

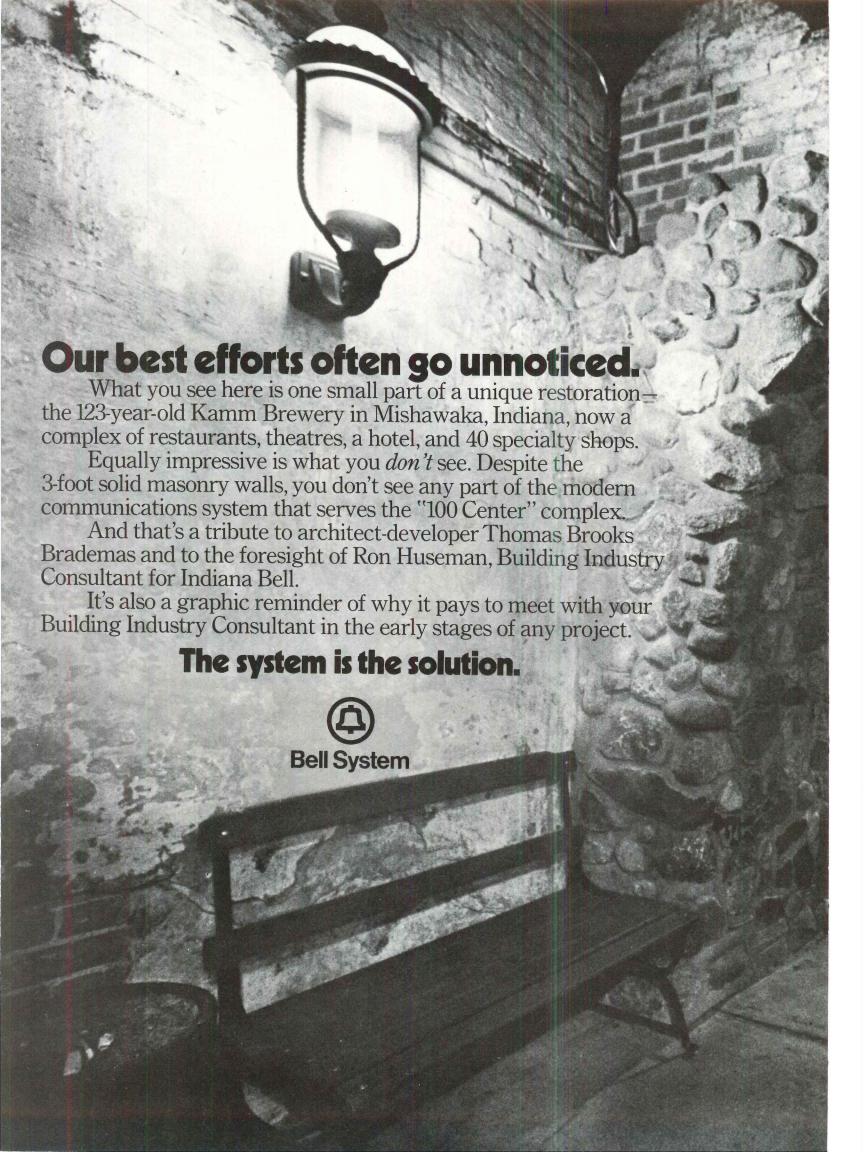
JOHNS-MANVILLE WORLD HEADQUARTERS, DENVER, BY THE ARCHITECTS COLLABORATIVE
THE NATIONAL THEATRE, BY DENYS LASDUN & PARTNERS
LOGAN INTERNATIONAL AIRPORT'S NEW SOUTH TERMINAL
BUILDING TYPES STUDY: HIGH-DENSITY HOUSING
FULL CONTENTS ON PAGES 10 AND 11

ARCHITECTURAL RECORD





Potlatch



The Brigantine sheet vinyl floor from Armstrong.

In the school of hard knocks, it's the easy way to keep up appearances.

The school is West Hardin Elementary in Crump, Tennessee. Where the student body, from kindergarten through sixth grade, numbers 270. And where the clean, functional design of the architecture is enhanced by the beauty of Brigantine Vinyl Corlon® on the floor.

School authorities selected Brigantine sheet flooring for three sensible reasons: its lively, attractive appearance; its easy maintenance; and its will to survive in a world of active, busy children.

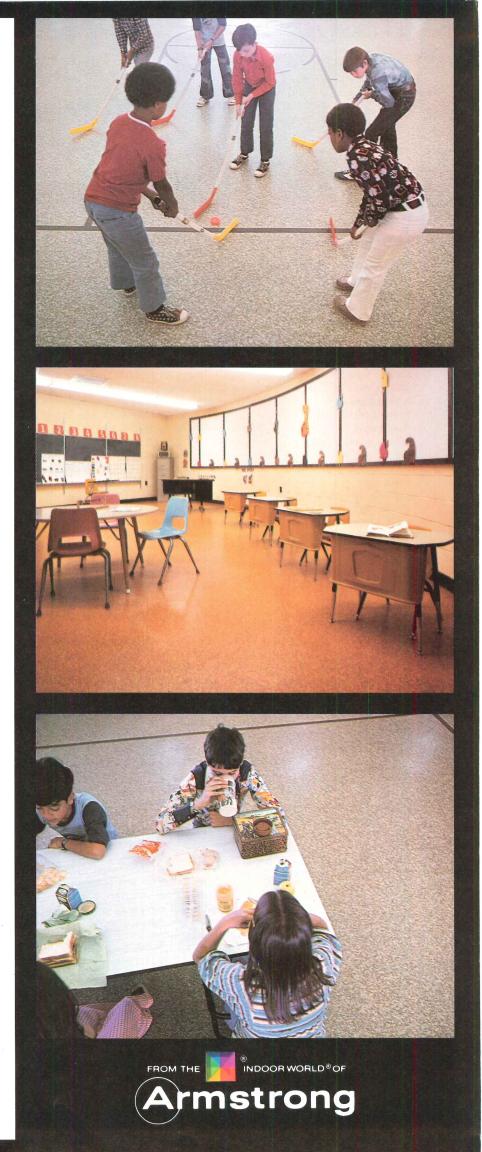
While Brigantine can be found in many of the classrooms, nowhere are its characteristics shown to better advantage than in the school's all-purpose "commons" area. Here, the students play basketball (boundary lines are painted on) and other games, eat their lunches, assemble for meetings, watch theatrical performances. And all that activity takes place on Brigantine's beautiful face.

Brigantine's beauty lies in its dirthiding pattern and its wide array of designenhancing colors—two of which can be seen here. Its durability is provided by its tough sheet vinyl composition that stands up strong to the constant running, jumping and scuffing of youthful feet. A composition, by the way, that prevents spills from soaking in, helps the custodial staff clean up in short order.

The fact is, wherever long-lasting, easy-cleaning good looks are called for, you'll find Brigantine at the head of the class. A practical floor covering that comes in rolls 6 feet wide and up to 90 feet long that eliminate a lot of seams. A handsome floor covering that can attend the school of hard knocks and graduate with honors. To learn more, send for a free copy of our "First Family" booklet which describes Brigantine and other Armstrong commercial floors. Write Armstrong, 303 Rock Street, Lancaster, Pa. 17604.

For more data, circle 1 on inquiry card

Architect: H. G. Barnes and Associates, Jackson, Tennessee Flooring Contractor: Markham & Hardin, Jackson, Tennessee General Contractor: Pettigrew and Chandler, Adamsville, Tennessee



Letter to the editor

I'd like to make two suggestions regarding the "Houses of the Year" competition which I feel would both broaden its scope and increase its impact on the housing market.

First of all, I recommend a separate category for houses constructed for less than \$75,000. As you know, the rules of the game are completely different at this level, and a good solution is often a much greater challenge than for the \$200,000 project. I believe that recognition of accomplishments at low budgets would stimulate more thought and interest in the profession on this topic, and could lead to a greater frequency of involvement between the architect and the average homeowner.

Secondly, I think we should see fewer vacation homes and luxury retreats. These propagate the popular impression of architects as men and women who do not deal with real problems, and whose work is not relevant to any market but the most elite.

Wright was the only architect who ever made any impression upon the nation as a whole. This was simply because he built houses which were affordable to a great number of people. With the cost barrier cleared, then the public could relate to design.

I believe these modifications could make the "Houses of the Year" a vehicle toward re-establishing those bonds between our profession and the majority of Americans.

Jim Toohey Designworks Knoxville, Tennessee

I have known Henry N. Cobb, or I. M. Pei & Partners, who designed the John Hancock Tower in Boston, for a very long time, and I can't imagine any respectable journalist, writing an article about him and his wonderful building, referring to him, from beginning to end, as *Harry*. His colleagues may call him Harry, and his good friends, or his family. But a journalist like William Marlin should know his place, and protocol, after all. It's *Henry*, if you don't mind.

Peregrin Loste Gene Autry, Oklahoma

I am certainly happy to see solar energy receiving the attention of your editorial. Although I agreed with most of the article, I must take exception to your statement that "there are precious few professionals in this country who are really experts in solar system design."

The persons you identified are probably the most highly visible and often mentioned so-called "solar experts," but, along with our own firm, there are seldom published architectural and engineering offices throughout the United States (and the world, for that matter) who have built a solid background in utilizing solar energy systems for all kinds of projects.

Like a lot of firms specializing in solar energy projects, Burns/Peters is a young firm, just barely 3 years old, but we have developed an expertise in solar energy system design by hard experience in solar projects of various scopes and using different types of designs for both "active" and "passive" systems.

Our "passive" solar projects are designed to be tempered by the sun's rays. The projects include residences, greenhouses, and an animal control shelter. All of these projects include methods of retaining the stored sun's heat by using a nighttime insulating system. Some of these insulating systems are simple, manual operations; others are more complex, automated systems.

Our "active" solar projects include single-family residences, a prototype mobile home, townhouses, apartments, office buildings, a prototype portable classroom, a greenhouse for producing conifer seedlings, and an elementary school. These projects have used both air and water solar collecting systems. We have developed air collectors specifically designed for a particular situation; on other projects we have used a manufactured air collector system. These air systems have used conventional rock storage as well as an unique encapsulated water "tube bundle" storage system. Our other "active" solar systems have used flat-plate water collectors and concentrating, tracking water collectors.

The real purpose of this letter is to inform you that solar energy design is an established design service of not only Burns/Peters but of many architectural firms. Designers with solar energy experience can be identified by calling the toll-free telephone number of the National Solar Heating and Cooling Information Center (800/523-2929) or by contacting Michael Haggans of the American Institute of Architects Research Corporation, Washington, D.C.

William L. Burns, AIA Burns/Peters, Albuquerque, New Mexico

Calendar

SEPTEMBER

19-22 International Conference on the Use of Prefabricated Building Elements—Construction in Developing Countries, sponsored by the World Association for Element-Building and Prefabrication; Hamburg, Germany. Contact: H. S. Beisemann, Communication Management Consulting, Jungfernstieg 44, 2000 Hamburg 36. 21-23 Workshop series, "Developing an Accessible Campus for the Handicapped," sponsored by the National Center for a Barrier Free Environment; Hyatt Regency Hotel, Washington, D.C. Contact: National Center for a Barrier Free Environment, 8401 Connecticut Ave., Washington, D.C. 20015.

26-28 23rd National Electrical Exposition, sponsored by the National Electrical Contractors Association; Convention Center, Las Vegas. Contact: National Electrical Contractors Association, 7315 Wisconsin Ave., Washington, D.C. 20014.

28-30 Architects and Engineers Lighting Conference, sponsored by the General Electric Company; Nela Park. Contact: Manager, Lighting Education, General Electric Company, Nela Park, Cleveland, Ohio 44112.

through October 1 Retrospective Exhibition, 50 years of Princeton's School of Architecture from Labatut to Geddes. Contact: Princeton University, School of Architecture and Urban Planning, Princeton, N.J. 08540.

OCTOBER

2-4 World conference, "Alternatives to Growth '77," sponsored by The Club of Rome, University of Houston, Mitchell Energy & Development Corp.; The Woodlands, Texas. Contact: Jon Conlon, Mitchell Energy & Development Corp., 3900 One Shell Plaza, Houston, Tex. 77002.

3 Program of Courses entitled "Open Plan," Architecture in American Culture, sponsored by The Institute for Architecture and Urban Studies and The National Endowment for the Humanities. Contact: The Institute for Architecture and Urban Studies—Open Plan, 8 West 40th St., New York, N.Y. 10018.

6-8 The Fall Midwest Regional Conference, Association of Collegiate Schools of Architecture, Washington University, St. Louis. Contact: Carl Safe, School of Architecture, Washington University, St. Louis, Mo. 63130.

ARCHITECTURAL RECORD (Combined with AMERICAN ARCHITECT. ARCHITECTURE and WESTERN ARCHITECT AND ENGINEER)

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Mississippi Gulf Coast Junior College, Gautier, Miss./Architects, Planners: Slaughter & Allred, P.A., Pascagoula, Miss.

With our Soundsoak Wall Panels, this auditorium strikes just the right note in noise control and decorative beauty.

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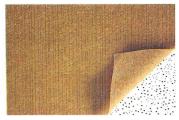
college building found out, a product most appropriate to the purpose is the Soundsoak Wall Panel from Armstrong. Especially since these panels radiate a lot of beauty while they absorb a lot of noise.

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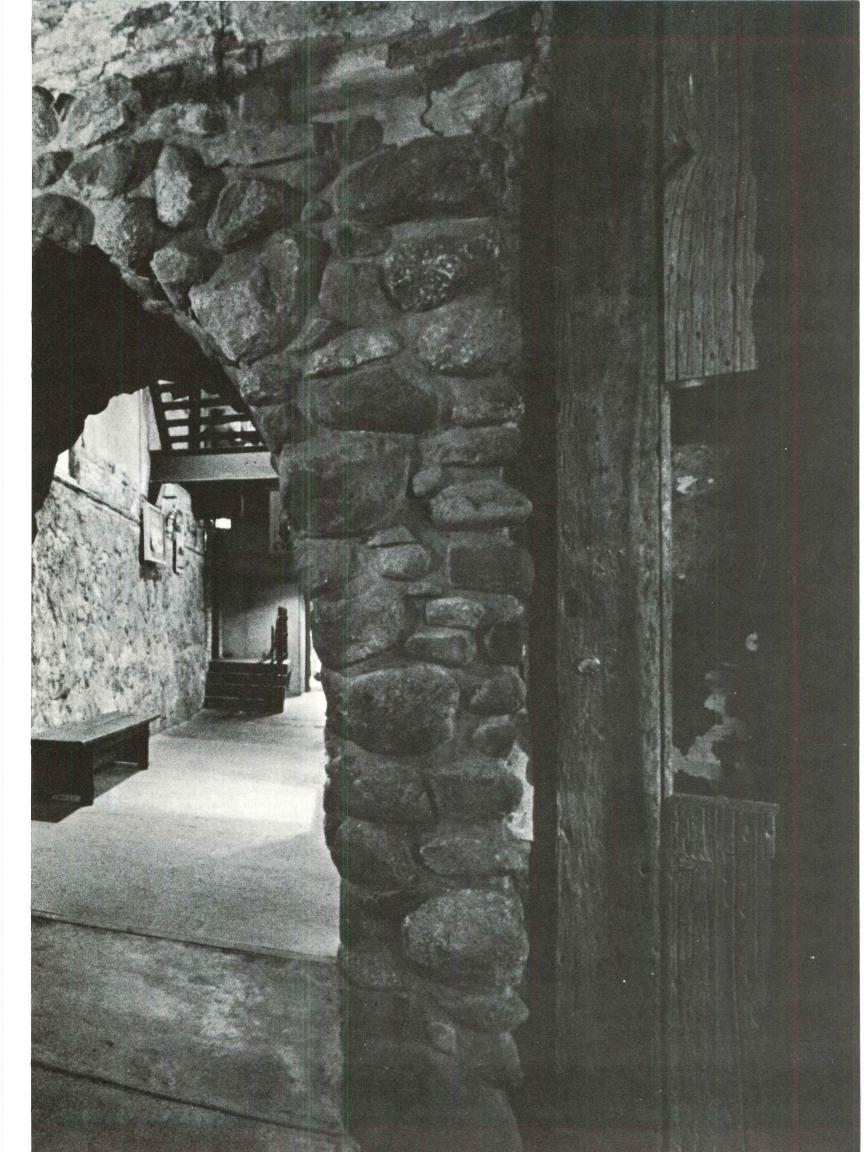
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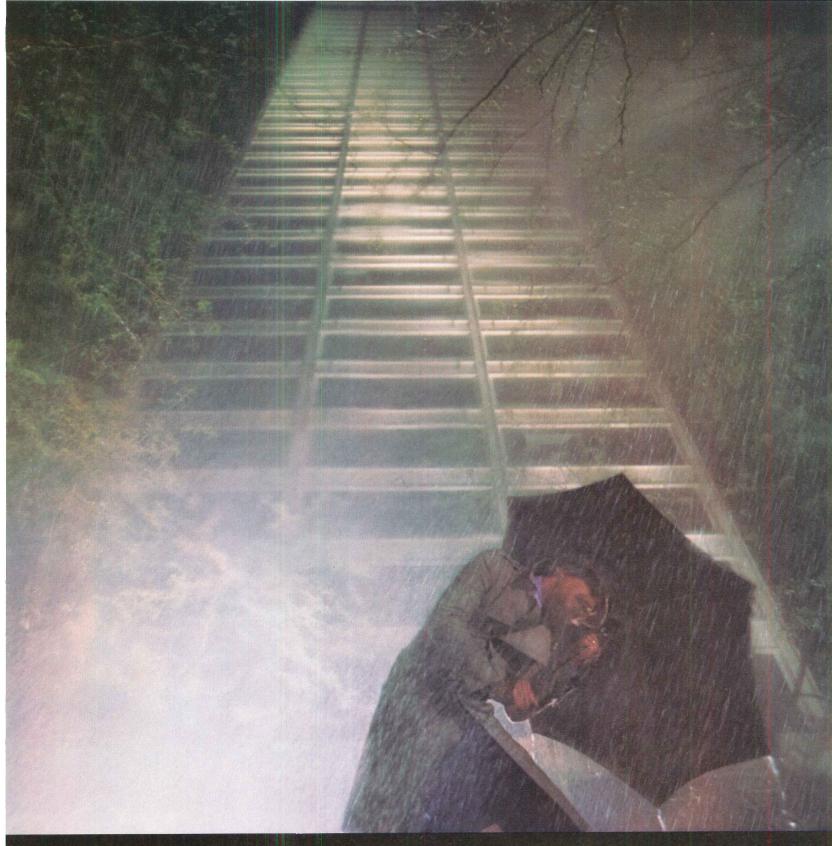
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GENERAL & ELECTRIC



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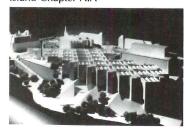
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the accuracy of cost estimates

Producing a good estimate of construction costs means playing a game of probability. Some professionals see range estimating as a way of assessing an estimate's probable accuracy.

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81 Triumph on the Thames

The National Theatre, in London, by Denys Lasdun & Partners, is jolly good.



89 Johns-Manville World Headquarters -A winner for J-M and TAC

The Architects Collaborative's competition design has been reproduced with remarkable faithfulness in a magnificent desert site near Denver, resulting in a building of extraordinary strength and beauty.

101 Shinjuku by Peter Gluck

Every day more than two million people pass in and out of Tokyo's Shinjuku district, the world's largest and most real megastructure. "Shinjuku," writes architect Peter Gluck, "is an example of an indigenous place that reflects the full breadth and complexity of a post-industrial society. Architects interested in designing for that society should learn to look at it, and places like it."

105 The linear airport comes to maturity at Boston's Logan International

Joint venture architects John Carl Warnecke & Associates and Desmond & Lord Inc. have recently completed Logan's new South Terminal, which represents the fully developed drive-to-the-gate airport.

