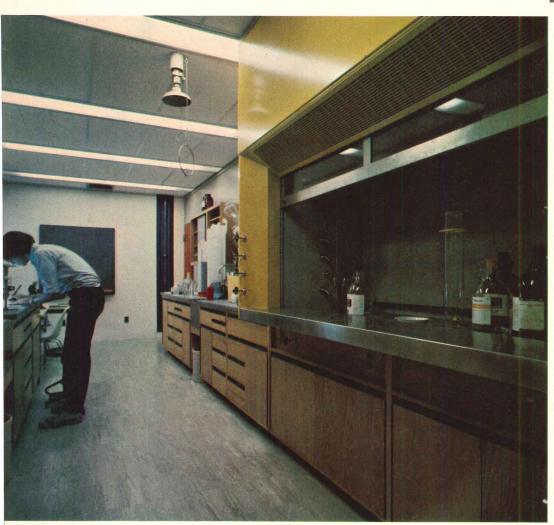
Thompson's associates, Thomas Green and Joseph Maybank, and his architect in charge of interior design, Joan Sprague, work closely with the future occupants of the spaces they are designing and provide them with a large range of options. At the left are two Harvard law professors' offices, one lawyer favoring an inflated plastic chair among other lively items, the other more comfortable with the traditional Harvard chair.

Thompson's interiors make the most of the "givens," as in the law professors' private library (shown above and right). Here the handsome bindings of law books become the basic decorative accent.





2. BRONFMAN SCIENCE CENTER
WILLIAMS COLLEGE, WILLIAMSTOWN, MASS.

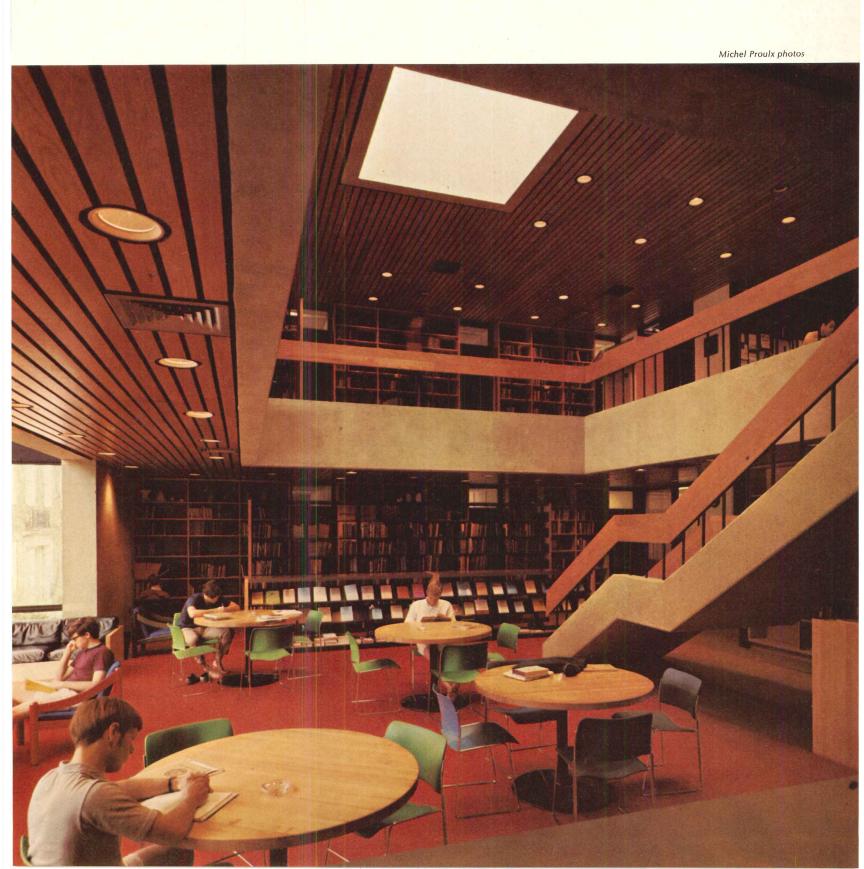




This recently completed \$4-million science center has been totally designed by Thompson's firm. It includes two-, four- and six-man science, math and psychology laboratories, classrooms, computer spaces, a 285-seat auditorium and a two-level library (shown above and right) for mathematics on the lower level and psychology on the mezzanine.

Successful design themes that continually recur in Thompson's work are much in evidence here, but although these themes are familiar, their quality of expressiveness is uniquely appropriate to a science building. Common to most of Thompson's interiors are brick walls, slatted wood or exposed waffle-slab ceilings, apricot rugs, butcher-block tables, deep wooden hand rails, super-graphics in stair halls, and brilliant color accents as provided in the library by the multicolored movable chairs, a widely-used contract item. Just as the Harvard Law School interiors have become in use a fitting environment for lawyers, so the Williams science building interiors seem appropriate to the undergraduates and their teachers.

The two-man student laboratory (shown at left) adjoins a similar two-man faculty laboratory. This arrangement facilitates teacher-student collaboration on research projects. At the rear of the photograph can be seen an exposed heat-resistant glass pipe in a brightly painted niche. All similar laboratory drainage pipes are exposed in this way--not only because a stoppage can be easily spotted and repaired—but because the glass pipes, like the rest of the laboratory equipment, are among the "givens" which, like the law books, have a beauty of their own. Thompson's interior architecture is essentially subordinate to the people and objects it holds.





3. DORMITORIES FOR KIRKLAND COLLEGE, CLINTON, N.Y.

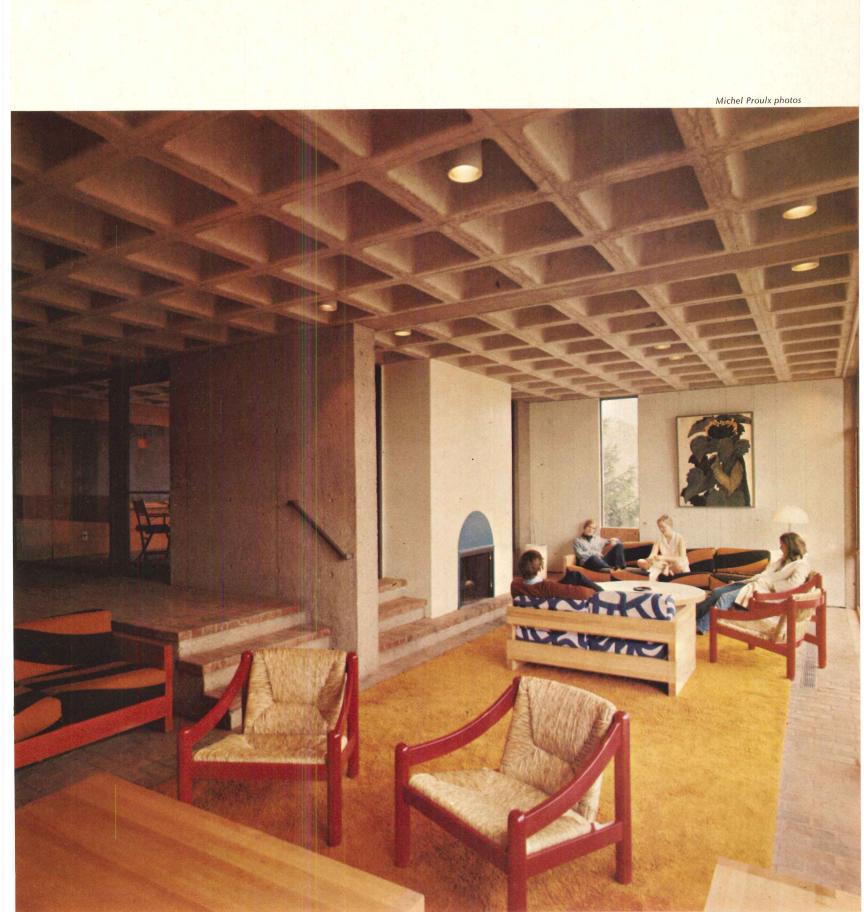




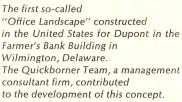
The firm of Benjamin Thompson Associates has completely designed the campus for this new coordinate college of 600 girls which is associated with Hamilton College for men. One group of dormitories is now complete and the interiors, considered with those of the Harvard Law School and the Williams Bronfman Center, reveal the beautiful range of expressiveness of the design vocabulary of Thompson's firm. Kirkland College, in addition to bringing girls to Hamilton College and providing facilities for a greatly augmented educational program emphasizing the humanities and social studies, will become the art and music center of the coordinate campus as well as a conference center.

Kirkland's public interiors are therefore appropriately bold and colorful, as in the lounge (right). Here brightly painted chairs with rush seats are combined with cushioned sofas covered in large simple patterns. The budget for the interior furnishing of Kirkland is within the strict limits established by the New York State Dormitory Authority. The girls' own rooms (left and below) out-Thompson Thompson in their gaiety. These 18-year-old decorators suspend canopies and other objects from their ceilings, and choose or create their own mini-graphics and super-graphics, with inspiration which must be derived at least in part from the examples set by Thompson in corridors, stair halls and lounge-study areas (above).

Thompson, lecturing at the recent dedication ceremonies, complimented the girls as artists and expressed the hope that a bit of their esthetic would spread to the men's college across the road.









Exterior remodelling and interior design for a Women's Fashion Store for the Joseph Magnin Company, Walnut Creek, California. Design architects and store planners were Chatham & Schulster. Robert Brandeis photo.

(text continued from page 132)

ices" in A.I.A. Document B-131, the standard form of agreement between owner and architect drawn up on a basis of percentage of construction cost. Stipulation is made that these "additional services" shall be paid for separately by the owner, but no figures are suggested in the document as a basis for that payment. The assumption is that for these services, as for basic building design, the various chapters will accommodate fee scales to regional conditions.

The multiplicity of detail associated with interior design practice is such that the accustomed percentages and multipliers for building design work are frequently inadequate for interior design. The survey reported on the following pages underscores this assumption.

Architects can work successfully in interior design at a fee nominally stipulated as 10 per cent of construction costs, but the interior construction cost figure to which it is applied must contain a considerable factor for the kind of administration expense that is conventionally contained in the base cost as part of the building contractor's bid. In interior work, it is normally an additional expense directly to the architect because he is more consistently involved in administration of the contract.

Similar increases in normal multipliers applied to direct personnel and technical costs should be considered. The amount of executive time is disproportionate in interiors commissions. And at the other end of the scale, the clerical and technical time devoted to the details of the work greatly exceeds that required for other architectural services. This means that either the methods of recording time must be more stringent or the multipliers must be raised to cover the different norm.

Architects experienced in successful interior design have observed that if the

figures for all categories of time, materials, and overhead are accurate and include a provision for profit, the interior design is bound to make money-provided, of course, it proceeds at a reasonably predictable or at least controllable pace.

Survey of architects draws profiles of interior design practice

A recent survey of architect-readers of the RECORD, selected to provide a representative cross section of U.S. practice,* shows that about 64 per cent of the architects surveyed practice interior design as part of their professional service. Of those who do design interiors, 63 per cent find the business profitable. Three quarters of the firms practicing interior design intend to expand that service; some, obviously, in an optimistic attempt to move the operation into the profit column.

The tabulation opposite shows a summary of replies to some of the survey questions worked out as percentages of those firms now practicing interior design. The following is a summary of findings not reportable as percentages or not readily apparent in the table.

About a third of the firms now doing interior design have been in that field for less than five years.

* A questionnaire was mailed to a statistically random sampling of 500 architects taken from the alphabetical roster of RECORD subscribers. Thirtytwo per cent of these questionnaires were returned. The percentages reported here are based on those returns.

The same questionnaire was mailed to the entire roster of 192 presidents of A.I.A. chapters as a measure of the above statistical profile against a group reasonably assumed to represent a wide variety of office size but with more than statistical consistency in factors of conventional success. Forty-seven per cent of these questionnaires were returned and agreement with the statistical sample was very close.

- Slightly more than half of these relative newcomers say the practice is profitable.
- Among those who did not mark the practice as profitable, the predominant reason given is that the service is provided as part of the over-all architectural service and is not separately identified as a profit source.
- Others found that work on small projects of interior design entails more detail and internal cost than was anticipated in fee structures.
- Only 22 per cent of architectural firms who practice interior design have set up a separate department to do so, and of those only one in seven have it separately incorporated.
- In a representative 100 architectural firms of all sizes who practice interior design, the staffing for interior design was reported as follows:

	Full time	Part time
Registered architects	29	104
Architectural graduates	26	52
Others	30	90

- The range of size of interior design staff is from one to 50, and it is notable that in the smaller firms the proportion of architects and graduates is higher.
- In those offices which design interiors for more than 50 per cent of the buildings they design, the likelihood of profitability is markedly higher than among those who do interiors for a smaller proportion.
- Of 47 firms who design interiors for 25 per cent or less of their own buildings, 38 per cent reported the operation not profitable-often because no profit was sought.
- Among those reporting no profit, about half included interiors as part of the over-all design, characterizing their interior work as an "extra service" done to retain total design control.



A typical office interior for Tower East, Shaker Heights, Ohio, Architects for the building and its principal interiors were The Architects Collaborative. Principal-incharge was Walter Gropius. Assisting him for the interiors was Jack Chun.

Lobby of the L'Enfant Theater and Communications Center, part of the L'Enfant Plaza complex in Washington, D.C. The architectural firm of Jan Hird Pokorny planned and designed the theater and all its interior spaces. The lobby's primary light source is hundreds of clear five-inch incandescent globes that run in strips across the ceiling like a sparkling theater marquee.



Other reasons given for lack of profit were: insufficient size and volume of projects to cover research or to keep files current; too time consuming; inadequate fee structures.

Fee structures vary but some generalizations are possible

- Of architects charging 8 to 10 per cent of materials and construction costs, 40 per cent did not realize a profit.
- Of those charging 12 to 15 percent, only 14 per cent reported no profit.
- Those few (four per cent) who charged 20 to 30 per cent of construction costs made money.
- On another fee basis, the most frequently charged multiple of direct personnel ex-

penses was 2.5, a figure commonly used in general architectural practice.

- But 45 per cent of firms who operate at 2.5 times direct personnel expense realize no profit for their interior design efforts.
- Occasionally architects opted to negotiate fees on the basis of a multiple of 2.5 to 3.0 times an estimate of expense plus overhead, but again the method is reported to be unprofitable in nearly 50 per cent of the cases.
- In a separate mailing of the same questionnaire to a list of presidents of A.I.A. chapters, the profile of practice was virtually identical to that drawn by the larger, statistically random sampling of architect-readers of the RECORD.

Comments on trends and problems are thoughtful and varied

A sampling of comment on trends or problems volunteered by some architects in the space provided on the questionnaire is as follows:

Interiors done in the office of the designing architects for the building help to control the "total project."

Problem—convincing clients that all interiors should be coordinated with the building design.

Problems of conflict of interest—I feel that no retailer of merchandise should give interior decorating service, and vice-versa; all furniture should be billed directly to owner, following designer's approval; designer should not purchase material in his own name ever; and he should not be forced into this position by the manufacturers.

Here (in a major Southern city) the designers are owned by suppliers; with state work there is more flexibility in bidding practices (but with) political interference.

Need for better "systems" approach to aid architectural designer (i.e. "how to dospecify-order etc."). Organized source information would help especially to unravel the "mystery" of cost.

Biggest problem is overcoming client tendency toward "decorating" rather than designing. Client tends to think of interiors as something divorced from the building.

I see a trend toward interiors being included in architectural work.

Retail establishments are cornering interior design activities due to their free design services!

I see a trend in closer relation and more integration between architects and interior designers.

ARCHITECTURAL RECORD SURVEY OF INTERIOR DESIGN PRACTICE

The following is a summary of answers to those questions in the survey (described in the text) which could be worked out as percentages of those architects in the statistically random sample who do include interior design as part of their professional services.

1. Is your interior design practice profitable?

Yes 63

No 28

2. Do you hope to expand your interior design practice? No 20 Yes 73

3. Do your interior designs include design and/or selection of movable furnishings? Yes, design 75 selection 87

4. Percent of firms reporting a separate department for interior design: 22 Department separately incorporated: 3

5. For what per cent of buildings you design do you complete interior designs? 30 to 60% of buildings: 27 70 to 100% of buildings: 15 5 to 25% of buildings: 45

6. Please check the types of interiors you have designed.

offices 90 dormitories 20 apartments 42

theatres 20 schools 43 hospitals 23

libraries 24

restaurants 37

museums 4

7. Who are your major clients for interior design?

other architects 3 real estate developers 23 commercial tenants 43 building owners 85

8. Who purchases the furnishings you specify?

Architect does, 37 client does, 81

9. Do you work with interior designers retained by the client?

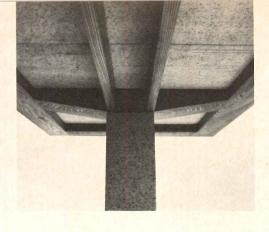
Often 9 Sometimes 72

No 19

10. If so, do you approve or otherwise control material specifications on behalf of the client? Yes (at least sometimes) 55 No 17







Architect Warren Platner has created a new collection of furniture for CI Designs. The new line possesses the unity of character, consistency of scale and forthright use of materials which characterize distinguished architecture. The materials consist of ash, granites, leather and

other coverings. The joinery is a logical use of these materials. Tables may be had with stone, wood or leather tops. Cabinets have stone, wood or leather doors and tops. Seating pieces include a dining-conference chair, lounge chair, sofas of various lengths and large and small ottomans and benches.

Problem: Interior designers who claim they serve for nothing and make a fee on materials.

Problems: Lack of definition, professional ethics and standards; manufacturer-dealer relationships and policies; need for interior furnishings contractors.

Biggest problem is keeping up with all the newest items.

First the problem is to obtain a qualified interior designer with a background in architecture—then you have to expand so that you can keep him busy.

Frankly we haven't been able to cut the line between "architectural services" and just where "interiors" begin. Just for the record: where do floor finishes, wall coverings, colors and lay-in ceiling patterns actually fall—notwithstanding actual "furnishings" themselves?

Quality standards need to be established in some easily digested form.

The problem as I see it, is that too many interior designers attempt to narrow down their scope of design choices by establishing arbitrary and artificial "rules" regarding interior design. This allows them to practice with a minimum of talent and imagination; frequently with none at all. The other problem is that too many architects regard interior design as "window dressing," rather than as an integral part of the total building concept.

Inability to purchase certain lines of furnishings when manufacturers protect franchised distributors creates a problem. Also the general requirements of keeping showroom space to maintain maximum discounts from manufacturers.

We are architects. Our selection of materials and furnishings reflects our ar-

chitectural design concept of the building and is somewhat more architectural than that of interior design firms.

Unless a client employs a reputable space planner or his architect, the end product usually ends up a complete disaster. Also; when the client moves his load of has-been furnishings into a new space, the game is lost.

Architects initiate interior design in planning buildings. To offer comprehensive services to clients and to control total design, it is mandatory that we be expert in interior design as well as other services.

Interior design should be done by interior designers, not architects—we're not trained for it.

Interior contractors are taking professional designers' plans and competing on a "package deal" direct to the client. It is still cheaper for the client to send interior work out for competitive bids.

Competition of office supply companies doing interior design (for free) is a problem. There is definitely a trend toward architectural firms having their own interiors department. But I think that this can only be practical in large companies with many jobs because of the very broad field of interior design.

There is need for licensing of interior designers.

Finding good bidders for contract work is a problem. We also feel all alone in attempting to set up really good specifications—particularly for carpeting.

We will very likely depend more frequently on consultants.

Fees create a problem. Interior design should be contracted for on a separate

basis. Architectural firms performing this service should be compensated for on a multi-rate basis or some other equitable arrangement.

The day of the interior decorator selling merchandise for his fee is fast ending. Interior design can stand on its own two feet today as a design service paid for by the client on a direct fee basis.

Franchises in limited areas are poor for open bidding work. And manufacturers' control of carpet installation is harmful.

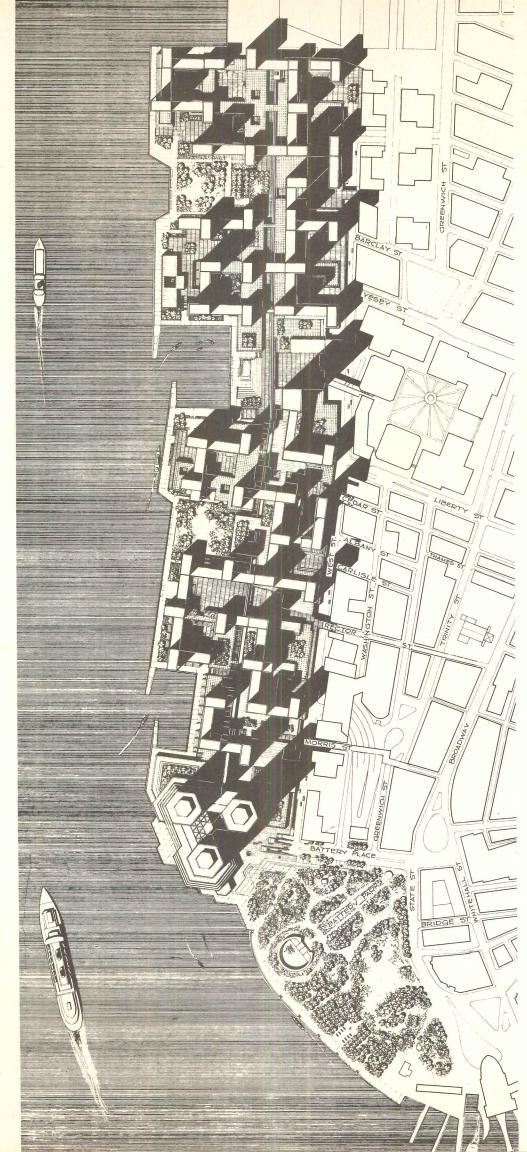
Most architects—including ourselves—are terribly inexperienced about this. We must become involved—the A.I.A. does not seem to recognize it as far as providing contract documents, etc.

Interiors take much more time than we are equipped to handle. Many clients of buildings now want interior design along with building design—particularly for banks and small office buildings.

Trend is toward a softer look in furniture, but not to the "cute" or merely "decorated." Problem No. 1: convincing the public that experienced architects are well qualified for interior design. Problem No. 2: convincing more architects that they must become proficient at, and practice, interior design to maintain the integrity of the buildings they design.

Interior design should be included in project design and both worked through together.

There must be a closer relationship in the basic architectural development of spaces, functions, etc. Interior designers should develop designs for specific furnishings (i.e. custom designs for furniture, textiles, lighting and graphics).



Thomas Airviews

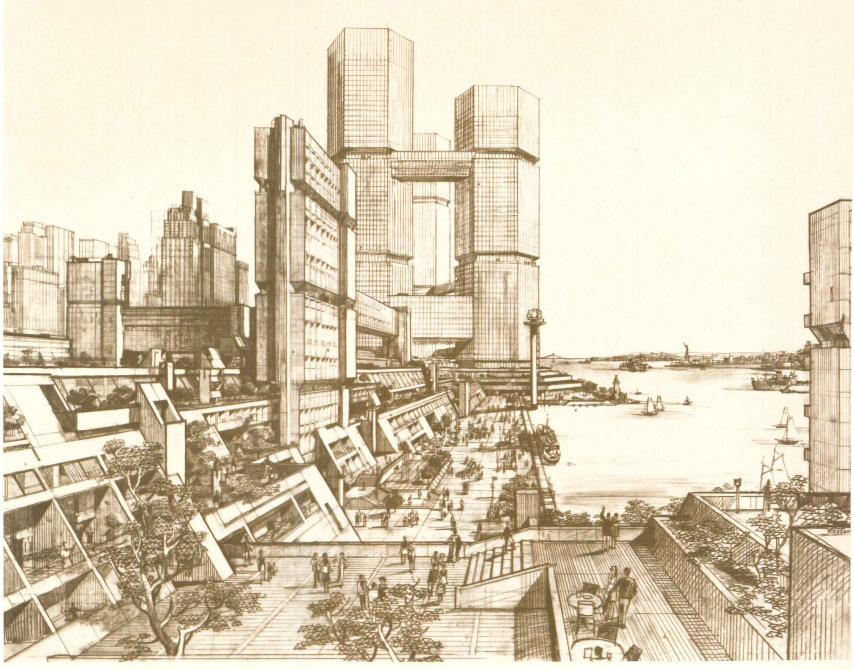


Battery Park City:

A proposal for new housing, new jobs, and new land . . . perhaps a new kind of urban life

Battery Park City is a sweeping proposal for the revitalization of a portion of our largest city, launched by both Nelson Rockefeller and John Lindsay as the largest urban development project in the history of the country. It will be located in what is now a portion of the Hudson River (see aerial photo, above) on filled land between Battery Park and Chambers Street in lower Manhattan. The two agencies principally involved in its creation have been New York City's Office of Lower Manhattan Development, and the Battery Park City Authority, created by the State Legislature in 1968 as a public, non-profit corporation for the purposes of directing and financing the development of the site. Under these two groups, the present design and master plan were created by the architectural firms of Harrison & Abramovitz, Philip Johnson &





At left are three of the 12 maps which help define the intent and limits of the project. Above is a perspective looking south from one of the coves, and focusing on the three hexagonal office towers. The Statue of Liberty and Verazzano Narrows Bridge are in the distance.

John Burgee, and Conklin & Rossant.

As now conceived, and as presented to the public in the press brochures, Battery Park City's statistics are impressive:

- 91 acres of new land created. The total area of the project will be 118 acres, after the West Side Highway is lowered and its air rights developed as the final stage.
- Five million square feet of new office space.
- 19,000 new apartment units for 55,000 residents. Two-thirds of these are to be conventionally financed by private development and will almost certainly be high-rent apartments. One third will be subsidized by either the state or Federal government for middle- and low-income occupancy.
- 35,000 jobs created—30,000 in the new office and retail spaces and 5,000 in maintenance and services. This exceeds the total

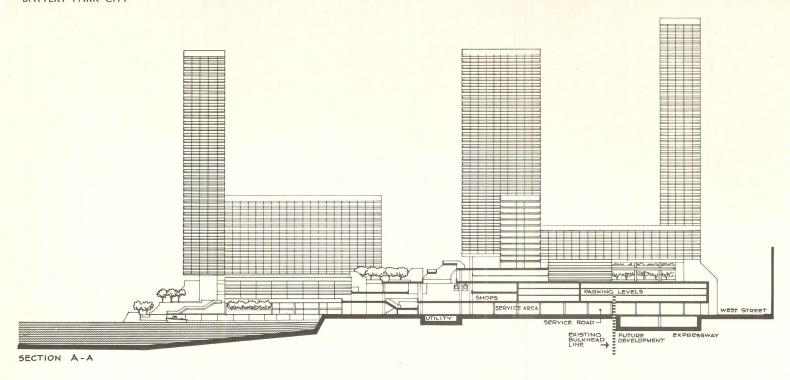
work force in a city the size of Schenectady or Troy.

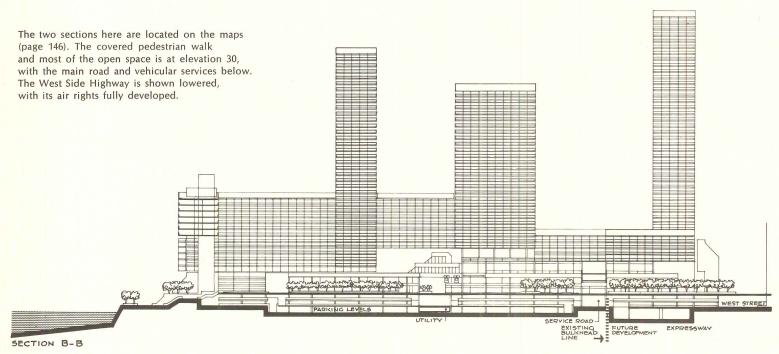
- Total cost: more than \$1 billion. As estimated: \$300 million for office and commercial buildings, \$500 million for housing, \$100 million for sinking the West Side Highway, and \$150 million for landfill, planning, administration, and civic facilities.
- Cost to New York City: \$100 million for putting the highway underground.
- Revenue produced for New York City: between \$25 million and \$35 million annually, upon completion of the project. Lesser amounts while construction proceeds.
- Projected final completion: early 1980's, with some portions complete and producing revenue by 1974.

Sweeping schemes for renewal of our cities have been proposed off and on over the past 100 years and even before, as men

have been moved to recognize overcrowding and physical decay as part of our "urban crisis." They have generally produced larger or smaller amounts of discussion, but little actual change. It is fair to ask then: Is Battery Park City different? What is the general concept implied by the plans, renderings and sections, and does this scheme have a better chance than others of succeeding in the forms we see here?

The renderings, model, descriptive maps, and sections now complete have two purposes, of course. One is to describe in a general way the configurations of the buildings and the city which could be built on the site, under restraints imposed by laws, codes and the designers themselves. "Designers" is here used in its widest sense, for the economists and politicians have had as much hand in shaping the present con-





cepts of Battery Park City as have the architects and planners. The drawings are not meant, then, to be detailed or immutable. The second purpose of at least part of the graphics is to interest and excite the viewer -to broaden one's concepts of the possible, for our cities cannot be changed without ideas that have this ability.

The scheme at this stage: a public shoreline and circulation spine

The land has been divided into two principal parts. The southernmost portion (ten acres) is reserved for the 5,000,000 square feet of office space, represented in the renderings by the three octagonal towers, connected at their base with a series of terraces and a plaza, and at their higher elevations by bridges. The remainder of the site is to be a high-density residential area,

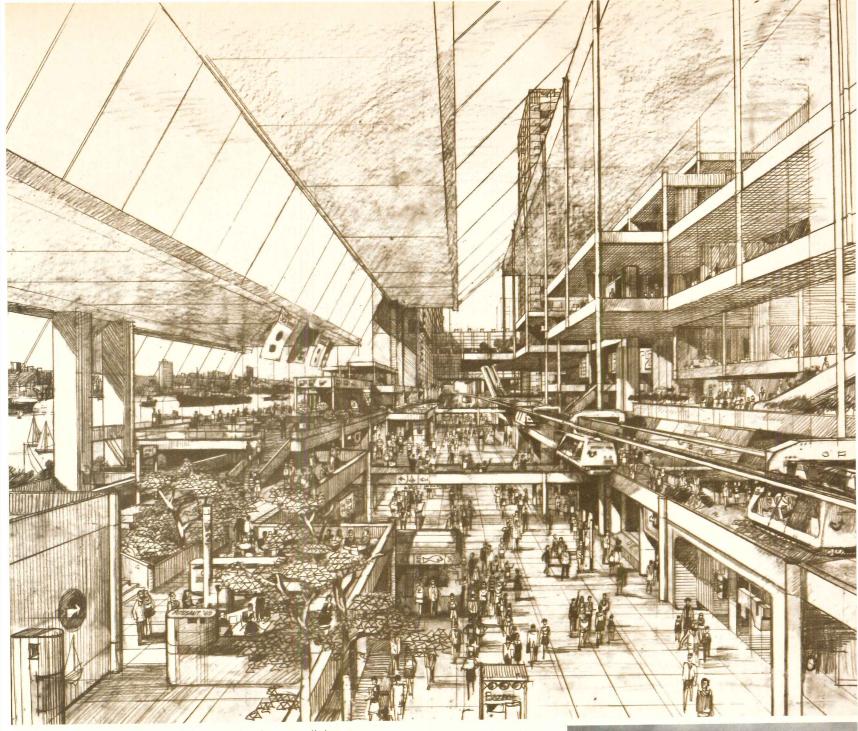
including shops, plazas, greens, coves, and an esplanade along the river's edge.

The core of Battery Park City will be a shopping and circulation "spine" (maps, page 146) running from the site of the office towers at the southern tip of the new land, past the World Trade Center to the northern limits of the site. On the vehicular circulation map this spine is shown at elevation 7 (seven feet above water level) as a wide roadway, with secondary circulation loops connected to it—one for each neighborhood-and with access to parking garages both above and below the roadway.

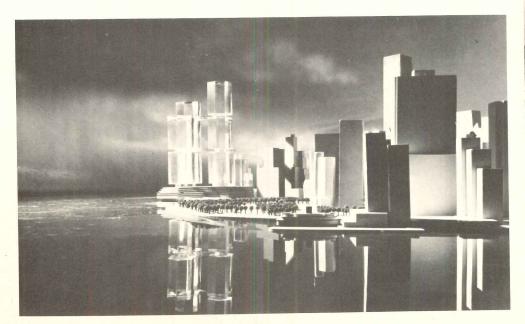
Pedestrian circulation also takes place principally along this central spine, but at elevation 30, above the roadway. The main pedestrian and shopping street is to begin as an enclosed plaza within the office towers and continue as a completely enclosed mall

up to the new plaza in front of the World Trade Center. It would then become an open shopping mall to the northern end of the project. Running in close proximity to the mall would be the public transportation facilities. In the rendering (above, right) these are envisioned as an overhead suspended monorail system, with cars holding twelve people. The circles placed at the intersection of the grid lines (1 to 14 and A to D on maps) indicate the location of the elevators serving the apartment towers above elevation 30. This vertical transportation is connected by walkways to the main circulation corridors and finally to the city as a whole by seven major bridges across the West Side Highway.

A second feature of the project is its shoreline, which is an attempt to develop one part of New York's waterfront for public



This interior perspective of the covered pedestrian mall shows mixed shopping and restaurant spaces, and one concept for the rapid transit system. Below are two model photographs, showing the apartment towers located within the grid system, and the large office towers.





use. It would be irregularly shaped, as shown on the maps, with at least two major coves and with its entire length devoted to a public esplanade which would be closed to vehicular traffic at all times, with the exception of emergency vehicles.

As a conception of what is possible in city life, Battery Park City's vision is outstanding. Its physical forms are sufficiently diverse to be interesting, and facilities of differing functions are in proximity to each other. This mix of forms and functions is not as strong (nor as chaotic) as the fabric of our existing cities, but it is certainly in better relation to existing patterns than most core-city "projects" we have seen for too many years. More dramatic vistas from the interior of Manhattan could have been created in Battery Park City by allowing the existing east-west streets to run through to the water's edge, as has indeed been done in the Lower Manhattan Plan of 1966. And the proposed fixing of vertical transportation and apartments within a grid system (which makes it easy for the pedestrian or driver to find his way) could make the spaces between buildings repetitive and dull. But the plan acknowledges the need for a rational circulation system first of all, and its buildings and spaces are subjected to this discipline. It indicates a workable yet nearly total separation of vehicular and pedestrian traffic. The principal space of the circulation spine—its enclosed mall is given entirely to the pedestrian, as is the waterfront and most of the spaces open to the sky. Properly conceived, this disciplined scheme can be as visually exciting as the graphics which now represent it.

Will it be built

in conformance to the present scheme?

The financing procedures are these: the Battery Park City Authority must first obtain a Master Lease from New York City for the 91 acres of new land—this lease to extend for 100 years. Battery Park City will then issue bonds to finance the remaining fill required and the preparation of the site. It can then sublease the land designated for office buildings and for apartments to private developers, applying the revenue from these to develop the streets, utilities, and public amenities. The developers of the office buildings and conventionally financed apartments will pay full rent and a yearly tax equivalency payment to Battery Park City, which will in turn pay the city the annual revenues agreed upon in the Master Lease. Developers of the low- and middleincome housing will pay less annual rent to the city than will the high-income apartments, and low-income construction costs will be partially subsidized.

If not rigidly controlled, a nonprofit "public interest" corporation created to finance a specific enterprise can become heavy-handed; dedicated to its own self-perpetuation and responsible to no element of the electorate. In this instance, the principal vehicle for control by the city of Battery Park City is the Master Lease, which

New York's Board of Estimate must approve, as described above, before development can proceed. Included as a part of this lease is the Master Development Plan for Battery Park City. This includes: 1) the graphic material of maps, plans, and charts which detail the proposed scheme (including 12 site maps that explain existing conditions, establish traffic patterns, propose the sanitary system, etc.; 2) the written explanations and descriptions that accompany the graphics; 3) a summary of the proposed density controls for the site; 4) a written section of planning and design criteria, which outline in a general way the design intent of the documents within the Master Plan; and 5) a section that provides general guidelines for the preparation of plans for specific development, including their design review by a still-to-be-determined system

The design criteria stipulate, in part, that the project shall be developed in layers, with divisions of land use being defined both vertically and horizontally. It protects five views, specifying that buildings may not be constructed so as to obstruct them, and establishes the design objective of a "pyramidal" skyline, with the highest towers being placed near the World Trade Center.

The written documents which accompany the drawings stipulate that there will be two coves as shown and that an uninterrupted public esplanade will exist for the entire length of the waterfront. It specifies that 30 per cent of the total site shall be developed for public use, (plazas, parks, the esplanade, etc.) and that an additional 27.5 acres within the residential developments be reserved as open public space. It specifies that the major pedestrian circulation street shall occur at elevation 30 and the vehicular circulation shall be at elevation 10. An enclosed mall is a stipulated part of the documents. The "grid system" as a basis for locating the apartment towers and the vertical transportation is specified in the Lease as only one approach which might be taken.

The concepts we see implied in a general way by the drawings and plans, then—public access to the shore, the coves, large plazas and public spaces, separation of vehicular and pedestrian traffic, an enclosed mall, the multi-level, mixed-usage, layered development of the site—are in fact specified in the Lease and must be included in any development of the site based on that lease. This, plus the detailed and workable financing plans, give Battery Park City a chance of succeeding in a form similar to what we see on these pages.

Of course, a development of this nature, spanning ten years, must be flexible too, and depend to a large degree on the competence and good faith of the men who direct it from day to day. A format for design review has yet to be established, and it is important. As specific projects are proposed for Battery Park City by the private developers and their architects, they must be tested against the overall plan for

their functional and esthetic conformance to it, and rejected if they do not comply. In principle, the Office of Lower Manhattan Development and Battery Park City Authority have agreed that the city (rather than the Authority or some architectural "board of arbitration") should exercise the final design judgment on a particular design's suitability and appropriateness to the Master Plan, and that the form of the office towers as shown in the Master Plan (three linked hexagonal towers of 50 to 60 stories each, the central plaza between, the parking, etc.) should be followed strictly, if at all possible.

Other controversial issues may effect the sociological and financial scope of the proposal, though not necessarily its design. One is the proposed mix of high-, middle-, and low-income housing. Only 7.5 per cent of the dwelling units are now proposed as low-income housing, and many people consider that insufficient. The reasons for this low percentage are, of course, financial. The financial load of the project is being carried by the office buildings and, to a lesser degree, the conventionally-financed apartments. The middle- and low-income units would be subsidized by either the state or Federal government initially, and eventually by the city too, for they would pay much less tax. Some planners have said that the only way more low-income housing could be built within the project is to increase the amount of office space, either in height or the area of land covered. Others say not even this is possible without creating havoc in the finely tuned financing, and possibly scuttling the whole project.

Another issue: apartment construction in New York City is at its lowest ebb in years; why will developers be prone to build apartments in Battery Park City when they will not build them anywhere else in Manhattan? There are at least two advantages: A prospective developer will not have to assemble several parcels of land to create one sufficiently large tract, as is usual in the city, and there will be no problem of disrupting or relocating existing tenants. These advantages eliminate two logistical headaches for developers, but do not substantially effect the long-term financial risk. The city may have to offer certain special concessions or guarantees to developers and their bankers if they are to be enticed into fulfilling the role which the present plans of Battery Park City assume they will fulfill.

Yet all of these problems are surmountable. Indeed, the existence at this stage of specific and identifiable problems, as well as the substantial amount of drawing and planning already complete, help make Battery Park City believable, and a project that could change the face of Manhattan.

—Robert Jensen

BATTERY PARK CITY, New York City. Controlling agencies: Office of Lower Manhattan Development, Richard H. Buford, director; Arthur Wrubel, planner. Battery Park City Authority, Charles Urstadt, chairman; Edward R. Levy, assistant commissioner. Architects: Harrison & Abramovitz; Philip Johnson & John Burgee; Conklin & Rossant.

IT'S NOT JUST THE CITIES

by Albert Mayer

Part One:

The national continuum of urgency and opportunity

"Each thing in the universe is hitched to everything else. You can't pick anything up without finding that everything else in the world is attached to it." - John Muir

"No man is an island entire of itself. Every man is a piece of the continent, a part of the main: if a clod be washed away by the sea, Europe is the less." - John Donne

only a matter of the city: it is an interrelated continuum of malaise and deterioration all the way from rural areas and small towns through metropolitan areas and possible megalopolis. Within the city and the metropolitan area, it encompasses not only slums but, in a kind of "vertical" continuum, the substantial areas just beginning to become "gray" and the quality of living in even the "best" of our neighborhoods.

he environmental crisis in this country is not

Coping adequately with the extent and the emerging visible severity of deterioration, of crisis, of near-crisis and of pre-crisis in this national continuum demands a massive scale and immediacy of funding and operation, both public and private, far beyond any present appropriations or indications of intent. These are within the country's growing capacity, if we will muster the determination to make them available, increasingly, beginning NOW. On the other hand, failure to act until each node of deterioration has reached the state of hyper-crisis now poisoning the city slums will mean a later magnitude quite beyond any conceivable resources.

Heroic pressures need to be brought in order to raise government funds commensurate with the need of the continuum. But in view of the scale of total need, and particularly in the present climate of intention and non-intention in the Administration and in the Congress, funds and action by public interest groups and other private sources must also be heavily stepped up.

To fully and imaginatively fructify a new realization of the continuum, and energize the massive funds required, we need the deployment of deep personal-organizational commitment, of which there are already examples on many planes, but we need it

on a vastly multiplied scale.

The purpose of this presentation is to carry conviction as to the character of our environmental condition, and as to what kinds of analysis, action, commitment are required. This article offers three types of material: facts and developments known and frequently reported on in their individual impact, but inadequately or not at all in terms of interacting and cumulative impact (or possible solution); elements and relationships just emerging, or just being recognized; formulation of kinds and scales and urgencies of new concern, fresh policy, action and participation. Realization of their burning immediacy may unfreeze minds and impulses of many who can act.

Albert Mayer is an architect who has been for nearly 40 years strongly involved in planning and housing for public as well as private clients, both as practitioner and as consultant. Commissions have included (among many others) master planning for Aluminum Company of Canada's new city of Kitimat, B.C., Chandigarhh, Greater Bombay, and (currently) the new city of Maumelle, Arkansas. He has lectured and written widely, and his 1964-65 series of articles for ARCHITECTURAL RECORD, "Architecture for Total Community" (in consultation with Clarence Stein), was developed into the book, "The Urgent Future" (McGraw-Hill, 1967). He has degrees from Columbia University and the Massachusetts Institute of Technology. From 1935 to 1961 he was a member of the New York architectural firm of Mayer, Whittlesey and Glass; he is now in private practice in New York. He is a Fellow of the American Institute of Architects and of the Society of Applied Anthropology, and a member of the American Institute of Planners and of the American Society of Civil Engineers.

Evidences of the continuum, on the negative side.

To solve the burning problems of the city we must do the job *now*, and on a scale that too few are ready to face. The unprecedented scale of the Housing and Urban Development Act of 1968, on which there has been so much self-congratulation, is still only a long overdue substantial *beginning*, for a segment of the total job of total environment which we owe ourselves.

But if we get ourselves hysterically concentrated, as we seem to be doing, on *just* the cities, in a sort of paroxysm of guilt for neglect, then we will *not* solve the problems of the cities. I do not ask for less, but for more, much more—aid, money, imagination, devotion—for dealing with the city's ills.

The anguish and alarm which have belatedly taken hold in our country are restricting themselves largely to the subjects of city, slum, race, in what could be a fatal inadequacy of view and action.

The fact we must recognize is that the fire in the cities is only the most spectacular symptom in a total national continuum of malaise or disease in our environment. We must learn to understand that there is a continuum consisting of many, many sharp points or nodes, and ranging from malaise to exacerbated crisis, in many and multiple intermeshed aspects of our national life and environment: in city and in rural areas, in fringe and in suburbs, in megametropolis and in county seat.

I use the word continuum in a number of senses. First, in the sense of a national geographic-functional continuum. Until recently the flood of city problems and of dangers had been continuously replenished and increased by the migration to the cities of hundreds of thousands of ill-equipped newcomers from the countryside. In the 1968 election, the statement of this problem became a political cliché. But it has become a cliché before any really massive action has been effectuated, may even have dulled the impulse to real full-scale action.

The non-city areas in the country themselves cry out for help. They are themselves gravely sick, even if not so vociferous: with diminishing numbers of jobs, meager education, rural slums, health deficiencies, cultural deprivation. These are practically the phenomena that we associate with the deprived areas of the cities, though the specific forms and relative intensities differ. And let's not forget that riots are not confined to the cities. There have been riots among the poor in Appalachia, and riots against strip-mining.

The cities and the non-city areas alike are bulging with crisis and pre-crisis. Each is, potentially, bursting with promise. A joint fate, a joint opportunity. A plunge into the 20th-21st century with its new techniques, insights, potentials; instead of hugging the obsolete-obsolescing configurations of the late 19th and first half of the 20th and allowing or encouraging vast trend-expansion at great cost. The

mega-cities and mega-regions are no longer necessary, produced as they were to meet now outworn technical facts and factors. In fact it is now *possible*, by and large, to live and work equally well at any point on the continuum. In a sense every node is a possible alternative to any other. Transportation and the interstate road system, communications and tele-communications, cultural diffusion, underline this. And we have the following growing evidence of people's preferences from a Gallup Report (May 5, 1968):

uestion: If you could live anywhere in the United States you wanted to, would you prefer a city, suburban area, small town or farm?"

Answers:	1966	1968
City		18%
Suburban	28	25
Small Town	31	29
Farm	18	27
No Opinion	1	1

These are positive factors in the concept of continuum; and we are now in a position to effectuate these choices.

here is a continuum in the ecologic sense also. Most obviously: Stream pollution is an artery negatively connecting the elements in the continuum. Less obviously but more pervasively: air pollution. And now we learn that the oceans are being ruined for the future by mounting chemical pollution—notably from synthetic organic fertilizers—that is disrupting the natural marine plant-fish life cycle and fish as a food resource 1.... Indeed a continuum for good or ill.

There is a further negative characteristic common to both the rural and the urban points of the continuum in what might be called the "vertical-social" sense. Even in non-spectacular non-slum areas, nonspectacular but inexorable erosion is taking place. In the Flatbushes, the Grand Concourses of the cities, in Newark's North Ward, the not-long-ago bastions of staid solidity: and in many, many small towns: the young, active people are moving away to where the action is, or is supposed to be. A somewhat delayed time-bomb, for the old people have a habit of eventually dying. So even these respectable places are decaying and are starting to empty out. In some further developed cases, urban and rural, whole areas and settlements are being deserted.

This aspect leads into another strident dimension of the social-economic continuum which has just recently in the last few years forced itself onto center stage. The lower middle class has needs similar to those of the recognized poor, and a dangerous psychological and actual feeling of neglect. From Newark: "When pools are being built in the Central Ward [a major Negro slum], don't they think the white kids have got frustrations?" (Quote from Tony Imperiale, leader of the adjacent white middle-class area.) And Bertram Gold generalizes: "Lower-mid-

"The fire in the cities is only the most spectacular symptom in a total national continuum of malaise or disease in our environment..."

"The non-city areas in the country themselves cry out for help. They are themselves gravely sick...." dle-class Americans of various ethnic backgrounds appear to be troubled, confused and angered by the rapidity of social change around them." David Riesman notes the necessity of America being "so productive that it can satisfy the claims of the disinherited without aggravating the malaise of the most recent still-undernourished heirs."

In short, an almost unnoticed point on the continuum is suddenly found to be a suppurating infection. They have decided to vote against helping the poor, unless they get similar help. Says Nathan Perlmutter: "What is to the point is that low-income and low-middle-income whites, ethnic Americans included, like the black poor, are also possessed by a sense of powerlessness, are also alienated, are also resentful, and they are telling it like it is to Messrs. Harris and Gallup. Between the backlashing lines of their answers to pollsters, they are really saying: "Why doesn't someone look after me?"

In short, we are not going to be allowed the formerly logical sequence of first helping the worstoff, then when that is done, those not quite so badly off. In the meantime, the lid will blow off. . . . You see, it's a continuum.

or is it only the extreme geographic points that are suffering: that is, the large cities, and the rural areas with their small urban foci. The poisoned fringes around the cities; then the suburbs; and then the spottily settled areas beyond the suburbs—areas or way stations between the extremes of the geographic continuum: These are themselves in deep trouble, which of late they are becoming less and less successful in ignoring in their erstwhile utopian islands. On the tangible side there are such literally poisonous phenomena as air pollution and stream pollution; the ruthless slashing through by great new roads; deteriorating school systems. These are striking daily evidences of the inexorable close-knit character of the continuum, even at its gilded nodes. These are phenomena that have their origins outside as well as inside, that cannot be solved in isolation, financially or physically. And, less tangibly: The younger generation, hippies and those less demonstrative, are abandoning the desiccated suburban areas and actually seeking the spectacular human experience of the city slums. The daily headlined drug and drinking scandals of the suburban teenagers are another symptom of ill-health and alienation. "Maplewood Starts Drive on Marijuana" (The New York Times, Feb. 23, 1968) is one headline of many. And now, one witnesses the rising crime statistics and even welfare loads. Golden Westchester County's welfare load is rising faster than New York's.

Indeed, again on the more tangible side, the socially and morally timid suburbanite is now being driven into a further migration. An example: Seventeen clergymen of the Inter-Faith Clergy Fellowship in Freeport, Long Island (35 miles from New York) grappling with what they call "the problem of white fright and flight," have issued a pastoral letter "A Time for Courage," an appeal to their congregations to meet and solve racial tensions, increasing crime, deterioration of neighborhoods, student unrest (The New York Times, March 16, 1969). What the secureinsecure suburbanite decides to do in this case will be highly significant. Thus the suburbs, of which we will say a good deal more plus and minus.

But dismal or threatening phenomena, aliena- extreme geographic points tion, permeate still other way stations on the con- that are suffering...the tinuum. Consider a few examples. . . . Iowa State large cities and the University at Ames ("Moo College"). The Des rural areas....The poisoned Moines Register of January 27, 1968 quoted the Uni-fringes around the cities; versity's student Iowa State Daily as reporting that then the suburbs; and a shipment of LSD had recently arrived on campus. The associate editor who had written the article and was guoted, had talked to ten students known to him to be drug users. . . . From Evansville, Indiana, not in any wicked metropolitan orbit, no suburb, and no big city (1960 population 141,543) comes a report in the New York Post: "Arrest Girl in Drug Case on Dad's Tip." The girl was 18. Thirty friends were also involved.

In short, we have this continuum from quite rural areas to, at the other end, metropolis and possible megalopolis. There is direct specific breadand-butter evidence that each affects the other negatively, and that each could help the other. While we can guite possibly determine which parts are the most gangrened, this is an exercise in futility. We must tackle them all, each on a massive scale, because they inextricably affect each other, and exacerbate each other. And, if we wait with any one because it may seem momentarily less virulent, the cost of waiting, and thus of further deterioration, means hopelessly greater expenditures later. Certainly the disastrous price of waiting, or turning the other way, is being amply proved daily in the purgatory of the cities. And waiting, in our land-speculative economic system, means defeat in necessary plans and development.

Perhaps as dramatic a single indication or index of the geographic-functional phenomenon of continuum and starting recognition of it, is this revealing small instance: The Republican legislature of Vermont passed a bill early in 1968 providing for redistribute their benefits a State Housing Authority, as an umbrella under drastically?" which small towns can qualify for Federal assistance, in recognition of the intensity of the problem and of the fact that "the housing needs of low- and middle-income families will not be provided by private enterprise acting alone." VERMONT! Imagine. Vermont, the citadel of simplicity, of resolute and sturdy aloofness and self-sufficiency! And, a rockribbed Republican legislature.

> Unprecedented scale of financial commitment required. NOW.

There are, then, solid anatomical, functional, ecological reasons for insistence on the conception of continuum, of the urgent "everywhere-ness" of the

"Nor is it only the then the spottily settled areas beyond the suburbs ...: These are themselves in deep trouble."

"We have the resources, the productivity....The question is, do we have the national will to

need and opportunity, the massiveness and the totality of our undertaking, because it's all one palpitating body. But even more: we must face the much larger costs of such a total program, to be accomplished within the very limited number of years we are going to be allowed, because it reguires a many-fold increase in funds for these social and human and environmental purposes. Those who really believe in what we are talking about must plainly face and advocate much higher effective taxation on those of upper income, much higher proportions of future increase in Gross National Product: in short, sharp redistribution of disposable wealth to meet the budget requirements of what is so desperately urgent. Here is the overriding issue if we are really in earnest. This is why I am at pains to assemble "under one roof" the devastating miscellaneous-total-typical, ranging from the longrecognized but inadequately felt, to factors whose recognition is relatively new. If we think only in terms of a somewhat larger slice of present budgets for one's own immediate sector of interest, or even of somewhat larger total national budgets, we are simply shadow-boxing, avoiding the life-and-death issue in favor of twiddling with ingenious suggestions and techniques. And above all, let us not be beguiled by or take false comfort or pride in the fact that we have in the past few years been spending higher sums than before, on education, housing, training, social progress, environment. That is only a measure of our decades of neglect, not an indication of anything like adequacy.

It is not the intention to work out here the tremendous total sums that are required for housing, schools, community elements, recreation: the composite of living elements. But just one nowurgent element is noted, because up to a very few years ago it didn't even seem on the horizon, and for that very reason is now of even higher urgency It has become crisis before it has been deeply branded on our attention. To achieve clean air in metropolitan areas alone, will require, according to Senator Henry M. Jackson of Washington, \$15-billion over five years. This sum is one of the lowestcost imperative expenditures required for livable environment (literally livable, i.e., enabling us to keep on living). All the more, its scale is an index of the kinds of sums we must set about making available.

e have the resources, the productivity, the production. We will increasingly have them. The question is, do we have the national will to redistribute their benefits drastically?

This issue, this insistence, is not just a quirk of mine. John W. Gardner, ex-Secretary of Health, Education and Welfare, has said, re "the problems of the cities, poverty and discrimination," that "it does not seem to me that either Congress or the public is fully aware of the alarming character of our domestic crisis. We are in deep trouble as a people. And history is not going to deal kindly with a rich nation that will not tax itself to cure its own miseries." Former Under-Secretary of Commerce

Samuels: "If America means business . . . it must invest in public needs by giving up at least half of its annual increase in private affluence over the next five years." Barbara Ward, the British economist addressing the American Institute of Architects in the summer of 1968, made this even more explicit. She put the growth of the American economy at the rate of \$50 billion a year. "Shouldn't half of that wealth be devoted not to the increase in private helping the worst-off, affluence but to reversing the trend of public then those not quite so squalor?"

Here are the scale and tempo we need. Without the lid will blow off." this, the rest is conversation. Without this, we are ineffectual technicians or imagineers, content with or settling for or misled by minor or what are called "pilot" undertakings.

few footnotes now, on these strong statements. First, we are discovering-many have discovered—that the situation is totally different from what we have for years been beguiling ourselves into visualizing as adequate, starting small and building up volume over the years. We've been stagnant, or gone too slowly, for too long. Thus the massiveness being urged is further accentuated, has got to be injected, from the start. We have got to make large-scale dramatic moves at once if we are going to turn things around, turn alienation into confidence and belief, turn disruptive anger into joint performance.2 And we can move fast because we've accumulated a lot of experience; also, we can research as we go along. In such work, doing the full-scale job is the best re-

And perhaps our people are indeed further ahead in alarm and readiness to respond, or more inspired by a new vision, than the timid legislator thinks. A Gallup poll taken early in 1969 revealed that 73 per cent of those specifically questioned, declared themselves willing to pay additional taxes to improve our natural surroundings. What can be more dramatically indicative than a readiness to pay higher taxes, in the present atmosphere of tax revolt?

So, an immediate massive push, coupled with a time limit by which we have got to agree to have done the jobs, and THE JOB. For the first time in any such legislation, the 1968 housing act set a limit for the achievement of good housing for all a 10- to 20-year period. We must apply such goals and limits to all our undertakings to transform the environment. Only so can we arrive at budgets, "What is still all but intellectually justify such budgets and shame the ignored...are the vast niggardliness and callousness of Congress, which not only drastically cuts down amounts in the initial legislation but then forces us to refight the whole issue by their violent further cuts when it comes to finally appropriating funds. Such time limits, coupled with massive starts, may possibly produce an atmosphere of hope and confidence, or at least suspension of dishelief.

The importance of scale and pace just cannot be over-stated. And above all, indispensably,

"We are not going to be allowed the formerly logical sequence of first badly off. In the meantime,

residential areas...until now bastions of desirability ... that are just at the beginnings of slippery downhill inevitability..."

drastic shortening of the period between original broaching, discussion, debate, legislation, funding, action, multiplication. The magnitudes of new action to make up for the decades of inaction or of minuscule action, the need for dramatic immediate attack, have been emphasized. There are additional compelling reasons.

The bedrock fact: 100 million more people in 30 years in this country. That is, 3 million each year to provide for, beginning last year. (I am, of course, aware and hopeful that this massive projection may not be realized. Demographers are terribly fallible.

But even if the actuality turns out to be a serious number of millions less, we will certainly be facing some very large magnitude. The issues and the action requirements will be pretty much the same.)

easures on any scale less than unprecedented and "total," even though greater than before and greater than the recent incipient increases, will or could, paradoxically, prove wasteful and even evanescent, or indeed harmful. Consider two specific cases.

Very considerable efforts have been made and are under way, to train and to employ the hardcore, who are to a considerable extent Negroes. But there must be a purposeful increase of new jobs. In face of mechanization and automation and increased productivity, the only indefinitely expansible increase in employment is found in the total new programs of building the environment. The total volume of employment must be sharply and permanently increased. Otherwise there will be sharply negative reactions in two ways. In the first place, the white workers feel themselves menaced and insecure at sharing roughly the same number or an only mildly increasing number of jobs, with the added labor competition created by the new trainees. This is highly evident in the dichotomy between the fine pronouncements of top labor leaders in the building trades, and the unwillingness of the locals to open up their apprenticeship rolls and remove other restrictions. It is evident on the political side in the unexpected support for Richard Nixon among the rank and file of organized labor. In the 1968 vote, 90 out of every 100 union officials were for Hubert Humphrey, but only an unprecedentedly low 56 per cent of members did actually vote Democratic.

For example: Again referring to Tony Imperiale in Newark, he is quoted as quoting one of his constituents: "The whites are the majority. You know how many of them (the white kids) come to me night after night because they can't get a job? They've been told 'We have to hire Negroes first.' "3 From Boston, this report: "Boston has a labor shortage. The Model City Board wrote into its plan provisions for training 2000 construction workers, but this was stricken by the City Council. Mr. Gopen says union influence was responsible. . . . Union officials say there will not be enough work for 2000 new workers." 4 In other words, labor insecurity. And on the Negro or hard-core side, better jobs will only be temporary, because unless there is a permanent and continuing buildup of employment, they will be the victims of non-seniority, of "The big sums... need to be the last-hired, first-fired sequence. Thus, enhanced energized into tangible bitterness and disillusion. In Sweden, the unions neighborhood-scale accepted the economics of mechanization and prefabrication, and have even introduced such measures of their own, because they had had the prior assurance of greater and sustained volume of housing and environment-building-which has been fulfilled over a number of years now.5 This, of course, we so desperately need in the most substantive sense also-i.e., because we need them for better living, better education, better communities: happier, more stimulating environment for all of us.

The major bulk of such future-oriented employment will be in construction, in related extractive and manufacturing industry, and in the professions. But possibly even more striking because we hear and think of them less, are figures used in a Senate speech by Robert F. Kennedy. He predicted that by the 1970's there would be a shortage of 344,000 registered nurses, 200,000 mental health workers, 100,000 social workers, 500,000 elementary and secondary school teachers.

Consider another kind of instance where even apparently spectacular achievement may well be wiped out because the total action hasn't been sweeping enough. To anyone who has paid even very partial attention to urban efforts, the name of Hyde Park-Kenwood in Chicago carries magic with it. Originally a middle-class area on the South Side, it went steadily downhill, became dilapidated, unsafe, people moved away: the usual syndrome. Through a tremendous, tenacious, sustained, gallant joint effort by people of conviction who wanted to stay there, with the help of the city and its urban redevelopment mechanisms, of the University of Chicago and of the Zeckendorf organization, which was then imaginatively and effectively functioning on large scale, this large area was turned around. It became and is a confident civic-minded communitycapable integrated area, a sought-after area.

o far, so good. Indeed, so very good. But let us pursue the prospects over time, as one must in the life of a city or a neighborhood. In May of 1968, a study was made, entitled Racial Integration in Housing.6 Among the areas studied is Hyde Park-Kenwood. Comments from this study:

"Conclusions and Outlook for the Future . . . White demand for housing is presently very strong, and the vacancy rate is less than 1 per cent. . . . Whether white demand will be sufficient if South Shore becomes all Negro and Hyde Park-Kenwood is an integrated island in an entirely Negro South Side is an open question. . . . Two men who are among the most knowledgeable about Hyde Park-Kenwood, Julian H. Levi, executive director of SECC and Bruce Sagan, publisher of the Hyde Park Herald, believe that the present strong white demand is no cause for relaxation and that the future is uncertain. . . ." Finally, the report makes clear that the

enterprises, each of which requires the involvement and deep continuous commitment of people."

"What we must do is to galvanize the phlegmatic and unadventurous building industry into the kind of sustained emergency performance that we have miraculously managed in the times and mood of the two world wars, in favor of this new kind of domestic war effort or crusade."

reversal of physical and social decline of a sizable area requires enormous outlays of public and private funds together with a substantial grass roots effort . . . and that the future of such an area is in large measure dependent upon solutions to the problems associated with race and poverty in our cities as a whole.7 That is, unless a whole city, and indeed metropolitan area, are integrated, the pressures on the one or two specific areas that are integrated—even large ones—will become intolerable, the balance gives way; they become new additions to the ghetto area, or, now so frequently, abandoned

While at this moment in time, many in the minorities are questioning the desirability of integration, I am of the belief that it is essential and will come, as I argue elsewhere. . . . In any event, the scale argument is entirely valid.

Another example where only major scale and tempo can be effective: air pollution. This is not only an irritation. Eminent ecologists now inform us that in many urban areas we are at or close to the tipping point of oxygen deprivation in the atmosphere—i.e. to the point where oxygen deficiency is irreversible in terms of healthy human and plant life. Fast massive action over very large areas, or. . . .

Some positive examples in the continuum.

We have considered examples in the negative direction, of need for great and sustained scale, the selfdefeating potentials or actualities of the too little and too timid. Consider these positive cases.

Pittsburgh: clean air. Pittsburgh, the national butt, years ago in a great surge of spirit, grandly determined to rid itself of smog, and did, at very great expense. Relevantly too, in the light of the present Federal political climate, it was achieved largely by citizen and local corporate effort and money. In assessing the significance of the Pittsburgh experience and triumph, there are several elements which should not be overlooked. Initially and for some years, there was stiff opposition from powerful coal interests and railroads, and from householders who were led to believe their fuel bills would increase. And, viscous indifference. The effort was started in the city of Pittsburgh. But it "TVA: Exhausted rural area was soon found that it had to be regional to be successful (the continuum). The cost was massive, has been over \$360-million. Benefits are massive too, first in terms of improved health and amenity. Then, financially, savings of over \$30 million already in one of the earlier years of improvement, in cleaning bills and household laundry bills.

TVA: exhausted rural area and river valley development. Consider another splendid example of the potency of the grand design, of the superior long-term economy of the generous-massive input of funds and energy. While the current meager Ap-

"A Gallup poll taken early in 1969 revealed 73 per cent of those specifically questioned declared themselves willing to pay additional taxes to improve our natural surroundings."

and river valley development. ... A splendid example of the superior long-term economy of the generousmassive input of funds and energy."

palachia effort is accomplishing some good, it is nothing like enough to turn the tide functionally, socially, economically, and thus to infuse convinced and sustained enthusiasm. TVA, on the other hand, the great jewel of the New Deal, had a statesmanlike conception of large scale as well as depth and concentration, and budgets that could achieve the impacts to carry it forward. By now it is a self-sustaining operation with cumulative dramatic results. Its chairman, Aubrey Wagner, said in a 1968 speech:

"The developed Tennessee River is hard at work . . . Power production sets new records yearly. In 1967 alone, private industry announced projected new plants costing a total of more than three-quarters of a billion. . . . Non-farm employment increased by 417,000 jobs in the five years ending in 1966. . . . In the 1960's, the Tennessee Valley Region reached the first decade in modern history in which total employment, including that on farms, has grown faster than the national trend." As contrast, recall the desperately depressed condition of the area when TVA was conceived and started. This then not only has tremendous impact on its own area, but provides a significant road guide to national destiny. Currently, TVA is an almost forgotten symbol or an event taken for granted. While it has become a powerful beacon abroad in developing countries, and has become central in the planningdevelopment of some countries such as Iran, there haven't been nearly enough action repercussions from it in this country: neither continuing inspiration nor emulation. How wasteful, to ignore our own discovery and inventiveness. How necessary such major rural counter-magnets are for a big chunk of the new 100 million population.

Great Britain: the New Urban Configurations. In Great Britain the creation of New Towns as alternates to the great city have pushed forward on great scale (28 now occupied or under way), and by new mechanisms of combined private-government development corporations, and with control of land prices. This rate of achievement is the equivalent in U.S.A. of over 100 new towns and cities. And unlike our handful now under way, every one contains substantial amounts of public housing.

While large sums were invested, they have all later shown financial return; not the private enterprise killing, but sound public-benefit-return rates in addition to the enormous human, health, social benefits. Of course, many will not "pay," in terms of purely money return.

These examples are a few scintillating points on the continuum. All have dash and validity, show what positives we can accomplish. TVA is a powerful regional and national beacon. In Pittsburgh the excitement, the victory, the pride of the air-cleansing experience was a main element in sparking the city's later and continuing notable civic renaissance. The British effort has the elan of imaginative and impressive scale, gives leaven to the whole national tempo. More Pittsburghs, more TVA's, more New Towns accomplishments, and other moral-civic-regional crusading equivalents. Few positive instances have been

noted in this section. First there are not too many that combine major initiative, major accomplishment, major and lasting elan, sustained participation and vitality. Also, others are noted where they nat- "The British New Towns urally occur in their operative connection. One is effort (28 to date, Hyde Park-Kenwood already noted. One of the most equivalent to 100 here) permanently exciting is the National Rural Electrifica- gives leaven to the whole tion Co-operative Asociation (NRECA) whose work is referred to at a number of places later. This, too, has been on the generous scale of funding that is indispensable for self-propelling self-renewing success.

The thesis and the imperative of continuum is that we've got to spend masses of money, time, effort dedication-much larger than ever-much of it spent in new ways and new localities.

Massive words vs. eye-dropper funds.

The two previous sections have considered the massive scale of financial commitment that is essential across the board; and some rewarding, specific examples of what real, generous scale can accomplish, has accomplished. By way of contrast, let us examine what is happening as new elements and needs in the continuum are gaining intellectual and verbal recognition, but not the necessary visceralmoral conviction and power.

The 701 planning assistance program, which makes Federal funds available for planning purposes to various state and local bodies was broadened by Congress, in the Housing and Urban Development the victory, the pride Act of 1968, to cover four additional kinds of entities: among them, rural districts, non-metropolitan areas, multi-state regional commissions. But, as an American Institute of Planners commentator drily notes: "Since Congress has appropriated only \$43.8 million for 701 in fiscal year 1969, the addition of the four new client groups will put a considerable strain on existing 701 appropriations." An understatement, if you know the situation.

nother instance of the combination of fine words and eye-dropper funds may be found in the verbal recognition of regional concepts and needs. The Public Works and Development Act of 1965 established five regional commissions (in addition to Appalachia, which had been set up previously). These are: The Ozarks Commission, New England, Upper Great Lakes, Four Corners (four states in the Southwest), Atlantic Coastal Plain. Each of these is composed of several states or parts of states, with total population of well over 20,000,000. A guite ambitious scale, and several more such regional commissions are likely to be set up. But, the fact is that funds made available are absurdly meager in any comparison with the great areas and populations.

Such instances may still be somewhat esoteric.

national tempo."

"Pittsburgh: The excitement, of the air-cleansing experience - at vast cost was a main element in sparking the city's later and continuing notable civic renaissance."

In the well-known case of Model Cities, in which the last and the present Administrations have placed so much hope and confidence, the funds are notoriously inadequate to the purposes and the verbiage. Further accentuating this, recently: the headline: "PRESIDENT ADDS TO MAYORS' POWER. Reorganizes Model Cities to Let Local Leaders Expand Size of Areas Covered." But, still the same meager funds.

And, as examples of big headlines which only trade dollars (all from The New York Times, April-

Nixon Diverts \$200 Million to Fix Up Riot-Torn Areas. Funds for Other Programs to Be Used. The key word is "diverts."

And NIXON PROPOSES \$1-BILLION DRIVE TO FIGHT HUNGER. No Budget Rise Needed. A Reprogramming of Funds Is Sought. . . .

> By contrast, the continuum in multiple dimensions.

We opened up this concept of a linked, indissoluble continuum in the national situation, not just as patriotic rhetoric, but as an iron fact not yet fully realized or viscerally part of deep worry and of policy-action.

The first dimension of the continuum which we discerned was its national-geographic extent, the "horizontal" national-functional-social journey all the way from the "excessively rural" to the excessively urban-metropolitan, and (shudders) megalopolitan. We noted numerous way-stations: we will later identify more, and at closer range. We also noted in a preliminary way the "horizontal" mutually exacerbating ecological continuum, a clear case of communicating infection actual and imminent.

The next aspect of the continuum we then began to identify is necessity for mass or volume, and pace. It will be clear, crusadingly clear, that identification of all the nodes or way-stations shows there are many more than most of us were recognizing or allowing ourselves to be driven forward by. But this doesn't in itself mean much—if we are willing to proceed in action by a little help there, out of a total arrived at in the old days and ways-the eyedropper approach. That is, recognition of the "horizontal continuum" as points on an abscissa X is significant only if there is the component of massive resources brought to bear in minimum completion time and dramatic speed to each point on the continuum, i.e., what is thought of as Y. It is the product of XY's that has meaning.

There is, of course, the possibility that these totals will seem so huge as to be discouraging and tend to inhibit or minimize action. But here is the pragmatic value of the concept of continuum and points on it. It brings out more sharply the points of one's own narrower concern, allegiance, effort: of our own thing. And it brings out enhanced aware"... We can research as we go along. In such work, doing the full-scale job is the best research."

ness and immediacy of the elsewheres which are no longer remote and indifferent, because they affect our own thing as well; affect us in a plus or minus direction. Thus, conceivably, even Congressional attitudes may change from indifference, parochialism, cliché, to significant debate and action.

In short, the thesis is that nodes and concentration are not lost in the vast and long-line continuum. The specific single-pointed even becomes heightened because it contributes to total wholeness, and cannot itself be fully consummated without total wholeness.

> The continuum in the city itself. One aspect.

Even in the highly dramatic city dilemma, we tend to deal only with single exacerbations. Consider one example here which, as is so often the case in this introductory piece, serves as an indicator of much else as well.

In the long line of legislation on housing and urban development from 1937 to 1968, there has been expanding recognition of the great variety of needs—specifically housing for the poor, planning, urban renewal-though until the 1968 act, the emphasis was always on slum clearance, i.e., the aspect of visual and sententious eye-sore or pride-sore and not to the crying substantive need for great additional quantities of good new housing. The 1968 act goes a substantial way toward redressing that. And there has been help for new middle-class housing, through FHA as well as some state laws. But what is still all but ignored, unrecognized at the Federal level, or anywhere else in the plight of cities, are the vast residential areas where the sands are running out from under, areas until now bastions of stability and desirability, and that are just at the beginnings of slippery down-hill inevitability, the Flatbushes, the Grand Concourses, many others. These don't yet even require big rehabilitations. They specifically require the new high-quality adventurous community schools and pervasive livening up of the area. They require infusion of some quite attainable glamorous activities and reputation for glamorous activities: a little off-off-Broadway theater or circuit; happenings; simple itinerant kids' theaters like the delightful Paper Bag Players, and Theater in the Street; some special shops. These are relatively inexpensive, but imaginative, requiring animators with verve, of whom there are many available in cities, actual and potential.8

We have only a very few years to reverse the dullness and to vitalize such middle-class areas, breathe the breath of life into them, at relatively minor cost. In a very few years, the cost of revalidating them will be astronomic, as the young people continue to move away and the old people die off, and the cancer of vacancies takes vicious hold, with the invitation to vandalism and destruction. Incidentally, this process of deterioration generally precedes, by a substantial time gap, the influx of poor and minorities. In fact, once this process gains real headway in these very extensive areas, we may not be able to save the cities at all.

The continuum elsewhere, including rural.

Available figures indicate there will be a continuation of the upward trend of population concentration in the large metropolitan regions (Megalopolis) in absolute numbers and in percentage of national population. However, some figures recently available indicate a cessation of the long uninterrupted trend of in-migration from the countryside and even possible slight beginnings of countermovement. Also the previously cited public poll shows a surprising (and growing) majority preference for living in locations other than city and suburb, again a reversal of older trend.

And there are special new organized magnetic pulls and pushes:

Very potent though not so widely publicized is the National Rural Electrification Cooperative Association which has, of course, revolutionized rural and small town life and amenity in the last 30 years by making cheap light and power and telephone service available. For some years now it has been instrumental in attracting industry and employment into such areas. This alert and powerful group are also at work in promotion of housing. They do a most essential job on their own and in catalyzing and energizing available government programs such as the next two.

The Department of Agriculture has several related action agencies: Farmers Home Administration, Community Development Service, resource conservation and development projects in its Soil Conservation Service.

The Department of Housing and Urban Development has a number of programs which appear to be moving ahead at a serious rate: urban planning assistance program, multi-county planning assistance in non-metropolitan areas, public facilities loan program, water and sewer facilities program, etc.; and, of course, their urban and urban housing plans and funds.

So we have what should be thought of as not only a rehabilitation program, but really as a new resource and refreshed pioneering, a new and sophisticated and rounded environment competing with the major developed areas; a tapestry to work on, of open area, of small communities-regions, and of middle-sized city-regions. And we have 20th-21st century techniques and planning agencies and aids, some of them just noted. Thus we already have a tremendous start on a number of nodes in our continuum, which the original eighteenth century settlement movement never had, and which the giant

"While we can quite possibly determine which parts are the most gangrened, this is an exercise in futility. We must tackle them all, each on a massive scale, because they inextricably affect each other, and exacerbate each other."

city-regions have been too busy to use in a holistic way.

BUT. There are several very major hang-ups.

The literature of all the agencies mentioned emphasizes in self-congratulation that land prices move up fast when their programs are applied. This carries along the whole syndrome of land speculation, resulting impossibility of optimum execution of plans, rapidly climbing costs of shelter, etc.

People and agencies are so happy at the early prospect of more dynamic development, whether in hamlets, in sizable communities or in cities, that no one thinks of setting creative development limits, every one is just delighted at the prospect of a

We forget that even our most gargantuan chaotic metropolises also started small and with low land values. Are we simply going to repeat all this? Or, are we going to work at and work out new systems, new institutions, new visceral aims, new and better incentives, to make the very most of the new possibilities?

One misses reference in these sources to accommodating race and minority. Surely we have got to work through this, if these areas are to genuinely and creatively develop their portion of the next 100 million in this country.

Here again, let us just leave these questions for now as indicative of a range, as caveat or challenge to new kinds of thinking and aims to be considered and struggled over, further on.

> Human commitment in the continuum. Some of its multiple forms.

So far, there has been emphasis on the high priority of the whole continuum, and recognition that to achieve it, we must have vastly expanded funds of quite unprecedented magnitude. But even these two major elements are not enough, not by a long shot. In the struggle for environment, eternal vigilance, creativity and imagination are required for its enhancement, or even for just making it tolerable.

John K. Galbraith gave an interview on his 60th birthday last October. "In the cities, North and South, visitors should be on their guard against sociological explanations of slum problems," Professor Galbraith told The New York Times. "My own view is that somewhere around 75 per cent of the urban crisis could be solved by money. There may be a few things wrong with New York that \$5billion wouldn't solve, but not many."

I applaud Mr. Galbraith for his refreshing and clarifying emphasis on just plain lots of money. But, difficult as it is to get that kind of money-which we must do because it is indispensable—that is by no means all, or even 75 per cent, as he puts it. It requires also vastly greater, more pervasive, more many-sided, more all-out human commitment on

the part of many more people than we have yet mustered. And on many planes. Consider a few.

or one thing, it is at least doubtful that the legislated sums will in fact be spent. After the initial tough struggle to win them, usually pared down, there have each year been furious and successful movements in appropriations bills to pare down those amounts drastically further. We must be alert to this, renew our commitment and pressure, tenaciously do the job all over again. And once that is over: The sums do not spend themselves. For example, in the Eisenhower administration, 810,000 low rental public housing dwelling units were authorized over a period of six years, but less than 20 per cent of these were actually constructed and occupied. Partly, the official machinery bogged down; partly there was local, largely racist, opposition to the sites selected, or to finding and proving "equivalent slum demolition." Now, when the 1968 act provides for a 10-year program of 600,000 units a year for subsidized housing, a total of 2,600,000, there is at least very serious question of whether the building industry as now normally organized can or wants to turn out such numbers. What we must do is to galvanize the continuing phlegmatic and unadventurous building industry into the kind of sustained emergency performance that we have miraculously managed in the times and mood of the two world wars, in favor of this new kind of domestic war effort or crusade.

Another stage or element of personal or personal-institutional commitment: The big sums that we need, and sometimes get, must not just remain in monolithic form. They need to be energized into tangible neighborhood-scale enterprises, each of which requires the involvement and deep continuous commitment of people. Not only does this transform the funds into vibrant individual undertakings with the life-quality of self-identification, but as a by-product it often locates additional sources of funds and of people-commitment.

Illustrations: The Hyde Park-Kenwood accomplishment in Chicago (it was said locally that Hyde Park-Kenwood was not an urban renewal enterprise but a way of life!). In New York, two neighborhood women in a poor area, Mrs. lemma and Mrs. Jenkins, by the most dogged commitment, brought their UPACA (Upper Park Avenue Neighborhood Association) into being and activity, enlisted the commitment of the New York Federation of Reformed Synagogues and the close personal commitment of a number of its members. Jointly these groups were able to find funds and financial cooperation to obtain mortgages for some 400 rehabilitations and some 200 new units (now under way), together with a galaxy of recreational, educational and training operations constituting a vigorous totality that is still on the upward move. This was the state of affairs in early 1969, the operation having started from scratch only three years before. Metro-North in East Harlem has produced a similar cumulative effort, also still in forward motion. This

"Some figures recently available indicate a cessation of the long uninterrupted trend of in-migration from the countryside and even possible slight beginnings of countermovement."

was sparked and carried forward largely by local churches and people; with some outside commitment of similar singlemindedness. One could cite many more fruitful constructive commitments, and examples of internal-external groups closely interworking. But, just not enough; nowhere near enough.

nother quite different kind of vigorous human commitment is in the arts: injection of art, art instruction, art participation. This is catharsis through art: awakening of people through creative art experience, through creative participation, the release from frustrations and transformation of the person into greater awareness, understanding, forcefully meeting his own self and environment. Consider Budd Schulberg's determination and dedication in evoking literary expression in dozens of Watts young people and its infectious stimulating effect on others elsewhere. On the other coast, Piri Thomas, the writer, product of East Harlem and still living there, founded the East Harlem Creative Writing Workshop. "You and I know," he said to an interviewer, "that really serious writing is done usually when you are alone. So why do we bring them together like this? Because they need to know they are all doing it—to get them writing."

Such personal commitment in and through the arts drenches through the gamut, including drama on the street as well as in schools, storefronts, clubhouses; and the visual arts. Some of it uncovers, cultivates, develops creative activity. Much has direct effect in a deeply intimate way on quite new audiences. A great deal of the effect is in the individual-social byproducts effects.

Re this last: Jim Woods, resident of Watts and creator-operator of Studio Watts, describes one activity: "Chalk-in." In this, young people create colored chalk designs each on their own small area of pavement. The winners are selected by people's votes. Last year Mr. Woods induced the Los Angeles County Registrar to bring the new voting machines which will be used in future county and state elections to Watts and the Chalk-in. With the machines came county employees to show voters how to use the new system. He says, "Most people in Watts have never voted. They just don't have the idea that their vote counts. Having the public vote and choose winners, who in turn receive \$500 in scholarships, introduces in the consciousness of people in the ghetto the value of voting to make a change. We are using art to get them to be at ease with voting procedures."

Provocative, challenging and fruitful as is this element of personal commitment, individual and joint, in the development of individuals and of community, and widespread as examples of it are, it has not yet begun to be deployed by more than a fraction of people. It is a great resource that can be helpful and transforming on many planes, of which I have indicated a small range of examples. And it is most rewarding spiritually, as those who involve themselves in it know.⁹

"We have got to make large-scale dramatic moves at once if we are going to turn things around, turn alienation into confidence and belief, turn disruptive anger into

joint performance."

Government crassness and private initiatives. Pursuing human commitment on larger scales.

Returning to the all-important problem of funding, even the most optimistic must agree that in the presently foreseeable atmosphere in the Administration and in Congress, the huge sums that are required will not be forthcoming from government. The formulas in the last election campaign, and current formulas-clichés, that are to accomplish whatever meager purposes are visualized, provide for their accomplishment by private enterprise, business. It is felt that business as business can and must be induced to bring its magic into low-cost housing and environmental operations, on a profit basis. A favorite proposal is to assure this by means of tax incentives, thought to be more palatable or less obvious to the country than more visible forms of subsidy. The late Senator Kennedy had proposed this also, and mentioned the order of magnitude of 12-15 per cent as an attractive rate of profit. The reality is even more shocking. Title 1X of the 1968 Housing Act provides for a National Corporation for Housing Partnership. The Wall St. Journal estimates that investors would receive an actual return ranging from 24.4 per cent in the second year to 16.8 per cent in the tenth year!

In my mind it is almost obscene to tackle these major socal situations on this kind of profit basis. The motivation is inevitably and deeply inappropriate; and a great step backward. Are we to go further and establish tax incentives for business to handle schools, libraries, hospitals, public health, park systems?

Thus we are probably at a double impasse: The scale of thinking and funding to be proposed is likely to be far smaller than is required by consideration of total continuum of need and its urgency: crisis and near-crisis or pre-crisis. And the decision to handle the bulk of the job as a private profit business is unacceptable for two reasons. Already discussed is the moral-social inappropriateness. There is also the great time lag until enough know-how and organization have been created to make significant amounts of housing available.