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111 High-density housing

Apartments and condominiums in the residential market have experienced a tremendous surge in growth in the past several years. High-density housing in the inner city-for middle- and upper-income levels—is particularly making a comeback, primarily as a result of changing cultural attitudes and values which are affecting the kind and location of housing people are seeking.

- 112 Turtle Bay Towers New York, New York Bernard Rothzeid & Partners, architects.
- 116 Gateview at Albany Hill Albany, California Hallenbeck, Chamorro & Associates, architects.
- 120 Rokeby Condominum Apartments Nashville, Tennessee Barber & McMurry Architects and Martin Holub Architect.
- 122 240 East 26th Street Apartments New York, New York Marvin H. Meltzer Architects.



124 The Tannery Peabody, Massachusetts Anderson Notter Associates, architects.

ARCHITECTURAL ENGINEERING

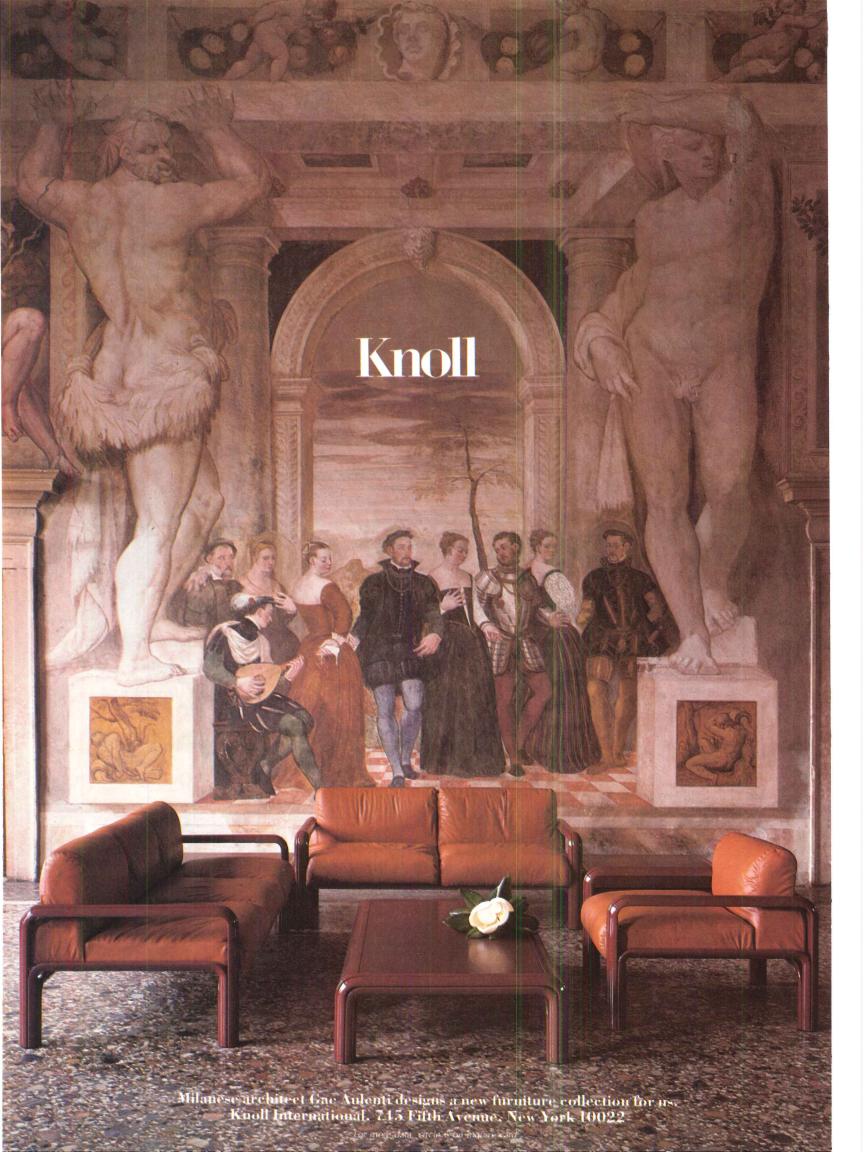
127 Plastic-composite design saves steel in large-bay framing of the Johns-Manville headquarters

> Engineer William LeMessurier compares five different approaches to steel framing, and demonstrates the dramatic savings possible by exploiting the plasticity of steel and the composite action of steel working with the concrete slabs for the 54-ft bays of this building.

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NEXT MONTH IN RECORD

Building Types Study: Hotels Next month's issue will feature some unorthodox luxury hotels including a Hyatt in Cambridge, Massachusetts; a floating palace on the Mississippi; an urban hotel which forms the core of a city-within-a-city; and finally a hotel which is actually a recreational village on a 65-acre site for 3,500 vacationers.



On getting the public involved and interested in architecture

A couple of Saturdays ago, I was invited to moderate a panel of local (Fairfield County, Connecticut) architects on "The Role of Architects in Connecticut Towns." The panel was part of "An Artists' Convergence" sponsored by the Connecticut State Commission on the Arts—one of a series of "design assemblies" being organized by the Commission to examine its best role as a catalyst for development of the arts and architecture around the state. The panel—first-rate architects and designers—got together ahead of time (as a good panel should) to discuss the framework of the discussion, talked about how we would handle the tough questions like how come so many of the new buildings in our surrounding cities and towns (all designed, mind you, by genuine registered architects) are so very bad and insensitive, and were ready with proposals for meaningful community-action programs in the various towns in our part of the state.

Well, nobody came. There were hundreds of people interested in the arts—or themselves artists of various disciplines-at the "Convergence." A session on dance programs in the state was well attended; and one on grantsmanship for painters and sculptors overflowed. Architecture attracted (it wasn't hard to count) 12 people, one of whom was an architectural delineator who (enterprisingly) came in hopes of showing his work to the assembled architects.

It wasn't a total loss—staffers from the state agency asked good questions and (reassuringly) took copious notes.

But it was disappointing. And the question is, of course: How can we get the publiccitizens of our towns everywhere who buy houses, who want parks and other recreation facilities, who work in or shop in local office and retail centers, who vote on local school bond issues—to care about the quality of the environment? In the hopes that others are concerned about what kind of effort might successfully involve the public in concerns architectural, herewith is a list of some of the best-sounding (not yet all proven) of the proposals for public education that have been founded by the National Endowment for the Arts in recent years:

■ The various tours of Chicago organized by The Chicago School of Architecture Foundation and its "Archicenter"—which include bus tours of the work of Louis Sullivan; a number of walking tours of the best older buildings as well as the best new; a Chicago River walking tour, and even "Put Your Arms Around a Building.... a one-hour tour for children 6 to 12. By

touching, feeling, and comparing, children experience the diversity of structure and style found in downtown buildings and gain a new awareness of their own relationship to the urban environment."

- In Oak Lane, an older neighborhood of Philadelphia, a neighborhood "newspapermagazine" was set up to comment on and, hopefully, coordinate a number of on-going community programs for preservation, renewal, ethnic awareness, and arts programs.
- To build public support for planning and redesign in Santa Cruz, the city developed (and showed to everyone who would look) a film and a slide presentation on city landmarks and amenities, developed a guide to local historic buildings, and held a widely publicized series of community forums on planning schemes for both historic and developing areas.
- An intriguing one: To dramatize the variety and quality of the visual environment as seen from Boston's elevated mass transit system, a series of short film scenarios made up of one thousand color slides shown in three minutes were developed and shown to community and neighborhood groups.
- A so-simple idea: One Endowment grant funded the writing (by a qualified professional) of 35 newspaper articles "on environmental, architectural, and urban design topics" which were published in the Austin (Texas) American Statesman.
- A "self-multiplying" public education idea: Under a grant to the ACSA, 31 "catalyst" fellowships given graduate students and faculty of ACSA-member schools taught courses in environmental and architectural concerns to over 600 public schools teachers across the country. And . . .
- Perhaps the most colorful idea: A theater group concerned (as citizens, not actors) with the preservation of the Midwest's wonderful historic courthouses, plans to present courtroom dramas ("The Night of January 6th," et al) in the historic courthouses of the towns on their theater circuit—and offer a brief description of the value of the buildings at orange-juice time between the acts

There are, of course, hundreds of such efforts underway across the country. And it seems to me, for all of the reasons given at the beginning of this piece, that these efforts deserve the support and advice of architects everywhere. You might even think about getting such a program started in your community It couldn't hurt

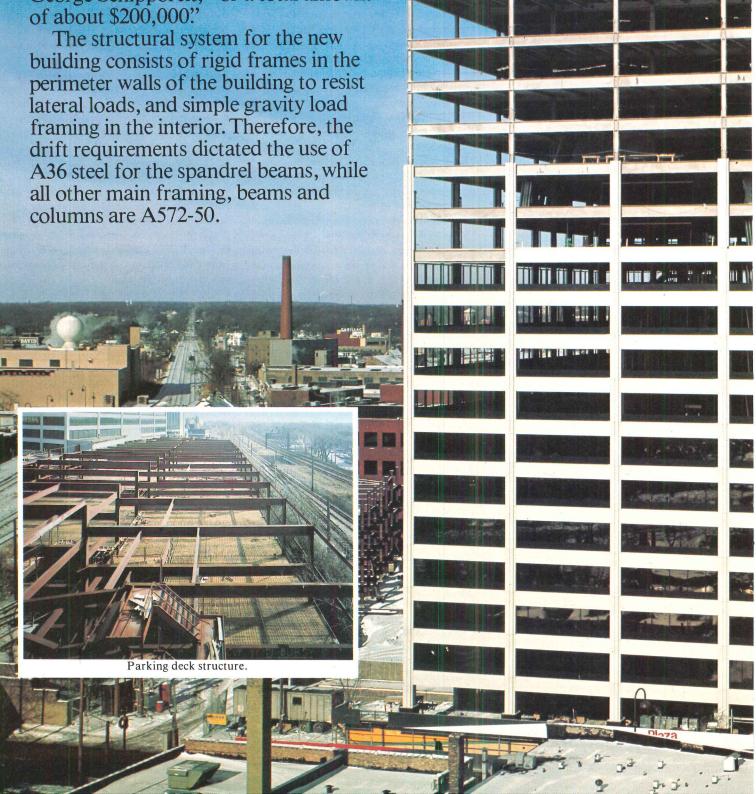
-Walter F. Wagner Jr.

NEW BUILDING SWITCHES TO

The American Plaza tower in Evanston, Illinois, was initially conceived as a concrete framed building, until a close cost evaluation showed that a steel frame would be more economical.

"The savings from our study prepared for the owner amounted to 37 cents per square foot" said architect George Schipporeit, "or a total amount of about \$200,000."

The building is an eighteen story tower with floors measuring 120 feet by 150 feet. The large bay size of 30 feet square provides the flexibility



STEEL-AND SAVES MONEY.

of space needed by the major tenant, The American Hospital Supply Corporation.

The office tower is served by a four level long span, steel framed parking deck with space for 384 cars. A cost

evaluation was made on this structure, too. It also led to a decision to use steel. The bay

sizes are 58 feet by 18 feet, and the floor beams act compositely with the concrete slabs.

In these new buildings, as in so many others, after a careful evaluation which considers current design and cost data, steel proved to be the most practical and economical structural system—while offering the

greatest operating flexibility. Clean cut lines, together with the simplicity of the overall design, provided American Hospital Supply with a maximum of useable space for their headquarters, in a most attractive setting.

When you're planning a new building, it will pay you to think about steel. For a structural report on the American Plaza and for further information, contact a USS Construction Representative through your nearest U.S. Steel Sales Office or write to United States Steel, P.O. Box 86 (C804), Pittsburgh, Pa. 15230.

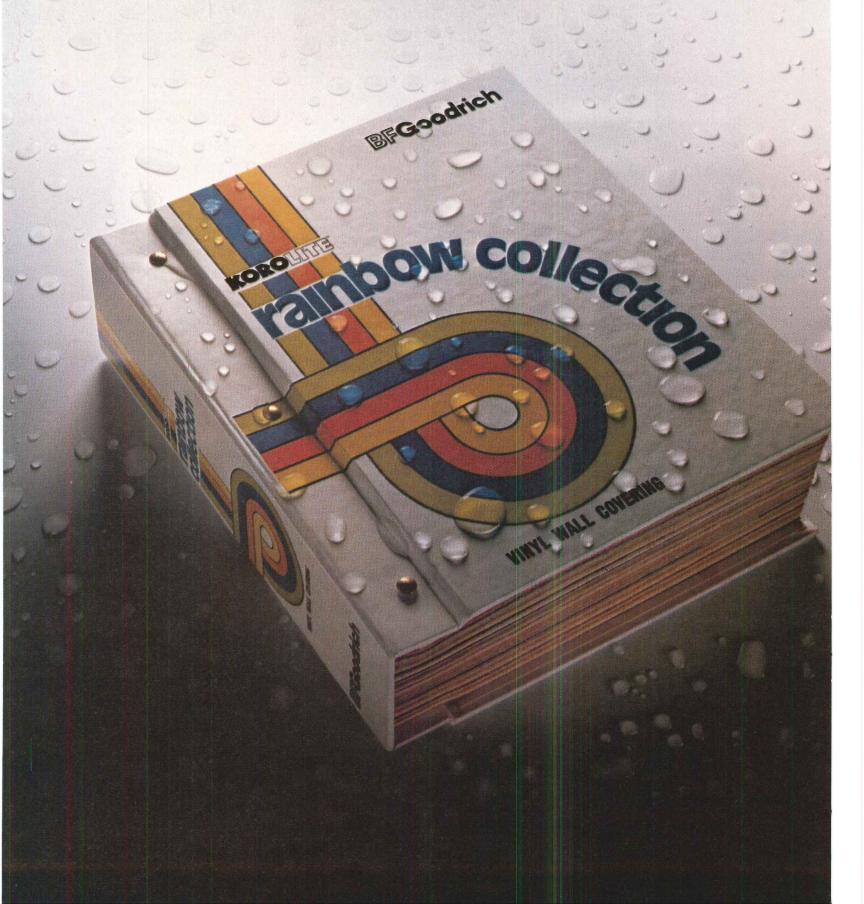


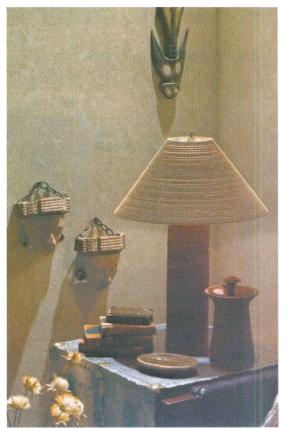
United States Steel

For more data, circle 7 on inquiry card

DEVELOPER/OWNER: American Plaza Associates, Evanston, Illinois.
ARCHITECT: Schipporeit, Inc., Evanston, Illinois.
GENERAL CONTRACTOR: Power Construction Inc. and Power Contracting and Engineering Corp.
(A Joint Venture), Elimburst, Illinois.
STRUCTURAL ENGINEER: Rittweger & Tokay, Inc., Park Ridge, Illinois.
FABRICATOR: SR Industries Corporation, Schmidt Iron Works Division, Schaumburg, Illinois.
ERECTOR: Midwast Steel Erection Company, Inc. Chicago, Illinois.
LEASING AGENT: Hawthorn Realty Group, Chicago, Illinois.

Let our rainbow color your thinking.





Florentine Atrium

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The best designs, patterns, and textures of our previous Korolite collections. Plus many new styles. The exciting Mandarin. The refreshing Florentine. And the delightful Lively Lines.



Lariat Buckskin

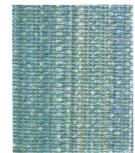
Hundreds of different solutions for offices, hotels, motels, or suite improvements and renovations.



Vinyl means easy cleaning and maintenance too. Colors won't fade. So Korolite's original beauty lasts longer. And you won't be faced with costly painting.

While you're discovering our new Korolite Rainbow Collection, look into BFGoodrich's heavyweight commercial wallcoverings. For commercial & residential uses, see our Elegance in Textures™ and Textures Unlimited™ wallcovering books.

Check Sweet's for your nearest BFGoodrich distributor. Or write, The BFGoodrich Company, General Products Division, 500 South Main Street, Akron, Ohio 44318.



Mandarin Yangtze



Harborweave Hollywood Red



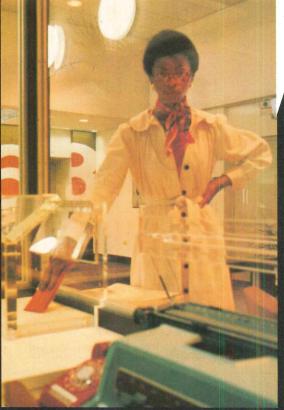
Mandarin Buddha



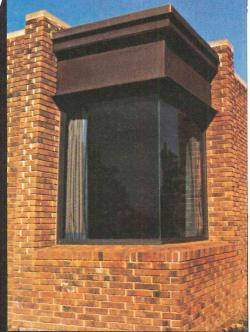
Du Pont now acrylic glazing materials design



Covered walkway provides safety for students at University of Delaware, Newark, Del. Architect: John Carl Warnecke & Associates.



Security glazing protects tellers at Aetna Federal Savings & Loan, Philadelphia, Penna. Architect: Obermaier & Falo.



Windows retain sparkling clarity at Governor Bacon Health Center, New Castle, Del. Architect: Howard Greenhouse.



Decorative panels highlight First National Bank Cafeteria, Denver, Colorado. Architect: Gensler & Associates.

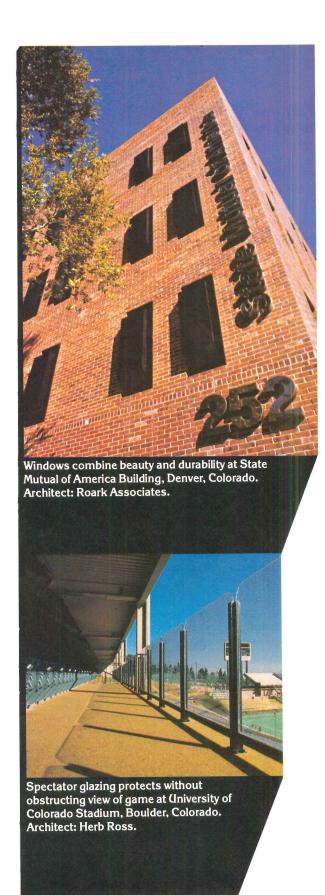


This skylight is representative of the type of skylights now being fabricated with "Lucite" cast acrylic sheet.



Inside view Governor Bacon Health Center.

has two LUCITE® to give architects more freedom.



Now, with two forms of "Lucite" to choose from, you can be more innovative and imaginative than ever. Each offers specific performance benefits so you can select the one that best meets your requirements.

LUCITE® cast acrylic sheet

New "Lucite" cast acrylic sheet offers optical clarity greater than glass and up to 10 times the impact resistance for greater safety. Even if breakage does occur, it results in just a few large, easy-tohandle pieces. And "Lucite" keeps its initial beauty and clarity because it's essentially unaffected by prolonged exposure to moisture and natural weather conditions.

"Lucite" is lightweight—only half the weight of glass—so it's easier to fabricate and install. And it's thermoformable, even into compound curves and shapes, for unique styling concepts.

The low thermal conductivity of "Lucite" cast sheet (K1.2) cuts winter heat losses. And it's available in solar tints to reduce air conditioning energy demand during the summer.

LUCITE® AR abrasion resistant sheet

"Lucite" AR abrasion resistant sheet combines all the best properties of "Lucite" cast sheet with a tough, permanent, invisible coating that provides outstanding abrasion resistance. It can be washed again and again with standard cleaners—even with strong detergents—without appearing hazy. It's also resistant to many chemicals, acids, hydrocarbons and alcohols.

You can use "Lucite" AR for those extra-tough applications where long-term clarity is important, such as security glazing in banks, door lights, decorative panels, and spectator glazing in stadiums.

Let "Lucite" cast acrylic sheet and "Lucite" AR abrasion resistant sheet give you more design freedom. Select the one that best meets the requirements of your design, and specify it for your next project. For more information and a test kit that demonstrates the abrasion resistance of "Lucite" AR, just write Du Pont Company, Room 35664, Wilmington, DE 19898. Or, look for us in Sweet's Catalog (8.26 Dp and Du).

Complies with ANSIZ97.1 1966/72

"Lucite" acrylic sheet is a combustible thermoplastic and, like many other synthetic and natural materials, should not be used in applications where codes or common sense would deem it unsafe.



GET MORE THAN JUST PRODUCT.

Specify Inryco/Milcor® Steel Framing Systems



Structural components included in Inryco/Milcor steel framing systems can support the entire weight of buildings up to five stories high. Components are frequently pre-assembled for installation in large sections to save construction time.



Prefabricated steel framing assemblies with exterior facing applied provide lightweight, easy to handle panels that speed curtain wall installation. Framed openings are incorporated. Curved or angled shapes are easily executed.

You'll get an honest appraisal of the suitability of steel framing for your project.

The versatility of our light structural steel components (steel studs and joists) makes them suitable for almost any wall or floor condition...with savings in time and costs, plus other desirable advantages. We'll review your projects in detail and show you how these benefits can apply. If our products will not suit your proposed application, we'll tell you so.

You'll get unexcelled design assistance when you need it.

Our experienced engineering staff furnishes design consultation and assistance on hundreds of projects each year ... reviewing plans, detailing efficient solutions for complicated conditions, calling attention to over-design or under-design of specified systems.

You'll get experienced counsel for your framing contractor.

Through longtime involvement in both construction and manufacturing, Inryco has become the recognized leader in the steel framing field. We've worked closely with steel framing contractors to develop system innovations and improvements in fabrication and erection techniques. We stand ready to assist your contractor in developing proper framing construction techniques to help you achieve the maximum benefits of our systems.

Consider our systems and services for your next project.

Other companies manufacture and sell steel studs and joists. None have the experience, capability or desire to provide the extras you get from Inryco. Please review the information on Inryco/Milcor Steel Framing Systems in Sweet's Architectural File (section 5.3/In) or Light Construction File (section 5.3/Inr). Then give us a chance to discuss their application to your projects by contacting:

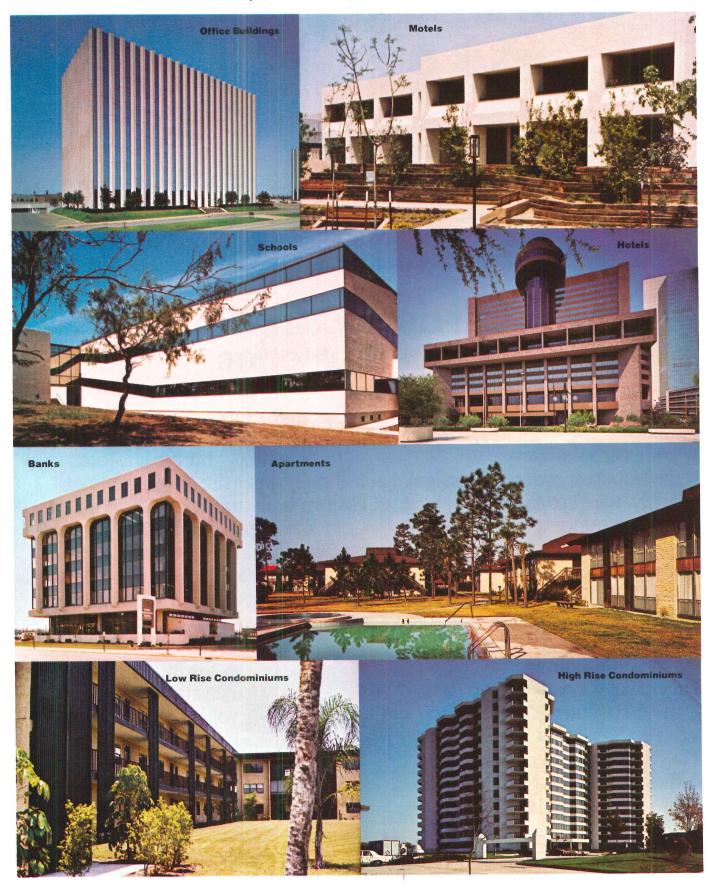
Milcor Division, INRYCO, Inc.; Dept. J-4033; P.O. Box 393; Milwaukee, WI 53201.

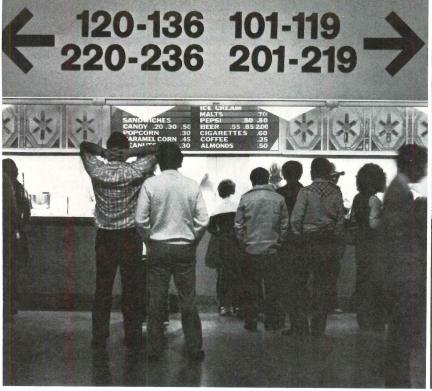


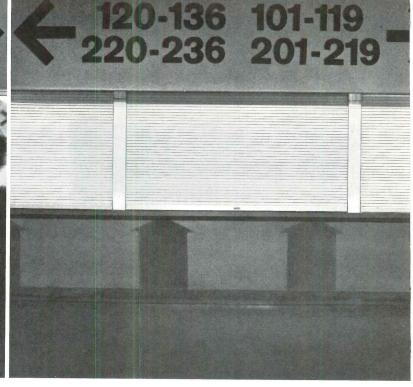
General Offices: Melrose Park, Illinois

A7-37-1

Typical applications...low rise and high rise... residential, commercial, institutional, industrial







Even a half-time business needs full-time protection.

When the Golden State Warriors play at home in the Oakland Arena, hot dog and beer sales go way up. As soon as the Cookson counter doors go up. And when the Oakland A's or Raiders play next door at the Coliseum, the same thing happens.

During working hours, Cookson counter doors are coiled up, out of sight, out of the way. At closing time, they're easily rolled down, locked into position, fitted snugly to the counter.

They're easy to roll up and down because they're counter-balanced and equipped with lubricated ball bearings.

They're difficult to tamper with because the compact removable-crank operator is mounted at the top of the door, not at counter level.

The locking device is even hard to find: we conceal it in the footpiece.

Available with slats of galvanized steel, stainless steel or extruded alumi-

num, Cookson standard counter doors are trim, handsomely styled.

So are our sturdy, UL-listed steel rolling counter fire doors, and our custom-built unitized counter doors.

Cookson counter doors were the best way to close 80 refreshment stand openings in the giant Oakland-Alameda County Coliseum complex. Including the "hot dog-watch dog" above.

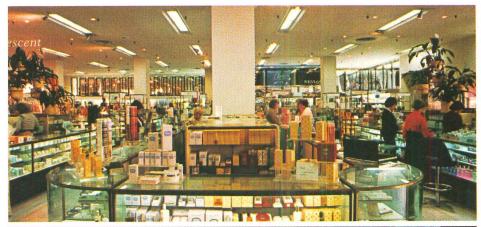


Cookson's Catalog 77 is the most comprehensive compilation of rolling door, grille and counter door data ever published. See it in Sweet's (8.7/Co). Write or call for

your own copy to: The Cookson Company, 700 Pennsylvania Ave., San Francisco, CA 94107. Phone (415) 826-4422.



AN UNFAIR COMPARISON.





IF FLUORESCENT LIGHTING DIDN'T COMPARE TO OUR NEW SPECTRA V IN PRICE, THERE WOULDN'T BE ANY COMPARISON.

To all the users and would-be users of fluorescent lighting for commercial indoor applications, Wide-Lite has welcome news.

It's called Spectra V Series III, and it gives you all the advantages of High Intensity Discharge (HID) lighting—and all the advantages of Wide-Lite—at a price comparable with fluorescent.



- A Fluorescent Troffer with 4-F40 CW lamps 250 fixtures
- B Wide-Lite Spectra V Series III with 400-watt Super Metalarc 72 fixtures
- C Wide-Lite Spectra V Series III with 250-watt High Pressure Sodium 84 fixtures
- Purchase and Installation
- Cleaning and Relamping
- Energy Costs (@ 5¢ per KWH)
- Store: 100' × 200' × 15' Reflectances: 80/50/20 Room Cavity Ratio: .68 Hours: 12 hrs/day;6 days/week; 3,200 hrs/yr.

Design Target: 70fc. maintained

Just in case you're not familiar with all those HID advantages, we've provided the cost comparison chart at the lower left to remind you. It shows a 10-year amortization of a typical 20,000 square foot store lighting system for equal footcandles.

You can see that Spectra V Series III HID lighting is quick to pay for itself and surpass fluorescent in efficiency of operation. You can also see that it often costs no more than fluorescent to buy and install, contrary to popular belief. Full specifications and cost data are available upon request.

And since it's from Wide-Lite, it gives you some HID advantages that other HID luminaires don't.

Thanks to the 90% reflectance of our superb UltraClad reflector, the Series III makes the most of metal halide or high-pressure sodium lamps to give you smooth, low-glare light-

ing for stores, offices, and schools. A heat and impact resistant tempered glass lens is standard equipment. As is our published 3-year limited warranty.

Like the rest of the renowned Spectra family, the Series III uses our cooler-running, high-grade encapsulated ballast. Which means years of trouble-free operation.

Installation is simple. And once installed, the Series III's entire optical assembly swings down on hidden hinges for easy access from below to the lamp and wiring compartment.

And because it's from Wide-Lite, the Series III is available with options like our Automatic Energy Control (AEC) and Dimming systems for maximum efficiency and minimum light bills.

Go ahead, send for our free brochure. You can bet all our competitors will.

Widelite

P. O. Box 606, San Marcos, Texas 78666
Wide-Lite® products also manufactured in Australia,
Belgium (for Europe), Canada, Mexico, Great Britain,
Venezuela and South Africa.
A company of the Esquire Lighting Group

An open-and-shut case for our better-insulated hospital window.

At Amelco, we believe a hospital room with a view should save fuel, too. And our E/C Series hospital window is designed to do just that.

The E/C Series has a compression-type weathering system that seals in heat and air conditioning, and allows for easier opening and closing; therefore weather-stripping lasts and lasts.

A 25%" air space between panes provides better insulation than a standard window, and better soundproofing too. Dust-free internal venetian blinds maximize energy conservation.

Plus, of course, other Amelco quality features: an exclusive handle design that is compatible with Life Safety Code (NFPA

101-1976 Para. 10-2.3.7.1) and allows ease of emergency ventilation, yet assures patient safety.

In case of vandalism, vents are easily removed by your maintenance people without tools, and a stored replacement vent is immediately dropped in without interruption of hospita routine.

The fact is, Amelco has led the way in just about every important aspect of hospital window design. Our long list of repeat customers is a testament to our product.*

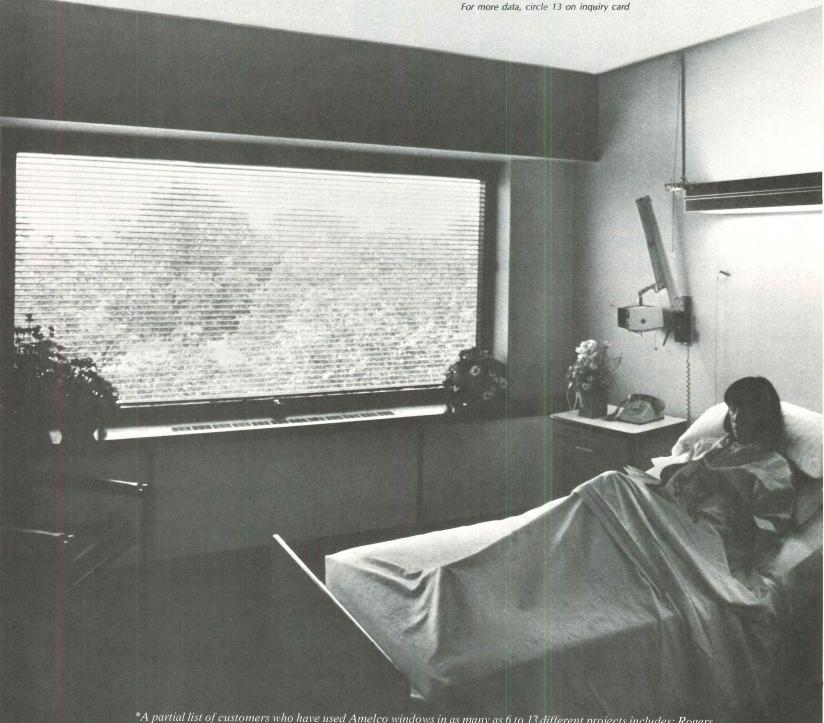
Rather than take a chance on a cheap window that can be a costly fuel-waster in the long run, look into our Amelco E/C Series hospital window. Write for our brochure, or call us at (516) 759-1010.

ANELCO®

The Amelco Window Corp.

Box 32, Glen Cove, New York 11542

(A Subsidiary of The Seagrave Corporation)



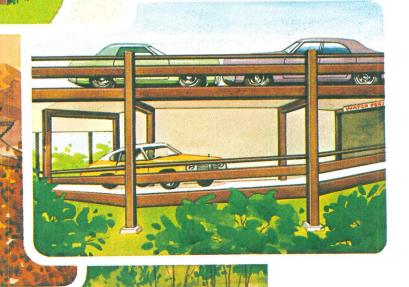
*A partial list of customers who have used Amelco windows in as many as 6 to 13 different projects includes: Rogers, Butler & Burgun, Architects, N.Y.C.; N.A.S.A., Cleveland; Ferrenz & Taylor, Architects, N.Y.C.; Columbia-Presbyterian Medical Center, N.Y.C.; Charles H. McCauley Assoc., Architects, Birmingham, Alabama.

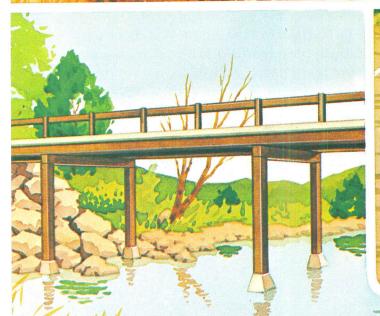


REGAL TUBE COMPANY

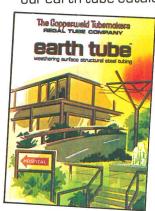
7401 South Linder Avenue Chicago, Illinois 60638 • 312/458-4820

For more data, circle 14 on inquiry card

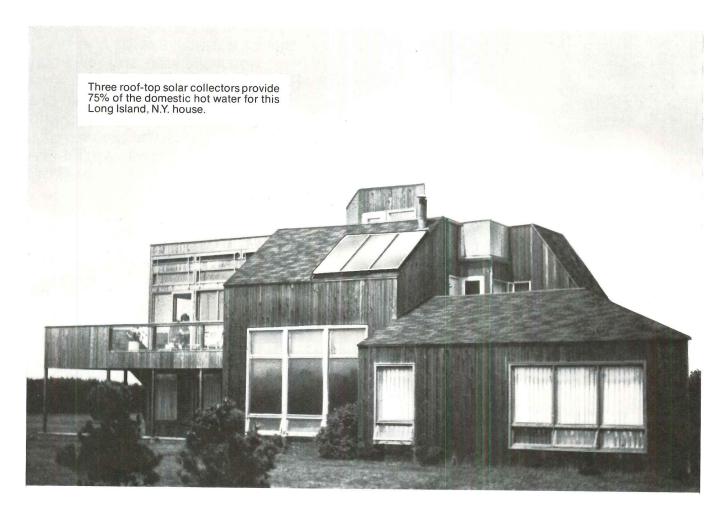




We invite you to send for our earth tube catalog.



Copper solar collectors give you energy on the house.



Solar energy is here today! It is dramatically cutting costs of heating water for homes, schools, recreation and commercial buildings in all types of climates. Solar collectors also provide energy for space heating and air conditioning.

When you design, specify or install solar collectors, insist on copper for the absorber plate and for the tubes which circulate the fluid. With a blackened surface

coating, it's the most efficient material for collecting the sun's heat. Copper needs practically no maintenance, is easy to work with, and resists corrosion.

Asarco is a major copper producer with a stake in the energy future of America. The Sunworks division of an Asarco subsidiary is a leading fabricator of solar energy systems. ASARCO Incorporated, 120 Broadway, New York, N.Y. 10005.



Your special door problems are solved!

Some doors have to take plenty of shock.
Stanley's pivot reinforced hinges are unique: fit beveled edge doors perfectly – prevent loosened screws and hinge damage on all doors subject to severe abuse.



Some doors demand a completely clear opening. Stanley's Swing-Clear hinges let beds, carts pass through without damage to door edges and thus help to keep maintenance costs down.



Some doors must permit emergency entrance. Stanley's rescue hardware permits fast access to a disabled patient by allowing a door to swing back away from the problem.

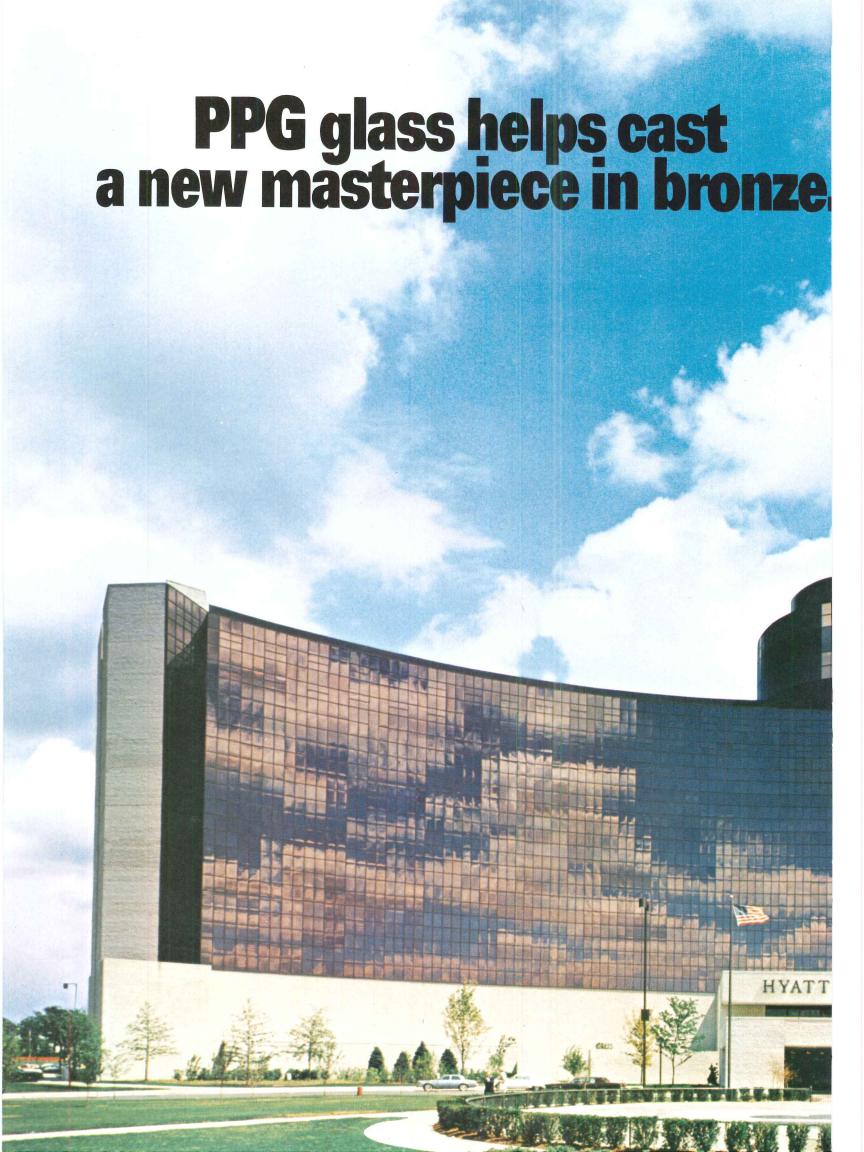
Just a few of the reasons you should remember Stanley, next time you're stumped by a problem door. Because, chances are, Stanley has your special answer right in stock! For answers you need, quality you respect, and service that's quick, come to Stanley Hardware, Division of The Stanley Works, New Britain, Conn. 06050. In Canada: The Stanley Works of Canada, Ltd.