It is to be noted that it is contemplated to involve not only the private technical and research resources which are and should be involved in any case, but also the entrepreneurial and landlord functions. Repeat: the country badly wants the technicalproductive resourcefulness of a manufacturing and building industry with constantly improving quality of output and lowering costs, with normal competitive profit character; but they must not become involved in the social, operating-maintenance and landlord complex. Also in justice to private business, it needs to be noted that many businesses in the spirit of public well-being have set up non-business funds as it were, are doing important environmentalphilanthropic jobs. One instance among many is Smith Kline & French, who in Philadelphia have sub-

"The thesis and the imperative of continuum are that we've got to spend masses of money, time, effort, dedication... and that much of this must be spent in new ways and new localities."

sidized costs of neighborhood rehabilitation, set up information centers, etc. Quite another type of involvement is the Life Insurance Association, now on its second billion of slum loans.

ut this negative thinking and proposed policy could have a striking positive effect. The inadequacy might well stir and quickly expand and increase the multiplicity and scale of non-governmental initiative and funds of which a few examples have been cited—i.e., private in the best sense, private in the sense of personal commitment, public interest and non-profit groups, many based on churches, foundations, labor unions. Not only is there a historic far-flung "private" record in this field, but in late years it has multiplied its operations in scale and variety, particularly in housing-commands the skills and allegiance of some of the ablest private people and could readily expand to do magnificently more. In particular and urgently, we must span the gap until we can succeed in awakening government. This sector already has more than the beginnings of a real footing, now. It is this sector of non-government enterprise that should be encouraged, concentrated on. We need, of course, to include the burgeoning (genuine) cooperative movement, which has a successful start here, has been doing so massively well in housing in Sweden; and so extremely well here in the case of the National Rural Electrification Cooperative Association. The respectful and fruitful dealing by government and Congress steadily or increasingly with N.R.E.C.A. in the last thirty years is very far ahead of the record with any other public interest groups and coops. The present desperations could indeed be calling forth and escalating innovative institutions.

The Center for Community Change, headed by Jack Conway, is a major undertaking which breaks new ground. It covers both "horizontal" continuum in urban, metropolitan and in non-urban areas; and in "vertical" variety of effort: In human, economic, and physical-environmental construction spheres. Its three constituent elements are the Citizens Crusade against Poverty, the Citizens' Advocate Center, the Social Development Corporation. Ford Foundation made an initial contribution to it of \$3.5 million. 10 It has strong financial support from labor. It has already been doing magnificent work, including pioneer social work in poverty, housing, education. In Watts, it ranges from housing and hospitals through large-scale farming and chicken raising. It includes a poor people's cooperative, manufacturing enterprises in the poor village of Crawfordsville, Georgia; cooperatives in the grape center of Delano, California. Even this considerable scale is nothing.

But note for example that 88 foundations in this country have assets of \$16 billion. Note the very substantial funds of churches and labor unions who have made a considerable beginning commitment, especially in housing; who could fairly quickly expand at least twenty-fold. D. B. Robertson, associate professor of religion at Syracuse University, esti-

mates that in the single year 1966 contributions for religious purposes totaled \$6.5 billion (untaxed). These are magnitudes to conjure with. They must massively move. There are also vast sources of personal private wealth: a kind of wealth which constitutes potential commitment not yet tapped at all.

Urban America and the Urban Coalitions have "... A new moral atmosphere begun to tap such sources, and corporate and bank and challenge and pattern contributions, but in a quite minor or token way. ... creation of a new Such contributors are readily capable of far greater kind of prestige, sums if their intensity of interest can be enhanced a 'richesse oblige'..." to produce massive individual effort on the level of high priority moral claim, rather than just trailing along: an effort, say, comparable to Andrew Carnegie's library pioneering and sustenance. Still others could call a moratorium or at least semi-moratorium on their acquisition of prestigious million-dollar paintings and devote such sums to "locality" museums and cultural resources in sub-city and in rural small-town areas, on what might be a sort of 20-for-1 basis. Experiments and experience are proving these out. Again, private land ownership and speculative purchase always get in the way or prevent worthwhile enhanced environmental action-and-accomplishment, whether in over-developed or developing areas. Until this state of affairs is basically mastered institutionally, immediate acquisitions and reservation of large chunks of strategically located land areas-not only for parks and such, but as the very basis for imaginative and effective development constitute an urgent and fruitful and personally gratifying field for awakened and multiplied forwardoriented private action.

n other words, a new moral atmosphere and challenge and pattern. In other words, creation of a new kind of prestige, a richesse oblige on far larger scale and into new channels. This should, of course, not just fashionably take the place of other interests, humanely important and traditional channels such as hospitals and educational institutions. Another source would need to be the voluntary or involuntary sacrificer of conspicuous waste such as the lady whose wealth is estimated at \$250 million, talking about trading in her present plane, a four-engine turbo-prop Viscount, for a pure jet airliner. She uses the Viscount, which could have held as many as 65 passengers had it been outfitted as a normal airliner, to commute to her homes in "Those who really believe Palm Beach and Washington, and to her elegant mountain retreat in the Adirondacks. The cost of private airliners varies, largely depending on the decor of the interior, but manufacturers say that the minimum is about \$4.2 million.

Thus, a determined drive for both public legis- those of upper income... lation-appropriation, public interest groups, en- sharp redisposition of hanced private sources of philanthropic affluence disposable wealth....Here and meretricious super-affluence, could master the is the over-riding issue if continuum if an atmosphere of urgency, morality, we are really in earnest." alarm is brought into operative being-and the grim situation more than warrants it. Self-revolution: or, accelerating decay? . . . William James urged it upon us in his essay "The Moral Equivalent of War."

in what we are talking about must plainly face and advocate much higher effective taxation on

rospectus. In future articles I hope to more fully analyze our present situation (Megalopolis: Multiplying the Intolerable!), contrasting our current way of planning individual developments in a matrix of unlimited growth with the creative alternative of a concept of maximum regional carrying capacity and alternate magnets. Also to identify and describe more fully the significant nodes (potential magnets) of the prospective national continuum, outline the elements of a total plan or policy taking account of them, and consider some of the problems that overhang or permeate planning-development in this country (because by and large only the individual, passionately-sought objective and its advantages are being considered). Finally, selected significant nodes will be developed in new planning concepts as illustrations of their potential as elements of environmental design.

"America is a land of wonders...and every change seems an improvement.... No natural boundary seems to be set for the efforts of man, and in his eyes what is not yet done is only what he has not yet attempted to do."

- Alexis deTocqueville

Footnotes

¹Dr. Paul R. Ehrlich, Stanford University biologist, as reported by Gladwin Hill in The New York Times, 3/16/69.

²Most of us were surprised and shocked when riots broke out in New Haven in the fall of 1967. New Haven! Synonymous with alertness, sensitivity, with large-scale effort and funds! But even here, and just a few days before the riots, Major Lee was quoted as saying in an interview: "A visiting nurse not only takes care of a school kid but looks around the kid's house. That's what we're doing now, but the trouble is it's still microscopic" (my underlining).

³The New York Times Magazine, 9.'29.'68, "Tony Imperiale Stands for Law and Order."

⁴The New York Times, 4/3/69.

5A minor but significant example here, especially because it bears on the continuum: jobs in the rural area. Neil Gallagher in the Journal of the American Institute of Architects, January 1969, quotes "editorial in Forest Products Review re: Symposium on Communities of Tomorrow: "...If the forest industry could be assured of a continuing resource base of public timber over the years, it would make the necessary long-term investments to create even more jobs and strengthen rural economies. Then people would not have to leave rural areas to seek doubtful urban employment."

6By Milgram and Beilenson, for Department of Housing and Urban Development.

⁷Underlining by me.

- ^g The sponsors of the Laclede Town Urban Renewal in St. Louis have creatively applied just such imaginative-simple elements delightfully. This is a development of new town houses, but the experience is applicable, and the application overdue.
- ⁹ The examples here noted of art as catalyst and as local catharsis, are in themselves highly vital. Quite separate from this, and on a quite different plane, may be the ultimate (or imminent?) reverse-impact of the aroused slum condition on the content and character of art-architectural output in a total national sense. I hope I grasp this well enough, or will, to do a significant piece of work on it. A recent trip to Mexico has searingly opened this line of speculation.

10 Ford has given a far larger total sum to other social-racial-economic efforts, urban and rural: its own sensitive continuum.

BARNES COMPLETES

THE FIRST STAGE

OF EMMA WILLARD EXPANSION with spirited facilities

Chapel

New music building

New ilibrary

New art building

Existing symnasium

Veaver Hall

Future indoor riding ring

Existing stable

Outdoor riding ring

New main entrance

Society Hall

Undercroft

Nomer house & laundry

Kellas Hall

Undercroft

Future gymnasium

New are house & laundry

Skellas Hall

Corham House

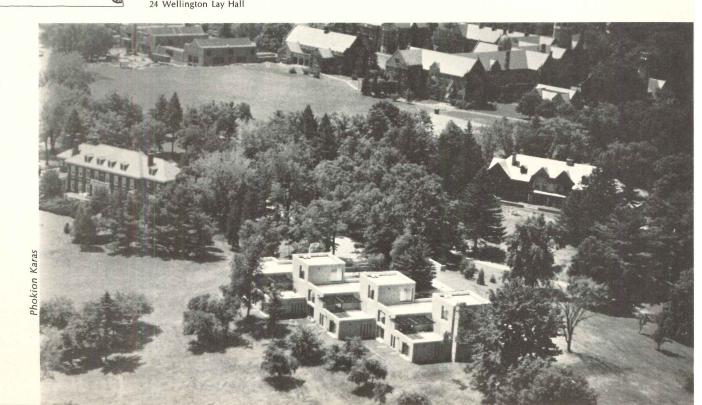
Gorham House

Corham House

Co

for faculty housing, library and music, which implement his long-range master plan for the girls' school campus in Troy, New York. The original buildings, designed in a variety of traditions, were scattered over a pleasantly wooded site. The plan (left) that Edward Larrabee Barnes developed will fill in the gaps between the older buildings with several stages of new construction to create a connected spiral of the academic campus. At its completion, the spiral complex will have the chapel as its hub (with a new main entrance cut through the main level to focus on it) and curve around to open widely on the playing fields. The art building, which will complete the library-music structure and form the first link of the spiral, is now under construction.

The new buildings are thoroughly contemporary, and use, as Barnes puts it, "prime forms"—true squares, half circles and the like, to achieve a quiet compatibility with the older units. The new materials are also very sympathetic with the others: a rough bluestone for the artmusic-library wing, and a soft-beige, exposed-aggregate concrete block for the faculty housing. The air view of the campus (below) was made from the same angle of view as the master plan sketch at left, with the terrain-hugging faculty housing units in the center foreground, and the library-music facility in the upper left. Although the completed scheme makes a formal unity of the academic units, the beautiful grounds are undisturbed.



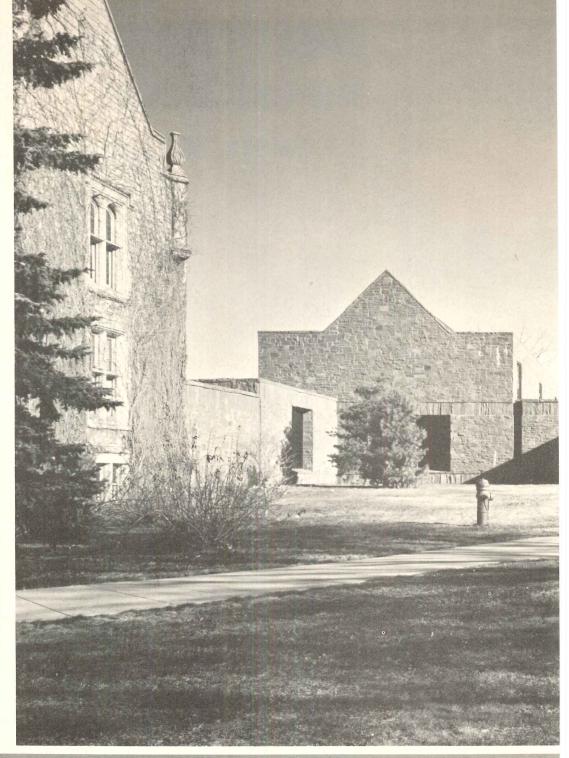
LIBRARY

AND

MUSIC facilities are handsomely provided for the Emma Willard campus by these two buildings, which are linked by a landscaped courtyard and connecting, enclosed corridors. Since these photographs were taken, an art building and second courtyard, which echo the music unit, have started construction (see master plan on the preceding page). When the art section is completed, this first link in creating a spiral organization of the academic campus will, in itself, be a strong, formally balanced structure.

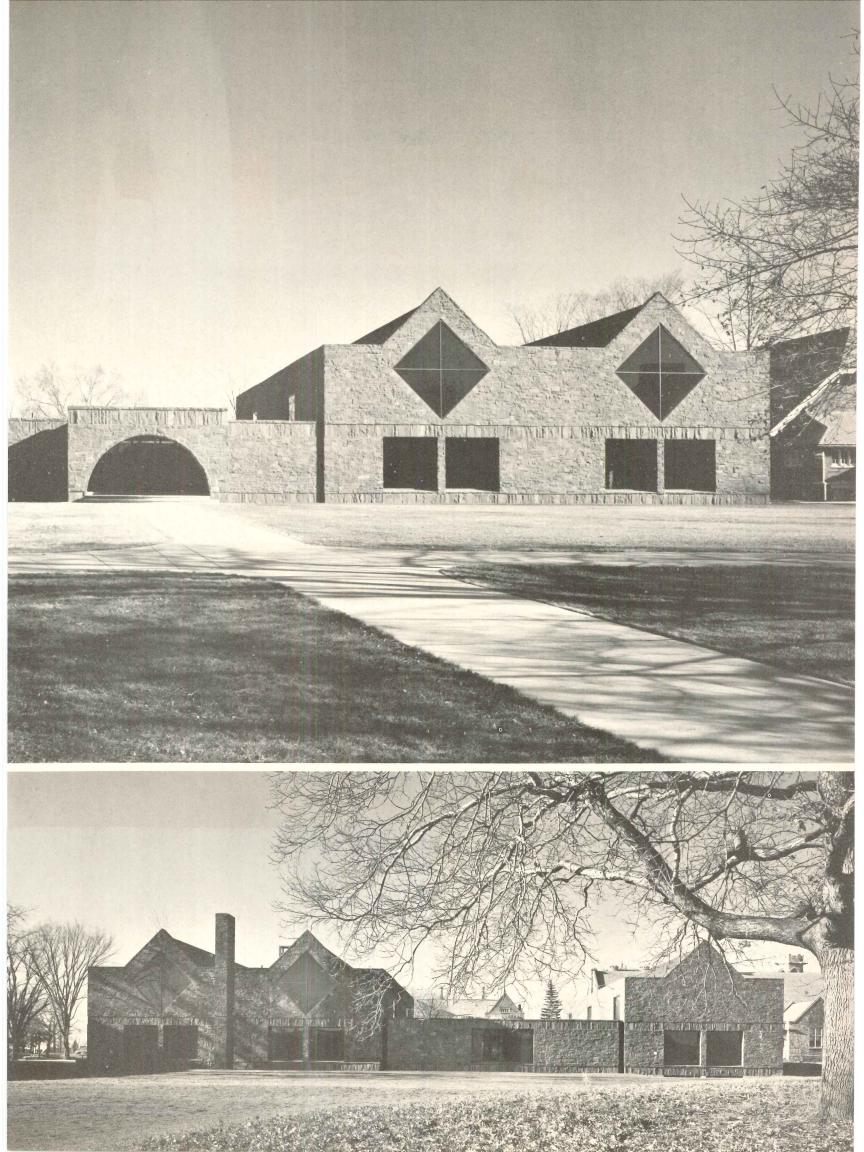
As can be readily seen in the photographs, the basic forms, bluestone exterior and black slate roofs combine to give a distinctive individuality that has a very happy and compatible relationship with the existing buildings.

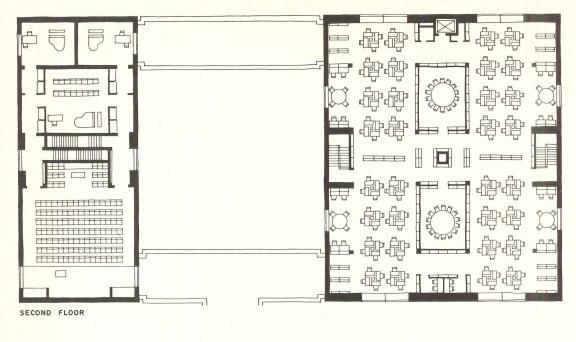
SNELL MUSIC BUILDING AND WILLIAM MOORE DIETEL LIBRARY, Emma Willard School, Troy, New York. Architect: Edward Larrabee Barnes—Noel Yauch, associate; engineers: Severud Associates (structural); Jaros, Baum & Bolles (mechanical); landscape architect: Peter Rolland; interior designers: ISD Inc., Mary Barnes and Noel Yauch; contractor: George B. H. Macomber Co.

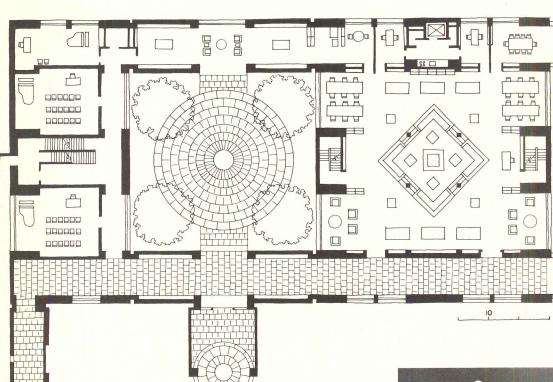


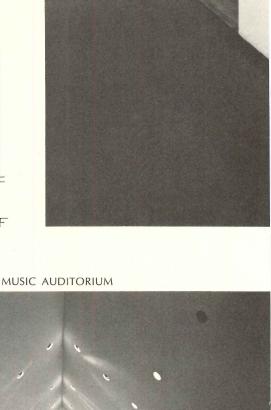
Joseph Molitor photos











Joseph Molitor photos

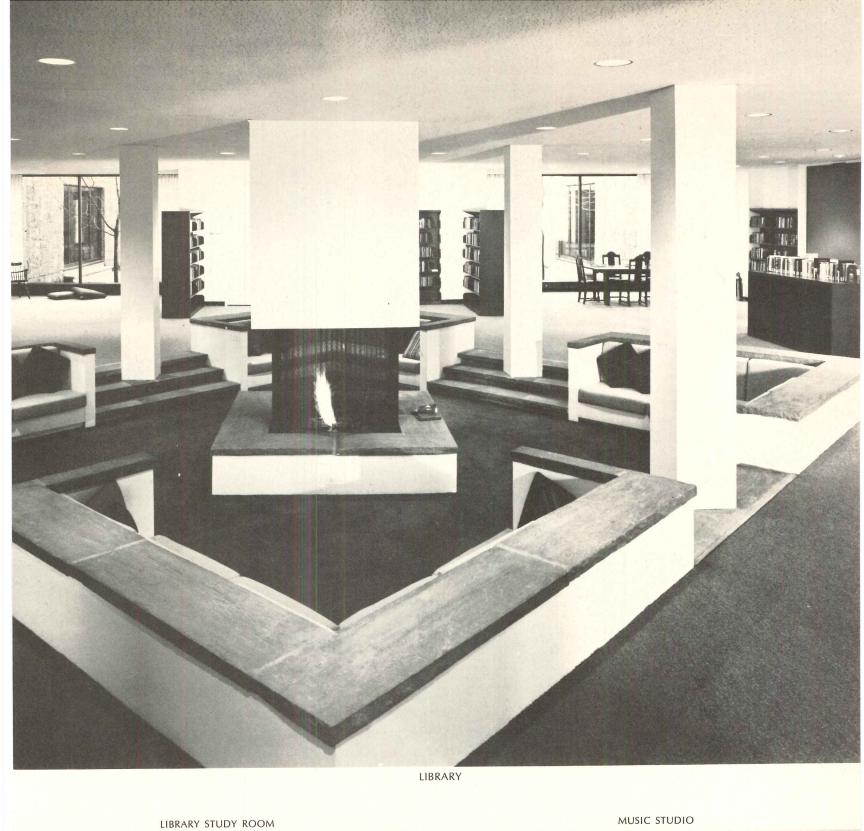
William Dietel, set a program for the library which required that it be a "reading environment," not a highly controlled center planned principally to keep books from being stolen. The circulation desk on the inviting first floor is placed at the rear of the room—and outside access is provided from

The principal of Emma Willard School,

all directions. The room centers on a conversation pit (and quiet talk is permitted and tea served), and has windows open to the courts. Upstairs, there is a true reader-stack mix and electronically-equipped carrels with up-down lights. In addition to spaces shown, the music unit has basement

practice rooms.

GROUND FLOOR









APARTMENTS FOR FACULTY

HOUSING are at a slight remove from the academic "spiral" and are designed to reflect the English park-like setting of rolling lawns. All the apartments are amply sized and extremely pleasant; each has a garden or a large roof terrace with trellises. The result is a sort of pueblo-type village of apartments which can be easily expanded in either direction. The entrance side of the building (below) is two-story and low in scale; access is thus provided at the middle level for all apartments.

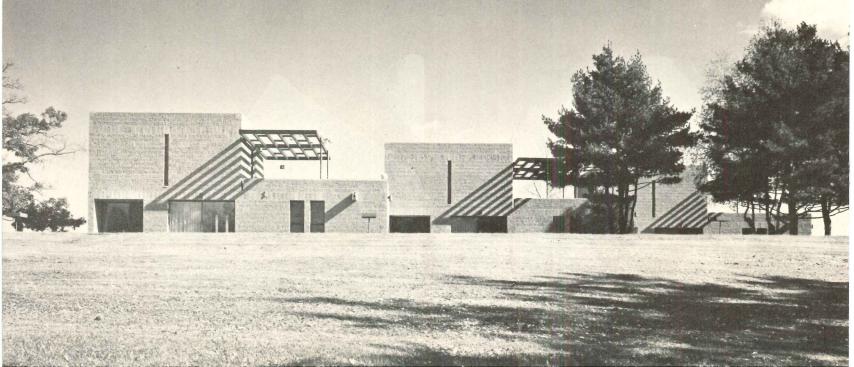
A special concrete block, of a handsome beige color, is used for the exteriors, and provides an economical "match" to the stone of the rest of the campus. For all its random appearance at first glance, the structure is a very disciplined one, with repetitive banks of apartments—each grouped around plumbing cores. Each apartment has good privacy and sound insulation.

The complex, in all, forms an extremely fine solution to the difficult problem of combining the necessary close-grouping and economy with well-designed facilities for living.

CLEMENTINE MILLER TANGEMAN APARTMENTS, Emma Willard School, Troy, New York. Architect: Edward Larrabee Barnes—Noel Yauch, associate; engineers: Severud Associates (structural); Jaros Baum & Bolles (mechanical); landscape architect: Peter Rolland; contractor: Duncan E. Cahill.

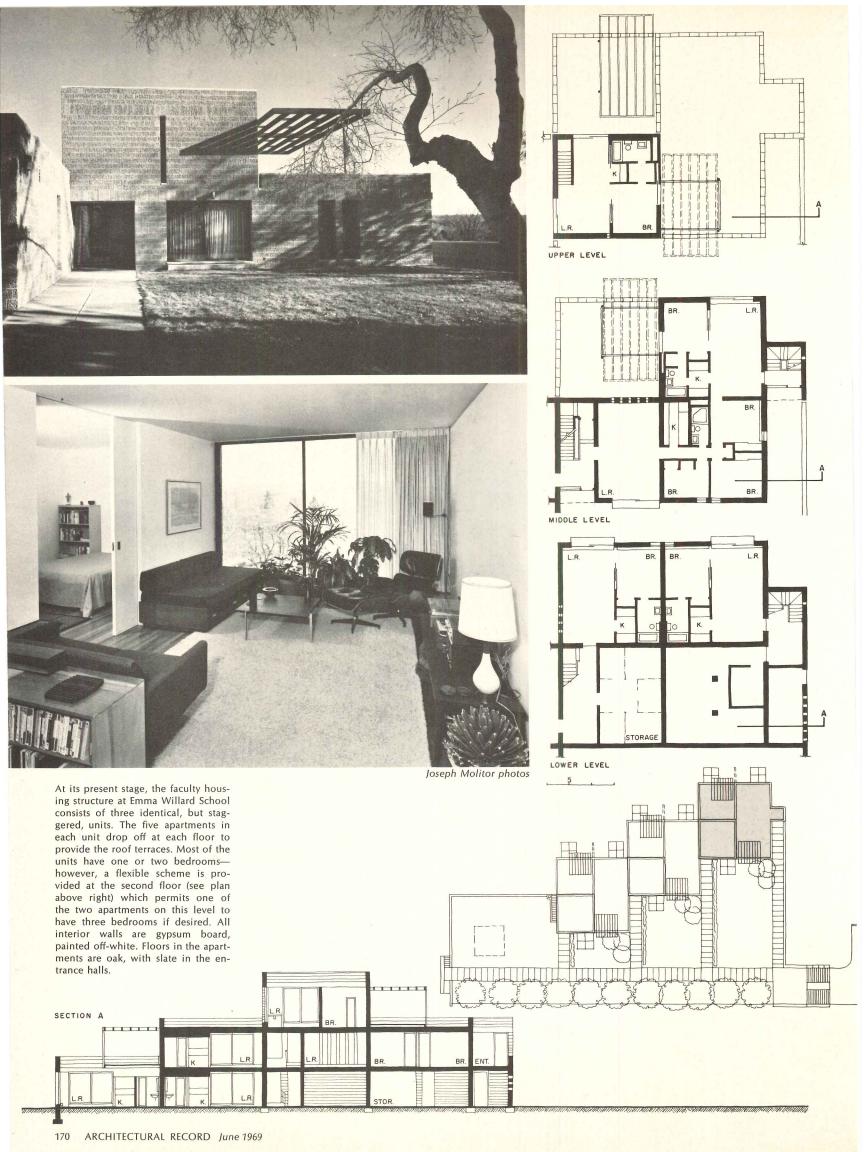


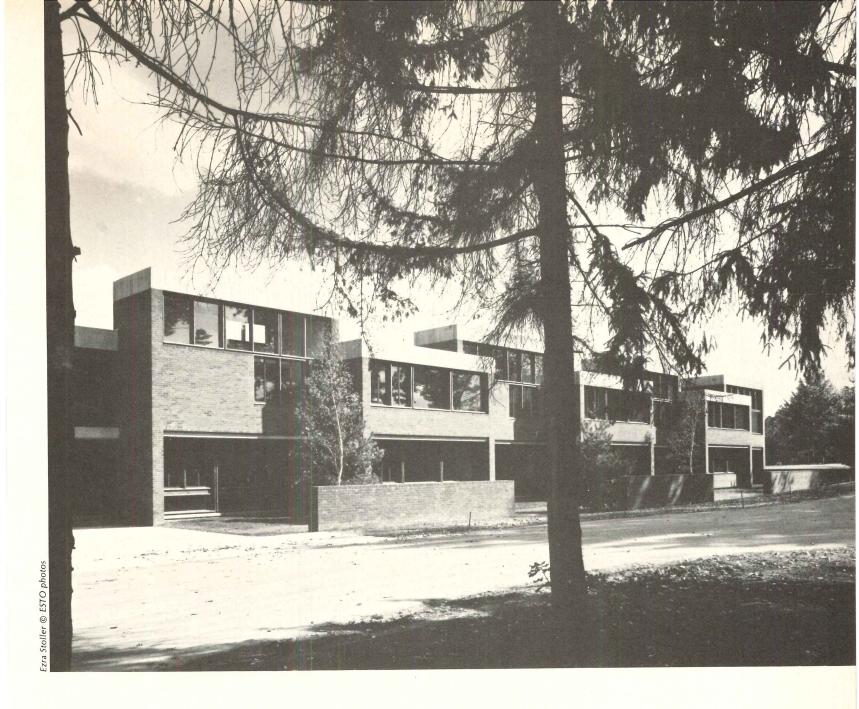
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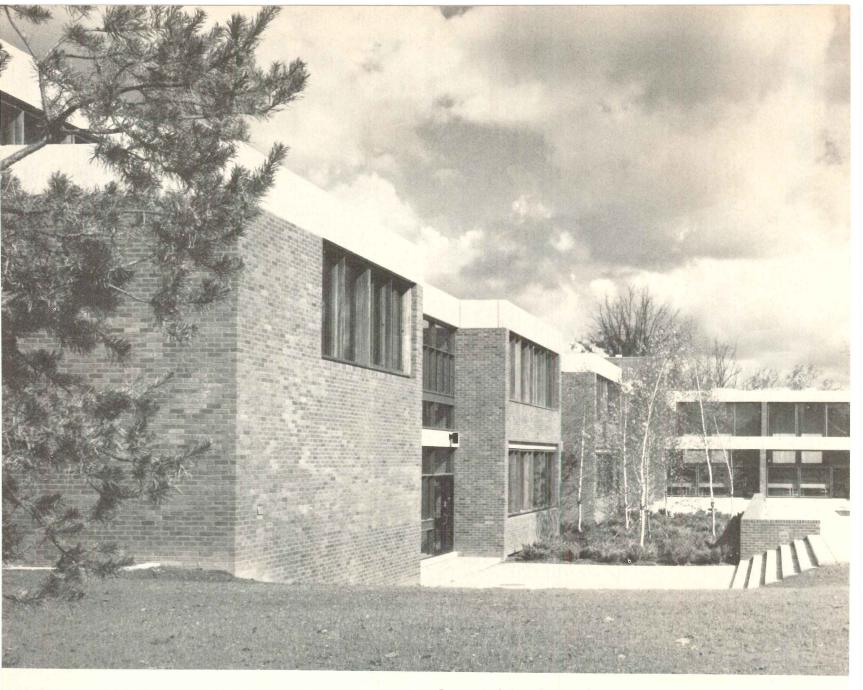


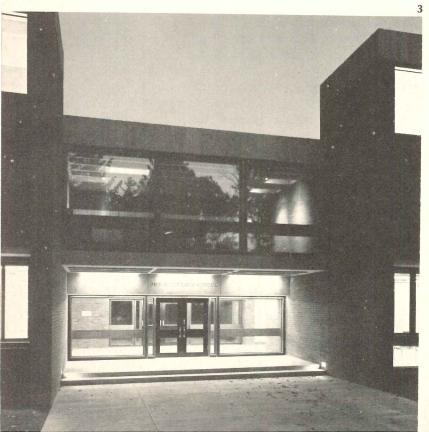


The Allendale School: an expression of individual spaces

The Allendale School of Rochester, New York, has a new 16-classroom addition to its campus, providing facilities for 400 students from grades one through twelve. The new building gives a much needed focus to the campus and has specifically fulfilled, in its internal arrangements, the particular needs of Allendale's curriculum. Architect Louis Bakanowski of Cambridge Seven Associates spent nearly a week talking to the students, teachers, and administrators of the school before beginning design. The consensus at Allendale, he discovered, was that the identifiable classroom was its basic educational unit, rather than multi-classroom or "school-as-a-whole" conceptions. His completed building, then, in its plan and in its elevations, reflects this thinking. Individual classrooms are expressed in elevation as well as in plan by setting one stacked pair of spaces forward of the neighboring pair, and repeating this system along the two-story facade. Alternate second-floor spaces are then given a clerestory for additional light, further emphasizing the separation of one classroom from another. The architectural expression of repeated but largely autonomous spaces reflects the teaching procedure.

THE ALLENDALE SCHOOL, Rochester, New York. Architect: Louis J. Bakanowsky of Cambridge Seven Associates—design team: Louis J. Bakanowsky, William K. Goodwin, Tyrus Porter, Ernest Barbee; structural engineers: David C. Weidemann & Associates; mechanical engineers: Greenleaf Associates; landscape architect: James E. Gui; contractor: John B. Pike & Sons Inc.

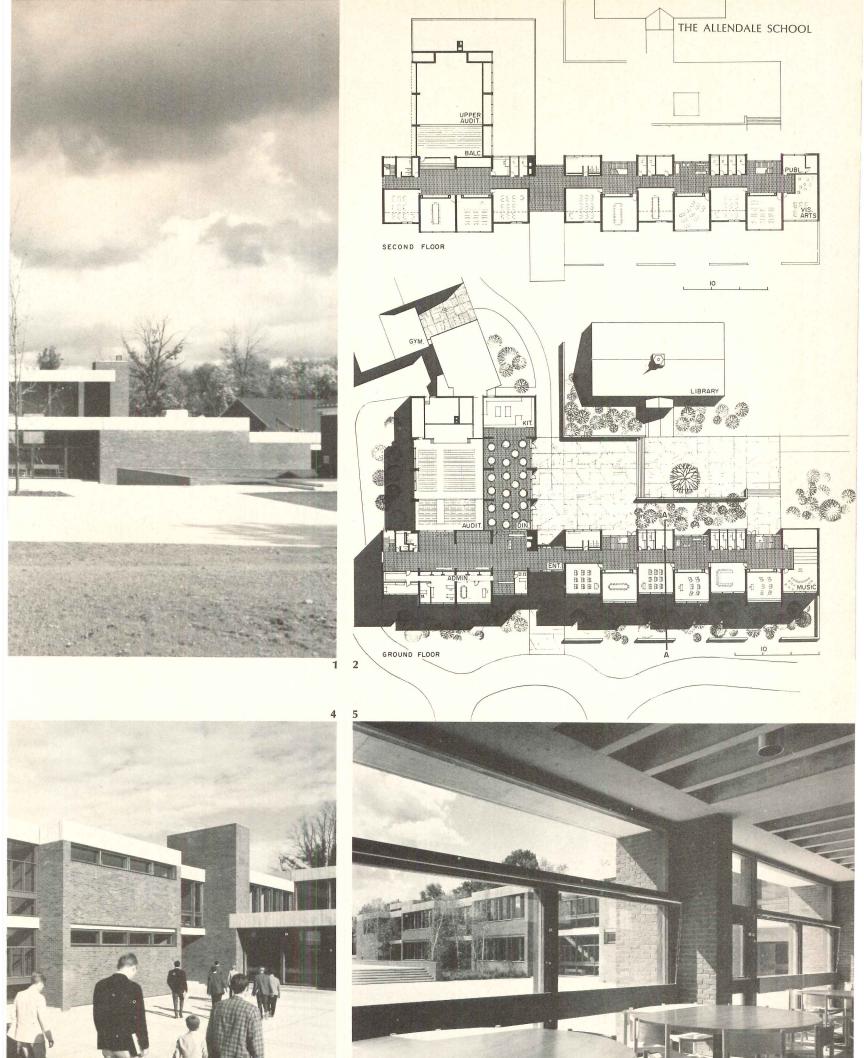




By manipulating the circulation space, the architect has attempted to extend the range of educational experience beyond the classroom, into the public life of the school. Small conversational and gathering places occur along the corridors (2) and at the stair locations, with larger and more formal spaces looking out on the court (1 and 4). Access to the new classrooms from the rest of the campus is directly through this court, keeping it animated and alive. The dining area (5) faces the active spaces, while the classrooms have been placed on the quiet side of the complex. The court thus becomes a gathering place for the campus as a whole, focusing activity with its sense of enclosure. The main public entrance (3) leads directly to it through the first-floor corridor.

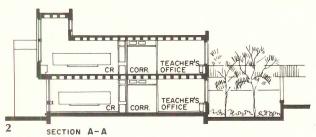
Exterior materials at Allendale are a warm grey-brown brick, with buff-colored concrete forming the horizonal bandings. The abundance of well-maintained trees and planting areas is a distinct benefit to the Allendale School, as these photos indicate.











The interior of a second-floor classroom (1) and the section (2) show how the alternating and irregular silhouette of the main facade was achieved. The positions of paired rooms are staggered along the facade, the second floor overhangs the first at points, and a raised clerestory has been placed in alternate classrooms at the second floor. A pan-formed poured-inplace concrete floor and ceiling system has been left exposed throughout the school, with the exception of the corridors, which have dropped ceilings concealing the mechanical ducts. The corridors (3) utilize spots of bright, primary color and large graphics to enliven the spaces. Window sash throughout is a heavily-oiled African mahogany, with large mullions and jambs. The lounge (4) is directly adjacent to the campus and public entrances, and provides a foyer to the dining hall.





MUSEUMS

Spurred by unprecedented public interest—as manifested not only in record-breaking attendance (now an estimated 300 million visits annually) but in financial support as well-museums are growing at an unprecedented rate. New institutions have come into being, ranging from great cultural landmarks whose influence is nationwide in scope, to modest local and regional collections whose more limited mission is the enrichment of their immediate communities. Existing museums have expanded their premises, extended their services, enlarged their collections, and revamped their installations.

At the same time, the surge of growth has prompted museums old and new, large and small, general and specialized, to redefine their publics, reexamine their policies—and renew their efforts to relate the latter to the former. Despite carping from some quarters about the risk of sacrificing scholarship to showmanship, most have contrived in the process to maintain their essential function as places in which, as Webster has it, "are preserved and exhibited objects of permanent interest in one or more of the arts and sciences." But many are also reviving and revitalizing the much earlier role in which the very term "museum" is rooted: a place of study. And in emphasizing this new/ old dimension of learning as well as looking, they are drawing by and large on the best traditions of the new/old school of pedagogy, which holds that learning can and should be pleasurable—a challenge perhaps, but never a chore—and, by the same token, that apprehension is for many a condition of appreciation. As Rexford Stead, deputy director of the Los Angeles County Museum of Art, pointed out at a recent conference on "The New American Museum and Its Community," today's museum "is no longer a kind of sacred temple of beauty, appealing only to a mere fraction of the population. It must be a lively place, a dynamic place . . . a college without entrance requirements."

Much of the new emphasis on communication is reflected in the introduction of special programs and presentation techniques aimed at making museum offerings more meaningful to a large, eager, but largely inexpert audience. But the trend is inevitably making itself felt too in the planning and design of new museums and, interestingly, in their siting, with particular attention to interaction with the community and its resources.

Nowhere perhaps is the proposition that the relation between a museum and its setting can be one of mutual enrichment better demonstrated than in Mexico City's Chapultepec Park where, as Raymond Lifchez' discussion on the following pages suggests, the recent construction of four museums has made the city's major recreational resource a major cultural and educational resource as well. Preeminent among the four is the National Museum of Anthropology, whose reputation as one of the most brilliantly successful museum designs of recent years is attributable not only to the distinction of its architecture and collections but to the surehanded but lighthearted way it informs its public, and to the masterful touch with which its enclosed spaces are merged with outdoor plazas, courtyards, and gardens, and finally with the park itself. The other three Mexican "museums in a park," however, also assert a similar theme, as do the recent United States examples presented here—all enlivening and enhancing settings which in their turn add to the attractions of the museums themselves as places for pleasurable learning. -Margaret Farmer

A BRILLIANT MUSEUM REFLECTS MEXICO'S CULTURAL AMBITIONS

by Raymond Lifchez
Four museums recently built in
Chapultepec, Mexico City's principal park, reflect concern on
the part of the governmentclient for the betterment of the
peoples' educational facilities
and of Mexico's cultural institutions.

The first modern museum in Mexico was the National Museum of Anthropology in Mexico City. Architect Pedro Ramirez Vasquez, to whom the commission was given in 1960, says that the problems presented by this work were complex. Two equally difficult requirements had to be fulfilled: the building had to function as a museum, a dignified housing of a cultural legacy, and was to be contemporary yet not alien to that legacy. To achieve these aims it was necessary to search for and reevaluate the nearly forgotten tradition of Mexican architecture in its pre-Hispanic past, evoking this tradition even though the formal solutions might be different.

In examining these unchanging values, Ramirez Vasquez found it evident that Traditional and Modern architecture in Mexico have certain underlying concepts in common, in spite of differences in technique and specific formal solutions, which he embodied in this building. For example: the influence of the geographic environment, integration into the landscape, generous use of space, preservation of materials, a plastic continuity perpetuated through the handiwork of artisans, and modes of construction that are characterized by an ambition for permanence and boldness of design.

The broad, open spaces typical of pre-Hispanic architectural ensembles in Mexico are a reflection of the profound respect landscape has inspired in man and of his communion with the natural world. Pre-Hispanic architects in Mesoamerica never created a structure that conflicted with its surroundings. The Mexican's love of his landscape, expressed in a striving for harmony between architecture and environment, began as part of an exalted conception of man

that elevated the individual to a dignified place in his society. Spaces and masses were planned with a careful eye to dignifying the great multitudes that would congregate in these ritual centers. Architecture, open spaces, and landscape were all fused into a single and indivisible whole.

Volumetrically, the museum is comprised of various open and closed spaces that include its site in the Park. These spaces are assembled in a masterly fashion, in which each part achieves heightened significance in relation to the other parts. Inside, one's attitude toward the enclosed spaces is partly formed by the simultaneous experience of the definite presence of the outdoors-vegetation, sky, and the elements; conversely, open space is developed as the logical extension of the enclosures. Because the grand proportions of open spaces have been so well incorporated into the organization of relatively small architectural forms, one has the experience of an architecture of human scale but monumental proportion.

The Museum of Anthropology is not only buildings and spaces, it is also very much people and exhibits. The plaza at the museum's entrance attracts not just museum visitors, but is also a place for vendors, picnics, siestas and flirtations: It is Chapultepec Park's Piazza di Spagna

From the plaza one enters the museum lobby, a large space that serves on occasion for ceremonies and receptions. It is also the place where one is introduced to the museum's vast collection from Mexican Mesoamerica in an Orientation Room utilizing mixed media.

The large central courtyard of the museum is reached from the lobby. The aim, says Ramirez Vasquez, was to encourage a casual and fluid circulation by the public, to give it free access to the galleries either in the consecutive manner of a tour or by individual visit according to personal preference. This aim led to the conception of a central nucleus of distribution created in the form of a courtyard or esplanade. The solution, known as the quadrangle layout, was borrowed from classical Mayan architecture. It consists of a kind of patio bounded by enclosed buildings, thus maintaining a sense of the ex-











Above left: The opening of interior spaces to the outside, a characteristically Mayan architectural solution, is enriched here by linking the courtyard level with that of the school facilities and restaurant by means of a broad stairway. Following pre-Hispanic tradition, the trees of the park were left undisturbed, and thus were made an organic part of the building. Above: The view from the Aztec Room shows the gigantic umbrella roof extending over half the courtyard, thus offering protected access to the adjoining exhibition rooms during the rainy season. Left and below: Gardens bordering the outer walls of the museum's pavilions are utilized as patios for large exhibits. But more importantly, they are transition zones between the man-made world of artifacts and the living world of the park and the city beyond. *Right:* The entrance plaza of the museum is only one of a succession of spaces—open and closed—in which the life of the park is exposed, a natural setting not only for museum visitors but also for vendors, picnics, siestas and flirtations.





terior merging with the interior.

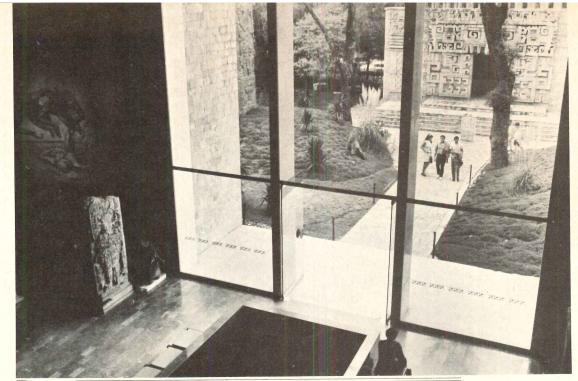
A portion of the central courtyard is covered by a large umbrella, to enhance the feeling of spaciousness, and to permit free circulation during the rainy season. The umbrella and support form a magnificent fountain that spills onto the pavement beneath.

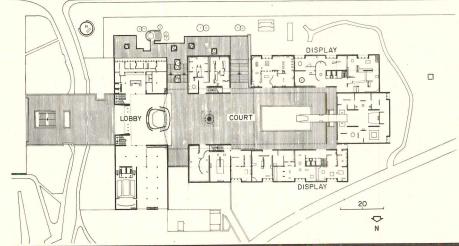
At the other end of the courtyard there is a pool planted with varieties of swamp plants found in the Mexican Valley. The pool is meant to be symbolic of the lake origins of the Aztecs, whose culture is most directly related to the indigenous Indian population. The principal pavilion of the museum, entered at the pool, houses the Aztec collection.

Small gardens border the pavilions. The gardens form a transition zone between the enclosed spaces of the museum and the surrounding park, and are reached directly from the courtyard when they are utilized as public spaces—the restaurant's patio-or from individual pavilions when they are utilized as a setting for large installations of sculpture and architecture. The relationship of in- and outdoors does more than provide alternative solutions for installations; it provides a place of "retreat" in a visitor's itinerary that is essential in such a vast collection.

The National Museum of Anthropology provides all the necessary adjuncts of a modern scientific and educational institution. There are about 20,000 square feet of workshops, laboratories, storerooms and research offices; a temporary exhibition hall of 60,000 square feet; an auditorium seating 350 persons; a library with a quarter of a million volumes; the National School of Anthropology, with accommodations for 500 students; provisions for school children, studios, an outdoor theater, play areas and dining facilities. These give a dynamic dimension to the museum's educational function, but within the composition of forms they are hardly in evidence. Ramirez Vasquez has given hierarchical order to these numerous functions, with stress on the prime function of the museum as a treasury of the nation's heritage.

NATIONAL MUSEUM OF ANTHRO-POLOGY, Mexico City, Mexico. Architect: Pedro Ramirez Vasquez.





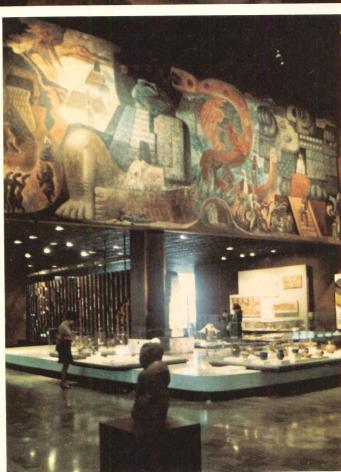






onto a closed garden in which large objects are displayed. The plan shows the simple arrangement of pavilions around the great court. Far left: The entrance lobby before entering the central courtyard. Above: One half of the Aztec Room as seen from an exterior gallery, one story above. *Left*: Each pavilion is divided into three parts. In the low section, ethno-graphical material explains the culture; in the double-storied sectionwhich also gives way to the gardenartifacts of the culture are given a "monumental" setting. Upstairs, artifacts of the culture's indigenous society are displayed. Right: A large exhibit room is highlighted by a mural of Mexico's school of social realism. Below: A curtain of water falls from the vast umbrella roof, veiling the sculpted central support column—in fact a monumental fountain depicting in bronze relief major events of Mexican history.





FOUR MUSEUMS IN A PARK

Of the four museums built in Chapultepec Park since 1960, one-the National Museum of Anthropology shown on the previous pages—has particular architectural significance. Each, however, is unique in its intention to put places and services at the disposition of the people. Three were built during the presidency of Adolfo Lopez Mateos (1958-64), a period that was particularly devoted to the idea of a cultural reawakening in the nation. Curiously, of the four new museums, only the Museum of Anthropology was made to house an extant collection. The other three, the Museum of Modern Art and the Museum of History (both also by Pedro Ramirez Vasquez) and the Museum of Natural History (by Leonides Guadderrama) were constructed with the belief that given the right place, collections and participation of people would materialize: and they did.

Chapultepec Park is a venerable acreage now situated in the middle of sprawling Mexico City. To residents of the city, this park with its ancient trees, freshwater lakes and hilly terrain presents a kind of Garden of Eden in the middle of the Valley of Mexico, which was until the modern era one vast swamp. With urbanization the land has been filled and canals dug, but the valley remains a great plain without large numbers of trees, except in Chapultepec.

Because of its uniqueness, the park has remained untouched, apparently regarded by centuries of builders as a resource too valuable to change. It was not until the 1880's that the first popular installations were built there. The development of the park, from that time on, took the familiar pattern followed in the 19th century in other cities around the world. Zoological and botanical gardens were laid out, restaurants were opened, a few ponds were created. The people were now invited in, and from that time on the park became immensely popular.

Since 1940, the population of Mexico City has grown from 1,760,000 to 7,500,000 inhabitants. During this time the city has experienced the brunt of

poor economic planning at the national level, which has centralized all industrial and educational facilities in only a few cities. In Mexico City, the situation is reflected by a population of which almost one-third are "squatters," whose existence in the city taxes all public services. The squatters represent many problems, but essential here is the fact that the majority of squatters are Indians. They come from the land, without education, and are largely disaffected from the society of the city-which regards them as intruders—and from any meaningful understanding of Mexico as a nation in the 20th century. The hope of familiarizing poorly educated citizens with the story of the Republic and the enormous sacrifice made by all Mexicans in obtaining democracy was the explicit purpose of building the Museum of History.

A similar hope was the motive force behind building the National Museum of Anthropology, as Mateos' dedication makes clear: "The Mexican Nation erects this monument in honor of the great cultures that flourished during the pre-Columbian era in regions that now form part of the Republic of Mexico. In the presence of the vestiges of those cultures, contemporary Mexico pays tribute to indigenous Mexico, in whose expression it discerns the characteristics of its national identity."

The Museum of History

Ramirez Vasquez' History Museum was the first of the four built in Chapultepec Park. It was the first museum of its kind in Mexico. The government wanted to study the reactions of the people to such a facility. Dedicated to the "struggle of the people for their liberty," the museum was made in order to give the "ignorant people and the children" a true image of the nation's history.

The museum is situated a few hundred yards below and along the road to historic Chapultepec Castle, which today houses significant artifacts from the political and social history of Mexico. The History Museum, which is actually a kind of gallery, contains no authentic relics, but the stories it relates through various means are further amplified by a visit to the Castle.

The museum was designed as a spiraling ramp, an enclosed path down the hillside, that makes two complete revolutions around its "core." The itinerary begins in an entrance hall at the top of the site. Inside the gallery, the ramp down forms a continuous exhibition space and leads, at its termination, into a single, three storied space, which is the core around which the ramp is wound. At this place, the exit from the museum leads one into the park

Museologically the theme of the "struggle of the people for their liberty" is well executed. The various historic periods are separated in such a way that the trip down the gently sloping ramp leads one in and out of small separate galleries, each one a complete story in a sequence of chronological events. Ramping down gives a certain persuasion to the itinerary and facilitates the movement of large numbers of people. Clustering the exhibits in sequence along the ramp assures that one will be exposed to each. The entire visit probably takes a fairly literate person not more than an hour. At the same time a group can nest inside each small gallery for lectures and, moving from gallery to gallery, spend the day in the museum.

The historical survey ends with the giving of the reformed constitution in 1917. The popular sentiment of Mexicans for the ideals embodied in their constitution led Ramirez Vasquez to terminate the museum in a "church-like" space—the simple, rounded volume of the skylit core—in which only this one document is displayed. The solution was highly subjective, he admits, but entirely appropriate in terms of the program.

The Museum of Modern Art

The Museum of Modern Art, like the History Museum, has a glass facade that allows for visual correspondence between inside and outside. It is built close to a main road and pathways, and in this way, much of what goes on inside can be seen from without. The museum has two buildings: a large, free-form gallery for paintings and a smaller pavilion for sculpture and artifacts. The arrangement of the site allows for a sculpture garden between the two buildings. The garden, boldly filled with hundreds of sculptures, is screened off from the rest of the park in such a way that one easily sees within.

Realizing that modern art would not immediately attract popular attention, Ramirez Vasquez purposely located the museum at the main entrance into Chapultepec Park. In this way, the building would at least be noticed by a majority of the people.

As a device for breeding broad public interest in modern art, the building has had only limited success. It has, however, been highly successful as a "generator" of Mexico's first collection of modern art. The rest will take time.

The Museum of Natural History

Twenty years ago 300 additional acres were incorporated into Chapultepec Park. Contiguous to the original parcel, but unlike it in landforms and vegetation, the new acreage underwent forestation before the first facilities were located there in 1964. The New Chapultepec Park, with its amusements, was expected to attract large numbers of children, and for this reason, the Museum of Natural History was built there. Like the History Museum, it was to be an adjunct to the city's educational facilities, and it functions as such.

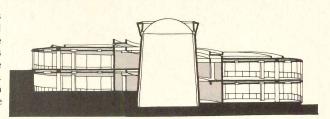
This museum is comprised of a number of concrete shells about 150 feet in diameter. One of the shells serves as an entrance pavilion and is glazed. The others are light-sealed; there are no windows and the entrances have light-lock arrangements that leave the interiors wholly dependent on artifical illumination. The museum's architect, Leonides Guadderrama, has achieved notable success with the installations in the exhibit areas and has utilized very well the interior spaces of the small shells. With the use of colored lightsfor displays, charts, diagrams, etc.—he has carved out of total darkness a kind of constellation of exhibits under each shell that is extremely attractive. There is a certain aura of mystery and theatricality entirely appropriate for the subjects and the audience.

-Raymond Lifchez



Aerial photos: Francisco Uribe

THE MUSEUM OF HISTORY lies slightly below the crown of the hill topped by Chapultepec Castle. As the section shows, a ramped gallery leads from the entrance at the top of the hill into the core space at the center. Glass-walled exhibition links between galleries (below) reaffirm the close relationship of museum to park.



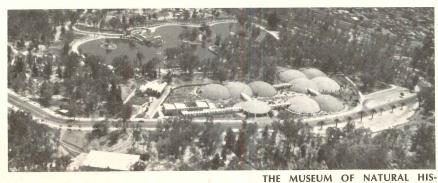


Raymond Lifchez photos



THE MUSEUM OF MODERN ART consists of two separate pavilions. The round entrance pavilion is unpretentiously located at the sidewalk, making a certain welcoming gesture toward passersby and inviting transition to the free-form pavilion behind. A garden between the two serves as a sculpture gallery.





TORY in New Chapultepec Park is comprised of a series of clusters of concrete shells which form the various galleries. Clusters are linked by canopied walkways, and, as in the case of the Museum of Modern Art, by gardens which double as outdoor "corridors" between major exhibits.



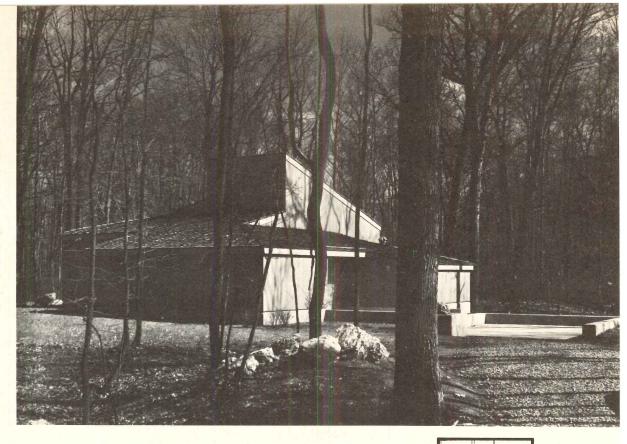
SENSITIVELY MODEST MUSEUMS ENRICH HISTORIC SITES

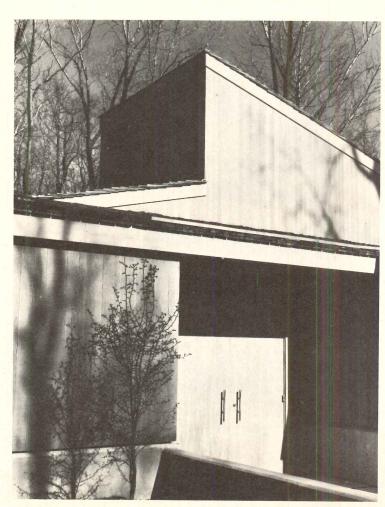
Commissioned jointly by the Ohio Historical Society and the Ohio Department of Public Works under a statewide program of improvement of historic sites, the three small museums shown here and on the following spread (plus two others commissioned at the same time but not yet completed) serve as focal points and orientation centers for the extensive outdoor "museums" of which they are a part.

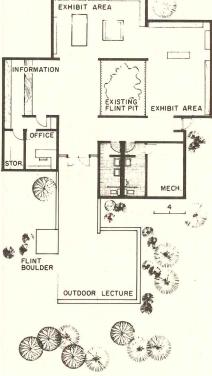
All deal with various facets of early Indian cultures in southern Ohio, all are similar in size, and all meet essentially the same basic program requirements within essentially the same budget—a set of factors which with less imagination on the part of the architect (and client) might readily have led to all being stamped from the same mold. Yet, as architect E. A. Glendening says, "We felt very strongly that [the museums] had to be individual entities rather than duplicate structures as so many public facilities are in so many areas. Each had a different story to tell and this could only be accomplished with buildings designed to meet the detailed needs."

The buildings are indeed "individual entities," reflecting the particularities of their specific locations and the resulting particularities of their subject matter. At the same time, though, while no look-alikes, the museums do bear certain family resemblances, notably in their sympathetic relationship to the historic landmarks they explicate, as well as to the parking areas, picnic grounds, hiking trails, and other features incorporated to enhance public. enjoyment of those landmarks. And there is consistency too in the straightforward plans (each is basically a one-room museum with minimal support facilities) enlivened by manipulation of structural forms and lighting, and in the thoughtful handling of unassuming—and inexpensive-materials.

FLINT RIDGE MUSEUM, Licking County, Ohio; FORT HILL MUSEUM, Highland County; FORT ANCIENT MUSEUM, Warren County. Architect: E. A. Glendening, A.I.A.



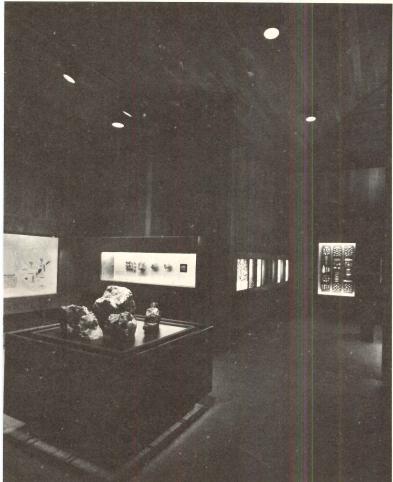


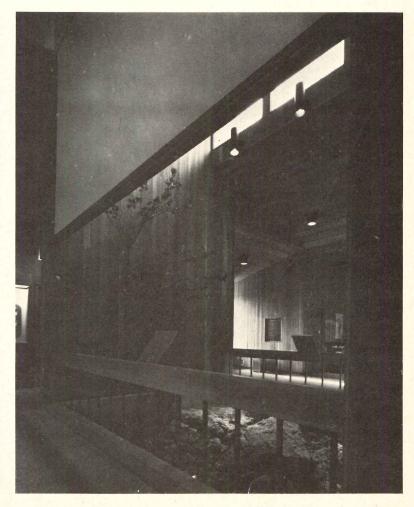


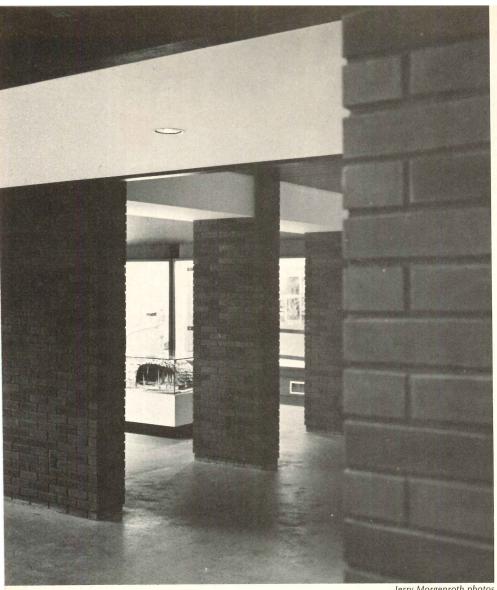
THE FLINT RIDGE MUSEUM, which deals with the use of flint and its importance in the development of Indian cultures in the immediate area and throughout the Midwest, is located over one of the many existing flint pits which dot the site, in order to provide an authentic illustration of the way flint was mined by long-ago Indian tribes. From a stepped, paved court used for outdoor lectures, the visitor enters a tight low-ceilinged area which expands with the upward slope of the roof into a progressively more generous space culminating in the dramatic focus of a clerestory directly above the flint pit. (As shown at right, a reflective baffle deflects light from the clerestory into the pit-and out of the eyes of viewers.) In contrast with the strong natural light thus beamed on the principal exhibit, the subsidiary displays of flint tools and weapons and unusual crystals and deposits ranged around the perimeter of the swastika-like plan are picked out by downlights which also provide low-key general illumination, and by display lighting in the wall cases. Because the setting is heavily wooded, the architect felt wood to be "the only possible choice" of materials: the building, accordingly, is of frame construction with cedar siding inside and out.

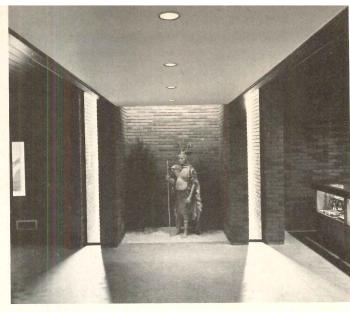


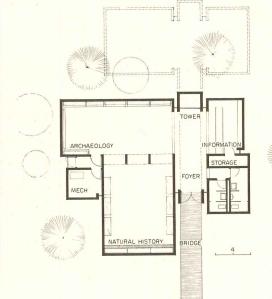
Jerry Morgenroth photos





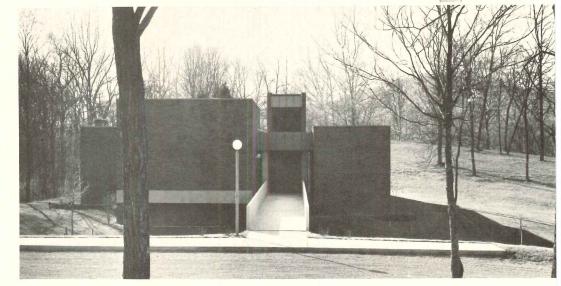






Jerry Morgenroth photos

THE FORT HILL MUSEUM, as the name suggests, is located at a site featuring a 1200-foot, steep-sided, flat-topped hill which commands a broad view in all directions, and so afforded indigenous Indian cultures an easily defended natural fortress. Because the site is significant geologically as well as archaeologically, the museum's exhibit spaces are laid out in an L-shape, with separate areas devoted to the natural history of the region and to the culture of its early inhabitants. The two areas, however, are not discrete but flow into one another, demarked only by a line of brick pillars and a jump in ceiling height in the natural history section. This shift in height also adds interest to the basically simple masonry masses of the building exterior, as does the prominent treatment of a clerestory tower whose terne fascia is echoed at the entrance. On the interior, the tower becomes an alcove for special displays, highlighted from above and further emphasized by strip windows at the sides. In the passage leading from entry bridge to exhibit areas and terminating at the tower, maximum spatial and visual impact is achieved simply with a lowered, light-finished ceiling in contrast to adjacent dark wood ceilings and exposed brick walls.



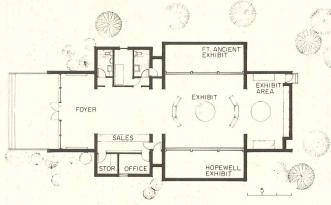








THE FORT ANCIENT MUSEUM relates to a site distinguished by two extensive groupings of defensive and burial mounds, one tracing the culture of the very early Hopewell Indians, the other, that of the later and more advanced Fort Ancients. This duality of subject matter is reflected in the museum's plan by placing large display areas for the panoramic depiction of the respective cultures on either side of the principal exhibit space. Set off from the main room as much by their light-washed white walls as by their sunken floors and rails, these open, oversize "display cases" are supplemented by an intimate secondary exhibit area and by freestanding displays in the central space. As in the other two museums, striking effects are rendered with deceptively modest techniques of handling form, materials-and light. Here the key elements are raised domes finished in white acoustical plaster, which become in effect giant luminaires, defining as well as indirectly lighting the museum's two primary functional areas. The same in shape but different in size (the larger marking the display space; the smaller, the lobby), these squared-off, terne-faced domes also enhance the clean, low-slung lines of the exterior. The structure is loadbearing masonry, with the same golden brick repeated inside and out.







HISTORICAL MUSEUM ADDS PUBLIC AMENITY TO URBAN SETTING

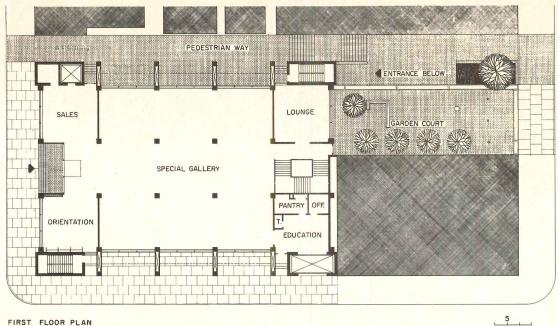
In planning a new central headquarters building to house its collections, the Oregon Historical Society wished not only to improve its service to the students, historians, and writers who have been its most faithful clientele but to provide facilities enabling it to reach out to a broader public.

The site is a full half-block (minus a 50 by 75-foot corner now occupied by a tavern) which lies between the so-called Park Blocks, Portland's institutional center, and the edge of the downtown area. The Society felt that the building should orient to both, openly relating to the public at ground level, and creating an exterior "special place" which would be identifiable to the public and tie into the fabric of the city. This set the parameters within which the architects met a program calling for museum, library, and office space, and "as much storage as could be accommodated."

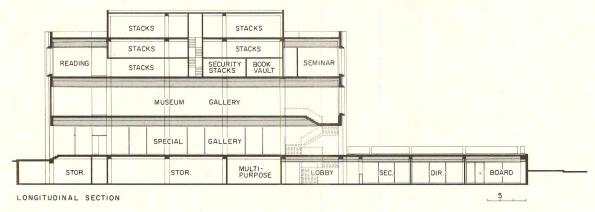
The result is a three-story building, plus a full basement largely given over to storage. At street level, a special gallery, invitingly open on three sides, features changing displays designed to lure passersby. Above it is a second gallery which houses the Society's permanent exhibits and is fully enclosed to assure complete light control. The library occupies the building's third floor, with reading and seminar rooms, and staff offices ranged around the central core of open stacks.

The desired outdoor "special place" (or places, as it proved) were created with an assist from the sloping site and zoning requiring a sideyard—a combination that suggested placing administrative offices at basement level, opening to a landscaped court and public pedestrian way which links the Park Blocks with downtown. The administrative wing is roofed by a spacious garden court accessible from the main-floor gallery and lounge.

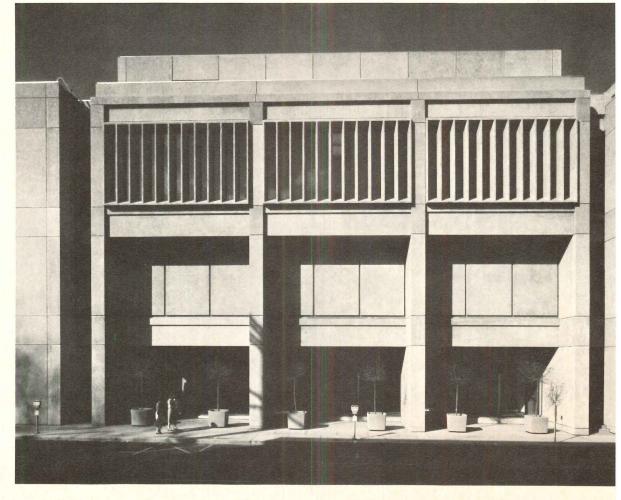
HEADQUARTERS BUILDING, ORE-GON HISTORICAL SOCIETY, Portland, Oregon. Architects: Wolff-Zimmer-Gunsul-Frasca; consultant: Pietro Belluschi; structural engineer: Stanley V. Carlson; mechanical engineer: Thomas E. Taylor; electrical engineers: Grant Kelley & Associates.



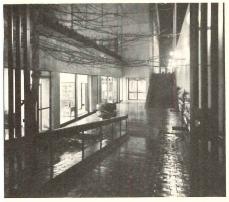
FIRST FLOOR PLAN



Art Huby photos







Building fenestration—or lack of it— (side elevation at left) reflects interior functions: open and enclosed galleries, and sunshielded library reading rooms and offices. To keep floor areas open and flexible, vertical penetration is confined to corner towers and main stair. Pedestrian way (above) gives through-block passage and provides access to basement-level executive offices topped by garden court. Spacious, uncluttered street-floor gallery for changing special exhibits (right and below) is glazed on three sides to lend a sense of openness and welcome, its paved floor and luminous ceiling providing a neutral background for displays. A portion of the library's comfortably furnished main reading room is shown below right.





PARK SITE LENDS SERENDIPITY TO NEW ART MUSEUM

Perhaps the richest esthetic treasure this new art center will ever display is its site—a heavily wooded terrain adjacent to one of the several ponds of a magnificent community park system. And the architects, recognizing this priceless natural endowment, have taken care to assure that it will in fact be displayed, disposing the gallery spaces so that exhibitions are punctuated with planned views of park, pond, and sculpture courts.

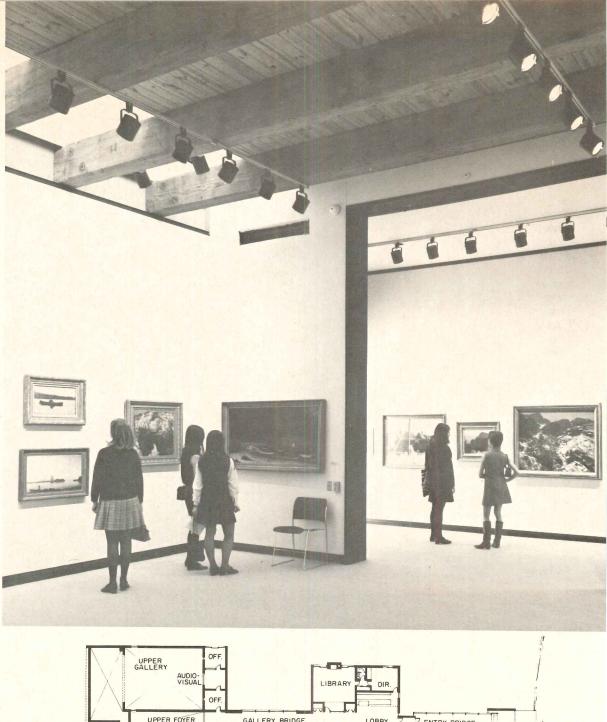
Designed for community use in teaching and performing, as well as exhibiting works of art, the building is a series of pavilions conceived in terms of a continuous circulation pattern.

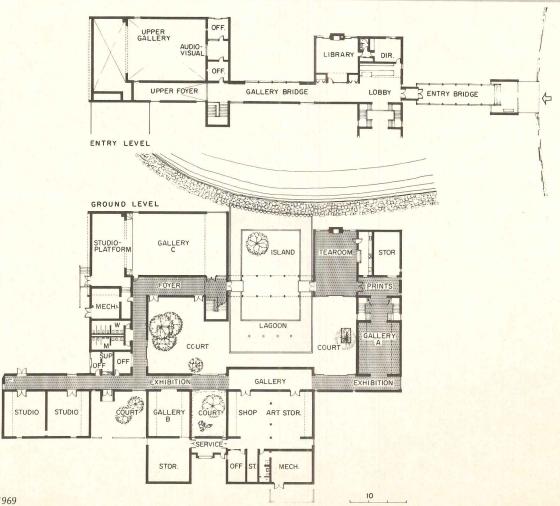
Entering the lobby via a hooded entry pavilion and bridge, the visitor may make his way down a flight of stairs to one of the center's three galleries (Gallery A), and from there, through exhibition corridors and glazed links which open on the exterior courts, to other pavilions in the sequence. Or, he may elect to go directly to the largest of the three (Gallery C), crossing an exhibition bridge which overlooks the pond and spans a manmade lagoon complete with "island" and fountains.

The prime gallery areas themselves were formed through the use of skylight hoods—which are also repeated elsewhere in the building, giving it an almost random profile reminiscent of the region's old mills—and exposed wood plank and beam construction. A studioplatform at one end of the major gallery makes it possible to use the space as a hall for lectures, films and other presentations.

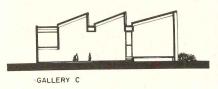
In addition to the usual office, service, and storage areas, the center's facilities include a library and tea-room, each with a fireplace, and a studio wing with its own parking lot and landscaped entrance court.

BROCKTON ART CENTER—FULLER MEMORIAL, Brockton, Massachusetts. Architects: J. Timothy Anderson & Associates, Inc.—George Notter, principal in charge; structural engineers: David C. Weidemann & Associates; mechanical and electrical engineers: Francis Associates, Inc.; landscape architects: Frank and Ruth White; general contractor: Eaton & Associates, Inc.











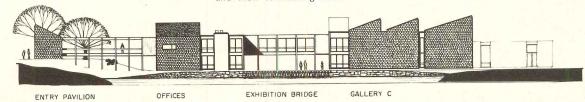
OFFICE LOBBY GALLERY A

The largest of the center's three galleries (above), which includes a curtained studio-platform, doubles as a lecture hall. Beige cloth-covered walls and carpeted floor contrast with rugged, almost industrial, quality of structural forms and materials. Photo (left) from inside Gallery B illustrates the relation between galleries and exhibition corridors: Since the main wall of the exhibition area is best viewed from within the gallery, visitors are drawn back from gallery to corridor, to continue the circulation sequence.

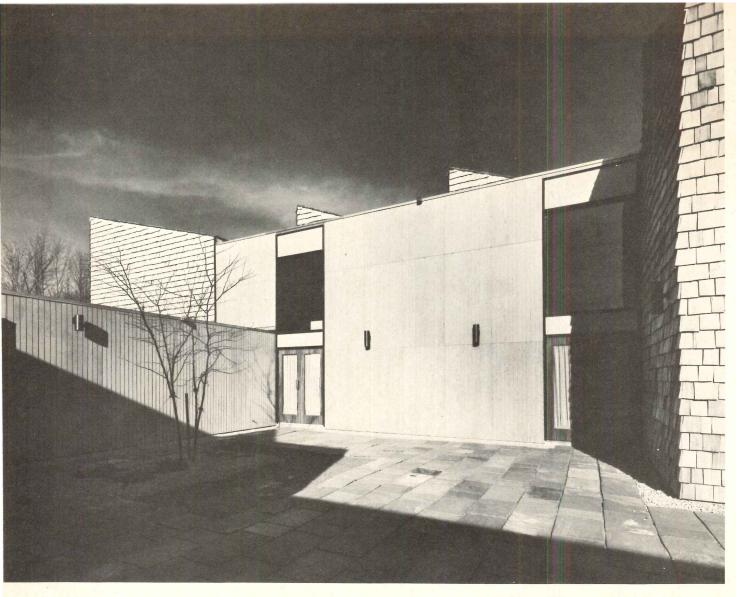
Entry pavilion and bridge are seen at right. The pond elevation below and, beneath it, a photo of the opposite elevation, show the intricate massing of the skylighted pavilions and their connecting links.



© Jonathan Green photos







Varied and pervasive courts not only afford a change of vista as one moves through exhibit areas, but add usable space by providing a natural setting for outdoor exhibitions and community gatherings. Materials—glass, cedar shakes and vertical cedar siding, and bluestone paving—strike a unifying theme. The view from the exhibition bridge (below) between the lobby and the main gallery juxtaposes man-made art against a natural display of woods and water.







Structure suits architecture that suits acoustics

The soaring shape of the pavilion for Blossom Music Center, summer home of the Cleveland Symphony, grew almost entirely out of functional requirements for acoustics and sight lines; and its exterior texture and color were chosen to fit the natural, rustic environment. The structure was a logical response to the architecturally-conceived shape and consequent load-carrying requirements. The shell of the pavilion has a shape somewhat like a truncated cone. It follows the fan-shaped plan of the seating and tilts from a high point 94 ft above the stage floor to the perimeter opening, which varies from 25 ft at the center to 15 ft at the

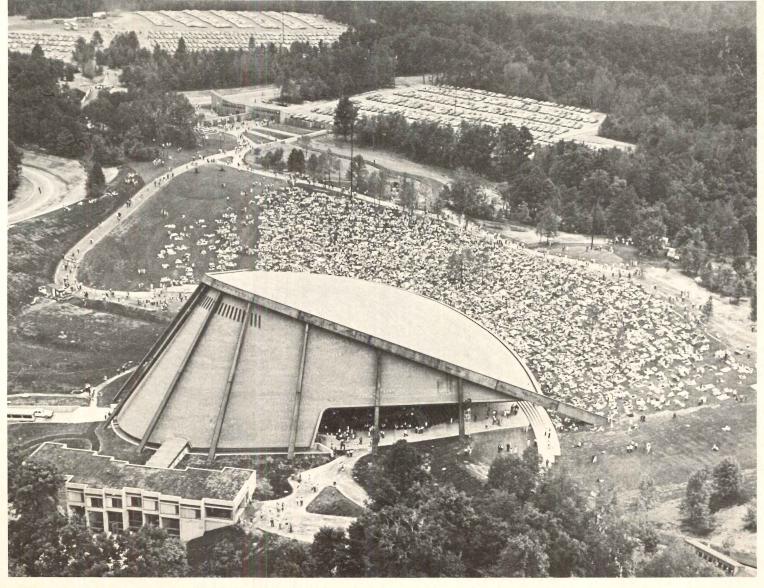
sides. The heights were determined by acoustical and sight-line requirements.

The roof is supported by single-plane pipe trusses, which in turn are supported at one end by a huge tipped steel arch-girder and at the other end by a column-supported girder located 25 ft from the perimeter. The tipped arch-girder bears on two large underground footings and is supported by 10 sloping, tapered columns located outside the pavilion's walls. The arch and these exterior columns are made of "weathering" steel, which, together with the russet-colored shingles of the shell, serves to complement the wooded landscape. The arch-

girder was intended to be an architecturallyemphasized element as well as a major structural element, providing visual transition between wall and roof.

Many structural schemes were considered in the early design stages by the architect, Schafer, Flynn and vanDijk, and the structural engineer, R. M. Gensert Associates. These included: 1) a space frame spanning the entire area; 2) double-cable suspension systems with elevated supports over the stage; 3) a series of radially-oriented single-plane trusses supported over the stage; 4) a series of radially-oriented space trusses.

Hastings-Willinger



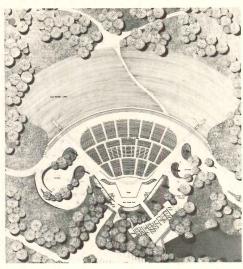


Blossom Music Center, summer home of the Cleveland Symphony Orchestra, is designed to accommodate 15,000 people-4,500 in the pavilion and 10,500 on the sloping lawn around it. The orchestra pit seats 100 musicians, and the stage will take 200 performers. Behind the pavilion is a separate building for the Green Room, choral rehearsal room, and private rooms for conductor, soloist and others.

Final design is remarkably like the architect's original concept (below, center). Shape was derived from seating-plan, acoustical-volume, and sightline requirements. The hundreds of tubular members of the roof trusses act as "microdiffusers" of sound waves Clusters of speakers are concealed in the fascia at the edge of the roof to reinforce sound to the lawn area.







Jim Cross

Cable structures were ruled out because the structural engineer feared that temperature change might create a noise problem. The space frame offered the most elegant structure, but it required rather heavy articulation of members at its supports, creating a visual barrier. Thus the decision was made to work with space trusses as the initial approach, incorporating transverse framing for stability and for unification of the structural ceiling.

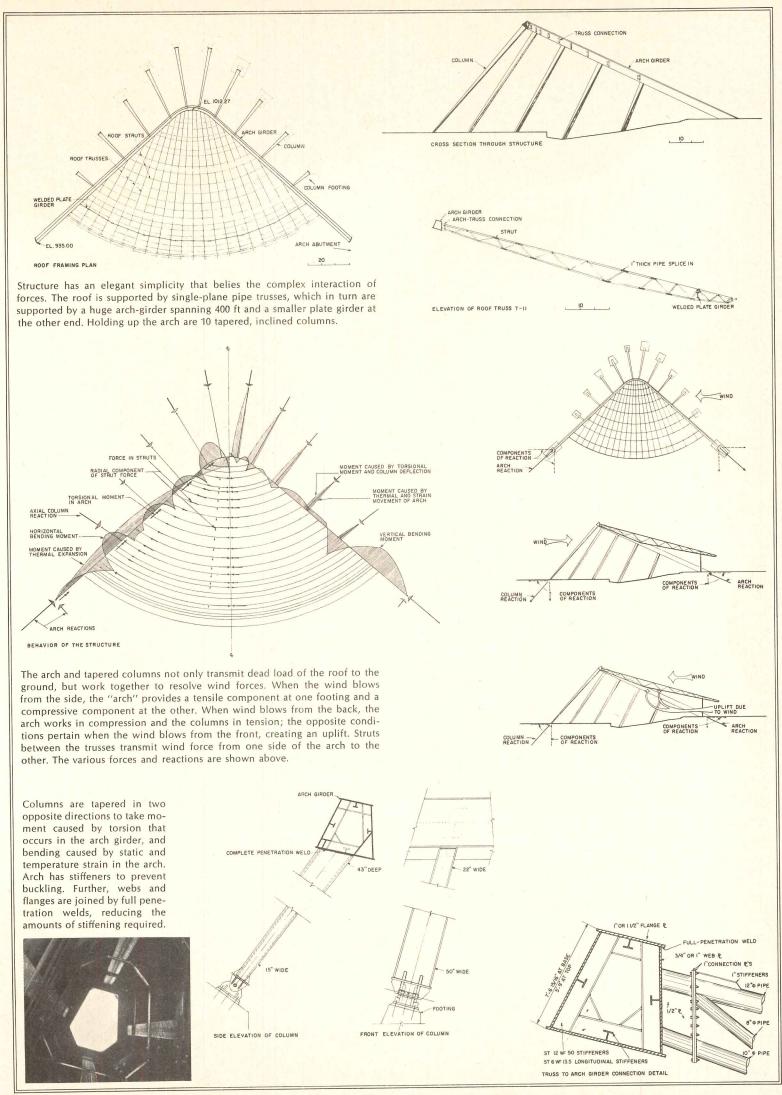
The structural concept and how it evolved

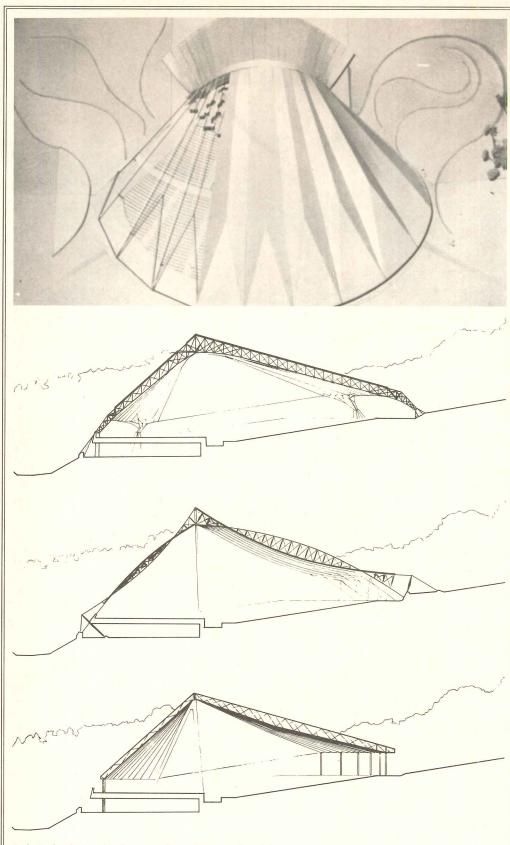
The fan shape of the pavilion and the height of the building above the stage set the pattern of radially-placed trusses. Each truss was to be framed with two top chords and one bottom chord to resemble a space frame in behavior and appearance. To resist wind forces against the high wall of the building, an inclined peripheral arch was placed where the walls and roof meet. Wind forces from the opposite direction would be resisted by the inclined columns supporting the arch. Wind forces acting on either side of the building centerline would be resisted by the arch in lateral resistance, and transmitted by secondary bracing to the rear wall and to the columns at the open portion of the pavilion, where resisting moments would be set up between the roof and columns. Vertical loads and reactions from space trusses to arch would be transmitted by the arch as a beam to the inclined columns.