See our catalog in Sweet's Architectural File.

STANLEY

helps you do things right

For more data, circle 16 on inquiry card



The Hyatt Regency Dearborn: A breathtaking, rescent-shaped sculpture tanding near downtown Dearborn with its great wings pread in warm welcome.

Its form, with its deep, ich bronze appearance, has nade the Hyatt Regency an Ilmost instant magnet for people. Which, after all, is the vhole idea of a great hotel..

The beautiful concave llass curtain wall is formed of PG Solarban® 575 Bronze window® units. The archiect called them "the absoutely perfect material for such a powerful esthetic tatement"

However, PPG Solarban window units provide much nore than beauty. They are nigh-performance, reflective, insulating glass units that conserve energy by reducing solar heat gain. On hot summer days they cut conducted heat gain. And in winter they reduce conducted heat loss for additional energy savings.

Learn more about how PPG Solarban Twindow units can glorify your next design. See Sweet's 8.26/Pg, or contact your local PPG architectural representative for information about any of our family of high-performance glasses.

Or write to: PPG Industries, Inc., One Gateway Center, Pittsburgh, Pa. 15222.

PPG: a Concern for the Future

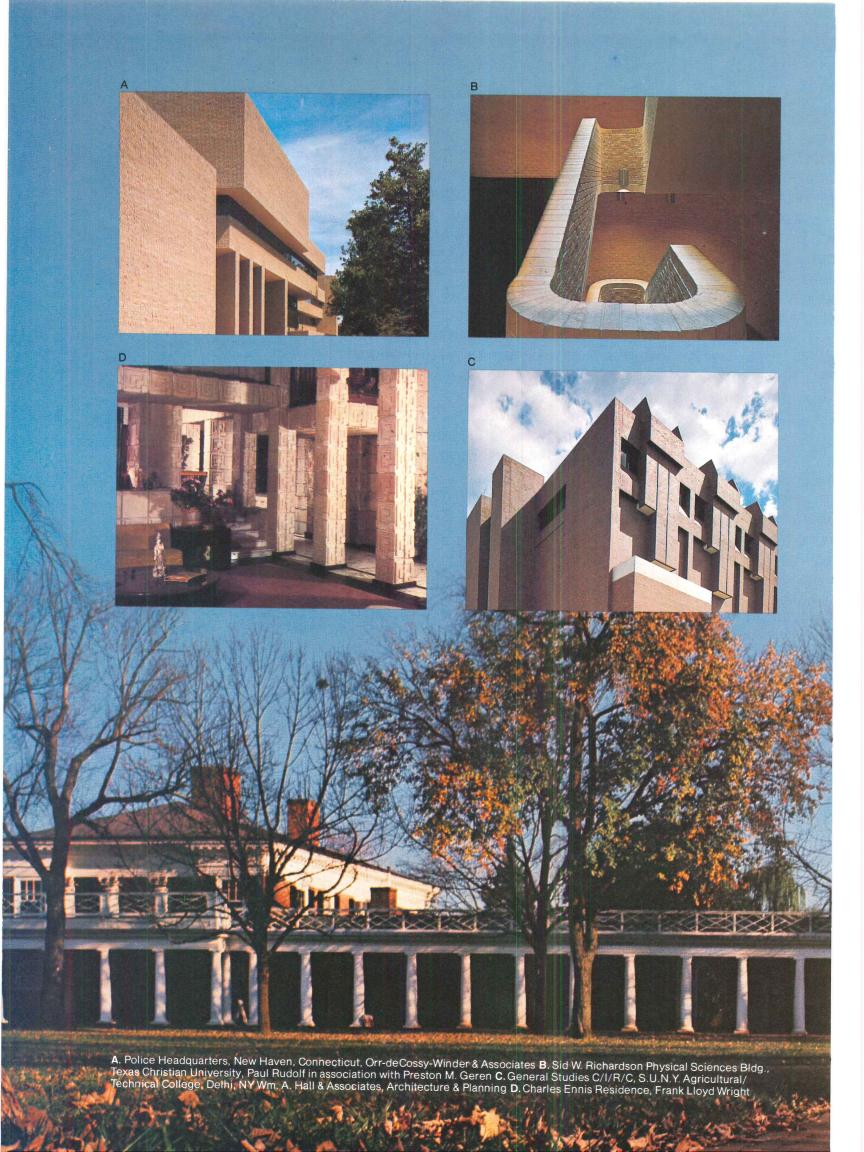
The Luckman Partnership, inc., Architects, Los Angeles, California, utilized these performance characteristics of PPG Solarban 575 Bronze Twindow units for the Hyatt Regency Dearborn:

Shading coefficient: 0.23 U-Value: 0.31 Btu/hr-sq ft-F (winter nighttime) 0.35 Btu/hr-sq ft-F (summer daytime) Relative heat gain: 51 Btu/hr-sq ft, when ASHRAE Solar Heat Gain Factor is 200 Btu/hr-sq ft and the outdoor air temperature is 14 F warmer than the indoor air temperature.

Owner: Ford Motor Land Development Corporation Operator: Hyatt Hotel Corporation, Burlingame, California

For more data, circle 17 on inquiry card





WE STILL MAKE THEM THE WAY WE USED TO. BY HAND.

Today's architects still call on the same masonry craft skills that architects and master builders of 200 - and 2,000 - years ago relied on. For masonry is still the best way to build. Still the least expensive.

The mechanics of creating walls with mortar and brick, or block, or stone, have changed little. But technology in the production of masonry materials as well as on-site automation of materials handling have changed enough to maintain masonry's reputation: it's stingy with the tightest budget. In fact, masonry structures are usually lowest in initial cost. Consistently low in operating costs.

Masonry materials have taken on new dimensions, new colors, new textures. And innovative

design has demanded parallel innovations to execute them. Masonry panels afford the architect design flexibility not known before while still assuring unparalleled craftsmanship. Loadbearing masonry systems permit fast, economical construction and afford the designer a broader palette.

The reasons for masonry's ageless popularity are many. Permanence. Beauty. Flexibility. And economy. There is simply no more energy-efficient, durable, easily maintained building material known to man.

So it's no wonder we're still making them the way we used to. The trowel is still one of the building designer's handiest tools.



INTERNATIONAL MASONRY INST

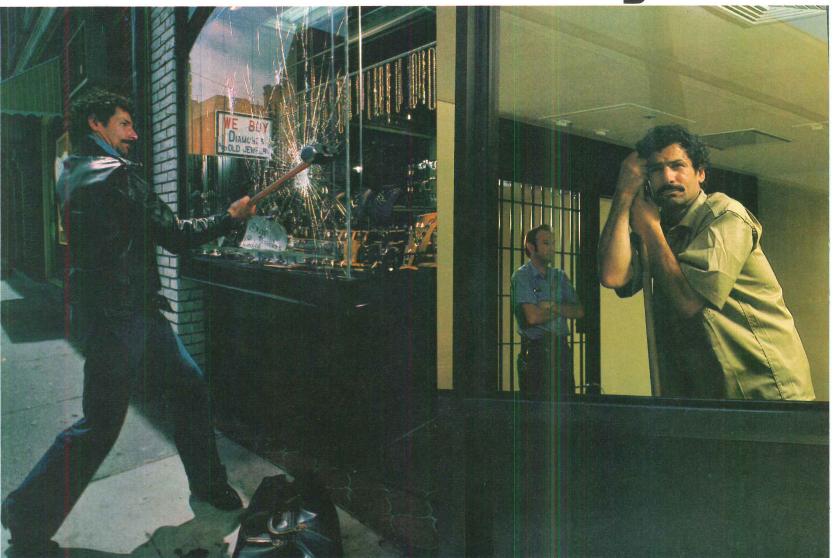
Suite 1001, 823 15th St., N.W., Washington, D.C. 20005, (202) 783-3908

The Mason Contractors and Bricklayers Union of the USA & Canada.

For more data, circle 18 on inquiry card



Laminated architectural glass.



It keeps people from breaking in.

A building is only as secure as its weakest point. Which is, traditionally, the glazing.

Ordinary glass, of course, shatters easily on impact. But *laminated* security glass is a formidable barrier.* Even heavy attacks by brick, crowbar or pickax result in only localized fractures and limited penetration.

Of course, no construction of any kind will stop a sustained attack. But laminated security glass affords maximum delay. Frustrated, the attacker usually abandons the attempt. Or is detected and captured if he persists. And laminated security glass is just as clear as ordinary glass of the same thickness so store displays look as good as ever.

The new "barless" jails being built under government regulation are constructed with laminated security glass. The special

Or breaking out.

impact penetration resistance and optical properties make laminated security glass the recommended material for detention glazing. This new type of security construction is changing the look of penal institutions.

Laminated glass is constructed of two or more sheets of glass permanently bonded together with a plastic interlayer. Monsanto manufactures Saflex polyvinyl butyral plastic interlayer used by leading producers of laminated security glass.

You'll also want to explore the other benefits of laminated glass. In addition to security applications, laminated glass offers sound attenuation and light and heat control.

Write for a list of manufacturers of laminated security glass to: Monsanto Plastics & Resins Company, Department 804, 800 N. Lindbergh Boulevard, St. Louis, Missouri 63166.



PLASTIC INTERLAYER BY

Monsanto

*LAMINATED SECURITY GLASS CONSTRUCTION CAN MEET THE RIGID REQUIREMENTS OF UL STANDARD 972 FOR BURGLAR RESISTING GLAZINGS.

NEWS REPORTS
BUILDINGS IN THE NEWS
HUMAN SETTLEMENTS
REQUIRED READING

New York State and the American Bar Association have relaxed their bans on advertising by professionals, following the Supreme Court's recent ruling. Both groups also issued guidelines for acceptable ads. Details on page 34.

The construction industry will continue its present recovery until 1980, when it will equal 1973's peak in physical volume, according to F.W. Dodge's study "The Next Five Years." After 1980, the industry can expect "a pattern of slow growth," and by 1982 should show a 50 per cent increase in dollar volume over 1977, and a 15 per cent increase in physical volume.

In the first six months of 1977, construction contracts rose 27 per cent over the same period last year, according to the F.W. Dodge Division of the McGraw-Hill Information Systems Company. Although much of this increase reflects heavy commitments in nonbuilding construction (especially power plants), residential construction was up 40 per cent for the half, totalling \$28.6 billion, and nonresidential building was up 8 per cent to total \$15.7 billion. The latter figure includes a 17 per cent increase in contracts for industrial and commercial building.

The GAO suggests that Federal procurement agencies have been too easy on A-Es committing errors and omissions, and urges the government to exert more energy in litigating these cases. Details on page 34.

The California Council AIA has voted to make architects' license renewals contingent on continuing education. The proposal, scheduled to be introduced in the California legislature early next year, would require that candidates complete 80 hours of "acceptable continuing education" in the two-year period preceding recertification. A committee appointed by the State Board of Architectural Examiners would evaluate education programs.

The Construction Specifications Institute has established a program to certify construction specifiers. Certification, open to both members and nonmembers of CSI, will require candidates to pass a written examination offered annually. The exam will be based on the Institute's Manual of Practice and Conditions of Contract.

Finalists have been named in the competition for the Harvard Square site formerly set for the Kennedy Library. Three developer/architect teams will refine their plans in the competition's second phase. Details on page 35.

Alan M. Voorhees will be the first Dean of the new College of Architecture, Art and Urban Sciences at the University of Illinois at Chicago Circle. Mr. Voorhees, who will also hold the title professor of urban sciences, is founder and president of the urban planning firm Alan M. Voorhees and Associates, He is also former president of the American Institute of Planners.

Union wage increases in the construction industry averaged 6.5 per cent during the first half of 1977, the Associated General Contractors report. This compares to 7.2 per cent during the same period a year ago. The average building trades worker now earns \$11.60 an hour, including fringe benefits, according to the AGC.

An international symposium on roofing technology will meet in Gaithersburg, Maryland, September 21-23. Sponsored by the National Roofing Contractors Associations and the National Bureau of Standards, the conference will hear 31 papers, more than half from experts outside the United States. For information: National Roofing Contractors Association, 1515 North Harlem Avenue, Oak Park, Illinois 60302, or William Cullen or Robert Mathey, 8348 Building Research, National Bureau of Standards, Washington, D.C. 20234.

An AIA conference titled "Design: Work of Art? Working Object?" will meet October 26-27 in Washington, D.C., to discuss "the rapidly changing interpretations of design within the architectural profession." Major speakers will include Joseph Esherick, FAIA, London architect Norman Foster, sociologist Robert Gutman of Princeton and Rutgers, Tokyo architect Arata Isozaki, Philip Johnson, FAIA, and William Marlin, RECORD associate editor. George Nelson, FAIA, will moderate. For information: John Gaillard, AIA, 1735 New York Avenue, N.W., Washington, D.C. 20006.

The Building and Construction Exposition and Conference meets November 1-3 at Chicago's McCormick Place, and will revolve around the theme "New Opportunities '78 and the Energy Challenge," including sessions on the Administration's energy policy, solar energy and energy retrofit. Other sessions will address the opportunities in urban rehabilitation and in residential design. BCEC is sponsored by the Producers' Council. For information: Building and Construction Exposition and Conference, 331 Madison Avenue, New York, New York 10017.

The American Academy in Rome invites applications for the 1978/79 Rome Prize Fellowships, which are awarded in architecture, landscape architecture, and planning and design, among other fields. The prize carries travel allowance, residence at the Academy, and a modest stipend. Deadline for applications is November 15. For information and application forms: American Academy in Rome, 41 East 65th Street, New York, New York 10021.

New York and the ABA rule on professional ads

The traditional barriers against advertising by professionals are falling left and right—first to the U.S. Supreme Court, now to the State of New York and the American Bar Association.

The New York State Board of Regents has adopted new rules of professional conduct that will allow architects, engineers, physicians and other professionals to advertise their services. (The Board of Regents regulates the education, licensing and conduct of all professionals practicing in the state except lawyers and clergymen.)

Although the newly promulgated standards follow hard on the heels of the Supreme Court's ruling that attornevs be allowed to advertise as an exercise of their Constitutional right of free speech, the Board of Regents had in fact been studying the changes for nearly two years. Their actions, the Regents said, were in response to consumer group attacks on existing bans against professional advertising as "unreasonably interfering with the right of a potential patient or client to obtain the information necessary to make an informed choice, and as prohibiting competition among professional practitioners "

The rules, which take effect October 1, will, however, set some limits to permissible advertising. They specifically allow "advertising in a newspaper, periodical or professional directory of fixed prices, or a stated range of prices, for specified routine professional services, provided such

advertisement clearly states whether additional charges may be incurred for related services which may be required in individual cases." The rules also permit "informational" advertising, which the Board expects will cover such matters as services, hours and other aspects of practice.

Specifically prohibited as "not in the public interest" are false, fraudulent or misleading advertisements, as well as those that are "spectacular and flamboyant." Also forbidden are testimonials, intimidation, offers of gratuitous services and discounts, guarantees, and unsubstantiated claims.

The Regents will allow price advertising in print, but not on radio or television. (The Supreme Court's ruling failed to reach the issue of professional advertising in the latter media.)

Last month the American Bar Association, convening in Chicago, approved a 50-page set of guidelines for lawyers who plan to advertise. Members of the ABA will be allowed to advertise in the newspapers and on radio. (The question of television advertising was left to the states.) Permissible information includes education, military record, legal specialty, bank references, credit card acceptance, and fees.

The ABA's code is binding on no one except the association's members (about half the lawyers practicing in the United States), but it is expected to serve as a model for state bar associations and other regulatory bodies.

National Park Service funds study of Chicago landmarks

Historical buildings throughout the country should benefit from a Chicago-based Federal study to be completed later this year. The \$111,000 National Park Service study will focus on the revitalization of four famous Chicago office buildings built in the late 1800s. But the project is also expected to produce preservation techniques applicable to other distinguished old buildings in other cities.

Chicago architects Harry Weese & Associates, long involved in building renovation and restoration, head up a team of experts including the architectural firm Kaplan & McLaughlin; Professor James Marston Fitch, Director of Columbia University's Historic Preservation Program; Paul M. Lurie, an attorney specializing in real estate; and Jared Shlaes, an authority on landmark economics.

The four buildings chosen for the study—the Monadnock Block, the Manhattan, the Marquette Building, and Old Colony—are within a two-block area on Chicago's South Dearborn Street. They exemplify preservation problems. Reaching the end of their economic lives in terms of their original uses, the buildings have fallen prey to newer structures less expensive to operate.

"I don't have any magic formula," says Harry Weese, "It's all a matter of economics." And it is economics that forms the cornerstone of the study. The team plans to prepare physical, financial, and environmental profiles for each building. It will conduct market-

ing research to provide valuable information about each building's economic viability in its neighborhood and determine the costs needed to bring the building up to current building codes and to improve operations.

Beginning and ending with economic considerations, the study proposal lists 13 possibilities for funding preservation projects, including governmental rights of taxation and acquisition as well as private financing. The team also expects that last year's Federal legislation granting five-year tax write-offs for the rehabilitation of historic buildings will encourage cooperation.

Finally, guidelines will be drawn up to sell the idea of preservation to the public. "What is ironic," says Mr. Weese, "is that the National Park Service has to come in and rescue our landmarks. That's very telling." He attributes public apathy in part to the fact that "people only like new things."

Mr. Shlaes echoes this, and adds that traditionally in Chicago "everybody's eye has been on the challenge of building it new and better." But he is optimistic. "People," he says, "are beginning to feel that a landmark is as much a public amenity as a park." He says the depressed construction market and intensified interest in energy are factors in the increased awareness.

One thing is certain, he says: "Architects were responsible for tearing [landmarks] down. Now they are preserving them."—Lynn Stevens, World News, Chicago.

The GAO criticizes Federal procurement agencies for their leniency with A-E errors and omissions

In a newly published report, a Federal watchdog agency says that government agencies are too easy on architects and engineers. The agency, the General Accounting Office, says Federal procurement officers should be quicker to file suit against construction designers when errors and omissions are found in their drawings.

Construction change orders are a major cause of cost overruns, and some of these result from lapses on the part of the A-Es. The Congressional auditing agency says that while private clients often sue for errors and omissions, and win awards from architects and engineers, Federal clients almost never do so.

The report has a provocative title, "Procedures Used for Holding Architects and Engineers Responsible for the Quality of Their Design Work," but the GAO findings are really not all that strong. GAO concedes that the problem is not widespread and that the cost to the government is probably quite small.

"It shows that A-Es have a commendable record," says Burt L. Talcott, executive vice president of the American Consulting Engineers Council. He notes, however, that the report could cause an upswing in nuisance suits that might make liability insurance premiums rise.

The report only deals with the

Corps of Engineers, the Naval Facilities Engineering Command and the General Services Administration. It does not attempt to place a dollar amount on the losses to the government from the agencies' reluctance to pursue loss claims, and it even implies that losses are probably infrequent.

But the report strongly complains that agencies are so lax in checking up on A-Es that they have little idea how much may be lost. At the very least, the report says, agencies should look at all change orders to determine the responsibility, and they should document design deficiencies and determine any potential A-E liability for these.

Although the report was issued in mid-July, it was circulated to the affected agencies early this year. Generally, the agencies concur with the findings.

Jack M. Eckerd, General Services Administrator at the time, said the agency "fully agreed" with the key premise that agencies should pursue the government's rights in connection with A-E design deficiencies and should seek legal redress "when it is determined that this is an appropriate course of action."

Mr. Eckerd and other Federal agency officials, however, noted reasons why claims are dropped by the agencies: their prime concern is avoid-

ing construction delays; negligence is difficult to establish and prove; some design omissions do not harm the government; the cost of legal proceedings may exceed the recoverable amount.