The supporting peripheral arch presented problems in itself. First, it was inclined and nearly parabolic. This meant that its top and bottom flanges were constantly

warped with respect to the web section. Further, the intersection of arch and supporting inclined columns was different at all points except for the symmetry on either side of the building. At first the arch was interpreted as a single-layered skeletal system, but its lack of torsional resistance required it to be extended into a box-like skeletal system. The intersections of the three-dimensional skeletal arch and the space trusses were studied for two-, threeand four-joint connections. After building many models, the engineers concluded that it would be nearly impossible to detail, fabricate and erect non-symmetrical threedimensional systems coming together in a three-dimensional manner. Thus, the engineers decided to use a closed steel-plate box section.

Concurrently, studies were being made





Early in the design development the architect explored the texture of the roof, including one model in which radial undulations were used for visual control of the surface. But since these were inconsistent with the acoustics and structurally inefficient, this approach was abandoned. Some early structural approaches are shown above. The space frame (top) provided an elegant structure, but required heavy articulation of members at the supports. The double-cable structure (middle) was thought to be possibly "noisy" when temperature change occurs. Space trusses (bottom) were seriously considered. This sketch shows a vertical arch rather than a tipped arched-girder.

BLOSSOM MUSIC CENTER, Peninsula, Ohio. Architects: Schafer, Flynn and vanDijk—Ronald A. Straka, associate-in-charge of design; consulting architect: Pietro Belluschi; structural engineer: R. M. Gensert Associates—Miklos Peller, associate-in-charge of design; mechanical and electrical engineer: Byers, Urban, Klug & Pittenger; general contractor: Turner Construction Company; steel fabricators: The Kilroy Structural Steel Company, Tucker Steel Corporation; acoustical consultants: Heinrich Keilholz, Christopher Jaffee; soils consultant: David V. Lewin; site consultant: William A. Gould and Associates.

for the columnar supports of the arch. At first they were made skeletal, like the arch. But the system appeared to be over-structured—i.e., the space truss supports were just as busy as the space trusses, even though they did less work. Next, the supports were tried as star-shaped struts with two pairs of cables for three-dimensional stability. But this solution had a redundancy because of the inherent lateral stability of the arch. So, cables were abandoned and stability was obtained by tapering the star-shaped struts so that they could resist wind moment.

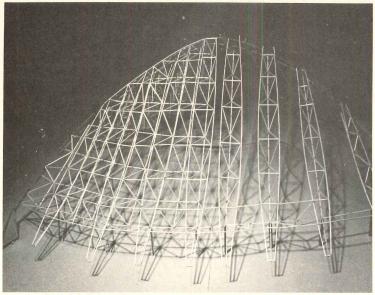
The space-truss scheme had to be abandoned, however, because of the short construction time available (seven months), and the non-standard fabrication requirements. After many studies, it was determined that single-plane pipe trusses with variable depths should replace the space trusses, and tapered box columns should replace the star columns.

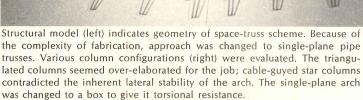
The great peripheral arch-girder (400-ft span by 200-ft rise) required engineering design considerations of combined longitudinal stresses for bending under vertical and lateral loads, in addition to tranverse stresses from eccentric connections of roof and wall trusses. Another major consideration was that of thermal stress. Lastly there was the problem of local buckling from load concentrations.

The inclined box columns (as long as 125 ft) supporting the arch were tapered in two opposing directions to provide end stability. Because these columns were inclined, they had to be designed to take secondary stresses resulting from an eccentricity of axial load.

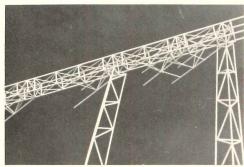
The architect's concern for "correct" structure and the structural engineer's concern for esthetics are demonstrated by design decisions made concerning termination of the arch at the ground. A concrete abutment implied primary structural forces within the arch, whereas the arch was strictly secondary in behavior with respect to wind, and even less for vertical loads. because of its steep angle of inclination and intermittent supports. First, a triangular steel support was attempted. The relationship of roof slope, roof support and roof corner required a break in the thrust line of the arch between the two upper points of the triangle. This was contrary to arch action, so the end support was abandoned for a series of inclined V-shaped supports. This approach lacked sophistication, so it was finally decided to allow the base of the arch to disappear into the earth, thus minimizing the action of an arch required for secondary loads, and exemplifying the use of corrosion-resistant steel.

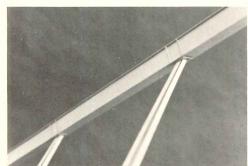
Deck of the structure is 4-in. tongueand-groove wood plank, which, with lateral nailing of adjacent planes, provides a rigid diaphragm capable of transmitting horizontal and oblique loads. The 4-in. wood deck also acts as a thermal shock absorber, protecting the structural system against sudden changes in geometry.

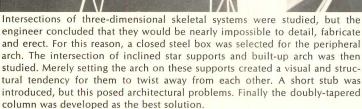






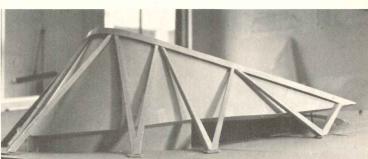




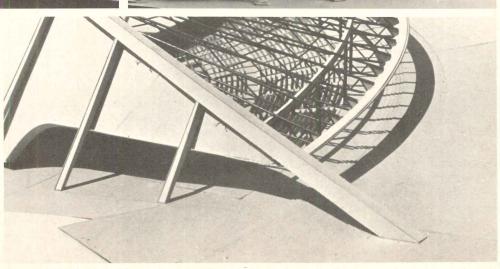


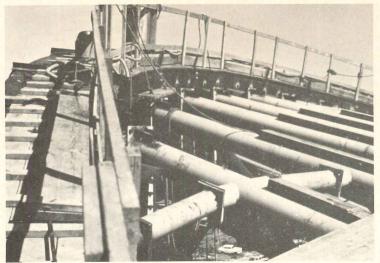


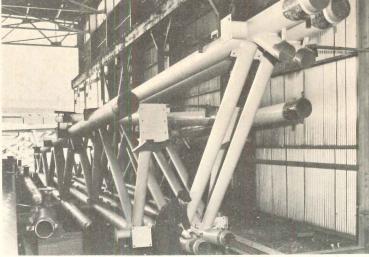




Termination of the arch-girder posed problems for the engineer in terms of logical expression of its function. An exposed concrete abutment implied primarily arch action, but this was only a secondary function of the structural member. A triangular support at the end interrupted the thrust line, and so was contrary to arch action. Then inclined, V-shaped supports were considered, but the structure lost its sophisticated appearance. Finally, inasmuch as the arch-girder was to be fabricated of "weathering" steel, it was decided to continue the arch down into the ground, eliminating massive above-ground support.









Field construction and shop photos give an idea of the scale and functioning of the roof truss system. The longest trusses span 175 ft and cantilever another 28 ft to provide a curved promenade. Pipe struts between trusses transfer wind forces from one side of the arch-girder to the other. Diagonal tie bars between trusses give them lateral stability. Pipe web members were contour cut by automatic machine to fit pipe chord members for neat welded connections. Pipe chords were fabricated with short sections of thicker pipe (1-in. wall) at panel points to take the large compressive loads of the struts. Further, design investigation showed that secondary stresses would be present around heavily-stressed web members, especially where the chord wall was thin.

Steel fabrication required attention to strength and appearance

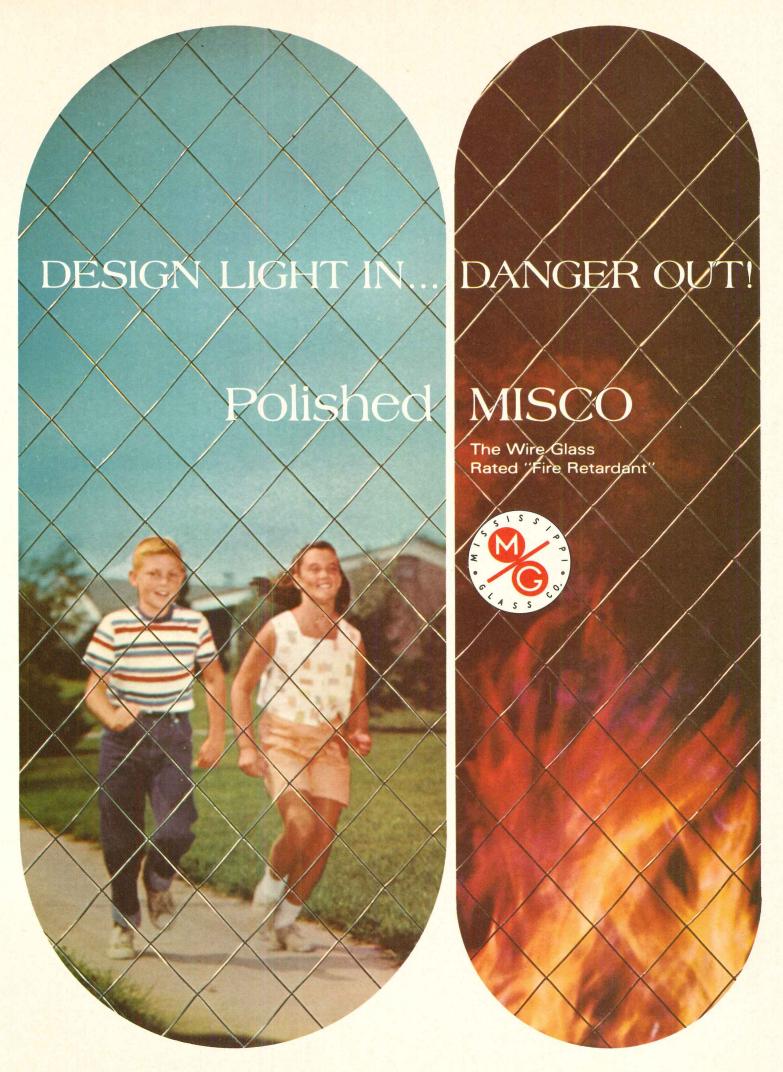
One reason for using pipe for the trusses, it is said, was that a "closed" shape was desired for acoustical reasons. But this posed difficulties both for engineering analysis and for fabrication. The engineers had to design against collapse of the pipe chord members that could result from compressive forces transmitted by truss web members and wind struts. Because there is little literature on the subject, tests were made on actual joints, from which allowable design stresses were determined and minimum pipe shell thicknesses established. Since the required shell at some joints was more than that required for axial forces between joints, sections of chords at panel points having a thicker shell were butt welded to the remainder of the chord.

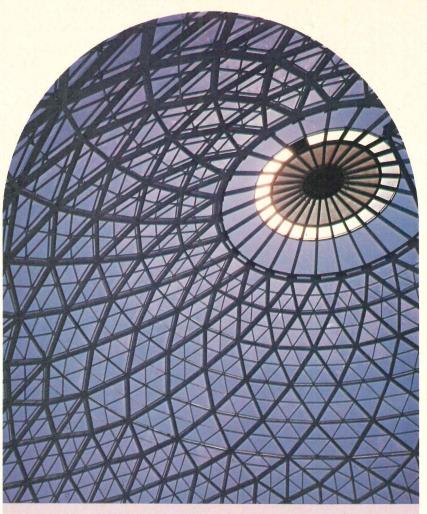
After several types of connections for the steel pipe truss members were investigated, it was decided to use a contour-cut welded connection. This would require the least amount of fabrication, as well as provide the most pleasing connection. Because of the complicated shape of the contours, the web chord connections were welded manually. Fillet welds were used to avoid joint preparation and to speed fabrication. Where fillet welds were found to be ineffective, or difficult because of the small incident angle of the web member, small gusset plates were added.

All connections had to be unobtrusive. No connections were to be seen on the outside faces of the arch girder or on the columns. To stabilize the cross-section of the arch girder and to provide strength against buckling, internal stiffeners were used. Also, the connections of the stiffeners to the plates of the arch girder had to provide moment as well as shear resistance. Inasmuch as speed of detailing and fabrication were of paramount concern, fillet welding was selected as requiring the least amount of detailing, giving the neatest and strongest type of connection, and allowing use of

the least material. Thickness of the arch girder plates was kept as thin as possible because of the higher cost of "weathering" steel. Engineering studies indicated that an extra set of longitudinal stiffeners might have to be used on the web plates and on the bottom flange plates to prevent buckling. But it was found this could be avoided if the welds at the corners of the arch were complete-penetration. This was the fastest and least expensive operation, saving an appreciable amount of stiffener material and fabrication time, while providing a neat seam on the exposed surfaces.

The steel columns are stressed by axial load and bi-axial moment gradient, partly caused by the torsional moment in the arch girder, and partly by static and temperature strain movement in the arch. The full column section had to be developed at the joints, calling for complete-penetration welds at the splice points. Further, complete-penetration welds were required between column flanges and webs.







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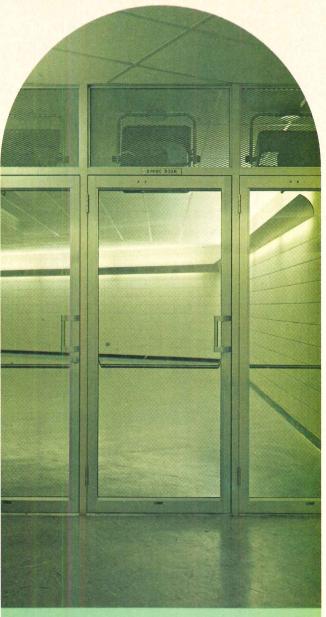
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*To qualify for this "Fire Retardant" listing, Mississippi Wire Glass had to withstand the furnace test given by Underwriters' Laboratories, Inc., Wire glass windows in a removable wall are placed in a gas-fired furnace. Temperature is raised to 1600° F. in 45 minutes and held at this point for 15 minutes. The wall is then removed and the glass is subjected to a 1½" stream from a fire hose at 35 to 40 lbs. of pressure. The

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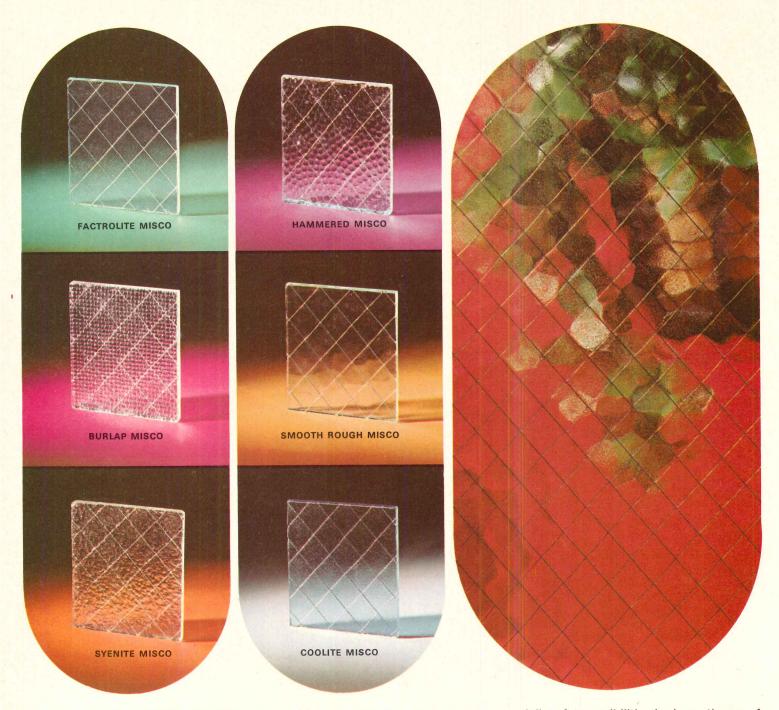
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Prefabricated wood trusses serve as formwork for conoidal concrete roof









Like practically every airport terminal in the country, Milwaukee's General Mitchell Field is expanding to accommodate the overburdening crush of passenger travel. Now under construction is a new boarding pavilion for the terminal's south concourse. The master plan envisions one more pavilion like this for the north concourse and three larger diamond-shaped pavilions.

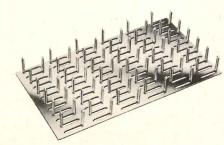
The parachute-shaped concrete roof structure of the south concourse pavilion is being formed through use of 364 Gang-Nail bowstring trusses, spaced 3 ft on center and having 2- by 10-in. top chords and 2-by 6-in. bottom chords. They are made to carry a load of 105 psf. Each truss in a given bay is different in pitch and length (from

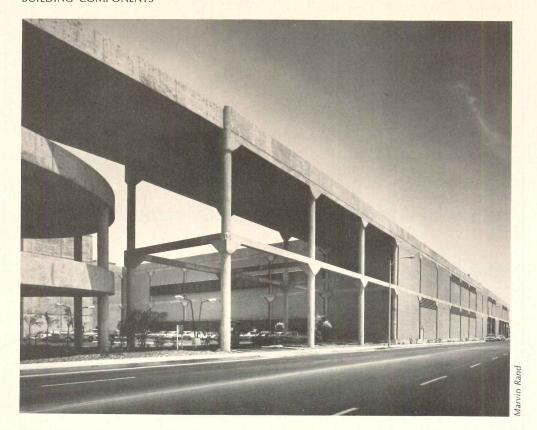
5 to 55 ft) so that a conoidal shape is formed when they are decked over by plywood. The building has 12 similar bays of 27° 10′ and one odd bay of 34°. Radius is 97 ft. Thickness of the concrete roof structure varies from 6 to 10 in. Concrete was pumped from truck mixer up through a hose interlaced through a special boom.

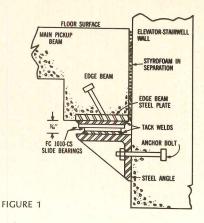
The formwork was bid in both wood and steel. While one steel bid was comparable to that for the bowstring trusses, there would have been too long a delay in delivery. The wood bowstring trusses were fabricated at a plant 25 miles south of Milwaukee; thus there was a savings in time and manpower for the in-plant fabrication.

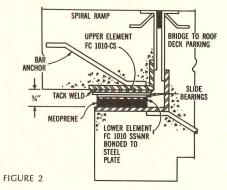
The Gang-Nail connector plates consist

of galvanized sheet steel in thicknesses of 14-, 18- and 20-gauge punched to form a series of nail-like projections. A 40-ton platen press embeds the connectors on both sides of a joint without distortion. The trusses are manufactured by licensed fabricators in 38 states.

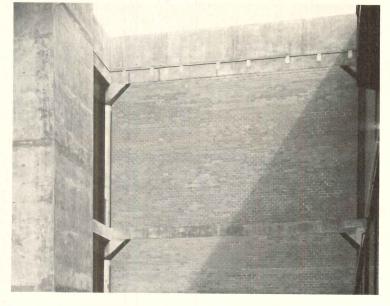












Slide bearings let structure move with temperature and lateral loads

Structural rigidity can be one of the most detrimental factors in causing damage to buildings affected by thermal expansion and contraction or seismic force. To prevent this damage, architects design functional systems in buildings to allow the structure to "give" with movement.

Though there are many systems that can be utilized to accommodate this movement, Daniel, Mann, Johnson & Mendenhall, Los Angeles architectural firm, utilized slide bearings of fluorocarbon in the design of the Worldway Postal Center at Los Angeles International Airport.

The fluorocarbon slide bearings are opposing pads of reinforced *Teflon* composition, which are installed as slip-plane members at points in a structure where stress is likely to occur.

The architects designed Worldway in

three separated building elements: the main structure, a spiral ramp leading to rooftop parking, and a stairwell-elevator shaft adjacent to the main building.

To assure freedom of movement, fluorocarbon slide bearings, produced by The Fluorocarbon Company of Anaheim, California, were installed at the two junctures where the three building elements are joined.

One set of fluorocarbon slide bearings was installed between the main building and stairwell-elevator shaft. Concrete edge beams emerge from the main building and terminate within inches of the stairwell-elevator shaft wall (see Figure 1). The bottoms of edge beams are fitted with 3/32-in.-thick fluorocarbon slide bearings, factory-bonded to steel plates for simple field installation. The wall of the stairwell-eleva-

tor structure has a steel angle bolted to it, on which another fluorocarbon steel-backed slide bearing is tack welded to comprise the lower element. The main structure furnishes partial support for the secondary structure without being integrally tied to it, and both are at liberty to move independently of one another.

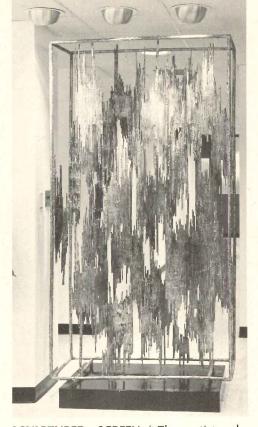
A second installation of fluorocarbon slide bearings was utilized in the separation between the main building and the rigid-frame spiral ramp leading to the parking area on the roof (see Figure 2). The same slip plane principle applies to this application as between the main building and elevator-stairwell structure. In this second application, however, a neoprene pad is used in conjunction with the fluorocarbon to allow for rotation and deflection of the spiral ramp.



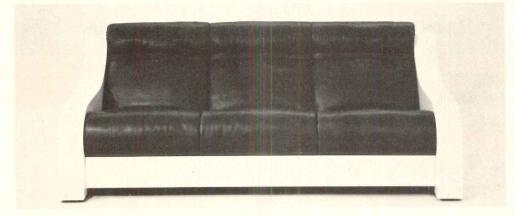
MODERN GROUPING / The Lotus chair, designed in Sweden, is a low-slung tapering tub shell of molded rigid polystyrene in a glossy white finish. The interior is filled with flexible polyurethane and a "squashy"

shirred slipcover-cushion in a bold cotton. Chairs are shown with matching pedestal table. Dux Incorporated, Newport News, Va.

Circle 300 on inquiry card



SCULPTURED SCREEN / The artist who created this screen for an office in the Empire State Building also creates table and wall, as well as standing, sculpture for architects, engineers and interior designers. Silas Seandel Studio Inc., New York City. Circle 301 on inquiry card



COMFORTABLE SOFA / Three-seat sofa with full neck and head support has a wood frame with a glossy white alcohol- and stain-resistant polyester finish. The upholstery is covered in Dacron and foam in natural, black or orange-red leather. Stendig, Inc., New York City.

Circle 302 on inquiry card

GLOWING TABLE / Furniture designed for the "affluent market" includes a patent vinyl-wrapped cube with illuminated solar bronze glass top framed in stainless steel. Helikon Furniture Company, New York. Circle 303 on inquiry card



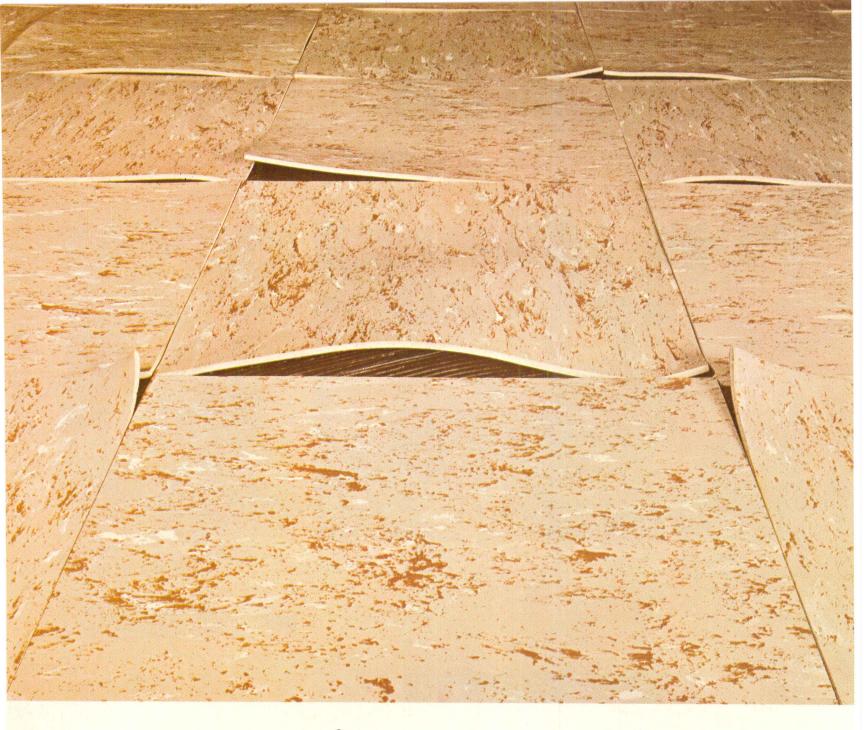


ACCENT LIGHTING / The moon lamp has a ring base in four heights to cradle 10-, 14-, 20- or 24-in.-diameter opalite glass globes.

Burke Division, Dallas.

Circle 304 on inquiry card

more products on page 206



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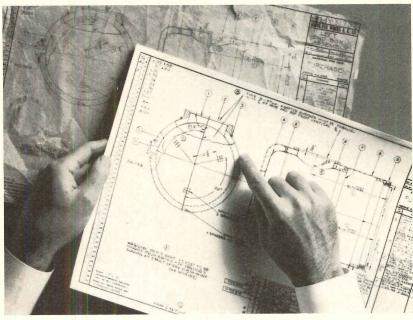
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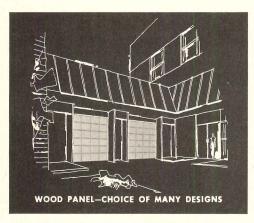
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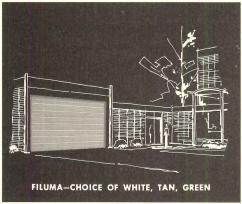


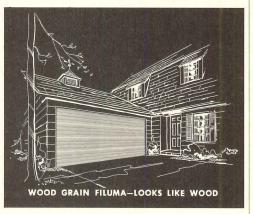
BIOMECHANICAL SEATING / An industrial seating line, consisting of 20 different models, has been designed for proper physical support. An upholstered, waterfall-shaped seat provides balance for the body and relieves pressure in the legs while adjustable backrest helps prevent vertebra strain. A chair with a one-piece fiber glassreinforced polyester resin shell has fadeaway arm rests that permit use close to work surfaces. Ajusto Equipment Company, Bowling Green, Ohio.

Circle 305 on inquiry card









FLOORING / Tytron flooring is reported to have: exceptional durability, excellent appearance, low maintenance, light weight and superior stain resistance. It is recommended for heavy traffic areas where minimum maintenance time and cost are desirable such as hospitals and, as shown, in elevators. • Monsanto Company, St. Louis.

Circle 306 on inquiry card

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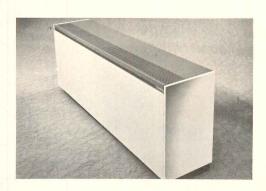
U. S. Patent Nos. 194094, 3104699, 3169612

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CLASSROOM VENTILATORS / Restyling of an entire line of floor-mounted classroom unit ventilators and accessories has eliminated all exposed fasteners, shiny metal trim strips, most seams or joints and return air grills on front panels. American Air Filter Company, Inc., Louisville, Ky.

Circle 307 on inquiry card

more products on page 215

Before you specify partitions-consider the man who keeps changing his mind!

It's bound to happen with almost every new building, no matter how well planned it is.

Six months from now, or a year, or a couple of years, somebody will change his mind. He'll want the conference room moved from one end of the hall to the other.

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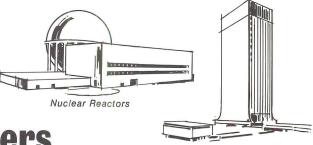




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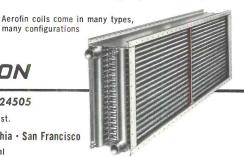
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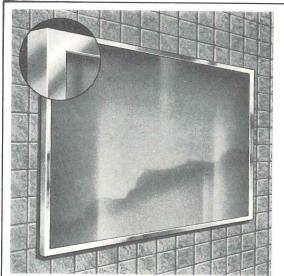
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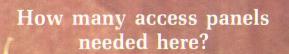
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continued from page 206



LIBRARY CARREL / The softly-curved plywood shell of the LBC-300 carrel "was developed from a study of the accelerated pace of today's student." The light color desk top and back conform to the finding that "a light, solid color should be used to reflect light rather than to absorb it." The dark interior side panels impart a more private atmosphere. The carrel, which is available as an individual unit or in groupings, is easily wired for audio-visual components. Sperry Rand Corporation, New York City. Circle 308 on inquiry card



CASTELLI CHAIR / Designed in Italy by Anonima Castelli especially for institutional, commercial and business use, this solid, lightweight stacking chair may be used individually or in rows. Its structure consists of light-alloy aluminum die-cast elements in combination with welded steeltubing covered with sound-deadening vinyl. The feet are noiseless and self-leveling and the seat and backrest are beech, walnut or rosewood plywood with anatomically-shaped curvatures for posture-perfect comfort. Add-on features include armrests, bookrack, ganging devices and a tip-up tablet arm (armchair is stackable). Krueger Company, Green Bay, Wis.

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CONTRACT DRAPERIES / Saran fibers used in a contract drapery line are reported to have many good characteristics: They will not support combustion, are durable, have good abrasion resistance, and are highly resistant to bacteria and insects. Because of

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Circle 310 on inquiry card

TILE / Hard surface flooring of Vintal vinyl polymer tile is translucent, with an inner patterning that penetrates through the tile. The construction is reported chemically similar to marble, yet the tile is said to wear like vinyl asbestos.

The Flintkote Company, New York City.

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more products on page 224

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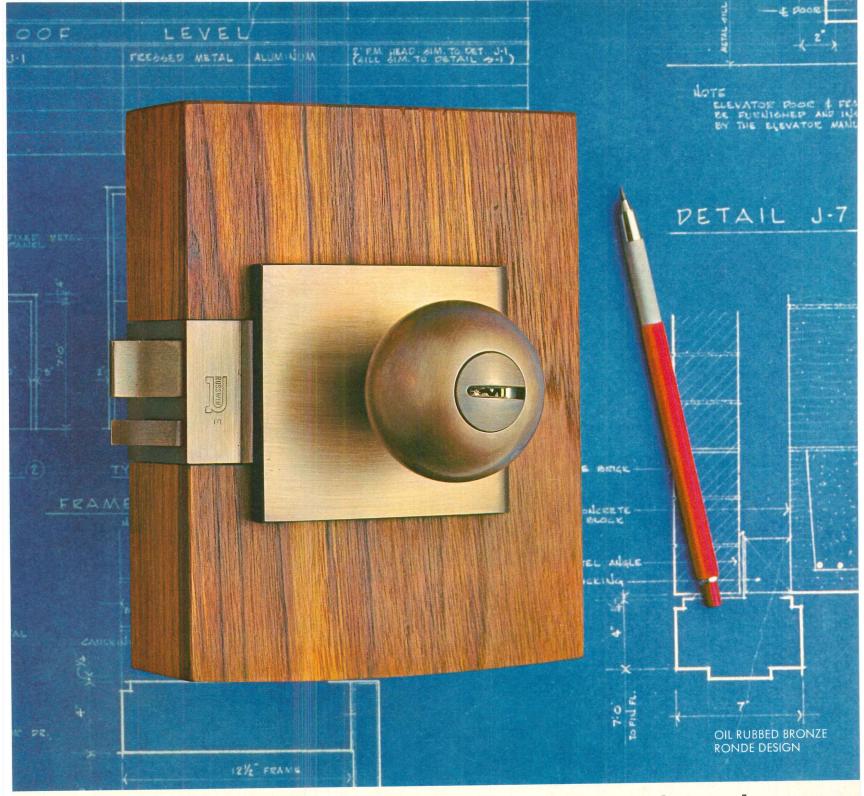
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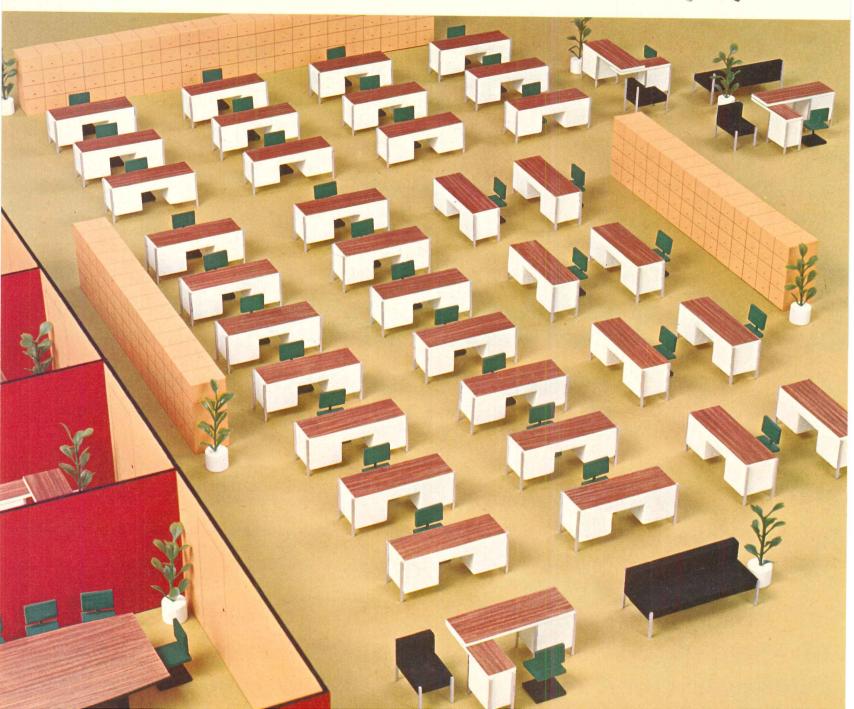
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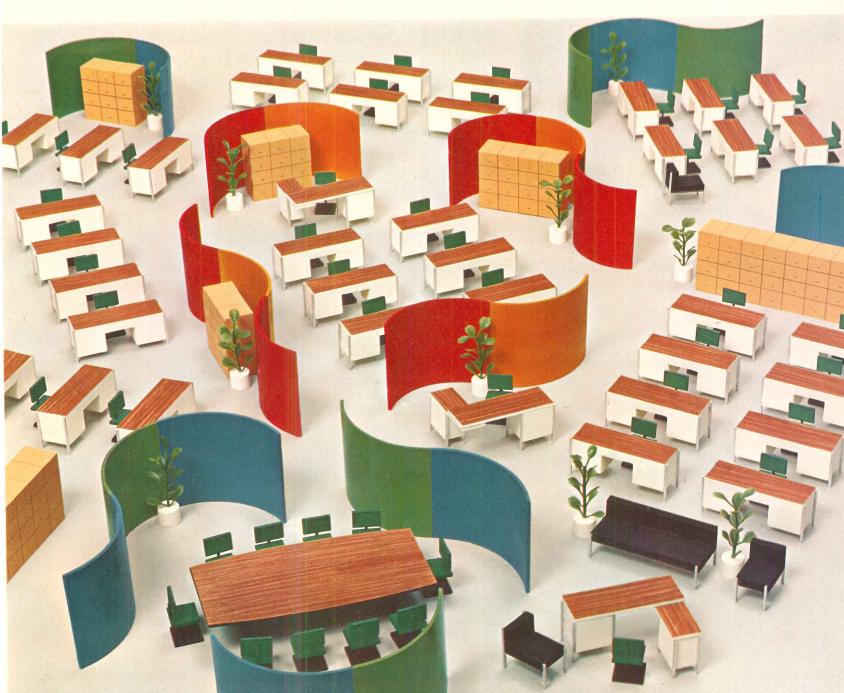
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IMAGINATION IN STEEL For more data, circle 88 on inquiry card

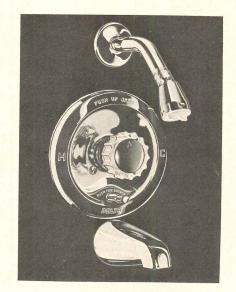






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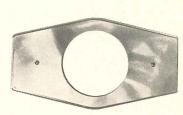
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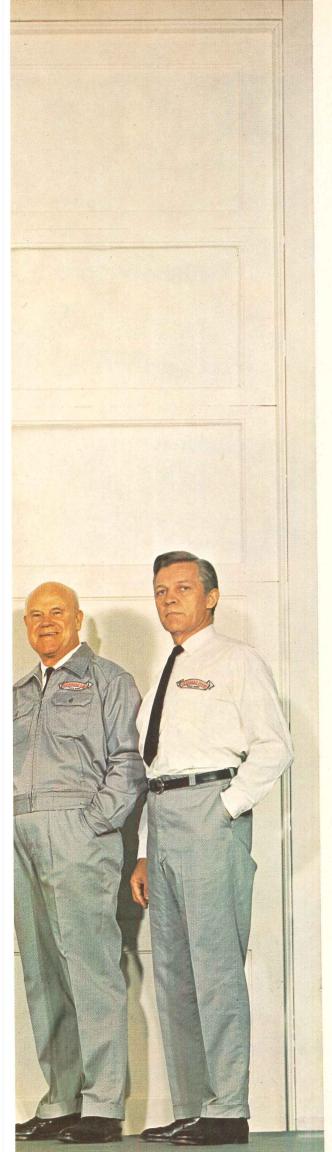
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continued from page 215

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LAMPS / A collection of contemporary lamps for suites and offices includes globe and column or jar-shaped lamps. There are large lamps for general room lighting and medium height units for reading, desk work and bedside lighting.

Haeger, Dundee,

Circle 312 on inquiry card





CARPET SQUARES / Recent development makes possible incorporating designs and trademarks into loose-laid carpet squares. The design squares can be manufactured in two or more colors and can mix different textures. The squares—like all the company's carpet squares—are installed without adhesive, tack-strip or underpad and can be rotated to equalize wear. Van Heugten U.S.A. Inc., Kenilworth, N.J.

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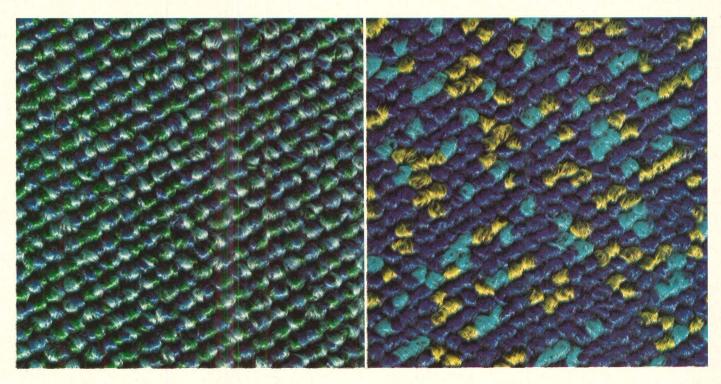
ROSEWOOD SOFA / This rosewoodpaneled sofa, with loose pillows and cushions covered in nubby textured fabric, is from the Elite Series of contract seating pieces designed for such applications as executive offices and luxury hotels. Directional Contract Furniture Corp., New York City.

Circle 314 on inquiry card

more products on page 244

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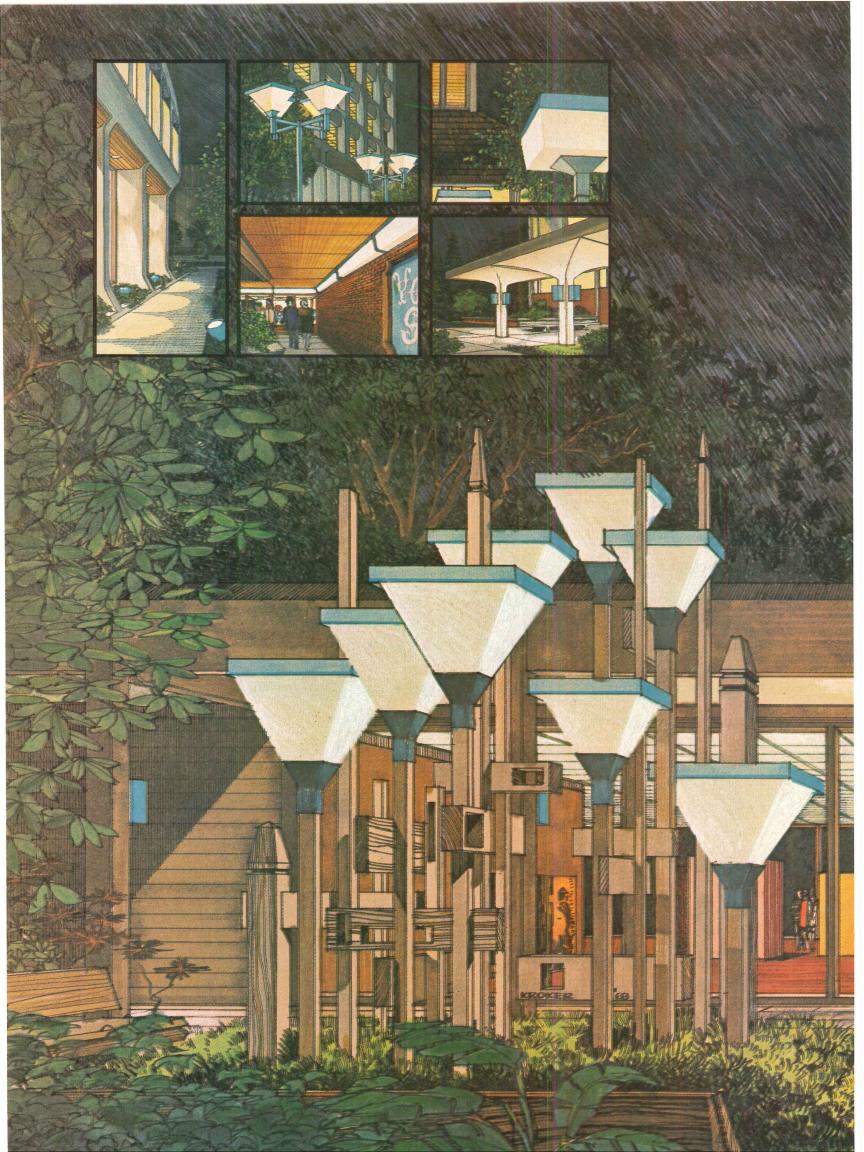


Ours is Constellation. Super-tough, application-proved, antistatic Densylon® with a new look. Up to now, you had little choice. Old-fashioned tweeds. Residential patterns that looked good but couldn't stand the wear. Or expensive, one-of-a-kind orders that took all kinds of time and money. Now there's Constellation. Beautiful enough to use anywhere. Tough enough to take the heaviest traffic. With 16 color combinations in stock. Or any custom combination you want. In the same price range as ordinary institutional carpet. All because we're CCC—world's largest manufacturer of commercial and institutional carpet systems. Find us in the Yellow Pages or mail this coupon.