GAO did not contest this logic, but it argued that agencies should sometimes pursue selected cases "solely to direct attention to the A-E responsible for the quality of the work." The accountants point out that the Internal Revenue Service audits sample tax returns even though auditing costs may exceed possible recoveries because the threat of an audit can result in "unmeasurable" benefits in causing taxpayers to file accurate returns.

The stickiest question in dealing with errors and omissions turns on the legal definition of "negligence." To prove negligence, a plaintiff must show that the professional "failed to exercise the ordinary care and skill expected of the average practitioner." Because this is a difficult point to prove, agency procurement officers sometimes negotiate a design fee reduction with the A-E to avoid costly litigation.

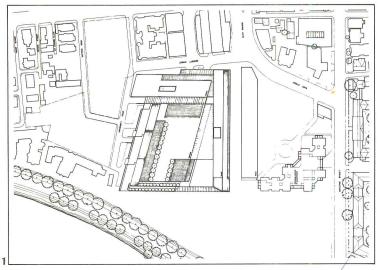
The Veterans Administration has the most formalized fee-reduction system. In regulations issued last year, the VA authorized its procurement officials to try to negotiate a settlement "and write a contract modification to reduce the A-E fee." When negotiations fail, the procurement officer documents his efforts and asks the Agency's general counsel to determine whether legal action should be instituted.

Milton Lunch, general counsel of the National Society of Professional Engineers, prefers this approach when the amount is small because costly legal fees can usually be avoided. One possible problem with the approach, however, is that the design firm may not be able to recover its fee losses from its liability insurance carrier unless there is a formal finding of negligence. Mr. Lunch says, however, that typical liability policies have a \$5,000 deductible clause and most negotiated fee reductions will probably be less than that amount anyway.

Both Mr. Talcott and Mr. Lunch carefully avoided any defense of designers judged guilty of negligence.

Mr. Talcott's main complaint against the report is that it highlighted errors and omissions by designers, which account for only one of six causes for change orders. The others, he says, are the fault of the government.

"In its present form, the study is blowing smoke to divert attention from other causes of change orders and cost overruns which are attributable to the government," he says.—William Hickman, World News, Washington.



Three teams will compete in Harvard Square finals

When the projected Kennedy Memorial Library was moved from Cambridge to the Dorchester campus of the University of Massachusetts-after Cambridge citizens protested the overburden of traffic the library and museum would attract to neighboring Harvard Square—ownership of the land reverted to Massachusetts. The commonwealth thereafter decided to dedicate rather more than half of the site as the John F. Kennedy Park and to sell the remainder to a developer selected by competition.

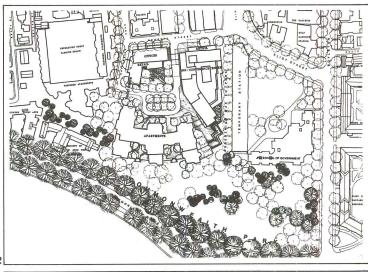
The competition is being conducted by the MBTA Yards Project Review Board (the Massachusetts Bay Transportation Authority now has a temporary station on the site).

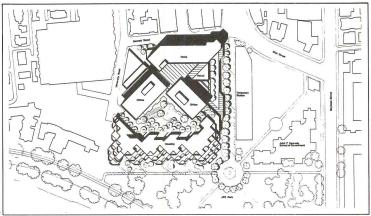
Proposals from competing developer/architect teams were judged on, among other things, their compliance with the Harvard Square Comprehensive Policy Plan. This plan was developed over a period of some months to set goals and criteria for Harvard Square development that Cambridge citizens would find acceptable. Among the objectives: a balanced

mix of uses-residential, offices, retail, community services—with no single use dominant; the orientation of commercial facilities to the existing business district in Harvard Square, and of residential facilities to the park and the river; and compatibility of scale to the neighborhood. The plan also called for off-street parking to repair an acute shortage in the area, and for a "safe, lively and clear pedestrian environment.'

Phase I of the competition has been completed with the announcement of 3 three developer/architect teams as finalists: 1) Boston Urban Associates with The Architects Collaborative, 2) Cambridge Carbarn Co. with Benjamin Thompson & Associates, and 3) Carpenter & Co. with Cambridge Seven Associates.

The Boston Urban/TAC proposal (1) disposes three main blocksapartments, hotel and office building-around a plaza open toward the park and the Charles River. On the western edge, the apartment building steps down toward the park, and on the eastern edge a pedestrian arcade gives





access to shops and the hotel. The plaza roofs a three-level parking garage.

In the Cambridge Carbarn/ Thompson proposal (2), all elements open both to the outside and to the large courtyard, which covers a 750car garage. Both the curving apartment block toward the river and the eastern hotel-conference center encompass their own mini-courtvards. Retail facilities face both Bennett Street to the north and the central courtvard.

The Carpenter/Cambridge Seven plan (3) calls for two major components-terraced condominiums commanding river views in three directions, and a hotel-office-retail complex clustered around an eight-story atrium. These elements are tied together by a 41/2-level above-grade garage camouflaged by building bulk and a landscaped deck.

In Phase II, the finalists will revise and refine their proposals according to critiques from the MBTA Project Review Board and final zoning and financial requirements. The board is expected to make its final recommendation to the commonwealth by the end of the vear.

GSA head Jay Solomon sees his background in real estate development as good job experience for his new post

lay Solomon, the new head of the General Services Administration, does not like to take details for granted, particularly when they involve architectural decisions on Federal office buildings.

He wants the architects and construction officials at the agency's Public Buildings Service to brief him thoroughly on all aspects of a proposed building and to be prepared to answer detailed questions so he can secondguess their approach to the subject.

"And I want to be sure they have visited the site and know what the situation really is," he stresses.

In this regard, he functions largely as he did as chief of a large development firm, Arlen Shopping Center Co., a firm that owns or manages 184 shopping centers across the nation. He is confident that his background equips him well for homing in on architectural decisions. "I know as much as they do," he says of the construction team leaders in GSA's bureaucracy.

Mr. Solomon, 56, assumed the post April 6. President Carter had originally intended to keep the Republican GSA chief, Jack Eckerd, but a flap developed over whether the White House or the GSA chief would choose top aides. Mr. Eckerd was overruled and he resigned.

The difference between Mr. Eckerd and Mr. Solomon is dramatic. Mr. Eckerd, a multimillionaire drug-chain owner, was content to take a passive role at GSA, leaving most of the detailed work to aides. But Mr. Solomon's approach is more attuned to that of Mr. Eckerd's predecessor, Arthur F. Sampson, who was a strong-minded activist and innovator at the agency.

In an interview last month, just as he was completing his fourth month on the job, Mr. Solomon said he had recently rejected six recommendations on architect selections from top PBS officials because he had not been adequately briefed on the projects involved. "They came in here with a big

stack of paper and wanted me to sign off on them. I sent them back."

He added that his rejection of the selections had nothing to do with the merits of the firms involved, but only in his lack of preparation in making a

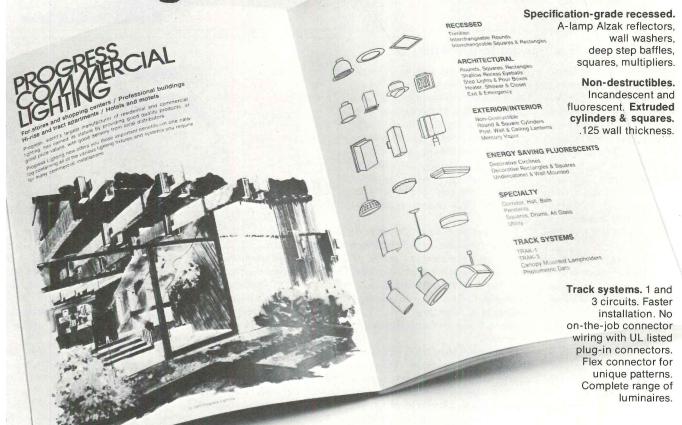
Mr. Solomon says he has never met Mr. Sampson, and he refuses to pass judgment on the stormy tenure of GSA's most controversial chief. But he does favor a continuation of the construction management approach to building acquisition and experimental efforts in energy conservation and environmental compatibility-all efforts initiated during Mr. Sampson's reign.

When President Carter talked to the Chattanooga native about taking the GSA job, "He only told me one thing: use your best judgment," Mr. Solomon says.

That's clearly what he intends to do, even in some areas that may be controversial. For instance, he asks PBS planners always to consider the use of solar energy equipment in buildings even if the economic justification is shaky. He wants the government to take the lead in promoting the use of solar energy, as Mr. Carter does. But he adds that it is important for Federal buildings to have solar potential because there is a possibility that energy supplies will completely dry up. "It's not only a matter of cheap energy, but a matter of energy at all," says Mr. Solomon, taking a long-range view of GSA's managerial and construction duties.

Mr. Solomon concedes that his attention to detail causes a tight schedule and he shows a reporter one day's calendar indicating a wide variety of meetings throughout the period. But he retains a strong interest in at least two outside activities: the motion picture business, which was the family business before it moved into shopping centers, and newspapers, which he studies as both editorial and commercial ventures.-William Hickman, World News, Washington.

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MOMA plans expansion—including an apartment tower

The internationally famous Museum of Modern Art has long prided itself on being at the forefront of the arts, including architecture. Now a proposal to double its gallery space and to surmount it with a 50-story apartment tower has raised heated debate among preservationists and defenders of Manhattan's small-scaled side streets, and has prompted questions about the proper role of cultural institutions as they affect the quality of city life.

The complex building program is the result of special state legislation designed to allow fiscally hard-pressed cultural institutions to use their air rights for commercial development and thus increase their income. In this case, Arlen Realty & Development Corp., developer of the apartment tower, will place part of its earnings in a stateestablished trust for MOMA's benefit.

Although the basic design decisions on the new building's massing and its location on the site were established some time ago by Richard Weinstein, a planner working for the Museum, Cesar Pelli was named architect of the new gallery and of the apartment tower only early this year. Architects Llewellyn Davies Associates have responsibility for the tower's floor plans.

One of the most controversial aspects of the current design is the placement of the bulky 50-story apartment building directly on a narrow congested side street (see photo below) and midway between two wide avenues, the more usual location for such massive structures. Another controversial aspect is the linear bulk of the gallery and apartment tower base, contrasted with what is now the intimate scale of the street. Yet a third controversial aspect is the effect of all this new construction on the famous sculpture garden, which will lose about 30 per cent of its area and most of its afternoon sunlight.

Apart from destroying the street's ambience of small-scale galleries and shops, the Museum's project will replace or greatly affect a number of notable buildings. Of most interest nationally, the Museum's main facade (at right in photo below), designed by Philip Goodwin and Edward D. Stone and built in 1938, will be altered and incorporated in the much larger base of the high-rise tower immediately adjacent. It is argued that this American landmark of the International Style, now framed by neighbors of contrasting style, will virtually disappear.

These neighboring buildings include a 1949 office addition for the Museum, designed by Philip Johnson, an early example of floor-to-ceiling windows in 20th-century office building.

While a number of critics have entered strong objections to the project, major civic and professional groups have so far withheld either endorsement or disapproval. The local Community Planning Board, however, has approved the project, against the recommendation of its advisory committee. Though the Board's action does not constitute official approval, it is likely to carry weight with the City Planning Commission.



The competition has been or-

Philippines delay start of Dagat-Dagatan project

The redevelopment of the Dagat-Dagatan squatter community outside Manila has been delayed, the Philippine government reports. The area was the subject of the International Design Competition for the Urban Environment of Developing Countries, a competition conceived by ARCHITECTURAL RECORD and L'Architecture d' Aujourd'hui, sponsored by The International Architectural Foundation, and won last year by New Zealand architect Ian Athfield.

The construction of the winning design was one of the provisions of the competition. Major General Gaudencio V. Tobias, general manager of the Philippines National Housing Authority and one of the competition's jurors, recently acknowledged, however, his government's inability so far to execute Mr. Athfield's design. The cause of delay lies partly in the difficulty of providing infrastructure for the development, partly in the revision of land-use policy for the area.

In a letter to the IAF, Gen. Tobias explained, "The need to replan the whole reclaimed area of Dagat-Dagatan to maximize the area's potential for low-income housing with complementary industrial-commercial activities" has held up construction. "This replanning would entail changes in patterns of land use-hence at this point in time it would be difficult to say if the original site would be residential.'

Moreover, he said, "delay in completion of two critical bridges across the river to the site" prevents building now, and it will be almost a year before soil conditions in the reclaimed area will be suitable for construction.

Nonetheless, Gen. Tobias concluded, "We are still hoping to execute Mr. Athfield's winning design in the future."

Trinidad and Tobago plan meetings on low-cost housing

A conference on Housing and Urbanization, sponsored by the Trinidad and Tobago Society of Architects, will meet at the Trinidad Hilton Hotel November 14-19. The conference will deal specifically with the issue of housing lowincome groups in the Caribbean and Central America.

Concurrently, the society will exhibit winners in its competition for designs and "ideas" in housing lowincome families.

Twenty-five nations are expected to send representatives to the conference, including the 14 countries who compose the Caribbean and Central American Group in the Pan American Federation of Architects. Each of the participating countries will submit a paper on its experiences in the field, and will discuss case studies of lowincome housing, either projected or

ganized in three sections so as to attract the broadest possible participation, from architects and city planners to schoolchildren.

Category A is a design competition, open to architects, planners, engineers and architectural students who are nationals of countries in the Caribbean and Central America. The competition problem is to design housing units for one of various sites selected by the National Housing Authority of Trinidad and Tobago. (The society hopes that the government will elect to build some of these designs, and that it would in such case pay the designer a fee for each unit it constructs, up to a total of 1,000.)

Category B, which calls for papers and other written reports, is open to academics, civil servants, writers and reporters in the housing field, and any members of the public over the age of 19; design professionals are eligible so long as they have not submitted entries in Category A.

Category C, open to children under the age of 19, will judge essays and ideas submitted by students in primary and secondary schools.

The society was inspired to call the conference by the chronic and continually increasing deficit of housing for the poor in Trinidad and Tobago. The country's construction industry is able to produce between 4,000 and 5,000 units yearly, against an annual need for 15,000 units. The escalating cost of land, infrastructure, materials and labor has so compounded the problem that it is now difficult for even the middle-income worker to afford suitable housing.-John Babb, World News, Trinidad.

Conference on tall buildings will convene in Paris

To examine "all aspects of the relationship between urban space and tall buildings" in both the developing and the industrialized nations, the Council on Tall Buildings and Urban Habitat will sponsor its Second International Conference. The meeting, titled "2001: Urban Space for Life and Work," will be held at UNESCO headquarters in Paris November

The council hopes that both design and construction professionals and governmental officials will attend the conference to discuss "the sociological, architectural, managerial and engineering aspects" of tall buildings, "as well as their interactions with urban environments.

The council is a multiprofessional group of about 2,000 specialists (primarily architects, engineers and planners) from 70 countries. Founded in 1969, the nonprofit council draws its financial support chiefly from the U.S. National Science Foundation.

Information on the conference can be obtained from Dr. L.S. Beedle, Director, Council on Tall Buildings and Urban Habitat, Fritz Engineering Laboratory #13, Lehigh University, Bethlehem, Pennsylvania 18015.

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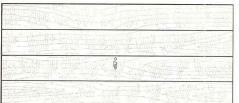
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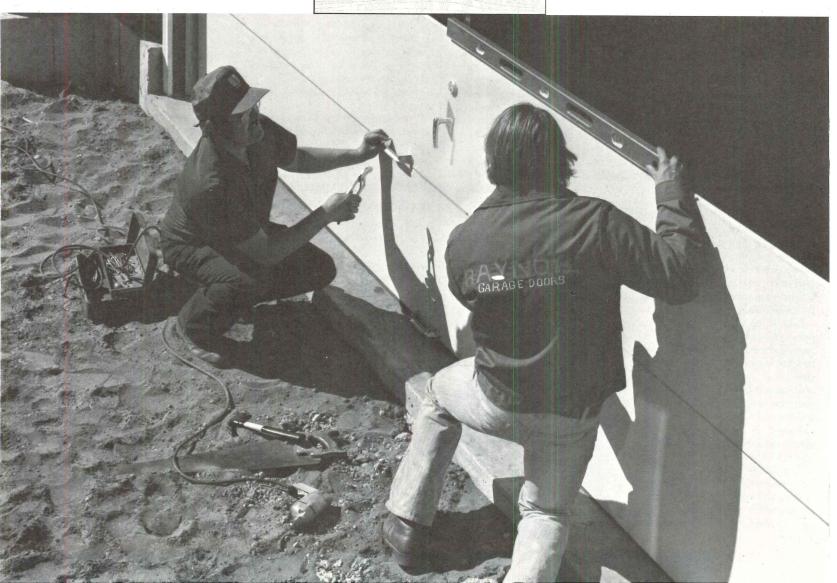
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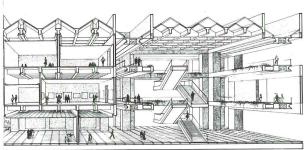
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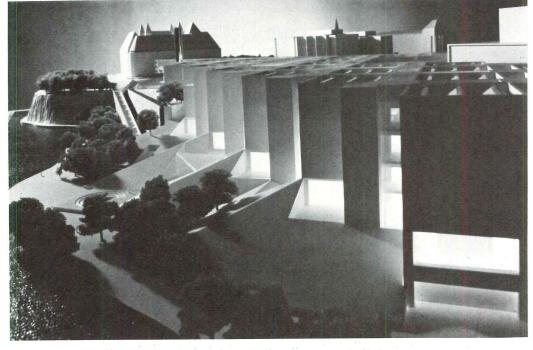


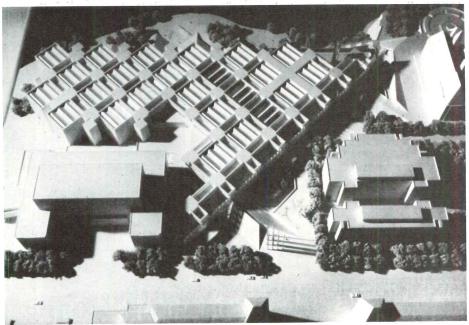
'arkin wins Canadian National Gallery competition

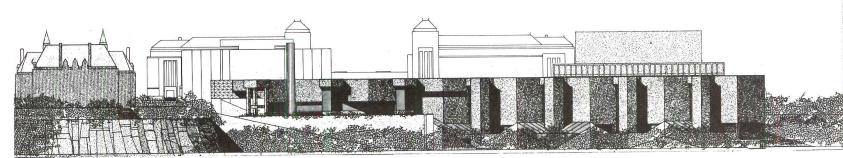
he Parkin Partnership of Toonto has won the architectural ompetition for the new Naonal Gallery of Canada. (The rst stage of the competition was pen to all Canadian architects, om whom ten finalists were hosen.) Set on a dramatic site in ne federal precinct overlooking ne Ottawa River, the winning esign is composed of a collecon of three-story cubes, anwering a program requirement or square galleries. The cubes re defined by cast concrete olumns and a grid of connectng "circulation bridges" and ight wells. The bridges enable ne creation of long horizontal alleries for large collections ind guide visitors through the salleries in proper sequence. he clerestory roofs carry iple-glazed skylights to satisfy program requirement for 'natural ambient light." The tubes are grouped diagonally to open vistas from the galleries ooth up and down the river. Though the language of the asessor's report seems rather nalf-hearted-the jury suggests a number of revisions in ex-

ternal circulation and facade treatment-they found the Parkin entry "the best conceptual design" among the competitors, and commended particularly its "sense of order," "measured proportions," and "diagonal location on the site." And though they observed that "in the formal sense the design is not a good neighbor," they felt that it "could create a new standard of architectural design for the area." Execution of the project may be delayed, however, because of the government's reluctance to commit the \$75-85 million estimated for construction. Members of the Board of Assessors were Fred Hollingsworth, past president of the RAIC; architect I.M. Pei of New York City; Dutch architect W. G. Quist; G. Stephen Vickers of the Fine Arts Department, University of Toronto; landscape architect Cornelia Hahn Oberlander of Vancouver; Dr. Hsio Yen Shih, director of the National Gallery; and architect Gordon Arnott of Regina, who served as chairman and professional adviser.









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Expressed in the simplest terms, where roofing and weathersealing are involved there is no standard architectural metal available in the world today, including stainless and copper, which can match TCS in its performance characteristics and built-in

safeguards against failure.







First Awards Program of Rhode Island AIA honors four buildings for distinctive design

Four buildings have been commended for their distinctive design and execution in the first Honor Awards Program of the Rhode Island Chapter of the American Institute of Architects.

Conducted to recognize exemplary architecture in the state, the competition named one First Honor Award and three Honor Award winners from 19 entries. Only projects completed since 1973 and designed under the direction of an architect registered in Rhode Island were eligible. Awards were presented in July.

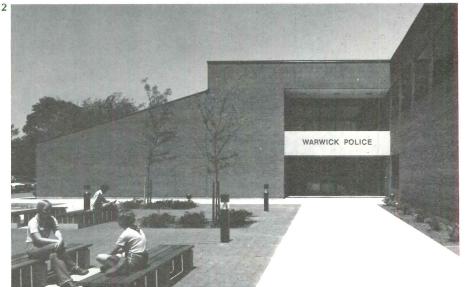
Winning architects and their projects include: (1) Woonsocket Harris Public Library, Woonsocket; William D. Warner, Architects and Planners, First Honor Award. Jury Comment: "A handsome, monochromatic building with consistent, sensitive use of materials on the exterior. The entrance is handled extremely well...minimizing the impact of the parking area."

(2) Warwick Police Station, Warwick; The Robinson Green Beretta Corporation, Honor Award. Jury Comment: "Wellsited, understated, not intimidating (especially for a police station). Simply seems to work."

(3) Private residence, Providence; William D. Warner, Architects and Planners, Honor Award. Jury Comment: "A cohesive building but with interesting shapes and spatial variety."

(4) East Side YMCA, Providence; Sturges Daughn Salisbury Incorporated, Honor Award. Jury Comment: "A straightforward building but fun. The supergraphics were effectively used...adding color. You get the feeling kids would have fun there."

Jurors were Sarah Harkness, national AlA vice president; Richard Bertman, AlA; Robert Gantner, AlA; David Macauley, author/illustrator; and Beth Wickenberg, Providence newspaper writer.









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FORM FOLLOWS FIASCO: WHY MODERN AR-CHITECTURE HASN'T WORKED, by Peter Blake: Atlantic-Little, Brown, Boston, 1977, 170 pages. \$12.95.

Reviewed by Jonathan Barnett

Architecture is a profession that believes itself capable of saving the world. It is naturally beset by a sense of failure. Architects not only judge their profession by very high standards, but delight in criticism and self-criticism. A speaker who wishes to be a hit at any architectural meeting need only start blaming all the problems of modern life on architects and architecture, and the audience will applaud wildly. Doctors, lawyers and other professionals like, say, investment bankers, don't seem to expect so much from themselves, nor are they as anxious to confess to their shortcomings.

What clearly intrigues the publishers of Peter Blake's new book is the opportunity to present this quaint architectural custom of confessing failure to save the world to a large and appreciative audience. Here is an eminent architect, architectural educator, critic and writer turning on his own kind and producing a seemingly cogent and certainly entertaining indictment of his profession(s), full of convincing detail. "Peter Blake says the most outrageous things . . ." the book jacket burbles.

Evidently Peter Blake also became rather intrigued by the idea of being "outrageous," and the opportunities it presented to settle a few old scores and deliver himself of some nifties he had been saving up for the right occasion.

I wish author and publisher hadn't tried so hard to be shocking, because their efforts end up getting in the way of the valuable parts of the book. But read the book anyway. It is true that important insights and cogent criticisms are hard to separate from the irritating rhetoric, but it can be done. Just put the book down for a few moments and count to ten.

There is not much point in discussing the title, which comes to mean less and less the more you think about it, but the subtitle qualifies as the most irritating rhetorical device of all: "Why Modern Architecture Hasn't Worked." Inside the book, the author has been careful—most of the time—to say "Modern Movement," not "modern architecture." There is a rather important difference, which art historians and critics committed to the Modern Movement have been doing their best to

obscure for the past fifty years.

The term "modern architecture" necessarily describes any building constructed since the beginning of the modern period, which most people would say dates from the industrial revolution, that is about the middle of the eighteenth century.

What the polemicists for the Modern Movement did was to divide modern architectural history into the work of the good guys, documented in detail, and that of the bad guys, whom they tried to erase from the record.

The "Modern Movement" was never an historical description, but polemic and predictions—many of which failed to come true. This false view of history is now coming apart. Architects whose work has long been neglected are being recognized again; architects practicing today no longer feel that historical destiny is forcing them in a particular direction. (Incidentally, using a term like "Post Modernism" to describe this phenomenon only perpetuates the original error. Let us hope that the term does not catch on, except to describe modern posts.)

I am sure that Peter Blake would agree that Louis I. Kahn's Kimball Art Museum in Fort Worth or Alvar Aalto's Pension Fund Office Building in Helsinki are as successful as the best work in any other historical period. What "hasn't worked" is the world view put forward by the propagandists for a certain kind of modernism. Perhaps this is a subtle distinction, and it may not sell books as well as the more sensational rhetoric that Blake has elected to use, but it is more intellectually consistent.

On the other hand, when Blake tells you what hasn't worked, he is speaking from an expert perspective. Architects may delight in criticism of the profession, but they usually draw the line when it comes to their own designs. Architectural magazines, which depend on the good will of their readers, traditionally give only the good news. Buildings the editors don't like are not shown; sometimes what is published is edited to bring out the exemplary features, and suppress what would be less edifying. Peter Blake first started writing for the architectural press in 1942; he was editor of Architectural Forum and Architecture Plus. Now that he has decided to tell all, he has a lot to tell.

His work contains eleven chapters, each entitled "The Fantasy of —." Unlike the fallacies outined by Geoffrey Scott in the *Architecture of Humanism*, Blake's categories are not logically self-sufficient, and it is not always easy to understand why certain arguments are found under one heading rather than another. The headings are handy, however. The first of

them, "The Fantasy of Functionalism," introduces a good example of the way Blake combines perceptive analysis with rhetorical overkill. He uses successful examples of adaptive re-use to point out that a building can be perfectly functional within a form devised in quite another context, and cites Miesian universal spaces as form not determined by function at all. OK: interesting philosophical point. But Blake then goes on to say that form follows function was "the dogma of the Modern Movement," a dogma that he has just demonstrated is patently incorrect. Come on now. Did serious architects, architectural historians, or theorists ever maintain that form should or could literally follow function? E. R. deZurco did 25 years ago, in a painfully literally-minded book called Origins of Functionalist Theory, but how many others? The idea that buildings are "starkly modern" because they are "functional" is a notion that you might encounter at a cocktail party, but not in a serious discussion by professionals or theorists. "Form follows function" is a philosophical concept akin to Keat's "Beauty is truth; truth beauty." Like all philosophical concepts its meaning varies with interpretation. If symbolizing stability and tradition is part of the function of a bank building, classical columns could be considered perfectly functional.

What Blake leaves out of this argument (he is saving it for his "Fantasy of Technology" chapter) is the distinction between functionalism and the "machine esthetic," which does not require either functional appropriateness or actual construction by machines. The desire of "modern" architects to have their buildings look as efficient as machines has done a lot of damage, because this concept played into the hands of cost-cutting bureaucrats and profit-minded real-estate entrepreneurs, and-yes-the architects who aided and abetted them. To say that the "machine esthetic" leads to a great many simpleminded buildings is a reasonable conclusion from the evidence. That is quite another thing from saying that a basic reason why modern architecture has failed is that its central dogma

The same pattern pervades the rest of the book. One can't disagree with most of Blake's criticisms, but the sweeping conclusions he builds from them are not reasonable. The chapter that outlines the defects of Modern furniture is hilarious, but it is not quite fair to take Gerrit Rietveld as a representative Modern furniture designer. After all, some Modern furniture is comfortable: mass production of furniture is a significant development of the modern period,

More Required Reading on page 45

Jonathan Barnett has been questioning the validity of the "Modern Movement" for almost twenty years, often in the pages of ARCHITECTURAL RECORD.

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and so is the arrangement of furniture to define space within a room—a most important innovation traceable in large part to Mies, and something that Peter Blake has nothing to say about in this context.

Yes, the traditional Japanese house, which influenced Wright and through him many others, usually required a subservient wife and a staff of servants to make it work, but so did the Victorian "boxes" that Wright was trying to change. To say, as Blake does, that "the open plan-that most 'free' of all modern dogmaswas copied from the authoritarian traditions of Japan," is building an awfully big generalization on a rather slender assumption. Surely the open plan is an option opened up by modern, long-span construction. Undoubtedly it has been used foolishly, and there are many occasions when clearly defined spaces are preferable, but open planning evidently has its uses, in schools, for example. In setting up the open plan as an elitist concept that enslaves women, Blake is taking on more guilt than is necessary.

Confession is good for the soul, but people who confess to crimes they never committed are really rather a nuisance. Peter Blake enters a whole series of guilty pleas on behalf of the architectural profession, and I am afraid that they only impede the investigation into the real causes of problems. Saying that the dispersal of modern metropolitan areas is the result of zoning, and that zoning derives from the ideas of modern architects like Wright and LeCorbusier is such a sweeping generalization that it sweeps all good sense and rational argument before it. And are tall buildings always inappropriate? Could the typical building of today really have been constructed 100 years ago? Are architects really as guilty as all that?

The architectural profession's sense that we can save the world, or at least help save the world, is an important asset. I don't for a moment suggest that we change. But we have to acknowledge that not every element in the world is directly affected by what architects think and do, much as we might like that true.

There are also good architects and bad architects; and even good architects can make bad mistakes. But when we look at bad buildings and mistakes, do we have to conclude that all of modern architecture is a failure? The doctrines of the "Modern Movement" have not worked all that well, but only a minority of architects ever believed in them, and even fewer clients. It has surely been twenty or twenty-five years since any significant number of architects in the United States took the tenets of the Modern Movement seriously. I remember *The Architectural Review* chiding Americans for their apostasy from Modernism as long ago as the late fifties.

Peter Blake's catalog of errors and sillinesses committed in the name of Modernism is very much worth reading, but there is no need to consider it a refutation of all modern architecture, or of Blake's own life work, as he seems to do. I can't help wondering if this book isn't the result of Blake's moving from New York to Boston, which has a notoriously depressing climate.

Oh well; you had better read this book. You'll laugh, when you aren't grinding your teeth.

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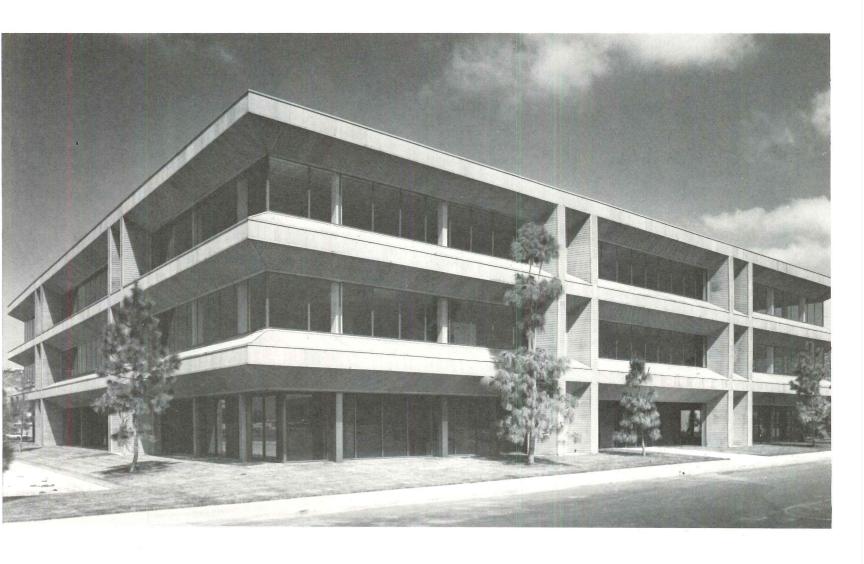
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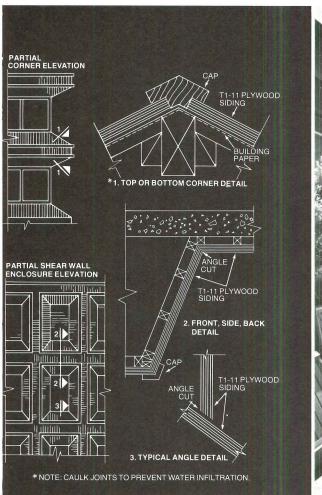
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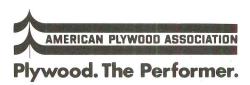
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Plywood, and the creative imagination of architect Brian Paul, AIA.

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Plate No. 1005

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Bold cantilevered design calls for great structural strength...

The owner of First Federal Plaza in downtown Austin, Texas, wanted a distinctive design that would focus on a park-like plaza in front of the building's main entrance.

The architects, 3D/Brooks Barr Graeber White, achieved the desired effect with a unique diamond-shaped structure featuring five stepped cantilevered levels. The apex of the cantilevered levels in front of the six-story building provides a focal point to the entry.

Only steel could carry the load

According to the structural engineers, W. Clark Craig & Associates, "The large cantilevers carrying the 72- and 90-ft-long walls required by the architect could only be framed in steel."

Competitive framing materials would have required prohibitively deep sections to carry the

high-strength steel trusses provide the solution



esthetics. In addition, steel proved to be more economical and faster to erect.

cantilevered loads, which would have detracted from the building's

High-strength steel trusses

Three tapered-steel roof trusses, the longest of which is approximately 62 ft, carry the five-story-high, 72- and 90-ft-long cantilevered walls over the plaza. The trusses, 13 ft 6 in. deep at their highest point, are fabricated of ASTM A572 Grade 50 high-strength steel.

The east and west ends of the building are also cantilevered through the use of six-story-high exposed wall trusses. The west cantilevered end projects over the garage entrance to three sub-levels of parking. The east-end cantilever provides a sheltered drive-through area for the bank's drive-in teller units. The spans are 60 ft from the column to the ends of the cantilevered trusses.

The trusses minimized the number of columns required to support the loads. This, in turn, provided the additional advantage of increased interior space flexibility.



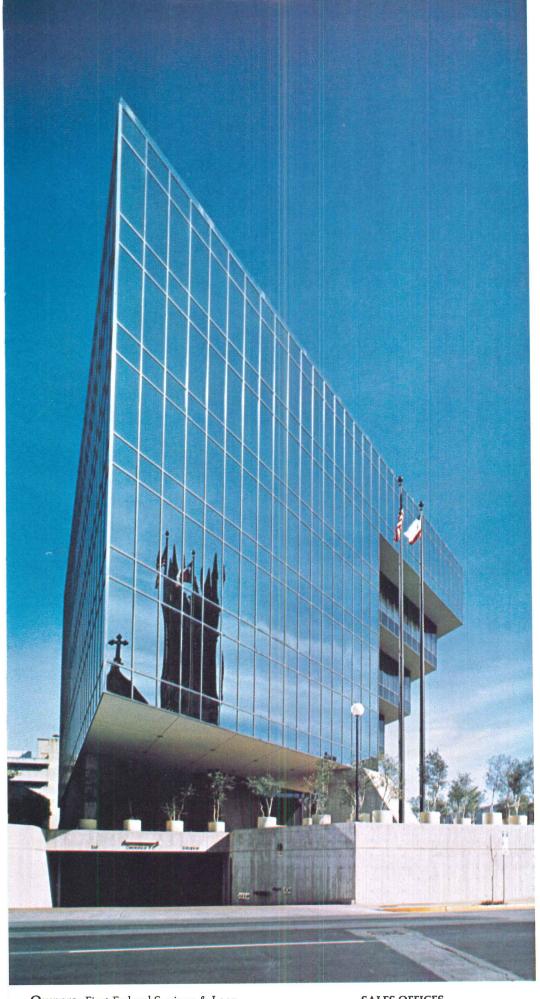
High-strength steel trusses enabled the architects to create a unique cantilevered design for this six-level bank and office building. Bethlehem supplied 340 tons of steel for the project.



First Federal Plaza, clad in mirrored glass, is oriented on the site to reflect the sun's rays away from the eyes of passing drivers.

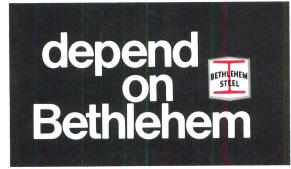
The wall trusses, supporting the east and west ends of the building, are exposed on the interior to add an interesting architectural element.

Three tapered roof trusses support the five stepped cantilevered levels below.



Composite design was used to economically reduce steel weight and permit smaller section sizes for the long spans. Composite beams and girders support and combine with the fire-resistive floor assembly of 3-in. composite steel floor deck topped with 31/4-in. lightweight concrete.

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Architect: 3D/Brooks Barr Graeber White, Architects Structural Engineer: W. Clark Craig & Associates

Fabricator: Capital City Steel Co.

Erector: J. M. Borders Steel Erection Co.

General Contractor: Robert C. Gray Construction Co. All of the above firms are located in Austin, Texas.

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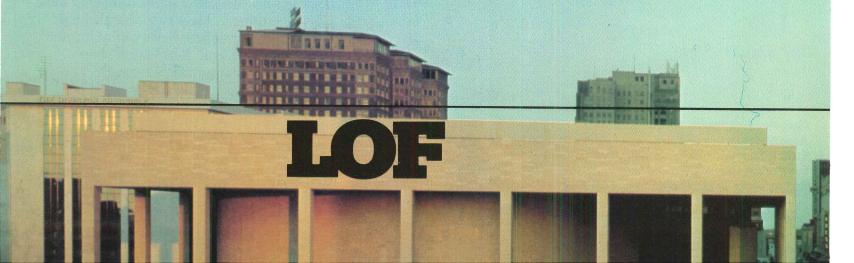
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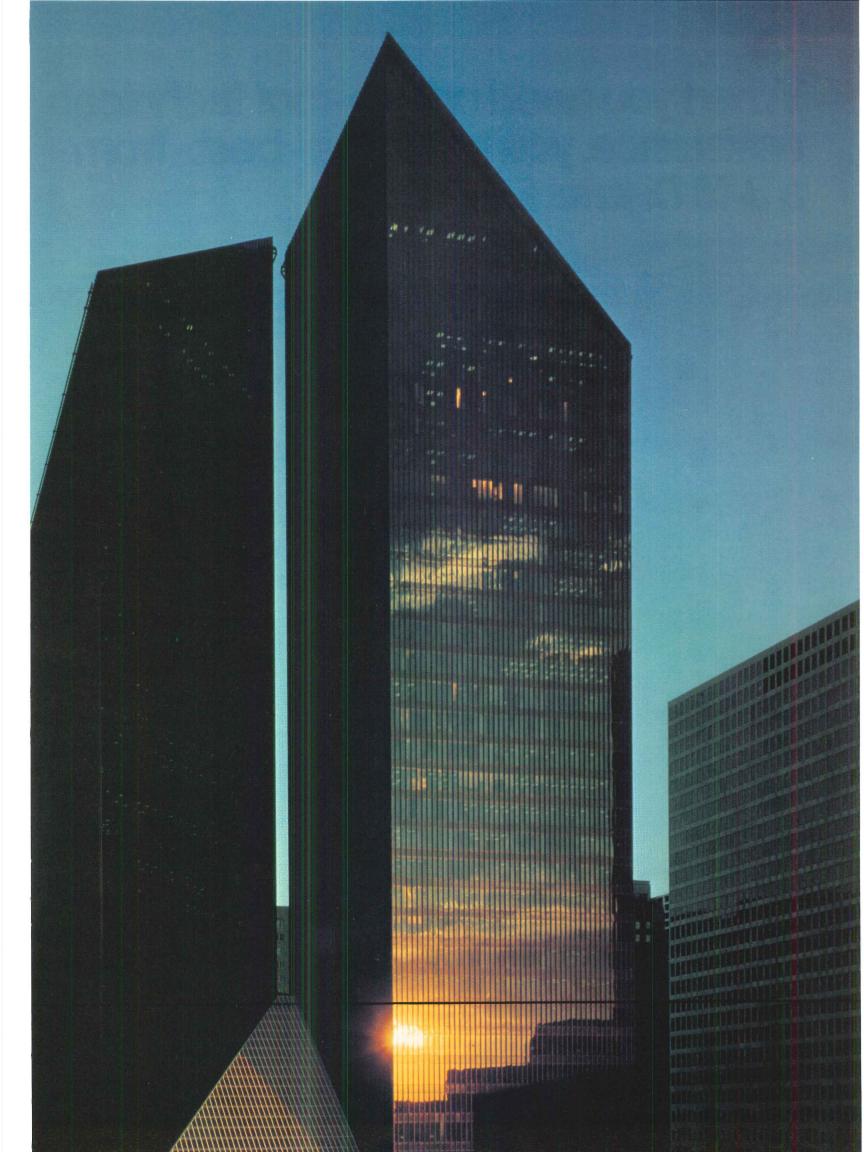
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For more data, circle 30 on inquiry card

Developer: Gerald D. Hines Interests/General Contractor: Zapata Warrior Contractors – A Div. of Zapata Constructors, Inc. Architect: Philip Johnson & John Burgee, New York and S.I. Morris Associates, Houston Curtain Wall & Clazing Contractor: Cupples Products Div., H.H. Robertson Co., St. Louis, Mo. Mechanical Engineers: I.A. Naman + Associates, Inc.