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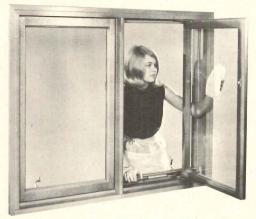


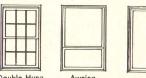




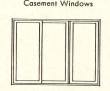
The power of attraction...











CARADCO Wood Patio Doors and C200' Casements

CARADCO Patio Doors and C 200 Casements are powerfully attractive to both single dwelling and multiple unit clients. C 200 Casements, for example, are double weatherstripped. Hinges are concealed. Insulating glass with vinyl glazing and removable vinyl grilles are featured options. CARADCO Patio Doors offer %" insulating glass, complete weatherstripping and easy operation. For eye appeal and for satisfaction ... specify CARADCO: the best in windows and doors.

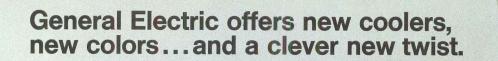


EASTERN ASSEMBLY PLANT, Pemberton, New Jersey

Dubuque, Iowa 52001

Caradco Windows and Patio Door products are further detailed in Sweets $\frac{19c}{Ca}$ and Canadian file $\frac{8wmw}{Car}$

For more data, circle 94 on inquiry card



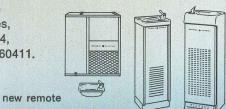
The New Coolers—a stylish wall-mounted Space-Saver and a smartly designed PS floor model. Both with the latest in engineering excellence and designer appeal.

The New Colors—deep gray pebble charcoal textured vinyl and a soft gray regal silver enamel. Both available on the popular GE semi-recessed cooler, bringing its total color selections to five. The Space-Saver wall unit also comes in five finishes.

The New Twist—a unique removable/cleanable precooler core for improved water cooler sanitation. Only GE has it. Permits easy access to the drain . . . without removing side panels or basin top.

For more details on General Electric's full line offering, including capacities and color choices, see Sweet's Catalog. Or write GE, Dept. 761-44, 14th and Arnold Streets, Chicago Heights, III. 60411.

For more data, circle 95 on inquiry card





GENERAL (%) ELECTRIC

FORMICA® toilet compartments defy scribblers...won't rust.



This lasting beauty actually discourages vandalism.

FORMICA® toilet compartments offer built-in confidence. Interiors feature interesting designs that discourage scribblers . . . vandalism in general. They won't rust . . . another age-old problem solved. Plus they can be cleaned easily in minutes . . . the famous low maintenance feature of laminates. You provide your clients with long-range economy when you specify FORMICA® brand tonet compartments. Contact your Formica representative or write Dept. AR-69 today for the names of authorized manufacturers near you or your job site

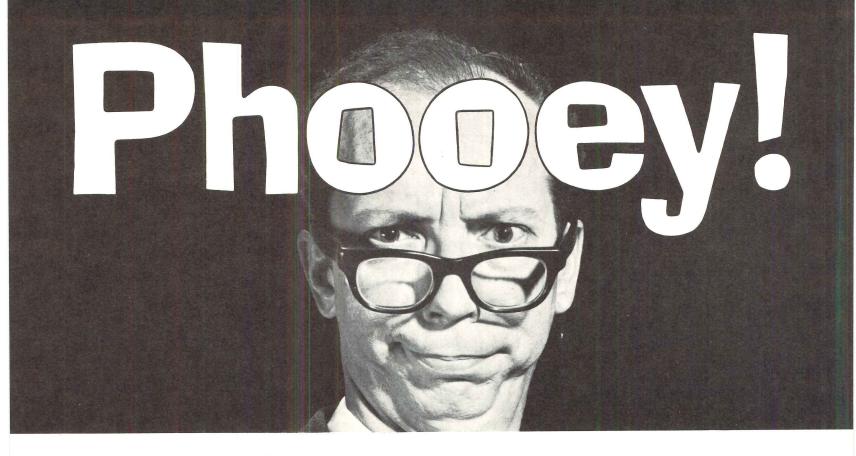


Leadership by design

© 1969 • Formica Corporation • Cincinnati, Ohio 45232, subsidiary of

There are other brands of laminate but only one

For more data, circle 96 on inquiry card



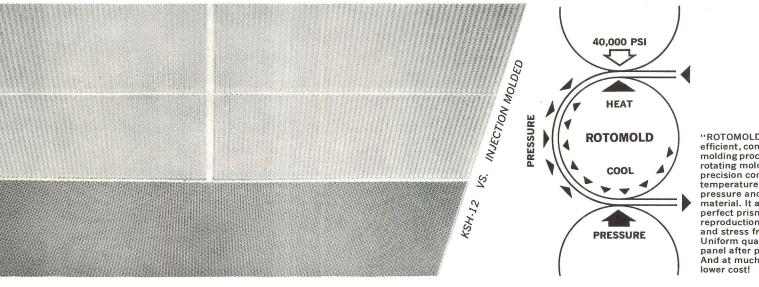
That means nonsense.

And that's our answer to the statement that "... injection molding is the only way to produce good prismatic lighting panels."

Fact is . . . THERE'S NOW A BETTER WAY. It's the continuous new "ROTOMOLD" process developed by and exclusive to K-S-H. Performance-wise, panels produced by the "ROTOMOLD" process are as good as the best injection molded.

See, examine, compare them yourself. You'll say "Phooey" to injection molding. And you'll specify performance, not nonsense.

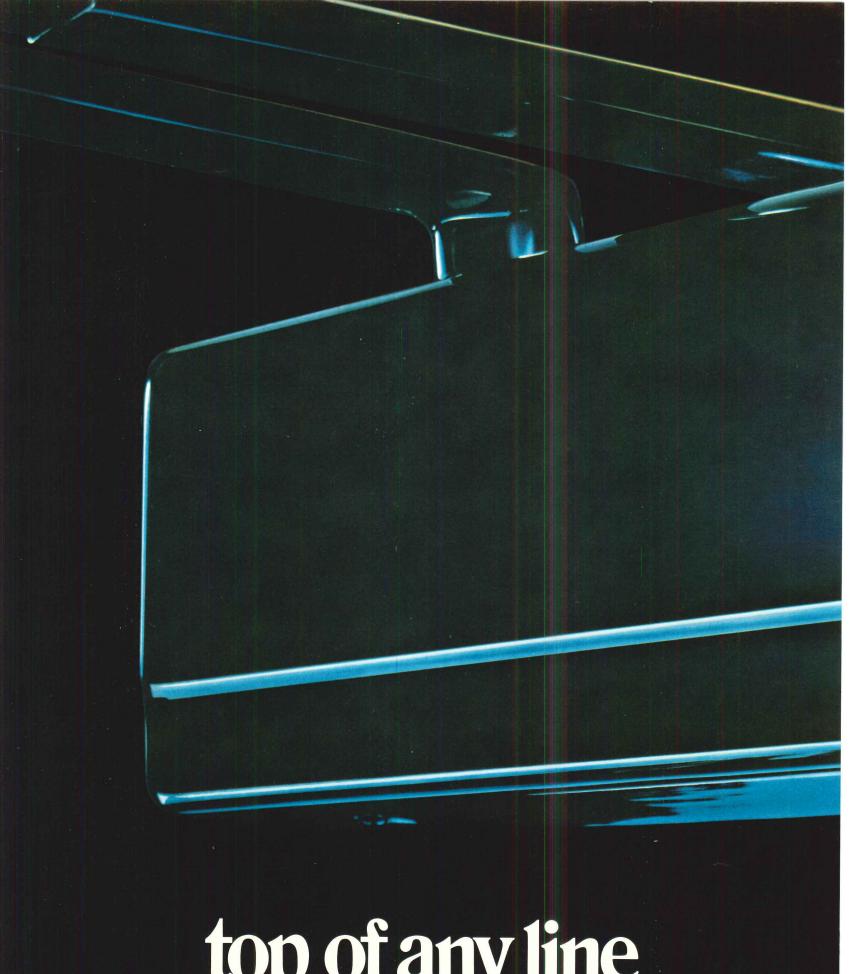
Write for complete information.



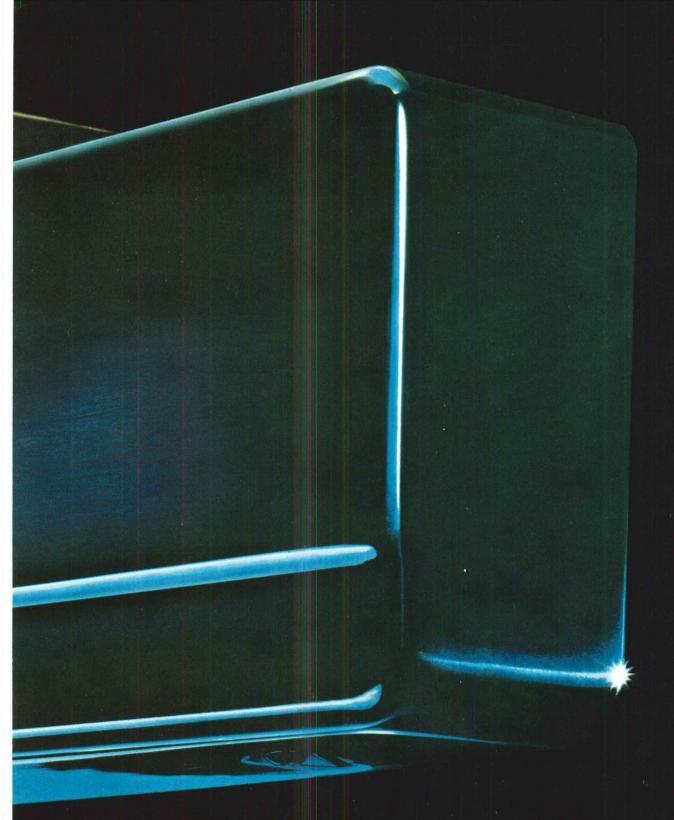
"ROTOMOLD" is an efficient, continuous molding process with rotating mold and precision control of temperature, pressure and material. It assures perfect prism reproduction, sharp and stress free. Uniform quality panel after panel.

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Plant locations: Santa Ana, California • St. Louis, Missouri • Xenia, Ohio • Fredericksburg, Virginia • Toronto, Canada • Geel, Belgium • Mexico City, Mexico



top of any line



the Powerglide 150 door closer

No point in superlatives. Let's just say that now all the features you want in a door closer are on tap in one smooth, good looking package. The ultimate refinement of the tested Powerglide line, the top of any line.

For one thing, the 150 series closer will handle any door. It can be inverted, even on a corner bracket, and comes complete with a special backcheck selector valve for standard or parallel arm applications.

The new closer is designed to control effectively a full range of door sizes. Its adjustable spring can be tuned to give a minimum of 50% extra closing power to compensate for any conceivable installation, location, or air flow pattern. For hospitals and other special installations, your customer can "dial" delays in its

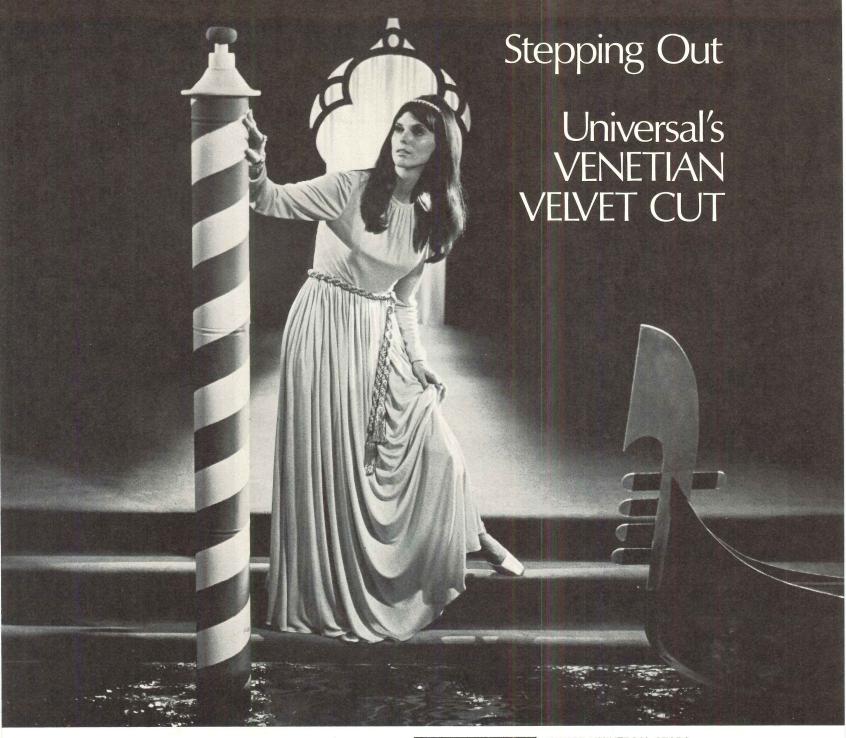
closing cycle. Finally, the trim, heavy-gauge cover that conceals the massive machinery of the 150 series closer blends in and belongs. The nonferrous bronze or aluminum cover is available in all standard plated and sprayed finishes.

For full details on this product of more than 80 years of door closer experience, write: Sargent & Company, 100 Sargent Drive, New Haven, Connecticut 06509

• Peterborough, Ontario • Member Producers' Council



A complete line of advanced architectural hardware, including the Sargent Maximum Security System.



The Ultimate Luxury in Contract Carpet

Finalemente! Universal's VELVET-CUT COLLECTION captures la dolce vita of the finest woven velvet carpeting-while advancing all the benefits of modern, precision-tufting! Made on one of the industry's first 1/10 gauge cut-pile machines, the VELVET-CUT COLLECTION is rich with the joyous color of old Venice and available in two devastatingly beautiful types. Both are of high-density construction.

ST. MARK'S

- Pile Yarn: 100% solution dyed Vectra® olefin fiber
 Stain, static, and abrasion resistant

- Gauge: 1/10"
 Stiches per inch: 10
 Pile weight: 35 oz sq yd

- Pile height: 1/4"
 Density: 100 tufts per sq in
 Ultra Violet light factor added

Golden Grain, Jamaica Blue, Charcoal, Avocado Mist, Brazil Nut, Dark Moss, Cumquat, Regi-

FLORIAN

- Pile yarn: 100% polyester
 Gauge: 1/10"
 Stitches per inch: 10
 Pile weight: 28 oz sq yd
 Pile height: 5/16"
 Density: 100 tufts per sq inch

COLORS:

Sand Gold, Golden Wheat, Tassel Gold, Firethorne, Sash Red, Tropic Blue, Spring Meadow, Beret Green, Bronze Olive, Navy, Turquoise, Avocado

St. Mark's and Florian primary backing: DuPont Typar -secondary backing: 40 oz HI-D foam rubber or 9 oz jute

Gown and Accessories: Davison's, Atlanta



OTHER UNIVERSAL STARS

made on Universal's 5/64" tufting machines BONANZA: 100% continuous filament nylon LUCKY STRIKE: printed variation of Bonanza DICKSIE: 100% Herculon® polypropylene HIGH CHAPARRAL II: 100% continuous

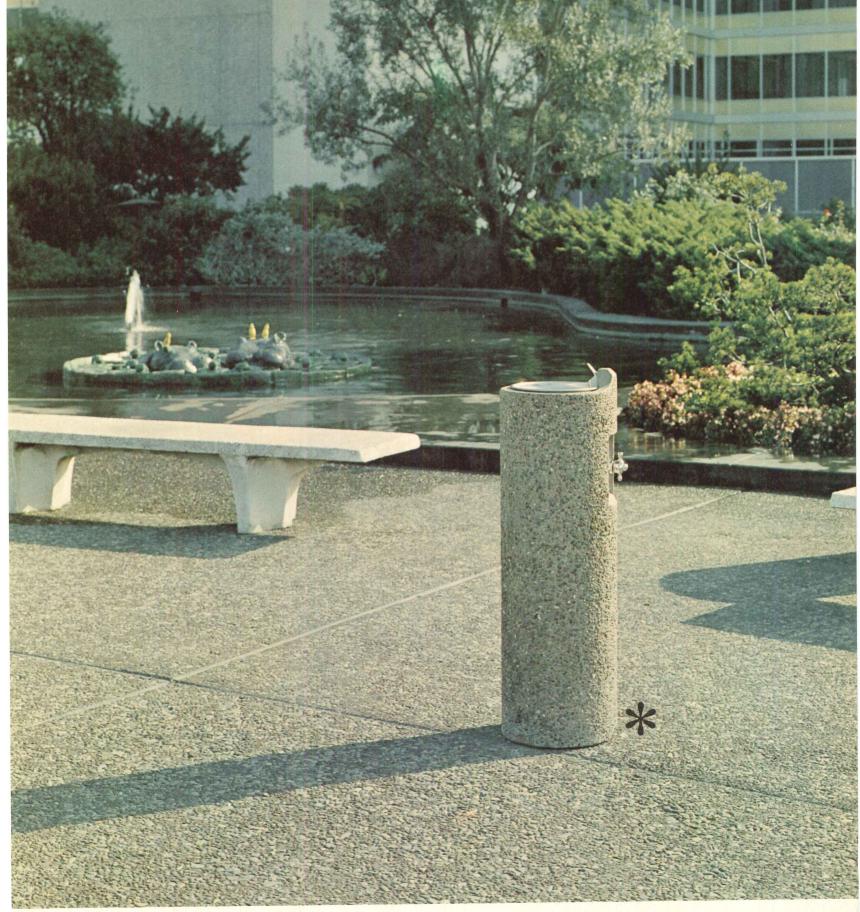
filament nylon VANGUARD: solution-dyed Vectra® olefin

MAIL THIS COUPON FOR UNIVERSAL SAMPLES

	_	orian □ St. Ma za □ Vanguaro		ksie	
		☐ Lucky Strike	_		П
Name	 	_			
Firm Name_					
City		State	7	Zip	



ELLIJAY, GEORGIA 30540, PHONE: 404/635-2332



* Of course it's a Haws drinking fountain

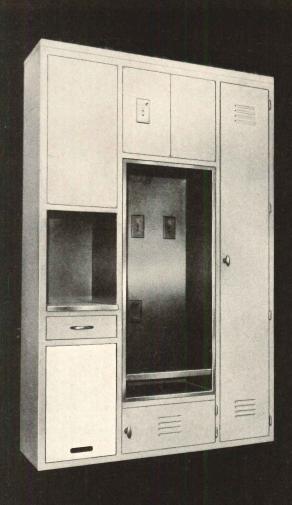
...a beautiful drinking fountain shouldn't be too obvious. Agreed? Carefully-sculpted to enhance your ideas...clad in the native splendor of cast stone (five colors, two finishes). The Haws Model 30 outdoor drinking fountain stands exquisitely in harmony with its setting... any setting. A fountain? It could almost pass for a work of sculpture. Yet this sly harmonizer is incomparably rugged—a fountain for all seasons, kid-proof,

weather-proof, freeze-proof! Write Haws Drinking Faucet Co., 1441 Fourth St., Berkeley, Calif. 94710.

The drinking fountain that looks better than a drinking fountain—Haws Model 30 in vivid stone.



DRINKING FOUNTAINS



Custom-built AVM Intensive Care Unit, equipped for electronic monitoring keeps patients under constant surveillance

Humanity, Our Client

...yours and ours

Human problems come into sharpest focus in hospitals. The concerned architect knows this and does what he can to relieve them. For one thing, he provides hospital casework that causes no problems of its own.

Intensive Care casework, for example, serves perfectly when it has been custom-built for

the type and size of the hospital . . . type of patients to be served . . . and extent of surgical and post-operative treatments required.

AVM JAMESTOWN INTENSIVE CARE UNITS MAY BE ORDERED TO YOUR EXACT SPECIFICATIONS.

JAMESTOWN PRODUCTS DIVISION

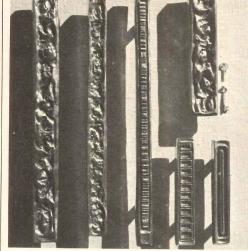


(Formerly Jamestown Metal Products, Inc.)

JAMESTOWN, NEW YORK 14701



continued from page 224



HANDCRAFTED DOOR PULLS / A group of original designs by sculptor Joy Verner is cast in bronze-brass or aluminum and finished with a hand-rubbed patina or a Granite-Gray duranodic finish. Forms & Surfaces, Santa Barbara, Calif.

Circle 315 on inquiry card



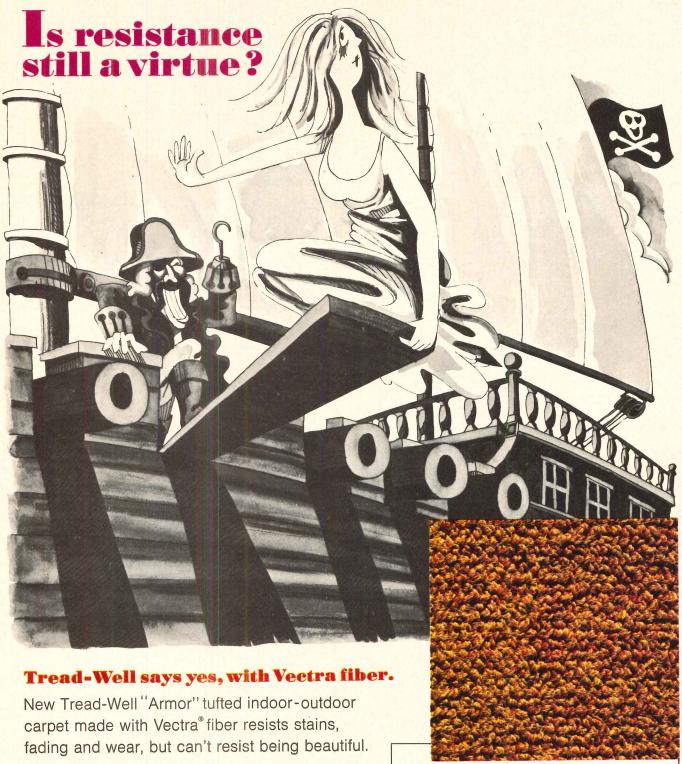
EXECUTIVE GROUPING / This grouping of sofa, chair and coffee table can create a relaxing nook in an executive's office. The sofa, 90 inches long, and the chairs are available in a variety of coverings. The table is "sturdy enough to sit on" and is available with either walnut or mirror-chrome legs. Myrtle Desk Company, High Point, N.C.

Circle 316 on inquiry card



STUDENT CENTER CARPET / The University of Montana, Missoula, chose Hightstown knitted acrylic carpet for the student dining room (and several other areas) in the new University Center Building. The selection was based on the company's Traffic Engineering concept, by which carpet grade and style are chosen for specific areas based on anticipated traffic conditions. Kentile Floors, Brooklyn, N.Y.

Circle 317 on inquiry card more products on page 252



It's no secret that for maximum durability, indoor-outdoor carpet is hard to beat. Now from Tread-Well comes a whole new dimension in indoor-outdoor carpet. Beauty. The name is Armor...a fine gauge tufted carpet made with spun yarns of 100% Vectra olefin fiber. Armor...the closest thing yet to the luxury of Nature's own fiber...yet so stain, fade and abrasion resistant you can measure the difference in fewer commercial cleanings, lower maintenance costs.

Armor...an indoor-outdoor carpet in the truest sense. But once you see how lush and natural it looks indoors, you may not have the heart to put it outside.

SPECIFICATIONS
Pile of 100% solution dyed
Vectra olefin fiber
1/10 Gauge
Pile wt.—28 oz. per yd.
Pile ht.—1/8"
Stitches per inch—8
Primary Backing
100% polypropylene

Secondary Backings (wt. per sq. yd.) 9 oz. jute 38 oz. high density rubber

Tread-Well Carpets, Inc. / P.O. E Please send me samples and i carpet.	8ox 825 / Dalton, Georgia 30720 nformation on Tread-Well "Armor"
NAME	
COMPANY	
ADDRESS	
CITY	
STATE	ZIP

Vectra® olefin fiber is manufactured by Enjay Fibers and Laminates Company, Odenton, Maryland, a division of Enjay Chemical Company. Odenton: (301) WO 9-9000. New York: 350 Fifth Avenue, (212) LO 3-0720. Charlotte: One Charlottetown Center, (704) 333-0761. Enjay makes fiber, not carpet. Vectra...the fiber that believes resistance is still a virtue.

For more data, circle 102 on inquiry card

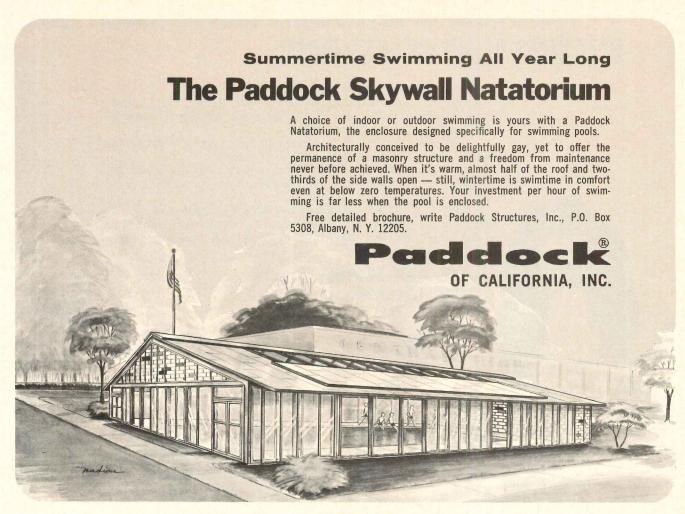
This new fluorescent is bent on saving space.

General Electric's Mod-U-Line* fluorescent is more compact and flexible. If you don't need it today. you'll need it tomorrow.



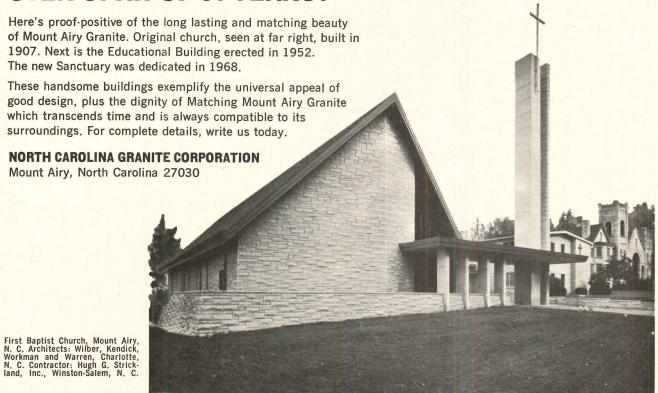
YOUR PEOPLE WILL MAKE JUST AS MUCH NOISE BUT THEY'LL HEAR LESS OF IT.





For more data, circle 29 on inquiry card

CHURCH USES MATCHING MOUNT AIRY GRANITE OVER SPAN OF 61 YEARS!



For more data, circle 105 on inquiry card



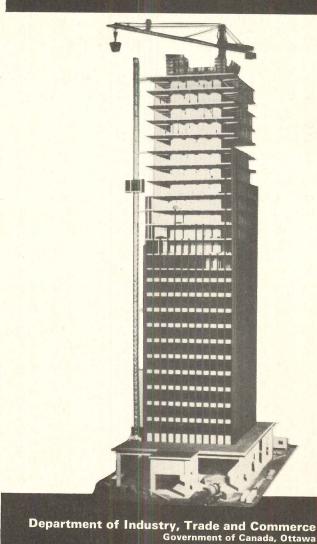


For more data, circle 107 on inquiry card

On the rise

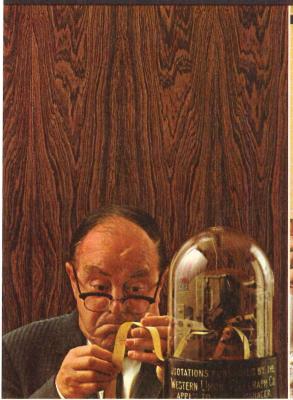
At the first joint convention and show of the American Institute of Architects and the Royal Architectural Institute of Canada the buoyancy of the construction industry on both sides of the border will be clearly evident.

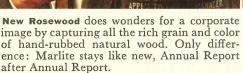
Canadians are pleased to participate in this important event and eleven leading Canadian companies will be exhibiting. In addition, an 8foot, 25 storey model will be the feature of the Canadian federal Department of Industry, Trade and Commerce stand. This will illustrate the various objectives of the BEAM* Program, designed to increase efficiency and productivity in the manufacture and assembly of *Building Equipment, Accessories and Materials. Be sure to visit the Canadian display in the upper exhibit hall, Palmer House, Chicago, June 22-29. See how Canadian suppliers are meeting architectural demands for beautiful materials, sophisticated design.



For more data, circle 175 on inquiry card

How Marlite paneling gets involved in everybody else's business.



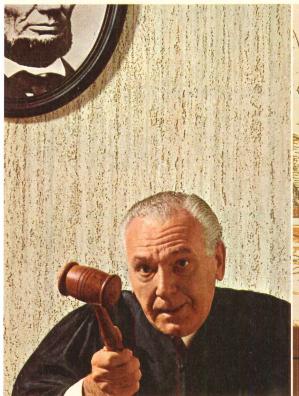




New American Tile is the answer where clean walls are the question. All the beauty of ceramic tile, but none of the problems of grouting. And like all Marlite paneling, this wall wipes clean with a damp cloth.



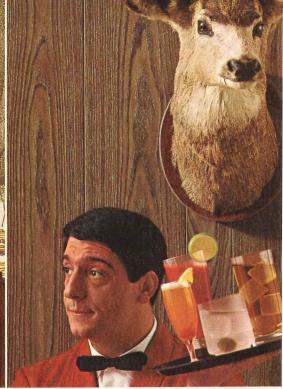
New Antique White Tapestry has texture you can see and feel—down to the most delicate thread. But Marlite texture can't peel off. It's deep-embossed in the panel for a lifetime of wash-and-wear beauty.



New Lombardy Travertine has been accused of looking like costly Italian limestone. That's the idea exactly. So if your customer wants magnificent walls without paying a heavy penalty, make a case for this Marlite paneling.



New Marlite Mural, entitled "Flemish Harbor," is crafted in deep brown and gold on a white background. Use this panel when you want pictorial effects in a hurry. (Marlite goes up fast without interrupting business.)



New Textured Oak gives you everything the real wood has except acorns. Authentic texture. Distinctive grain. Plus a rugged plastic finish that resists heat, moisture, stains and dents. A great background for any business.

See Marlite's new line of prefinished hardboard paneling (including new Fire-Test Panels) in Sweet's File or write Marlite Division of Masonite Corporation, Dept. 605, Dover, Ohio. 44622.



Don't plan obsolescence! Bring your file up to date with

RITE-HITE'S **NEW DOCK DESIGN** CATALOG



This just-published 8-page brochure provides valuable assistance in the layout of efficient shipping facilities. Includes detailed information on dock height, driveway approach, building protection, drainage, door openings, truck-trailer lengths. Also contains complete specifications and operating data on RITE-HITE Dock Levelers.

Complete and return the coupon for your FREE copy of this valuable time-saving brochure.





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Please send me R	ite-Hite Bulletin HLB-68-2
Name	
Address	
City	
State	Zip

For more data, circle 109 on inquiry card

continued from page 244

VINYL WALLCOVERING / Exceptional depth of embossing and a comprehensive range of colors and color effects characterize Hercules, a new pattern in the Genon contract line. To achieve the coarse fiber, open-weave simulation without excessive weight, Hercules is made of an expanded vinyl. The Genon line is reportedly engineered to endure the heaviest institutional and commercial traffic and yet to satisfy the most diversified decor requirements. The General Tire & Rubber Company, New York City.

Circle 318 on inquiry card



REFRESHMENT CENTER / The ODP3RH water cooler provides, per hour, three gallons of 50 deg cold water and 45 six-ounce cups of 180 deg F hot water for instant hot drinks. In addition, there is a 1.2 cu ft refrigerated compartment. Ebco Manufacturing Company, Columbus, Ohio.

Circle 319 on inquiry card



STACKING CHAIR / A stacking chair with tablet arm is reported ideal for mass seating arrangements where note-taking is desired. The stacker has a suspended sling seat and curved back of polypropylene plastic that flexes under weight.

Steelcase, Grand Rapids, Mich.

> Circle 320 on inquiry card more products on page 268

Industrial Project?

Specify Automatic Door Operators by Air-Lec

The pneumatic door operator above is on a dynamic fire door at Honeywell - one of over 10,000 modern U.S. plants that realize Air-Lec door automation pays its own way through improved material flow and heating or air conditioning savings.

Don't let the compact, eye-pleasing designs fool you . . . Air-Lec door operators have offered the SAFEST, fastest operation, longest trouble-free life, and highest quality door operator value since 1921. Easily installs on new or existing doors — including fire doors — for complete, fast door automation. Allows safe manual op-

Basic pneumatic and electrical models for most sliding, swinging, folding, bi-parting or overhead doors.







SWING TYPE





OVERHEAD

Send today for your FREE Door Automation Planning Kit and arrange for a demonstration.

Listed in SWEET'S ARCHITECTURAL, PLANT ENGINEERING, and INDUS-TRIAL CONSTRUCTION FILES.

-AIR-LEC Industries, Inc.

Dept. B, 3300 Commercial Ave. Madison, Wisconsin 53714



"MR. AIR-LEC" . . . YOUR FULL-TIME **DOORMAN**

For more data, circle 110 on inquiry card



1869-1969
Speakman Quality
Spans a Century

All the brass on this blueprint is TOP BRASS Beautifully by

SPEAKMAN

Specify value-rated brass—top brass. Specify Speakman. It costs less really than you think. If you doubt it, get an estimate from us on your next project.

For value, after all, is not just cost, but performance in relation to cost. And dollar for dollar, Speakman brass consistently outperforms other lines of admittedly good brass. This is what we mean by *value-rated*. It's a planned superiority built into every item in Speakman's wide spectrum of home, plant and institutional products.

An excellent value-rated example is our new single control COLORTEMP line, for shower, bath, lavatory and kitchen, that uses color for water temperature selection. Unquestioned dependability has caused

COLORTEMP to be the first in acceptance among those who have been cautious in specifying single control valves for their projects.

The achievement comes primarily from Speakman's patented cartridge that provides trouble-free performance far beyond that of ordinary single control valves. Maintenance costs are extremely low. The cartridge houses the *only* working and wearable parts found in COLORTEMP valves. Interchangeable in all models,

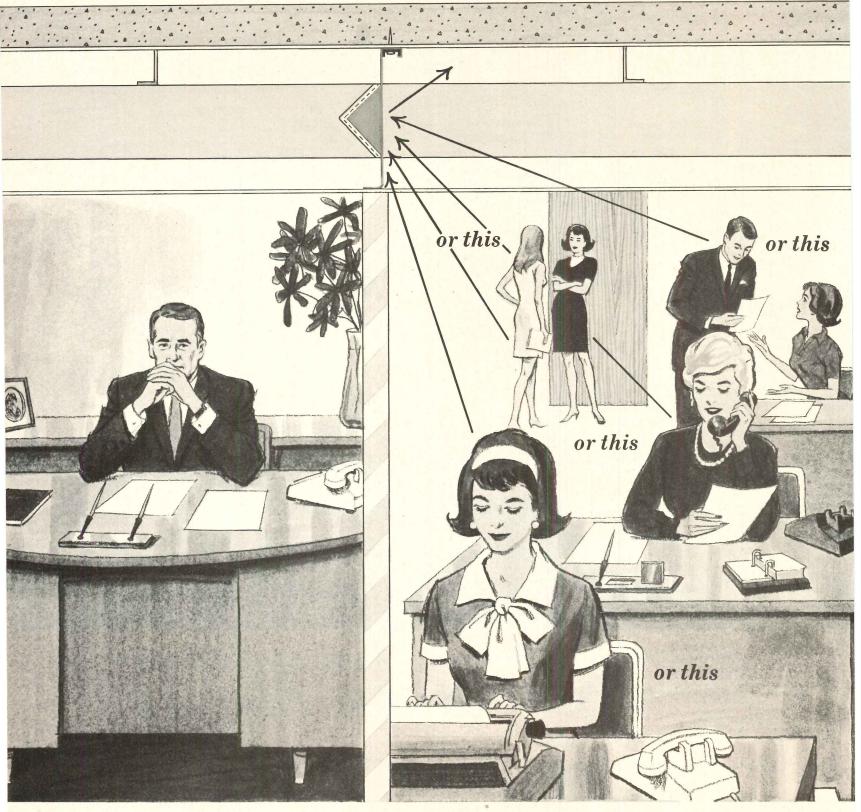
the cartridge can be replaced in minutes. Specify top brass—beautifully by SPEAKMAN.

SPEAKMAN[®]

brass—beautifully for the home, the plant
by SPEAKMAN and the institution



Now don't hear this!



Soundproof plenums with ACOUSTILEAD®

Most of today's office walls are all right, as far as they go. But they don't go far enough. Because they reach only from the floor to a hung ceiling, they allow sound waves to pass through the plenum areas above partitions and to travel from one office to the next.

But hang an Acoustilead plenum sound barrier from the slab above to the top of a wall or partition and you block noise effectively. Acoustilead also ensures the STC values of sound-rated partitions.

Where dry walls are extended to the floor slab above, sound leakage around ducts, pipes and wiring makes them ineffective. These leaks can be stopped by crimping Acoustilead around the obstacles to create a sound-tight seal.

Acoustilead is sheet lead 1/4" thin. It has excellent noise-reduction qualities and can be installed easily and inexpensively. Weighing only one pound per square foot, it can be cut with scissors or knife and fits tightly around ducts and vents. Acoustilead comes in handy 4' x 25' rolls.

For information on Acoustilead, write to the Sound Attenuation Dept. of Asarco.

Federated Metals Division

AMERICAN SMELTING AND REFINING COMPANY
120 BROADWAY, NEW YORK, N.Y. 10005

ASARCO

OVEK 100 AND THIS EPOXY COATING IS STILL IN ITS PRI (100 HIGH-PRESSURE CHEMICAL CLEANINGS AND STERILIZATIONS, THAT IS) Shell Epon® Resin gave wall coatings in the research animal quarters at The Wm. S. Merrell Company, Div. of Richardson-Merrell Inc., Cincinnati, Ohio, a smooth, attractive look that has lasted five years. Chemically cleaned under high-pressure spray every two weeks, the walls still look fine. Porter Paint Co., Louisville, Kentucky, formulated and supplied the coating. Long life plus easy maintenance usually makes Epon Resin coatings more economical on a cost/year basis than other paint systems. That's why these coatings now protect millions of square feet of interior concrete and concreteblock walls in schools, stores, offices and hospitals. They're also tough enough for chemical and food plants, laboratories, breweries, dairies and animal quarters. in virtually any corrosive atmosphere. Write us on your letterhead for the most wall coating protection for your money. A supplier of coatings based on Shell Epon Resin will contact you. Shell Chemical Company, Plastics & Resins Div., 113 W. 52nd St., New York, N.Y. 10019.

For more data, circle 113 on inquiry card

SLAM? NO.

A door closer you can recommend without getting the door slammed on you.

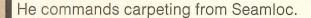
When you recommend Yale* #50C series you're talking about a door closer that's slim enough to fit today's modern designs, and designed with no visible mounting screws to detract from its modern look.