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The Carlyle, a complex of five-story condominiums in Atlanta, Georgia, has had such success with glass-backed Otis elevators that the developers write 'glass-back" into all their low-rise build-

ing specifications.

E. O. Mastin, of Mastin Associates, Inc., architects on the project and John L. Crawford, President of 2765 Peachtree Corp., the developers, said, "The glass-backed elevator has become a prime selling feature, and for little more than ordinary elevator cost." Older tenants are particularly pleased with the openness of the glass, a definite deterrent to both crime and vandalism.

The elevators at the Carlyle are fivestory, 2500-lb. capacity pre-engineered hydraulic models. Mr. Mastin explained,



'With a little custom work on a standard pre-engineered package, we came up with something extraordinary. It's an instant, highly visual example of the architecture on the site."

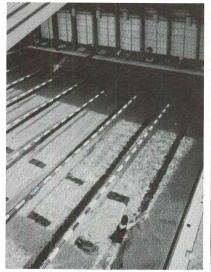
'When we're showing a unit, the trip up isn't just a quiet, waiting ride," Mr. Crawford explains. "We start pointing out the solid features of the building.

The elevators at the Carlyle are under Otis Maintenance contracts, another source of security to the resident. Mr. Crawford said, "We have not had complaints about the elevators in our buildings.

When you want the best, you want Otis.

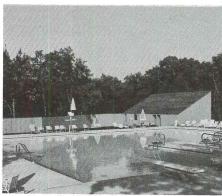
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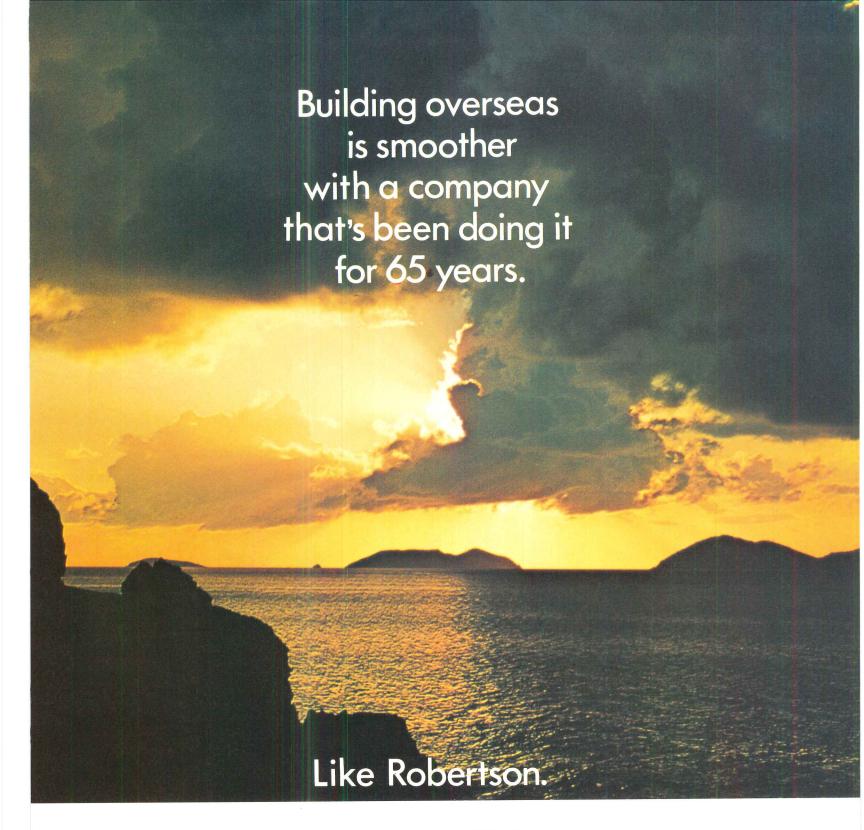
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BUILDING COSTS AND FINANCING LEGAL PERSPECTIVES **BUILDING ACTIVITY** CONSTRUCTION MANAGEMENT OFFICE MANAGEMENT

Southern newsletter delivers 12 new project leads per week

Finding project leads for architects and engineers of nine states is the business of Richard Pugh, an engineer who-two years ago, founded Consulting Opportunities in Orlando, Florida. From a lead finding service limited to Florida initially, Mr. Pugh has expanded into Georgia, North and South Carolina, Virginia, Maryland, Pennsylvania, Ohio and southern California, and he plans to initiate service in New York, Michigan and Texas by the end of the year. Coverage will be extended to four to six states per year until the 30 most active in terms of construction are receiving the Consulting Opportunities newsletter (see illustration) which guarantees subscribers at least 12 different leads per week per state or a minimum of 624 per year, covering nearly 60 building types.

Purchased on a monthly basis (with a threemonth minimum), the newsletter costs between \$225 and \$231 per month and lists for each of the projects identified, a description of the project, its status, and the name, address and phone number of the contact. According to Mr. Pugh, these are jobs for which no architect or engineer has been selected; which will be undertaken within 6 to 12 months of the notification; and which have a \$100,000 minimum construction budget (although this is

not always verifiable). Feasibility studies are also listed.

The method by which Mr. Pugh and his company gathers information is confidential, but it does involve telephone discussion with someone in the potential client's office. Subscriptions are limited to approximately 22 architectural and engineering firms (split 50/50) per state, so that subscribers are afforded some advantage over competition. Further, if any subscriber is being considered for a particular job uncovered by the newsletter staff, that job is not placed on the opportunities list.

Most of the leads are for public and institutional work, with a sizable proportion of civil engineering jobs, although Mr. Pugh reports a dramatic increase in recent weeks in the number of private projects being contemplated in the states he serves. A look at a recent twelve-month period for Georgia, the Carolinas, Virginia and Maryland shows that the Consulting Opportunities newsletter provided leads to 351 water/sewer and solid waste treatment projects; 443 school/college jobs; 190 hospital and nursing home projects; and 147 housing authority projects, among others. Mr. Pugh does not keep records on the number of actual design commissions that are traceable to his newsletter, but reports a high level of subscriber satisfaction and a low subscriber turnover. At present, there are only one or two available subscriptions per state.

Two subscribers interviewed—one representing a larger, multi-office firm, and the other a partner in a small office-both praised the newsletter, in spite of a number of failings, including inaccuracies and a high proportion of civil engineering jobs listed. However, both firms are receiving the promised number of leads, and find the service to be a valuable marketing tool. Both firms reject the bulk of the leads supplied—because the budgets are too small or the jobs are out of the firm's service capability-but they are still left with some 20-25 possible jobs to pursue each month.

Although an expensive newsletter, the cost is modest for a professional design firm aggressively marketing its services, particularly the larger firms where the cost of locating and developing jobs can average \$10,000 or more per commission. Even for the smaller firm, the newsletter appears to be a good investment. As the partner in the smaller subscribing firm said, the "excitement" of a regular supply of job leads has caused his firm to refine its promotional activities through the required regular follow up procedures. This added presence in the marketplace has actually led to work not identified by the newsletter.

The spokesman for the larger firm said the newsletter is not a substitute for research, but it does cut down on the amount of time the marketing staff spends scanning local newspapers for job hints. The newsletter also serves to prompt the firm into faster action, particularly when a job previously uncovered by the marketing staff appears in the newsletter, and therefore, becomes free-circulating.

Twice a week subscribers to the Consulting Opportunities newsletter receive project lead information formated as this sample. At least twelve project notifications per week are guaranteed. There is also a "misses" section, listing projects underway, so that subscribers will not waste time tracking committed work. (Names of projects and individuals have been blocked out in the sample because they are confidential.)





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4. Mississippi Wire Glass by Combustion Engineering. Six patterns of clear, obscure or pattern safety glass with solid wire reinforcement.

Spandrel Panels

Spandref I afters

5 & 9. Mirawal® panels by
Kaiser Aluminum. Spandrel
glazing of porcelain enamel on
steel with cement asbestos core.
46 colors. Insulated panel shown
in illustration 9.

6. Vitrolux® spandrel glass by LOF. Spandrel panels of opaque glass, heat strengthened, fused ceramic color. 10 colors.

7. Glasweld® panels distributed by PPG. Opaque spandrel reinforced mineral panels. Mineral color surface. 31 colors.

8. Spandrelite® Glass panels by PPG. Heat strengthened opaque glass. Ceramic color fused to surface, 10 colors.

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11. Amberlite Pattern Glass by Combustion Engineering. Decorative effect in hammered amber patterns. Tempered or untempered



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17. Bronze tinted glass from LOF, PPG and Cardinal. Available tempered or untempered. Single-pane or double-pane insulating glass.

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Range estimating: a way to predict the accuracy of cost estimates

There is solid evidence that learning to control costs is a high priority of architects and engineers, and—if not overtaking programming and design ability in importance—cost control and budget analysis are often an equal partner in the marketing of professional design services. In fact, some firms make cost control the cornerstone of their marketing effort, and individuals within these firms are beginning to say that those professionals who do not emphasize cost control will eventually be working for those who do. That designer interest in cost control runs high can best be measured by the capacity attendances reported for cost estimating seminars and courses offered around the country. One aspect of cost estimating—range estimating—is a popular part of

Range estimating is something of a misnomer since the process does not produce a cost estimate at all; it is a way of analyzing a cost estimate prepared in the traditional way, to determine its chances for accuracy at bid time. As such, range estimating may be used from the very beginning of the project to analyze preliminary budgets, and to monitor the course of design development.

John F. Steffen Associates, Inc., a St. Louis mechanical and electrical engineering firm, has developed range estimating into a key service available to the firm's clients, and architects employing the firm as consultants. In fact, John Steffen is one of the concept's strongest proponents, lecturing on the subject at his own quarterly workshops, and semiannually at the University of Wisconsin-Extension, where he conducts a continuing education program in cost estimating. The Steffen organization committed to the idea almost from the firm's beginning seven years ago, as a way of verifying estimated mechanical and electrical costs for schools and hospitals, projects where such systems greatly impact the over-all cost, comprising up to 47 per cent of the budget.

The effectiveness of range estimating relies on good historical cost data

The effectiveness of range estimating, first of all, depends on the estimator's access to accurate cost records on similar, completed projects, broken down by major building components as identified by the Uniform Construction Index format (the accepted specification format). Using good historical cost data, the estimator prepares his best estimate as he always would—using all the available information: knowledge of market, suppliers and costs for past, similar projects. Each component of the project, or line item, is given an estimate called the "target" (see Figure 1). The premise of range estimating is, obviously, that the more accurate the constituent part estimates, the more accurate the total estimate, and keeping

the historical cost data filed by these constituent parts helps the estimator make a direct item-for-item estimate. At least two previous costs for each item should be known.

In the example supplied by John F. Steffen, a typical small office building, all of the target costs are totalled for a "Total Project Cost," \$4,441,519, which is entered on the form along with the gross square footage requirement. With this information in place, the estimator must further establish—albeit through good guesswork based on experience—the lowest possible and the highest possible cost for each line item (see "Low" and "High" columns of Figure 1).

Even at this point, the estimator can start to draw some pertinent conclusions, particularly if the job is in preliminary design. For example, the estimator can pick out those portions of the which—by virtue of their cost uncertainty-will greatly impact the accuracy of the estimate. The greater the range between a low and high cost, the less is known about the item, which will have to be carefully monitored through subsequent design activity. An "Impact Factor" is assigned to each line item, mathematically determined by dividing the difference between the low and high figures for each item by the total estimated project cost. The larger the resulting percentage, the greater the impact of the item (because the estimator does not know enough about it to tie down a probable cost). Calculating the "per cent of Total" project cost represented by the line item, and "per cent of Subtotal" is a way of further weighting the impact of the line item on the total project estimate.

Probable accuracy of the estimate depends on simulated bidding

To test the over-all estimate, the estimator would ideally take real bids. An alternative to this obviously impractical choice is a simulated bidding process, using a mathematical technique known as the "Monte Carlo Method." The validity of range estimating-which, it

must be remembered, is nothing more than determining the probable accuracy of a predicted outcome—is therefore based on simulating the real bidding process, a situation analogous to using a random sampling of public opinion to predict a probable election outcome. In the case of range estimating, the Monte Carlo Method surveys numbers, or more precisely, it is a way of producing many probable bids by randomly selecting numbers from the range of costs for each line item as determined by the estimator.

In short, a computer (and one must be used) produces 5000 different bids (in 6-7 minutes), randomly drawing numbers from the various line item ranges. (This is why the estimator's handwork must be as accurate as possible: "Garbage in, garbage out.") The costs are automatically adjusted for time and place of construction by the computer via a cost index from Dodge, Means or other accepted source. (Architects working with the Steffen firm have access to the computer via a lightweight terminal and telephone lines. Terminals can usually be leased as well as purchased, so the hardware investment for designers is minimal.)

The 5000 bids themselves are not meaningful information, since they range, as can be seen in Figure 2, in this case from a low of \$4,188,827 to a high of \$4,596,547. One more task must be performed by the computer.

The computer divides the high-low difference into ten equal ranges and sorts all of the 5000 simulated bids into these ranges. The "per cent" column of Figure 2 shows what per cent of the bids fell in each range. When plotted on a graph, these percentages form the classic bell curve achieved in random sam-

pling distribution (see Figure 3).

Now the estimator can start to determine the probability of accuracy for his original estimate. The cumulative percentages in the "Accum %" column (Figure 2) are first plotted and superimposed on the distribution bell curve (see Figure 3). Finding the original estimate of \$4,441,519 on the graph, the estimator would draw a line down; where it intersects the accumulated percentage line, he could then read the per cent of probability that his original estimate will be on target or less. In this case, the chance of attaining the estimate, or less, is 78 per cent. An estimate that falls near 80 per cent is considered reasonable. Since the estimate line also intersects the bell curve at the peak or average value, the estimate falls well within the average for those 5000 simulated bids.

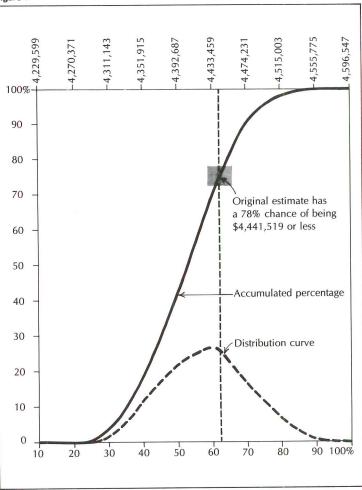
Figure 1

ROJECT SQUARE	FEET = 117,188	B TOTAL CO	OST = \$4,441,	519 CC	OST IND	EX = 100)
SITEWORK	LOW	TARGET	HIGH	IMPACT	%тот	%SUB	\$/SQ F1
PAVING			\$ 22,000	.23%	.4	22.6	\$.15
EXCAVATION	35,000	45,000	45,000	.23	1.0	58.1	.38
DEMOLITION	12,000	15,000	18,000	.14	.3	19.4	.13
	17435.5						
—SUBTOTAL BUILDING	59,000	77,500	85,000		1.7		.66
SHELL							
conc. masonry	4,500	5,500	7,000	.06	.1	.4	.05
CAULKING	9,000	12,000	15,000	.14	.3	.8	.10
CONCRETE	3,000	12,000	13,000	19.9	.5	.0	
WORK	715,000	750,000	760,000	1.01	16.9	48.9	6.40
ELEV. & LIFTS	360,000	420,000	435,000	1.69	9.5	27.4	3.58
ENTRANCE—	300,000		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
ALUMINUM	5,500	7,000	7,800	.05	.2	.5	.06
GLAZING	125,000	140,000	165,000	.90	3.2	9.1	1.19
INSULATION	7,200	7,500	7,900	.02	.2	.5	.06
ROOFING	22,000	27,500	30,000	.18	.6	1.8	.23
ROOF INSUL.	7,500	8,000	8,900	.03	.2	.5	.07
WATER							
PROOFING	1,500	2,000	4,500	.07	.0	.1	.02
EXP. AGGREGATE	125,500	153,000	160,500	.79	3.4	10.0	1.31
—SUBTOTAL	1,382,700	1,532,500	1,601,600		34.5		13.08
INTERIOR FINISH							
ACOUSTIC							
WORK	27,000	30,000	45,000	.41	.7	6.1	.26
FLOORING	63,200	66,200	84,000	.47	1.5	13.5	.56
hardware—							
FINISH	19,000	23,000	30,000	.25	.5	4.7	.20
HOLLOW			10.000	22	0	0.2	2.
MTL & DRS	38,000	40,000	48,000	.23	.9	8.2 2.5	.34
MILLWORK	10,000	12,000	18,000 115,000	.18 .52	.3 2.5	22.5	.94
PAINTING TOILET PART	92,000	110,000	113,000	.32	2.3	22.3	.5-
& ACCS.	12,500	14,000	17,000	.10	.3	2.9	.12
PLASTER	17,000	22,000	25,000	.18	.5	4.5	.19
TILE WORK	14,000	17,000	20,000	.14	.4	3.5	.15
DRYWALL	120,000	145,000	163,000	.97	3.3	29.6	1.24
METAL	Section 12 Control of the Control of					202	
LOCKERS	8,000	10,000	14,000	.14	.2	2.0	.0:
—SUBTOTAL	420,700	489,200	579,000		11.0		4.1
SUPPORT SYSTEM							
ELECTRIC	402,500	453,500	485,000	1.86	10.2	26.7	3.8
HVAC	685,000	785,000	785,000	2.25	17.7	46.3	6.7
PLUMBING	123,000	/	.,				
& GAS	327,000	342,000	350,000	.52	7.7	20.2	2.9
SPRINKLERS	110,000	115,000	125,000	.34	2.6	6.8	.9
—SUBTOTAL	1,524,500	1,695,500	1,745,000		38.2		14.4
GENERAL							
CONDI-					_	(12	2.4
TIONS	215,221	254,243	265,000	1.12	5.7	64.3	2.1
G. C. CONT.	91,000	95,313	105,000	.32	2.1	24.1	.8.
M/E CONT.	44,000	45,857	51,000	.16	1.0	11.6	.3
—SUBTOTAL	350,221	395,413	421,000		8.9		3.3
OVERHEAD							
& PROFIT*	5.5%	6.0%	6.3%				
CONTINGENCY		.0	.0	.0			
ESCALATION	.0	.0	.0	.0			
—TOTAL	\$3,942,663	\$4,441,520	\$4,708,575		94.3%		\$35.7

Figure 2

.1 1.0
1.0
5.2
19.5
43.7
71.2
89.3
97.9
99.5
100.0





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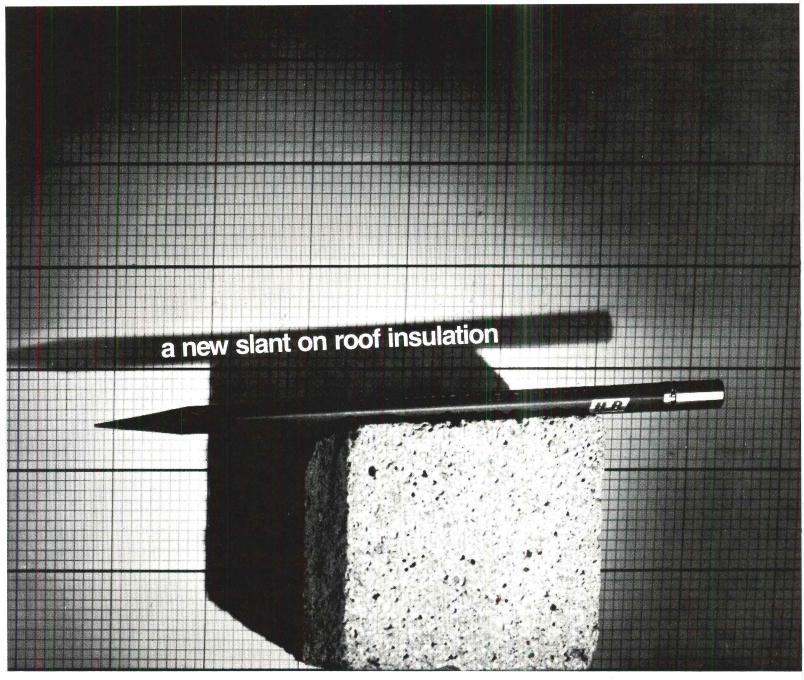
Guardian S and T series reflective glass is now available for monolithic applications, as well as for double glaze units with Guardian "airspace" insulating glass. A variety of shades and colors are available to give you superior performance

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See sweet's section 8.26/GU



Actual size cube, cut from Permalite roof deck.