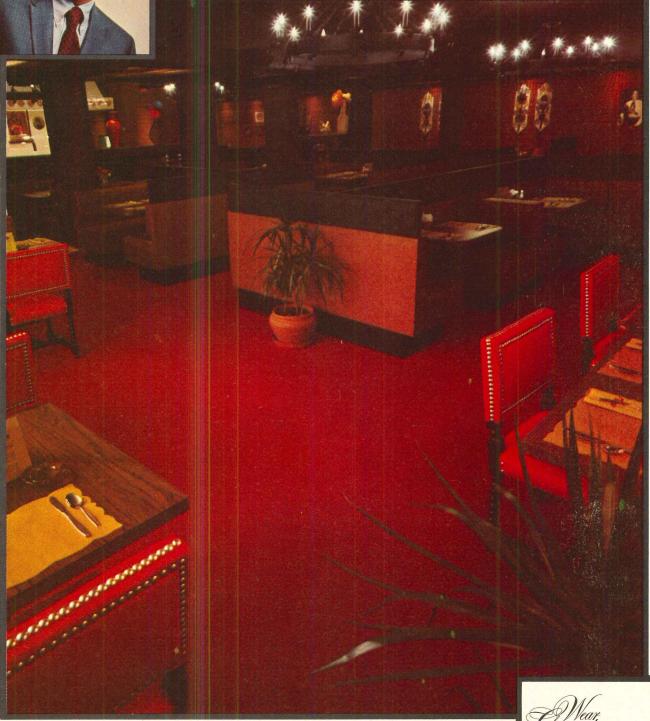
And when you say "#50C door closer" you're also saying "no slam." The full rack and pinion mechanism and continuous checking action make certain of that. So mention our name. It opens doors. And closes them, too. For more information, contact your Yale Representative.

THE FINEST NAME IN LOCKS AND HARDWARE DIVISION, RYE, N. Y. 10580



The Commander.





His name: Larry Burns of Custom Contract Interiors, Inc., Dallas, Texas. His assignment: choosing a special carpet for the interior of Trini's in Dallas. His choice: carpeting of A.C.E.® (Allied Chemical Engineered) nylon from Seamloc Loma-Loom. His pattern: Nylstone, a small stone effect, in crimson red and persimmon with high dura-

bility and low maintenance; it blends in perfectly with the Mexican motif. Allied Chemical backs carpeting carrying its A.C.É. label with a solid 3-year guarantee. Become a Commander. Write Allied Chemical Corporation, Fibers Division, One Times Square, New York, N.Y. 10036.

For more data, circle 115 on inquiry card

motiva



Motiva solves space problems ordinary office furniture creates. Imaginative innovations promise efficiency at all office levels. Modular filing innovations give multiple combinations

for letter and legal sizes—and all standard card sizes. Motiva has been designed for an effective, functional flow of general office or data processing programs. Motiva will complement your imagination. For full information...



A Subsidiary of USM Oil Company, 625 Adams Street, Kansas City, Kansas 66105, 913-621-6700

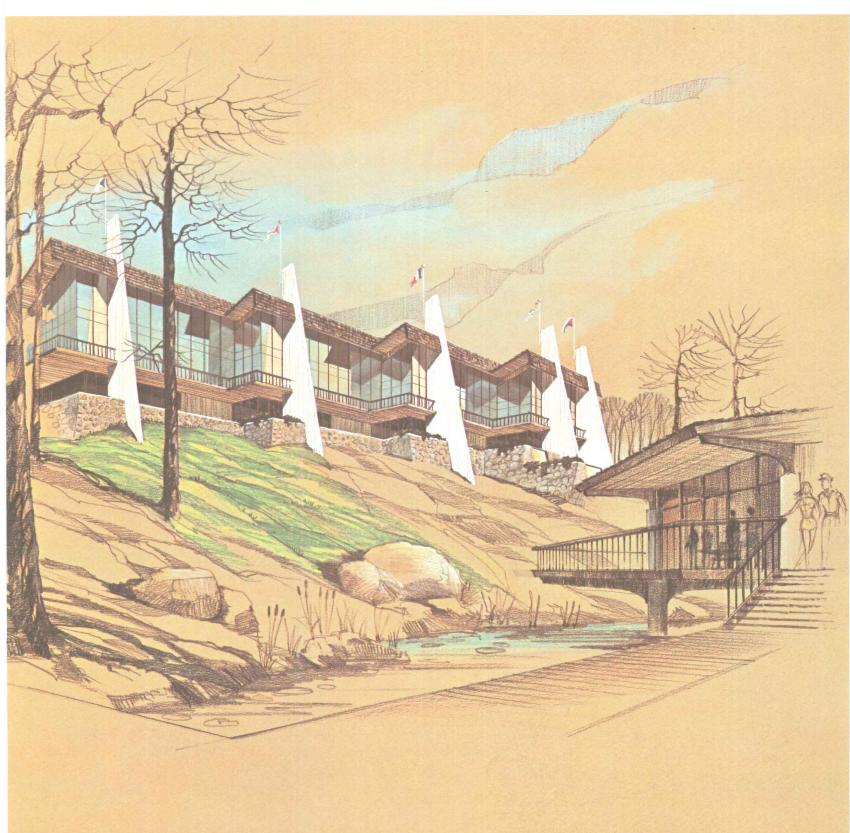
Showrooms in New York/Kansas City/Dallas/Los Angeles/San Francisco

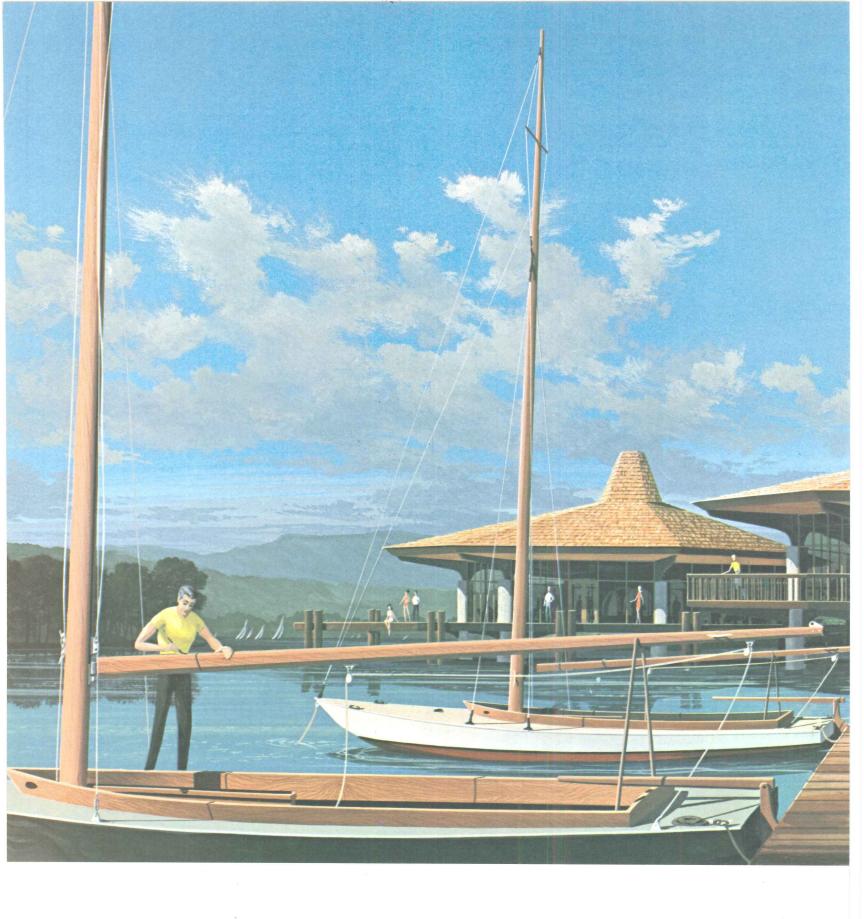
Harold R. Roe, A.I.A., of Howard Associates, specifies

"OUTER SPACE" GLASS FOR RECREATION COMPLEX

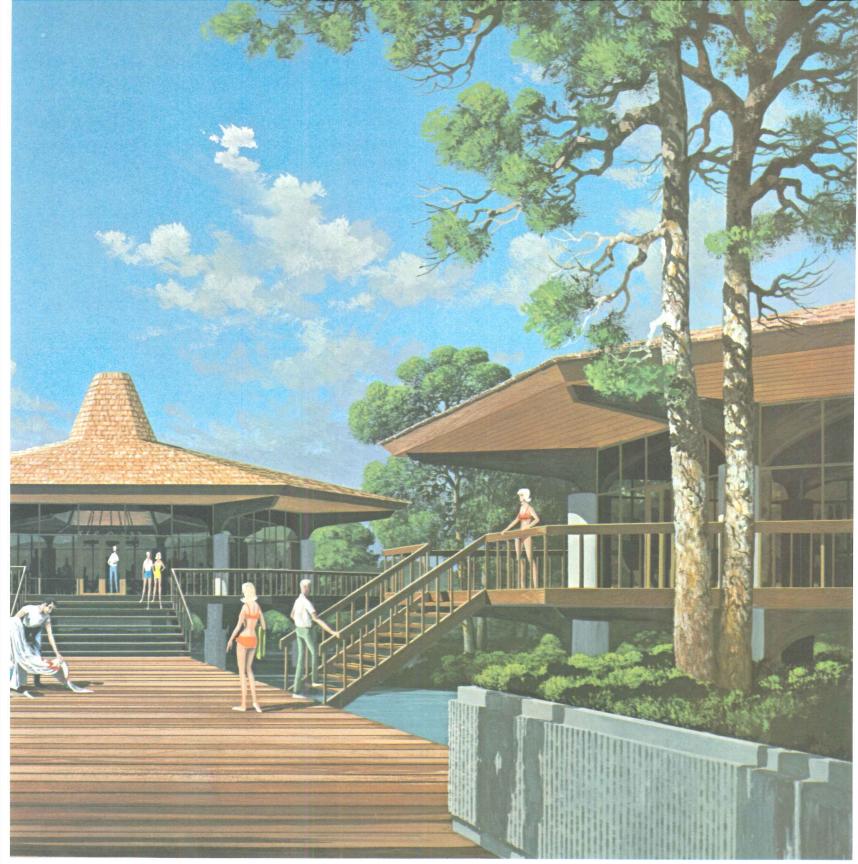
Proposed location: a water resort area in Michigan.

Problem: (1) design buildings that give vacationers a complete feeling of freedom, (2) protect them from reflected glare from the water, (3) provide economical heating and air conditioning.





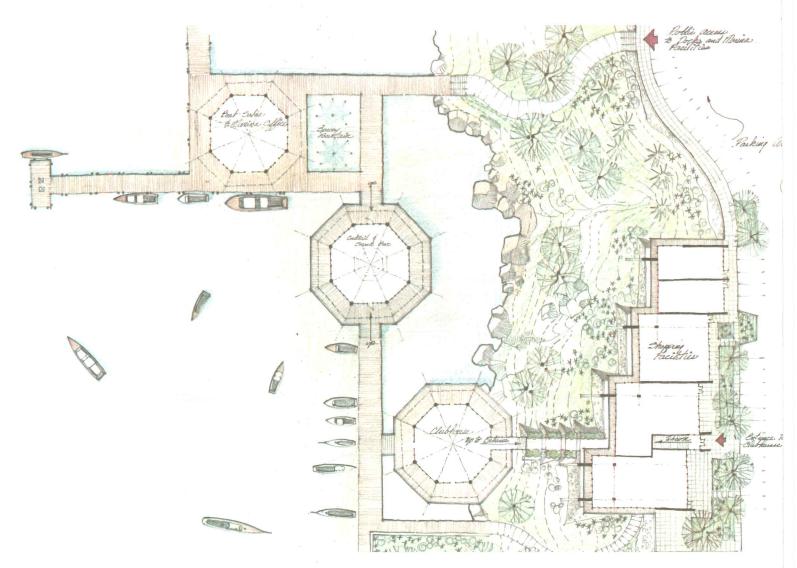
On a hill overlooking the lake is a public shopping facility. For glazing this building, the architect would specify Thermopane® insulating glass with Vari-Tran^(TM) chromium alloy on the inside surface of the outboard light. Vari-Tran is the metallic coating applied to the glass in a vacuum equivalent to that found by astronauts 125 miles straight up. It controls transmission of light and heat to almost any extent you want to reduce glare and make air conditioning more efficient.



Renderings by Howard Associates, Architectural Illustrators, Sylvania, Ohio.

Mr. Roe has designed three octagon-shaped structures—a boat sales and marina office, a cocktail lounge and snack bar, a club house. Each affords 360° view of the scenery and activity surrounding it. For glazing, the architect proposes Thermopane fabricated with Parallel-O-Bronze. This hi-performance unit controls reflected glare from the water, reduces solar heat gain to keep interiors more comfortable, and helps air-conditioning equipment function more economically.

L-O-F makes a particular kind of glass for every purpose in building design. Refer to Sweet's Architectural File. Or call your L-O-F Glass Distributor or Dealer listed under "Glass" in the Yellow Pages. Libbey-Owens-Ford Company, 811 Madison Avenue, Toledo, Ohio 43624.



Polished Plate Glass Parallel-O-Plate®, ¼" Parallel-O-Grey®, ¼", ¼" Parallel-O-Bronze®, ¼"

HEAVY-DUTY PLATE GLASS Parallel-O-Plate®, ¾" to ¾" Parallel-O-Grey®, ¾", ½" Parallel-O-Bronze®, ¾", ½"

LAMINATED SAFETY PLATE GLASS with Vari-TranTM Cr Coating

HEAT ABSORBING FLOAT, 1/4"

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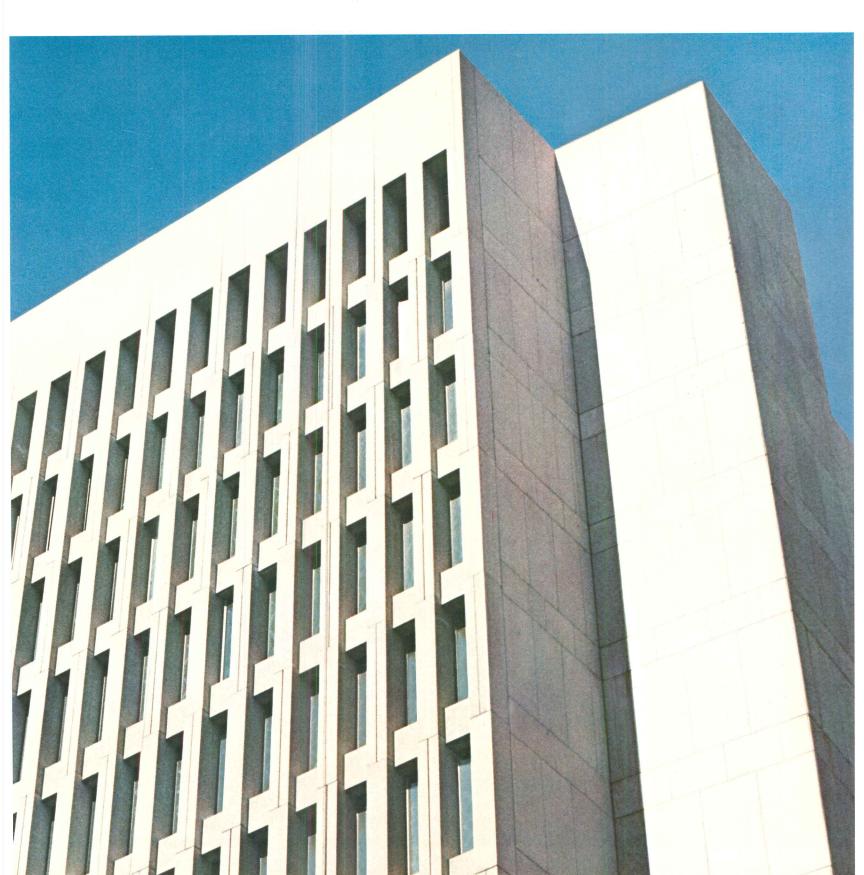
Fordham University, The Leon Lowenstein Center at Lincoln Center, New York City. Here are 1,800 window-wall units and end-wall panels, all the same uniform shade. They were cast with a local New England gravel aggregate and ATLAS White Cement. The elements have exposed aggregate finish. The white precast in this new classroom building will be uniform for years to come because ATLAS White Cement has uniform physical prop-

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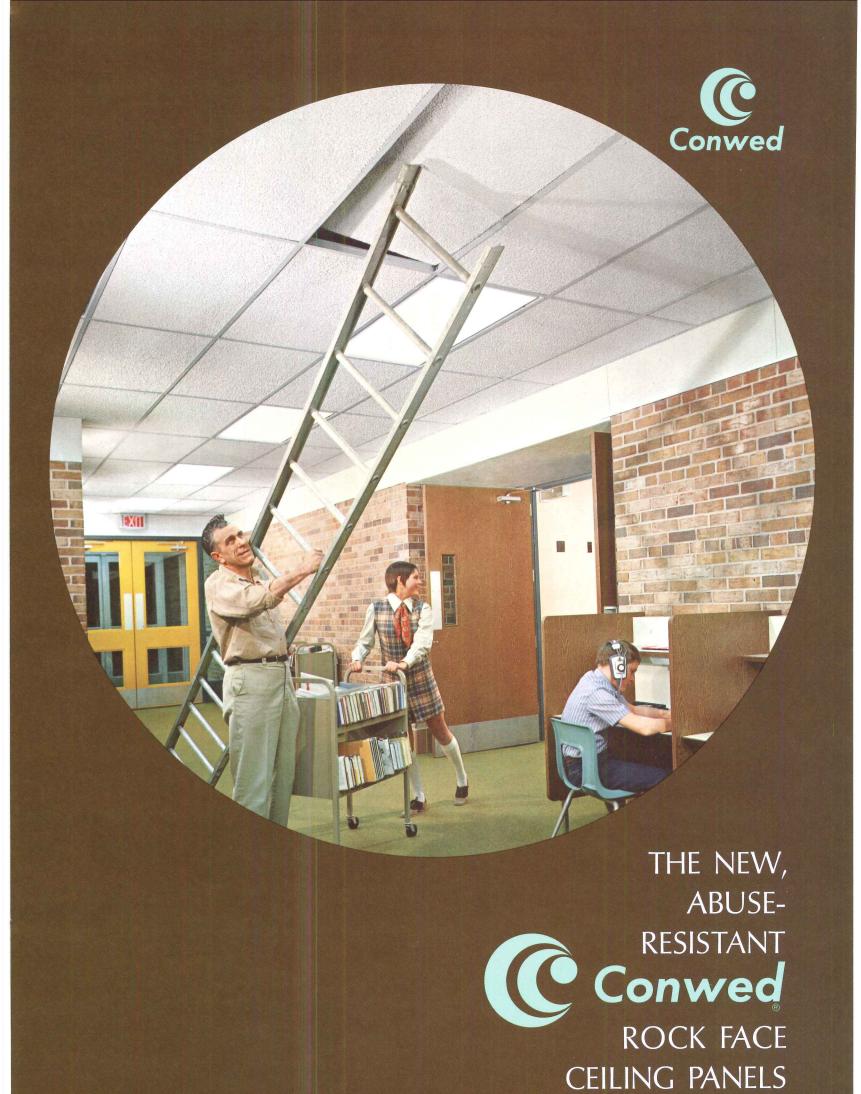
riers above the hung ceiling for the entire area. The sheet lead is only 1/64'' thick and weighs one pound per square foot; but it stops noise more effectively than other thicker, more difficult to manage materials.

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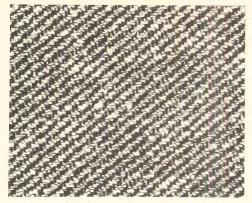
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continued from page 252



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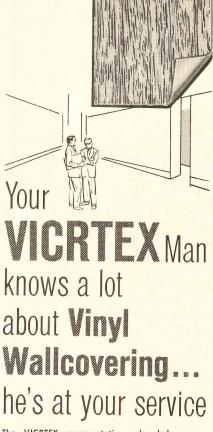
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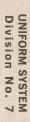
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Butler County Community Junior College El Dorado, Kansas

Architects: Schaefer-Schirmer & Eflin

Roof: Designer Early American by Ludowici-Celadon Co.

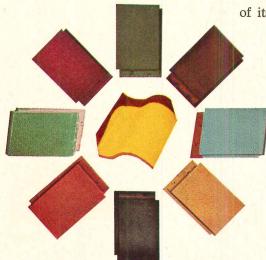
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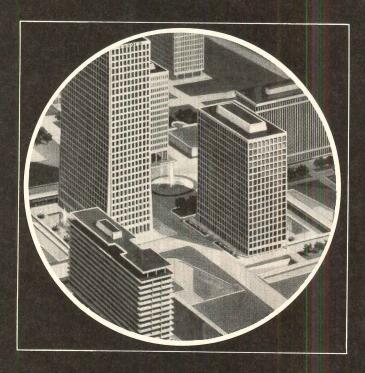
steel for home and commercial building. Write: Keene Corporation, Metal Construction Products Division, Penn Metal Operation, Parkersburg, West Virginia.



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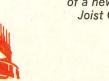
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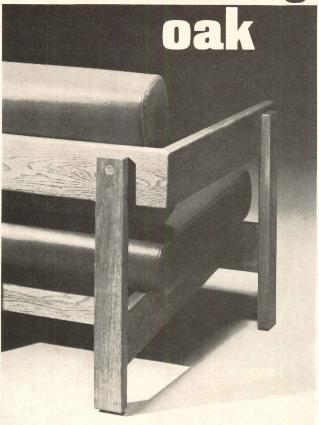


STEEL COMPANY



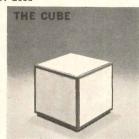
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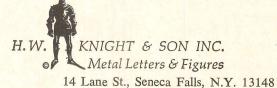
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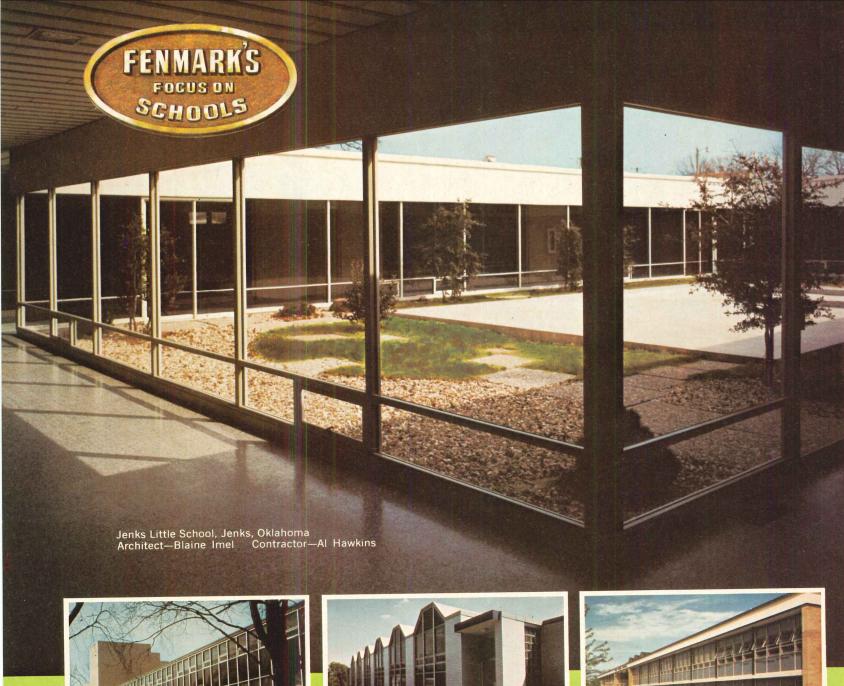
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North Elementary School, Waukegan, Illinois Architect—Swanson & Ladehoff



St. Christines—Industry, Pa. Architect—Kenneth Roos



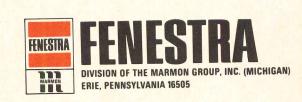
Fort Crook School, Omaha, Nebraska Architect—Martin, Money and Assoc. Contractor—Butler Construction Co.

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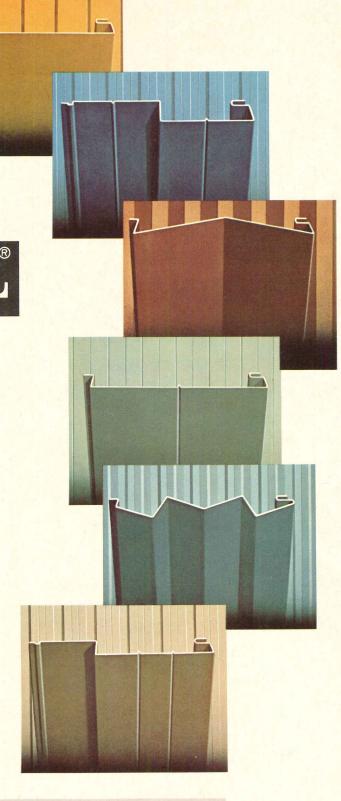
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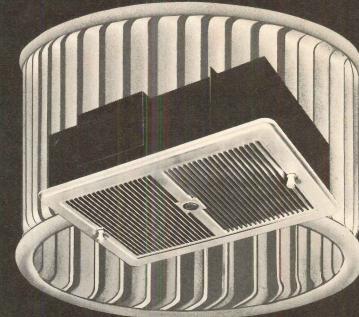


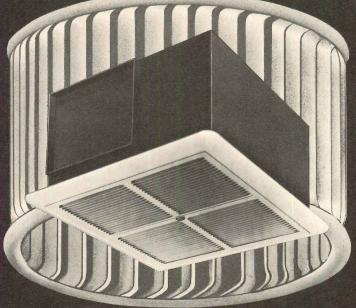
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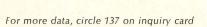
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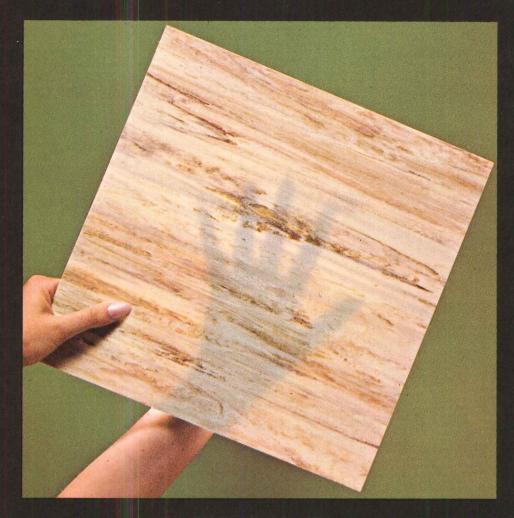
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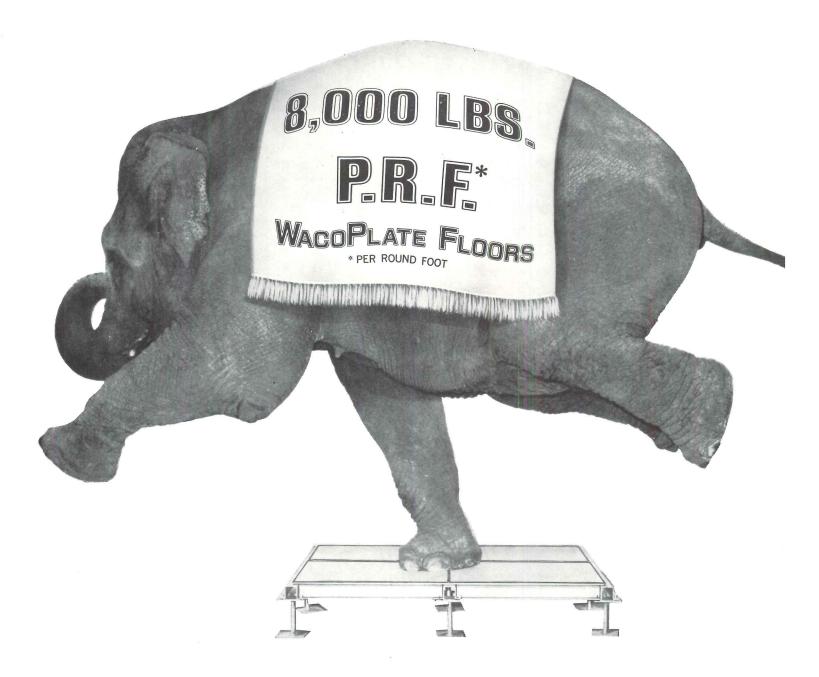
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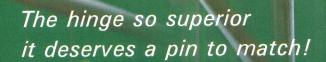
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Printed in U.S.A.

a thing of beauty is a joy...

PL-F Acrylic Standard Frameless will go on looking and performing like the cool, calculated beauty that it is, indefinitely. Because it is plaskolite.

Many years from now PL-F Acrylic will have lost none of its efficiency and retained all of its glare reducing power and uniform distribution. Structural integrity and beauty will not have changed in any way.

plaskolite frameless lenses are made to please and perform for a long, long time. In terms of esthetics, performance and dollars, let us show you why PL-F Acrylic Standard Frameless should be specified now.

PL-F Acrylic Standard Frameless

Send for specification/design data today.

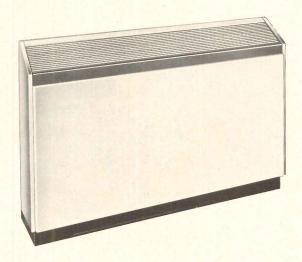
plaskolite,Inc.

1770 Joyce Avenue, Columbus, Ohio 43219.

For more data, circle 142 on inquiry card

Meet the new Nesbitt Modular Roommate

See how it provides individual comfort for buildings with modular spaces.

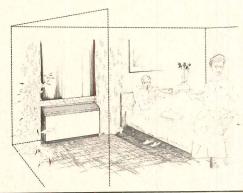


The Modular Roommate is a handsome, peacefully quiet, year-round air-conditioning unit designed to match the requirements of spaces ranging from 100 to 700 square feet—modular spaces such as found in hospitals, nursing homes, motels, dormitories and offices. It provides individual comfort to the occupants of these spaces even during those seasons when the occupant of one space may demand heating while his neighbor desires cooling. It provides lower operating costs for the owner because each unit in the system can be shut down when the space is unoccupied.

The Nesbitt Modular Roommate system lowers first cost, too, because of the high percentage of factory-installed components which take advantage of mechanization and testing facilities and minimize on-site field labor. In addition, of course, the modular system eliminates chillers, cooling towers, fan rooms and ducting, etc.

Quiet by design through special insulation, a compressor discharge muffler and an exclusive low-noise compressor result in a new level of noise control.

The Modular Roommate is offered in five capacities from 7,300 to 17,800 btu/h—with either electric, hot water or steam as choices for heating. Unit cabinets are available with slope top or flat top—floor or wall mounted, with either high or low air intake. A wide selection of controls allows you to design your system to meet any special requirements. And if you want to delay full year-round air conditioning, you can do so easily without major expense.



See how it fits modular patient rooms.

For example, at Parkview Hospital.
Turn page...

See how this total Nesbitt comfort system fits into the new Parkview Hospital.

This five-story, 57,900 square foot, building is the Parkview Hospital in Philadelphia, Pa. It cost \$1,581,000 to construct. Air conditioning, heating and ventilating cost only \$3.47 per square foot. Amazingly economical when you consider some of the problems involved.

Here's how Nesbitt helped the Architect and Engineer solve the comfort conditioning problems so economically. First, Nesbitt had the product mix (modular self-contained units, Rooftop Multizone units, cabinet heaters, unit heaters and finned tube radiation) to ideally meet the various requirements of spaces in the building. Also, the selection of equipment with a high degree of factory-assembled components eliminated much on-site labor.

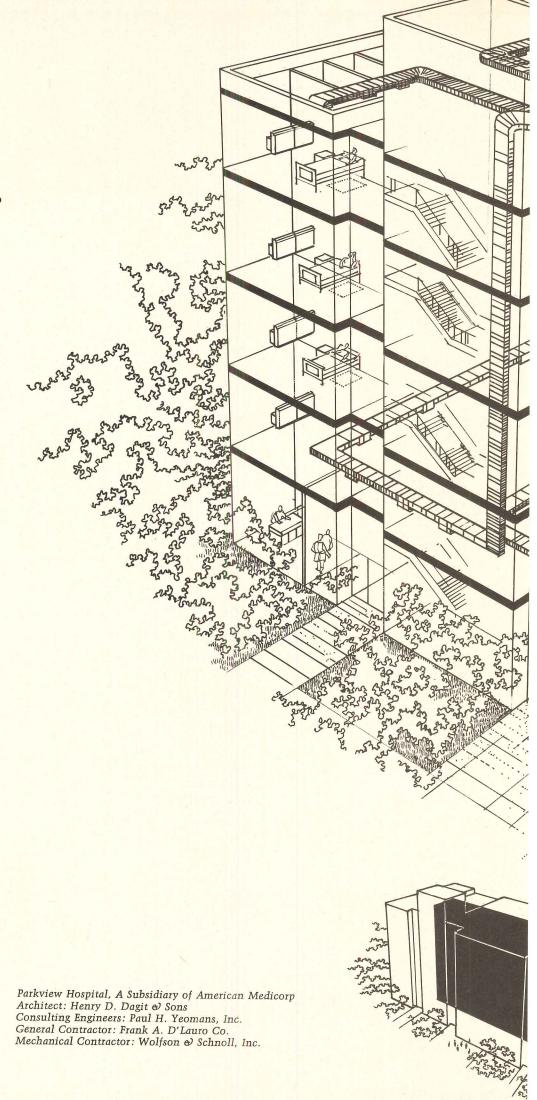
Patients' rooms were located around the perimeter of the building. A modular system was needed that would automatically compensate for the varying exposures as well as the individual needs of the patients. This required a system with the ability to provide simultaneous heating and cooling automatically on demand from each space. A Modular Roommate in each room with its own thermostat provided the ideal answer.

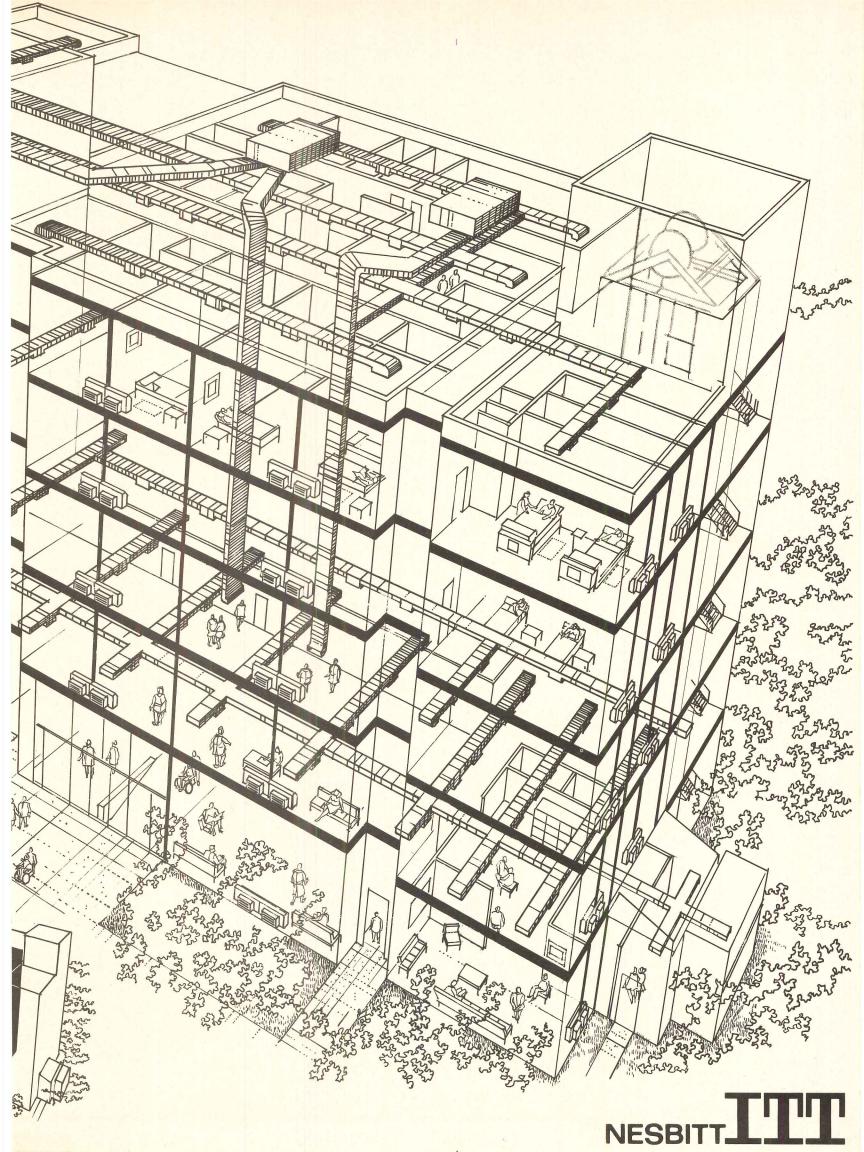
The service core contained a lobby on the first floor, and on each of the upper floors—nurses' stations, utility rooms, treatment rooms and food service facilities.

Twin Nesbitt Rooftop Multizone units were installed to service the five-floor core area. Duct shafts were constructed to run from each roof-mounted unit to each of the five floors. Each of the five floors were treated as separate control zones supplied with conditioned air to meet individual comfort requirements.

The net result was to provide a total system with a high degree of factory-assembled components, which in turn reduced field labor costs and optimized the overall air-conditioning costs. In addition, the system is unique in its ability to meet the individual comfort requirements of the various spaces.

For full details of how the Nesbitt product mix can help you solve some of your problems, write Nesbitt Operation, ITT Environmental Products Division, International Telephone and Telegraph Corporation, Philadelphia, Pa. 19136.





Simple way to get positive roof drainage: The Tapered FOAMGLAS System.

Tapered FOAMGLAS roof insulation automatically slopes a flat deck for positive drainage. The system is simple: the roofer places factory-tapered blocks in sequence and roofs over immediately. No delay or waiting for roof fills to dry. Single-contractor responsibility.

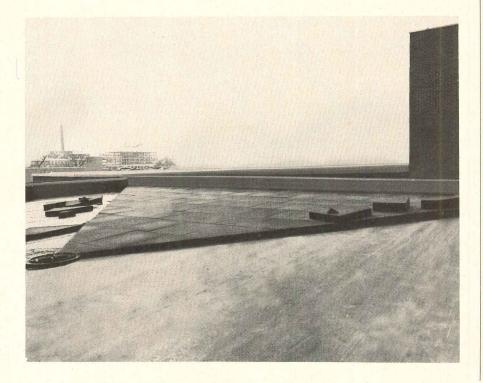
FOAMGLAS is 100% closed-cell glass, so it's completely waterproof and can't absorb vapor from inside the building.

Dimensional stability and high compressive strength make it an excellent base for built-up roofing. And it's the only roof insulation guaranteed for 20 years.

Write for more information and a free sample. Pittsburgh Corning Corporation, Dept. AR-69, One Gateway Center, Pittsburgh, Pa. 15222. In Western Europe, contact Pittsburgh Corning de Belgique, S.A., Brussels, Belgium.

The Insulation People





OFFICE LITERATURE

For more information circle selected item numbers on Reader Service Inquiry Card, pages 321-322

CORRIDOR PANEL / A low-cost corridor panel, particularly suitable for office, school and hospital corridors where ceiling plenums are used for services and storage, is explained in a helpful booklet. Engineered to span as far as eight feet, *Soundspan* is wall hung, with no other suspension required. The panel can be removed readily when access into the plenum is required. Soundlock Corporation, Atlanta.*

Circle 400 on inquiry card

TILE WITH SHAPES / A four-page color brochure announces three new shapes for Terrapiso, onyx and marble precast terrazzo tile. Shown are 11 color combinations • Regal Products, Inc., Anaheim, Calif.

Circle 401 on inquiry card

FURNITURE / Two catalogs present handsome designs for libraries, institutions and offices. The Kill Collection is "designed in the Bauhaus tradition" by Danish architects Kastholm and Fabricius in steel, leather, Fiberglas and hand-woven woolens.
Harvey Probber, Fall River, Mass.

Circle 402 on inquiry card

CLEAN ROOMS / Literature explains the cost and efficiency break-throughs that have led to the use of clean rooms not only in biological, chemical and medical research but also in the manufacture of electronics, pharmaceuticals, aerospace components, data processing accessories: "by anyone involved with miniaturization and micro-miniaturization." Tate Architectural Products, Inc., Jessup, Md.*

Circle 403 on inquiry card

PORTABLE PARTITION / Acousti-Seal 300—covered in a four-page brochure—is a portable wall system that is said to have a wide range of sound retardance for educational, office, hotel, motel, restaurant and club facilities. ■ New Castle Products, Inc., New Castle, Ind.*

Circle 404 on inquiry card

LIGHTING CONTROL SYSTEM / A solid state, fully automatic lighting control system for theater, television and architectural dynamic lighting offers hundreds of presets and controls unlimited dimmers. With the system, described in a six-page folder, a single master button can instantly record all the values of a complete lighting set-up. Different set-ups can be recalled at will in any desired order, and any scene can be merged directly into any other. • Century Lighting, Inc., Clifton, N.J.

Circle 405 on inquiry card

*Additional product information in Sweet's Architectural File

more literature on page 309

Introducing...

FROM THE LEADING PRODUCERS OF CAST IRON SOIL PIPE

THE SIM-PLI-CI-TY LINE OF DRAINS AND CARRIERS - A NEW AND COMPLETELY MODERN ENGINEERED SELEC-TION - WAS DESIGNED FROM THE BLUEPRINT TO THE FINISHED PRODUCT TO PROVIDE A SIMPLE, FUNC-TIONAL SOLUTION TO THE PROBLEMS OF THE MECHANICAL CONTRACTOR. AFTER FIVE YEARS OF THOROUGH TESTING IN THOUSANDS OF INSTALLATIONS THROUGHOUT THE UNITED STATES, WE ARE PROUD TO PRESENT TO THE ENGINEER, MECHANICAL CONTRACTOR AND OUR DISTRIBUTORS-THE SIM-PLI-CI-TY LINE OF DRAINS AND CARRIERS.

DRAINS



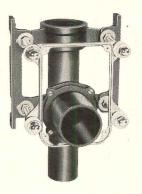
The Simplicity Drain (Illustrated) Features:

- 1. Alignment screws to maintain perfect align-
- 2. Removable, invertible clamping collar for low rough-in and easy access for caulking.
- 3. Designed to save labor cost on installation.
- 4. Integrally cast weep holes to provide secondary drainage.
- 5. Non-corrosive clamping bolts.

Check our complete Line . . .

- FLOOR
- SANITARY FLOOR SINK
- ROOF
- CLEAN OUTS
- SHOWER GREASE INTERCEPTORS
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The Simplicity Carrier (Illustrated) Features:

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- 2. Mechanical coupling.
- 3. Flexibility.
- 4. Designed for dual-tite gaskets or lead and oakum installation.
- 5. Full sanitary sweep at no sacrifice in "close

Check our complete Line . . .

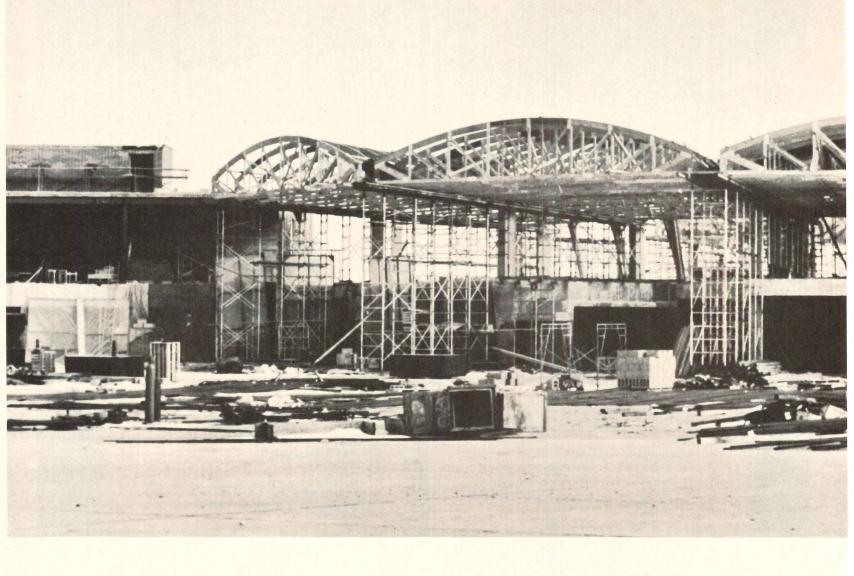
- WATER CLOSET
- LAVATORY

WRITE OR CALL ONE OF OUR DIVISIONS FOR LITERATURE ABOUT THE COMPLETE SIMPLICITY LINES OF DRAINS AND CARRIERS.

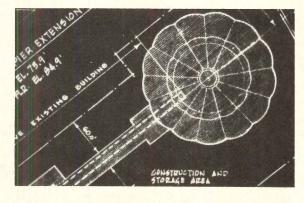
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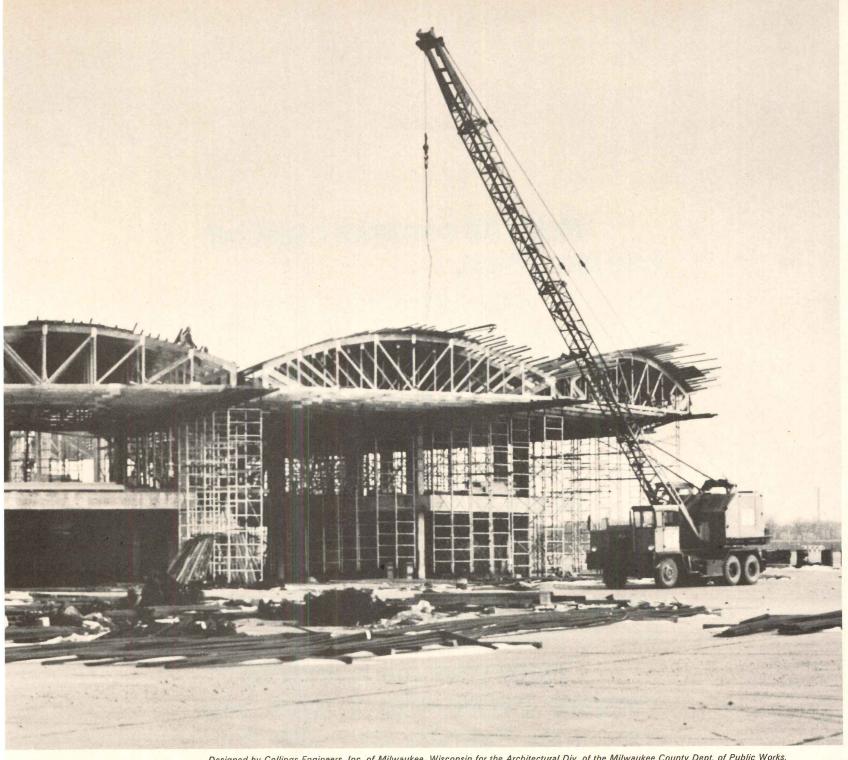
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> DIVISIONS OF THE WOODWARD COMPANY a division of The Mead Corporation



Without Gang-Nail® trusses this job would still be on paper...





Designed by Collings Engineers, Inc. of Milwaukee, Wisconsin for the Architectural Div. of the Milwaukee County Dept. of Public Works. General Contractors, Korndoerfer Construction Company. Gang-Nail Trusses by Custom Components Company of Racine, Wisconsin.

Roof construction on the airport terminal at General Mitchell Field, Milwaukee, began many months sooner because of the ready availability of Gang-Nail Trusses.

Many bids were solicited from companies engaged in conventional shoring methods. Steel was not only expensive but could not be supplied for months, thus postponing all construction for the winter. Only Gang-Nail was able to design and fabricate trusses rapidly with the complex curvatures required for the concrete hyperbolic shell. Pre-engineered

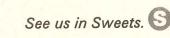
Gang-Nail Trusses proved to be the most economical method of constructing the forms.

The 364 bowstring trusses, only 12 with similar dimensions, were designed by Gang-Nail engineers and verified by computer. They carry a live load of 105 psf on 3 ft. centers and utilize exclusive 14 gauge connector plates developed by Gang-Nail Engineering.

Gang-Nail Trusses are also used in roof and floor systems throughout the world in thousands of installations for buildings of all kinds. For further information contact:



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For more data, circle 148 on inquiry card

Rule: All windows must be one story high.

It's very simple: Just pick out a standard window design, and multiply it by several hundred.

Presto! You've designed a building that avoids all verbal controversy. And any visual excitement.

Well, if that's what you consider architecture, go back to your cookie cutter. We want to talk to men who can send their imaginations soaring. And to those dreamers, we say...

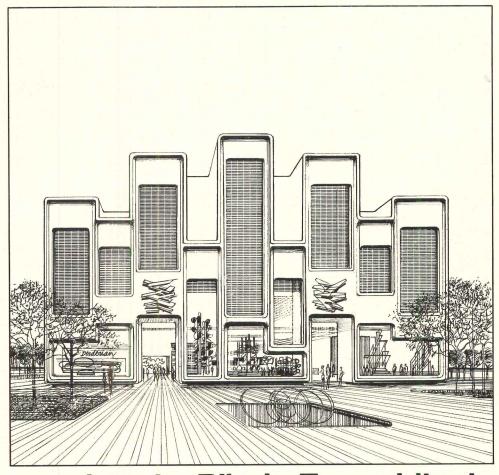
Create your glass-enclosed minarets and sky-high lobbies. We can screen them for you, with the most efficient, light-and-privacy-controlling window covering ever known. And the most beautiful blinds ever seen.

Cascade those blinds, several

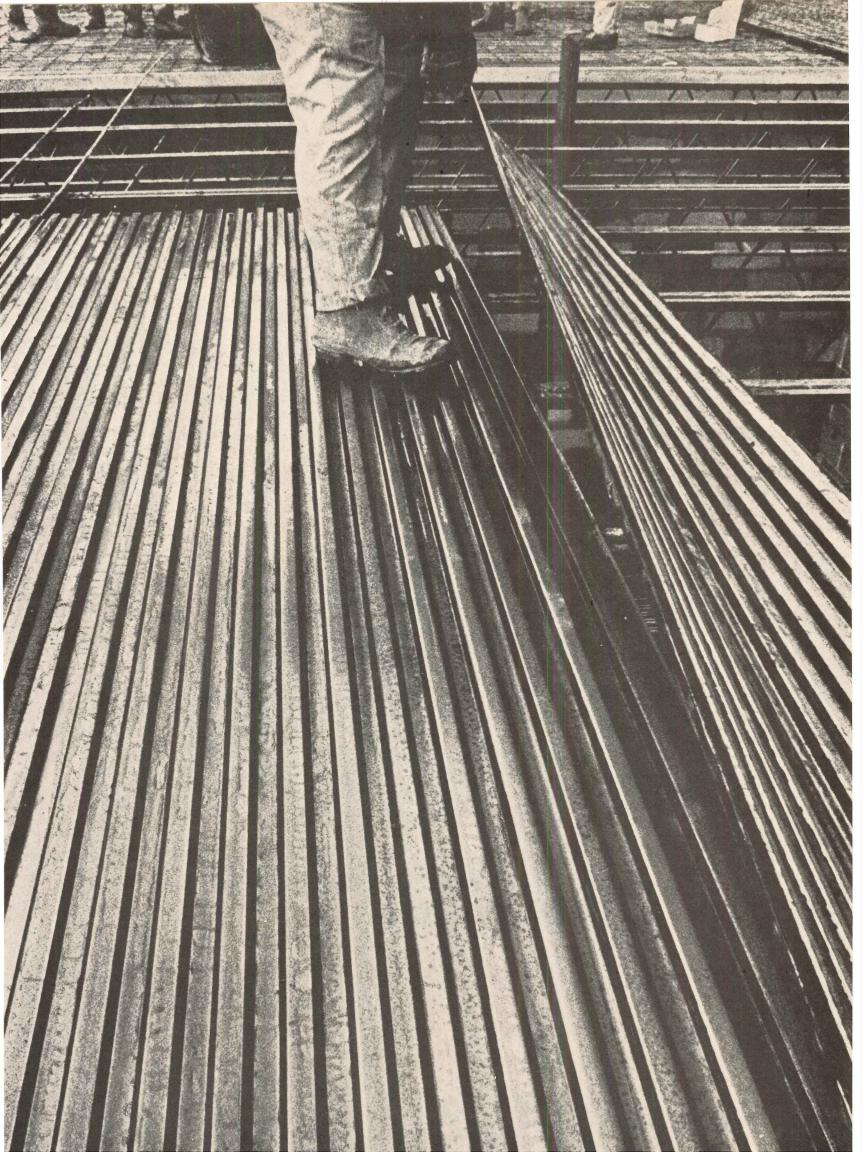
storys at a time if you like. We'll raise them for you when they get too heavy. With motors, if necessary.

Go on. Have your dreams.

We'll help make them come true.



Levolor Blinds. For architects who break the rules.



In the past two years one building company, Multiplex Inc., has put down ½ million square feet of concrete form.

And left it down.

Because the form they used was Tensilform, Wheeling's permanent steel form for concrete floors.

And what's more, their electricians, plumbers and other



tradesmen were able to walk on it before the concrete was poured.

The Nob Hill Apartments in Syracuse, New

York is only one of the projects where Multiplex has used Tensilform. Here's what their VP of purchasing and construction coordinator, Mike Stepanovic says about it:

"We first used Tensilform in 1966, and we'll keep on using it because it saves us money. It's easy to handle, quick to install, and it provides a good working platform for other trades."

"And, best of all, it saves us time. It doesn't have to be stripped."

Multiplex has completed 10,484 similar apartment suites, in Ohio, Indiana and New York. They plan to build 5,000 to 6,000 more a year. Mike has the tricky job of keeping the quality high and costs low. Specifications take care of the quality by including things like individually controlled heating and air-conditioning, carpeted hallways, built-in kitchens, high speed elevators.

Wheeling Tensilform helps take care of the costs.

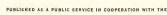
Mike also said something else; "Delivery was good.

Tensilform was always here when we needed it."

Maybe that's what helped him to decide to stick with a good thing. For the Nob Hill Project he's using Wheeling Roof Deck, too.

Wheeling Tensilform

Wheeling Corrugating Co., Div., Wheeling-Pittsburgh Steel Corp., Wheeling, W. Va



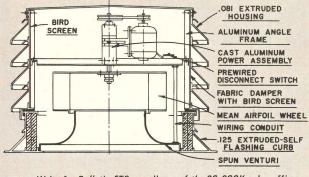




Model ETC Extruded Tier ALUMINUM CENTRIFUGAL **ROOF VENTILATORS**

The new Cook Model ETC roof ventilator is completely assembled, ready for installation, including bird screen, built-in fabric dampers, pre-wired disconnect and self-flashing curb. The integral extruded aluminum roof curb contains 2" of thermal and acoustical insulation. Direct drive units from 7" to 21" wheel sizes. Belt drive units from 15" to 48" wheel sizes.

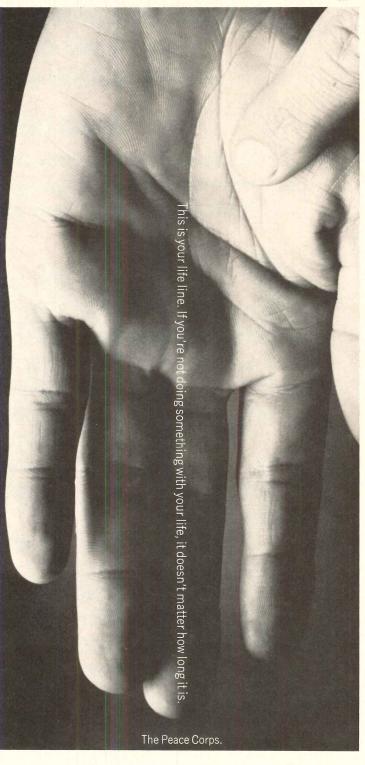
- All aluminum.
- Bird screen standard in both exhaust outlet and motor compartment.
- Built-in fabric dampers, standard.
- Pre-wired disconnect switch, standard. Self-flashing aluminum extruded roof curb, standard. All aluminum mean airfoil wheel.
- Cast aluminum power assembly, standard.
- Motor out of air stream.
- Removeable top for easy access to all parts.
- Shipped as a complete unit.

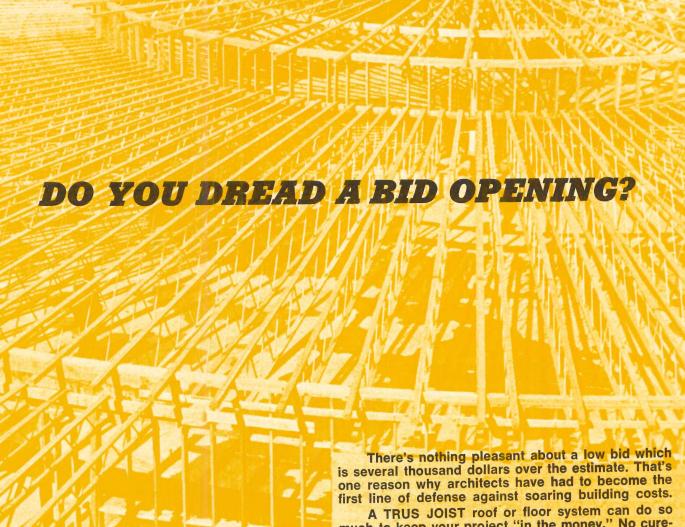


Write for Bulletin ETC or call one of the 80 COOK sales offices

OREN COOK COMPANY 640 North Rocky River Drive, Berea, Ohio 44017

AD NO. 69-4





much to keep your project "in the money." No cure-all, but the light weight cuts the cost of footings, foundations and bearing walls . . . makes the con-

struction of any building far speedier and less costly. The wide, wood chords provide a perfect nailing surface for low-cost roof decking and ceiling materials. The open webs allow fast installation of duct work, plumbing and wiring. Long spans, up to 100 feet, can eliminate many bearing walls. And if it's an unusual profile you're after, TJ can provide it more economically than any other system.

For example, a subcontractor after building two TJ apartment projects in Albany, N.Y., credited 17 cents a square foot to the builder of a third project for using TRUS JOIST instead of 2 x 12 floor joists (details available on request).

TRUS JOIST guarantees that the original joist quotation will be the final price unless there are intervening changes in plans or specifications during the period specified.

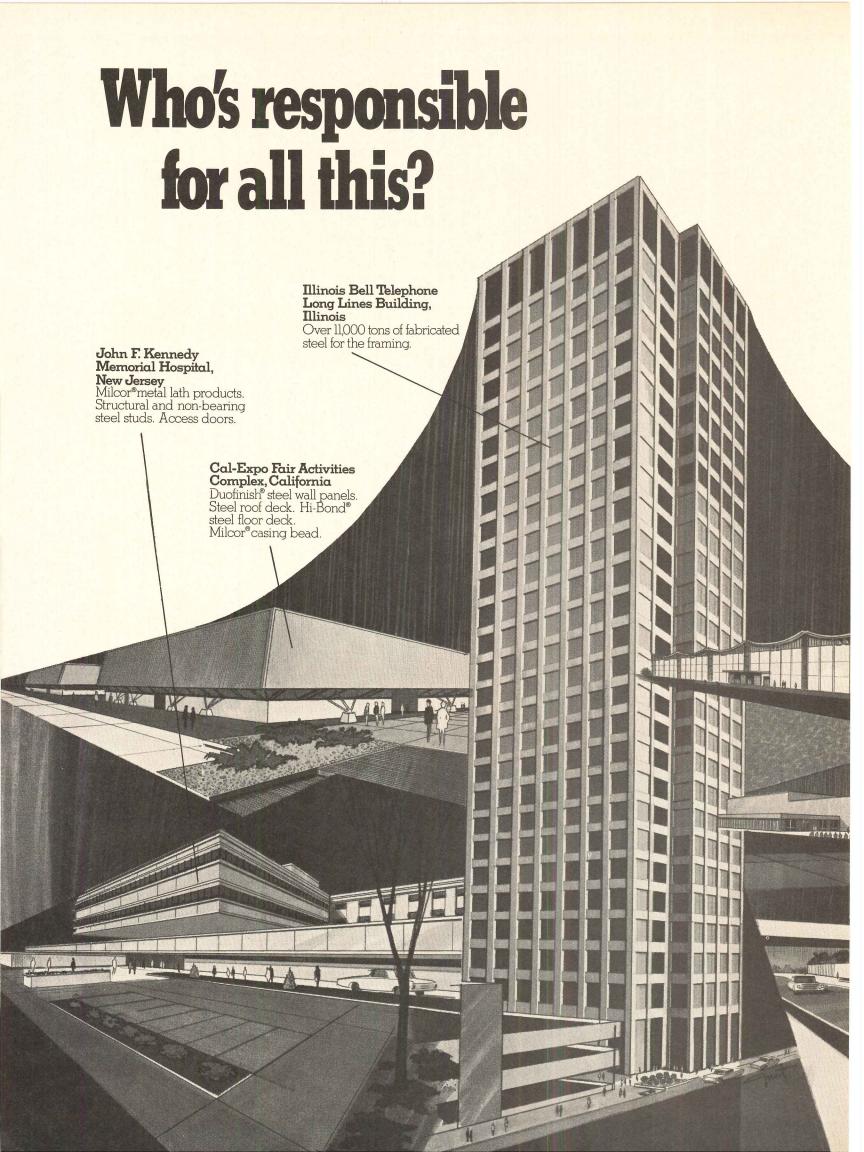
More information? Free design manual or cost estimate? Just call. Wouldn't it be pleasant if the bids came in under the estimate?

TRUS JOIST could make the difference.



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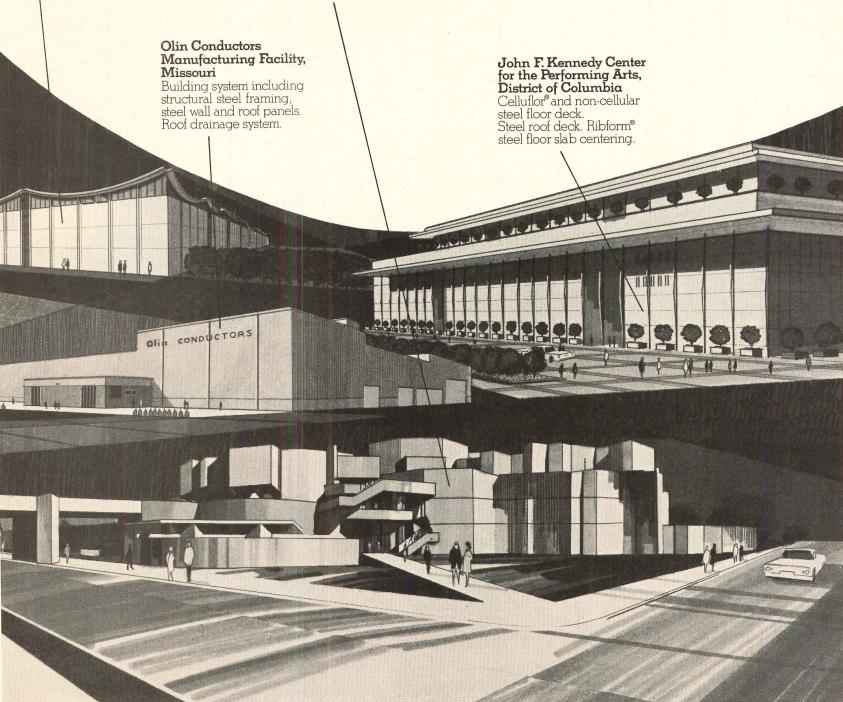
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American Hospital Supply Corporation Warehousing Facility, Illinois

Post tensioning assemblies for prestressed concrete. Concrete reinforcing steel.

University of Illinois Science and Engineering Building, Illinois Over 1,500 tons of concrete reinforcing steel.



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Powerbond Pile Vinyl floor covering.
Office proof, school proof, hospital proof, store proof, etc. proof.

If it weren't for Powerbond™ Pile Vinyl's outstanding durability, low maintenance, excellent sound deadening properties, sure footedness, beauty and general superiority for use in any high traffic area, we could stop right here about what has helped push Powerbond Pile Vinyl into such wide acceptance.

But. There is more.

Behind its beauty (24 matchless colors and 3 textures) there's extraordinary ruggedness, abrasion resistance and resilience. And it's made of Allied Chemical's specially engineered commercial nylon. No scuffs, traffic patterns to show. And spike heels can't

spike it. No buckling. No rippling. The pile is so dense, spills, dust and dirt stay on the surface. It can take just about anything anyone can dish

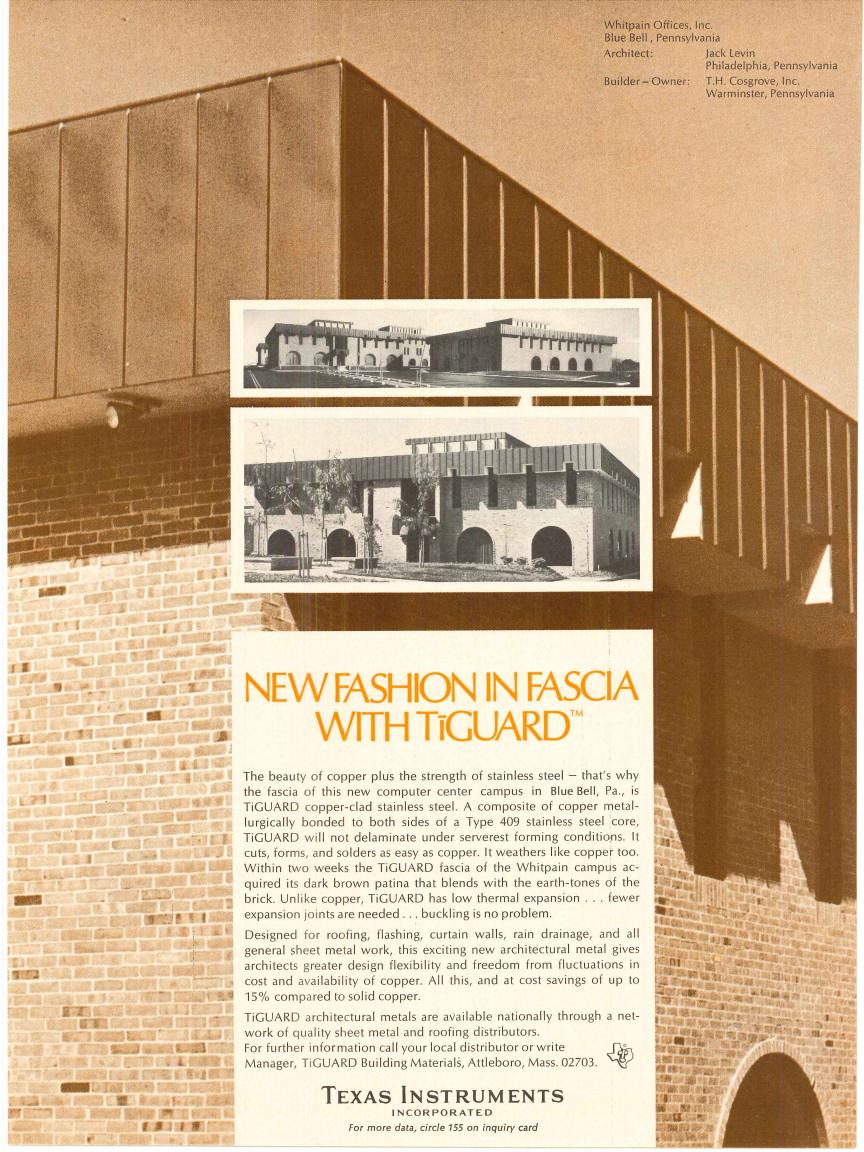
And in back of that is our famous 5-year wear guarantee.

You see, it's the only floor covering that combines the luxury of a superdense pile with all the inherent practicality of vinyl. (We fuse the two together using several layers of vinyl. Because there's nothing better than vinyl for ultimate stability.)

There are a few "almost-likes" but nothing exactly like Powerbond Pile Vinyl. Which is what you'd expect from something that has set the standard for floor covering.

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SPIRES In unit - molded fiberglass for extra strength and durability. High gloss finish. Graceful designs . . built to in-

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originator of the fiberglass baptistry and leading Baptistry Specialist . . . comes quality that is unsurpassed in the church building and remodel-ing field.

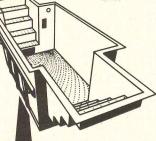


Aluminum church lighting in five styles, to compli-ment any style of architecture. Available in natural aluminum or anodized in gold,

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Over 150 shapes and sizes of fiberglass baptistries available. Fl-BERSTRESSING is exclusive process of in-terlaminate bridging to give superior strength, lasting beauty. Fully automatic heaters and many optional features available.



Write for free information kit See Sweet's Architectural File

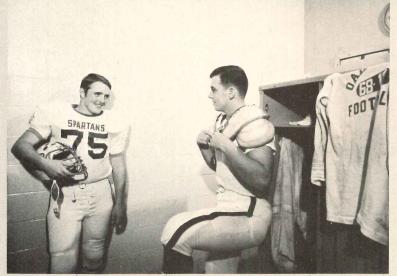
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New GLASS epoxy eliminated tiling costs...



Oak Lawn High School Oak Lawn, Illinois

reduced wall maintenance at Oak Lawn High School.

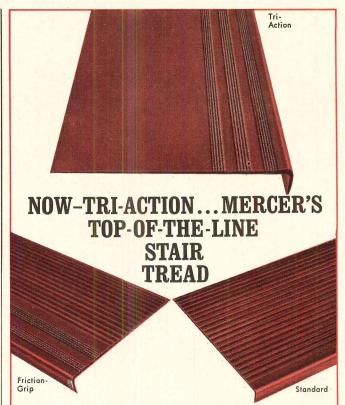


New GLASS-GARD epoxy contains real glass . . . goes on 6 mils thick in one coat. Creates a veneer of glass . . . resembles tile . . . costs far less! Resists abrasion, chemicals, stains. Advertised in Sweet's. Write for tests, colors, specification kit.

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The Mercer Stair Tread line! First Standard with full-depth corrugations. Friction-Grip with exclusive pyramidal gripper design. And now Tri-Action—the heavy-duty stair tread that makes Mercer the leader! With three 1" Friction-Grip strips as an integral part of the tread for maximum traction. With a longer, sturdier nose. With a smooth-finish back area for beauty. With a square or round nose - in 6 attractive colors. It's the ideal stair tread for heavy-traffic applications—and attractive enough for commercial and residential installations!

Tri-Action Sizes: 13" depth, lengths up to 12'. 1/4" wear area tapers to 1/8"; 15/8" nose. Risers and stringers available. For complete specifications on the entire Mercer Stair Tread line, write for catalog sheet.

OTHER MERCER FLOOR AND STAIR SPECIALTIES



THRESHOLD/ DOORSTOP

Vinyl cushion gasket acts as weather seal.
36" sections x
2½" wide.
½" to zero.
5 colors.

UTILITY MOLDING

3/4" x 3/4". 4' sections. 4 colors. CAP STRIP

3/16". 6' sections 5 colors. THRESHOLD

(SADDLE)

1/2" center,
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Full and
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30", 36", 42"
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Flexible vinyl. 5/16" thick tapering to 1/16" 54" sections. 5 colors.

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Friction-Grip style. 39" and 9' sections. Square and round nose. 6 colors.

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Bull-cap for .125" and .080" material. 12' sections. 7 colors.

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For more data, circle 146 on inquiry card



How to keep World War II out of a quiet love scene

Take one large motion picture theater and convert it into two, one up and one down. Exhibit different films in each and improve the overall profitability of the building. Loew's Theaters did just that with the famous old Loew's State at Broadway and 45th Street in New York City.

Keeping the sound within each theater is essential; the thunder of bombers in one doesn't add to a love scene in the other. Loew's did the soundproofing by making the floor of the upper theater plenty thick and then covering it with a lead shield.

The density and

limpness of lead makes an effective barrier against noise. It is being used, in a variety of forms, in offices, schools, theaters, hotels, building foundations, boats, planes, and industrial applications. Today's architects and designers are using lead to stop noise from invading our privacy, lowering human efficiency and injuring our health.

You can make life more liveable by designing for quiet... with lead.

St. Joe supplies quality lead

American industry puts it to work.

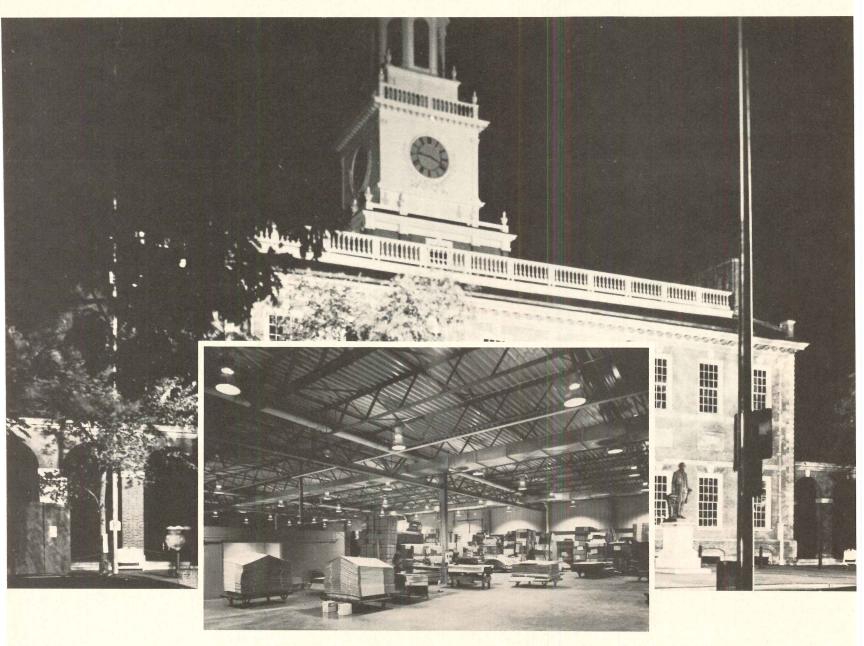


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PB-359

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Whether you are lighting a

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Floodlights, for instance, that enhance the beauty of the oldest—or newest—building. Industrial luminaires

that filter the air they operate in, using every modern light source — Mercury, Multi-Vapor*, or Lucalox® lamps. Twin units. Singles. Enclosed. Open. High mounting or low. For 100-watt to 1000-watt lamps.

See your General Electric Sales Engineer or franchised distributor for full details, or write Section 460-45, General Electric Company, Lighting Systems Department,

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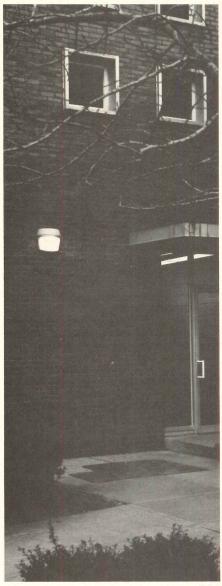
continued from page 292

GENERAL ELECTRIC LIGHTING



inside-out

outside-in



Vallighter-100

Here's the precise light control you need for lighting walkways, entrances, loading docks, and parking areas.

At approximately 10 feet mounting height it blends snugly against the wall surface-attractive by day and functional by night. Units for 50- or 100-watt long-life mercury lamps.

Write for 40-page GEA-7723, "Area Lighting Guide." Hendersonville, N. C. 28739.

GENERAL & ELECTRIC



OFFICE STORAGE / A brochure illustrates the contemporary design of office storage and filing furniture. The cabinets and side files are available in standard and designer colors. Mosler, Hamilton, Ohio.*

Circle 406 on inquiry card

SUEDE-LIKE SURFACE / A color brochure on the Epoxyn Suede-Tron Electrostatic Process explains how colored fibers are applied to achieve a "luxurious, textured surface." Co-Polymer Chemicals, Inc., Livonia, Mich.*

Circle 407 on inquiry card

CERAMIC TILE / A 1969 catalog presents a comprehensive line of glazed tile (including Terra Vitra), ceramic mosaics and quarry tile. The 32-page color catalog contains installation photos and color charts, as well as a chart of suggested harmonizing accessories. American Olean, Lansdale, Pa.*

Circle 408 on inquiry card

PARTITIONS / A 12-page booklet entitled "Quick Change Movable Systems" contains information and photos on the flush-post, feature-post and 275 partition types. In addition there is a section on panels, doors, facing materials, colors and finishes. Masonite Corporation, Chicago.*

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HARDWARE / Metal doors, door frames, hardware and other builders' supplies are listed in an illustrated 97-page catalog. Tri-State Builders Hardware, Inc., Wheeling, W.Va.

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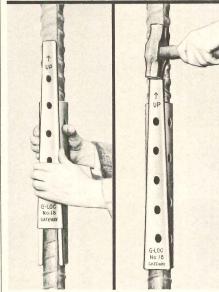
SCHOOL DIVIDERS / A color brochure features the Schoolmates convertible space divider system that is designed to meet changing space needs. The panels, with baked enamel or chalkboard finish, are available in four widths and two heightsdifferent-size panels may be used together. Hour-by-hour, Schoolmates can be changed to build visual screens, divider walls, study carrels, teachers' enclosures and storage or work areas. • The E. F. Hauserman Company, Cleveland.*

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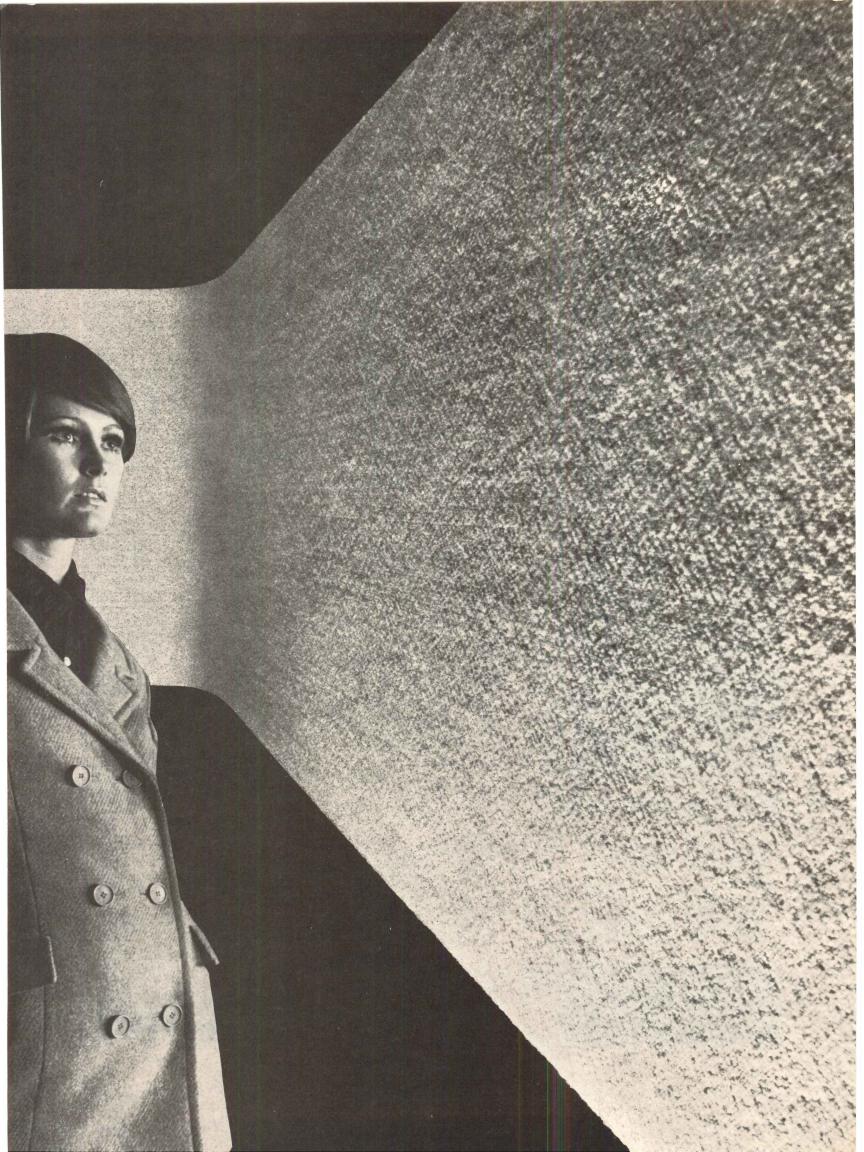
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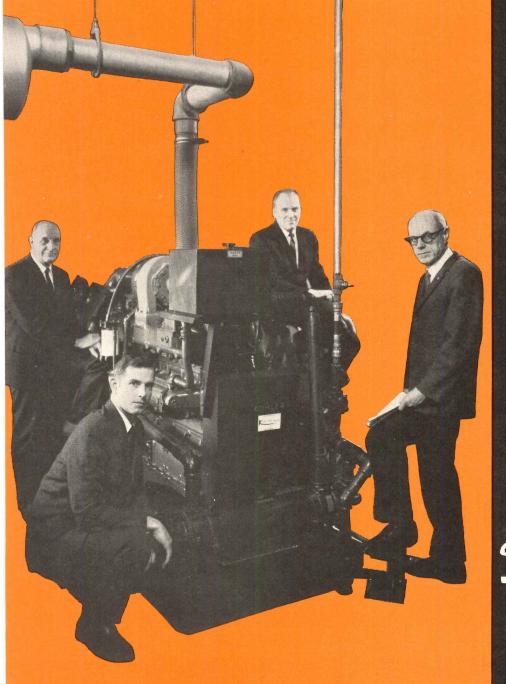
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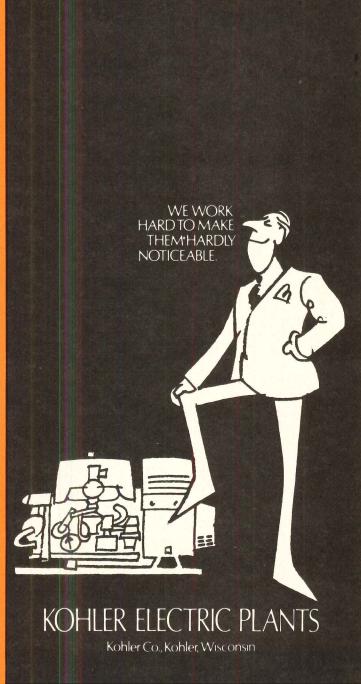
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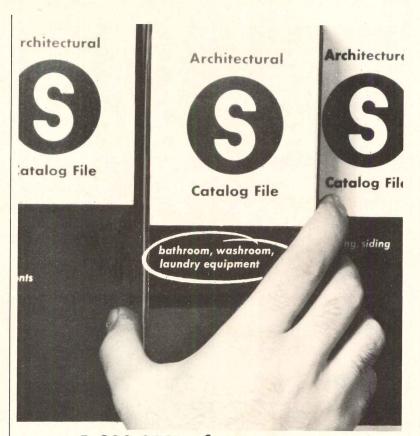
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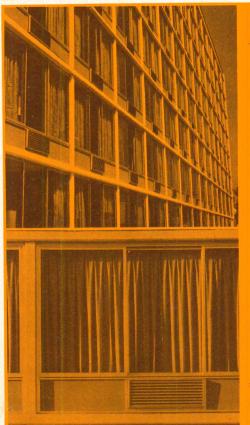
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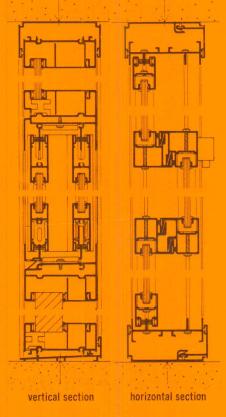
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