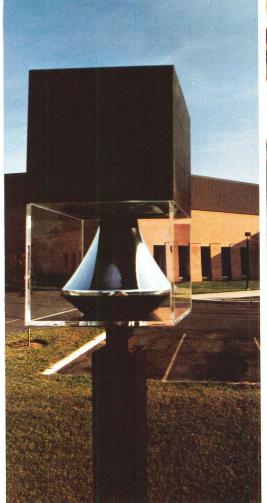
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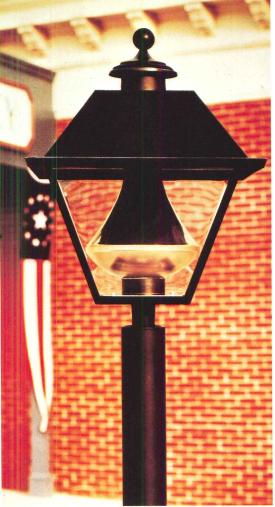
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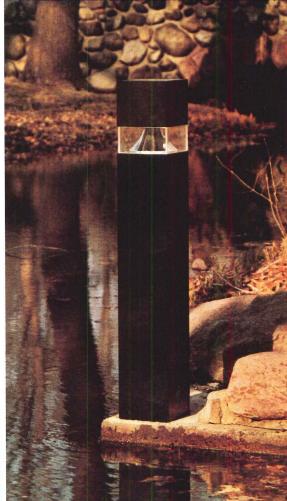


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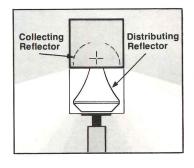
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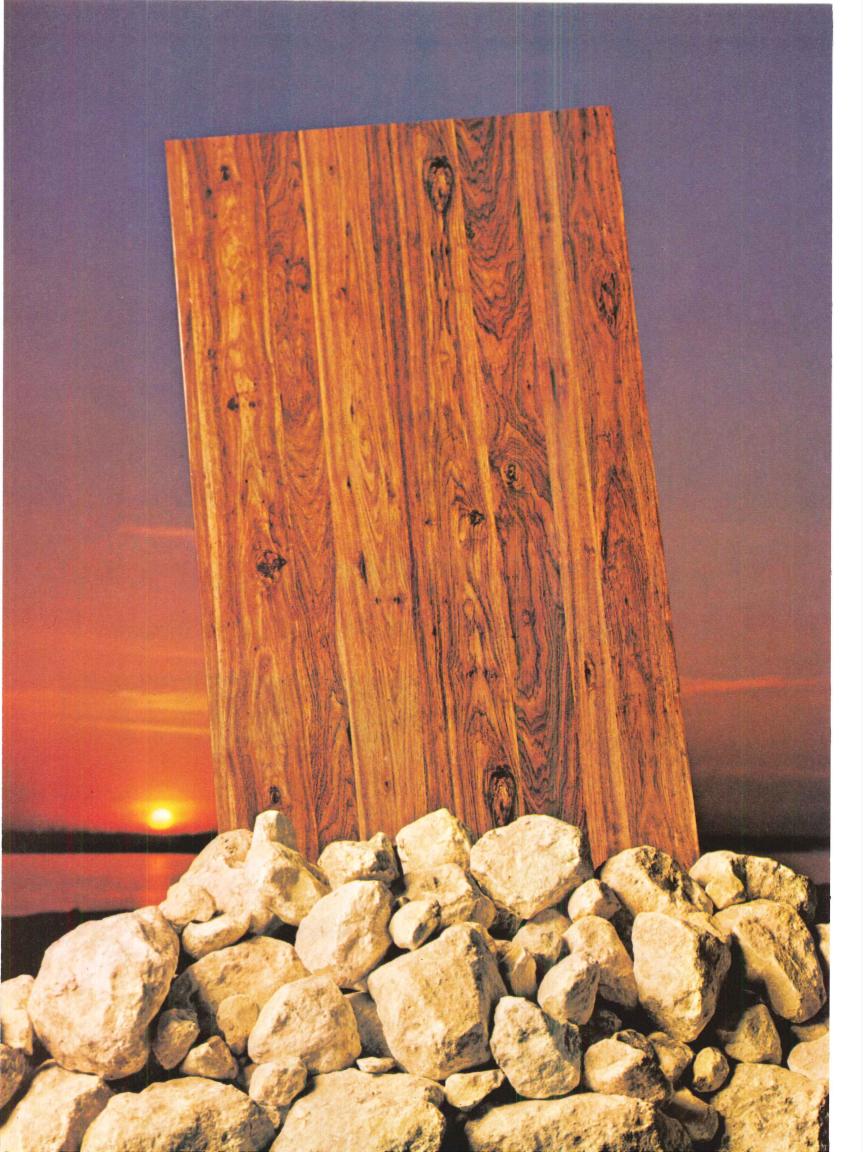


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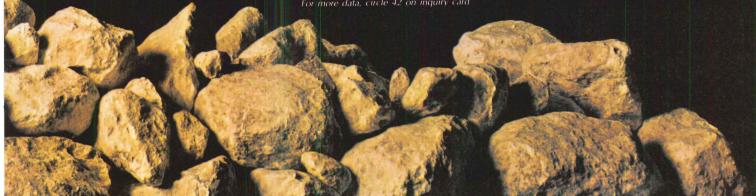




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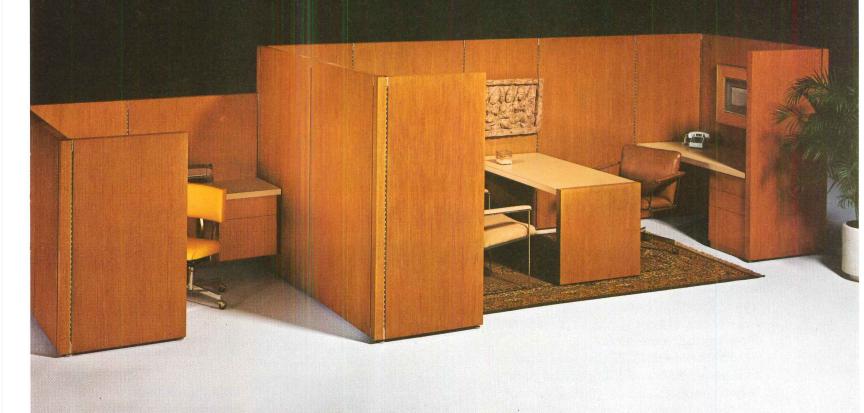
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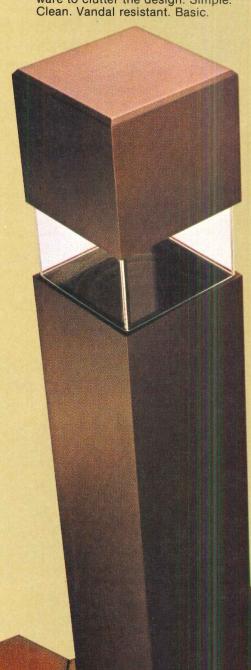
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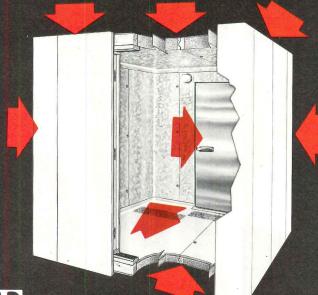
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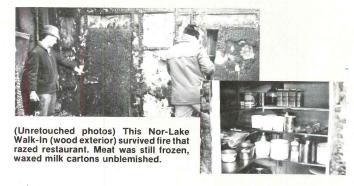
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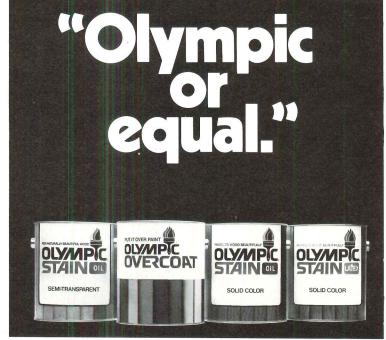
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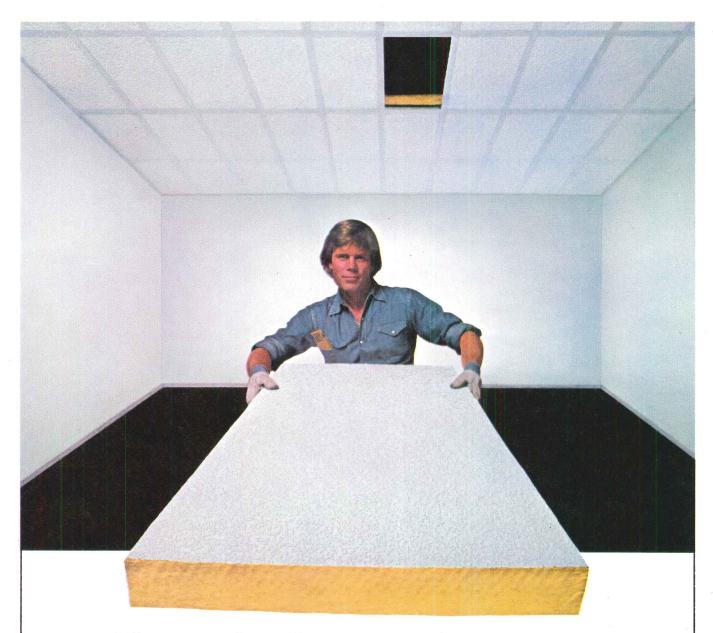
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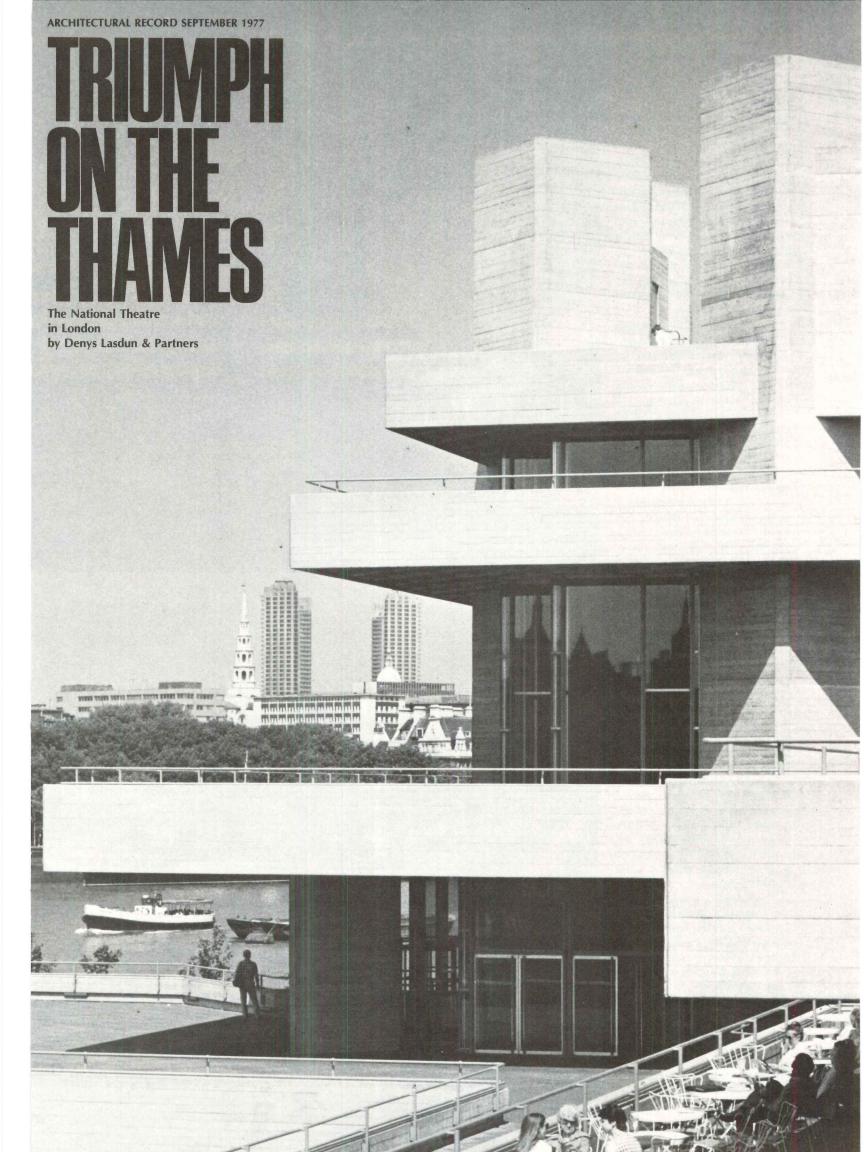
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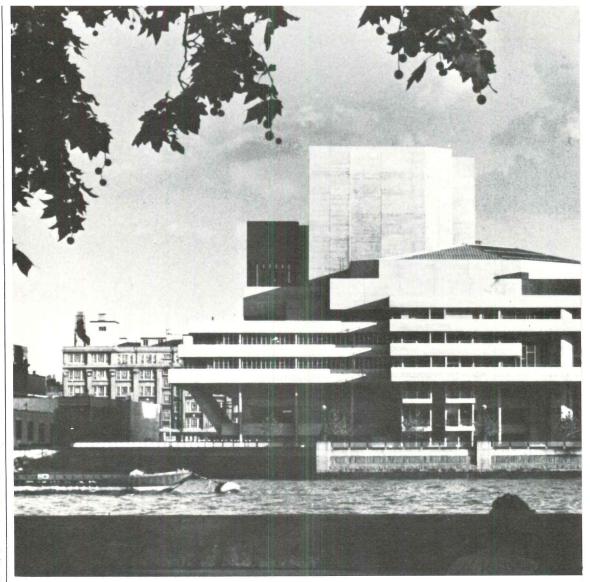
Sir Denys Lasdun, who got the Royal Gold Medal for Architecture in June, had not built a theater before, and that is an important reason why his first one, the National Theater, on the south bank of the River Thames, is such a jolly good show.

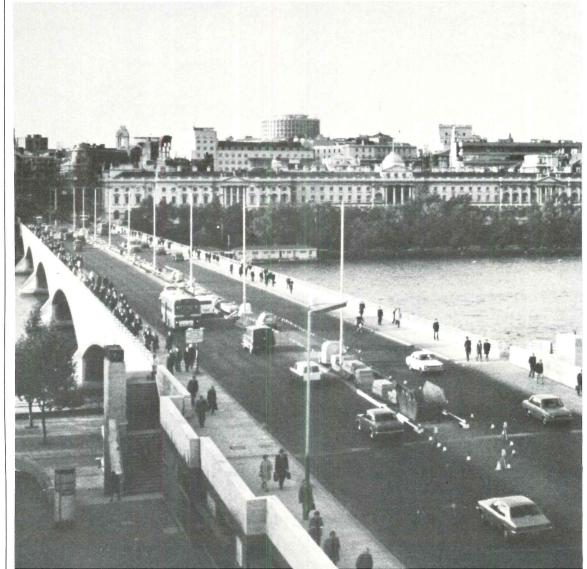
Way back in the early 1960s, Laurence Olivier, heading up the building committee, chose Lasdun, whose partners are Peter Softley and Alexander Redhouse, precisely because he believed that the firm, having no homage for the expert's usual handbook approach, would interpret the dynamic diversity of theatrical expression in a fresh spirit.

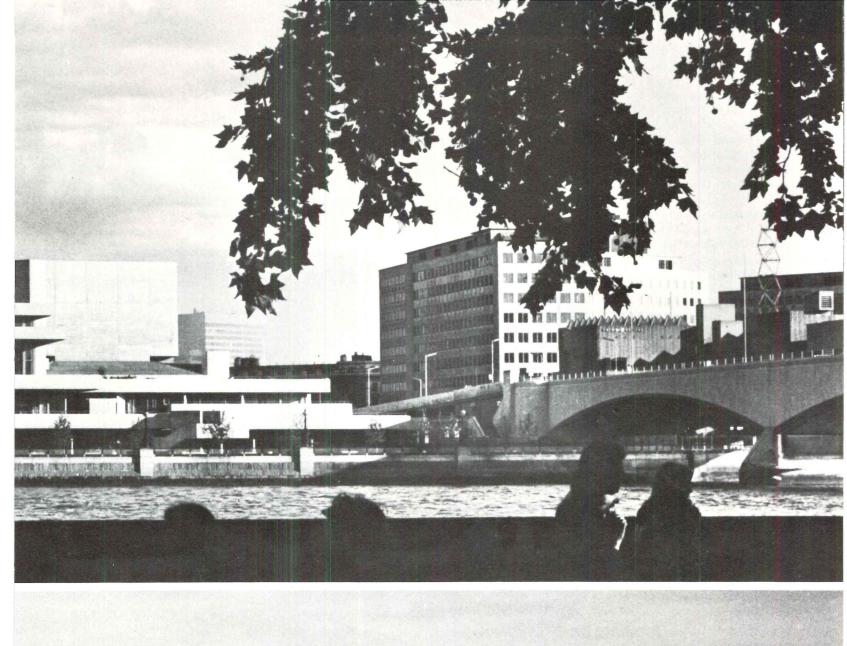
As triumphant as the tradition of the theater has been, especially in England, it is difficult, even diminishing, to wrap the evanescent, elusive, emotion-tugging experience of theater in a formula. As Lasdun recently related to Glenn Loney, the noted American professor and critic of theater, "I learnt a great deal, meeting with that committee, once a month at least, and over a two-year period. What I learnt, especially, is the danger of dogma in such an inherently personal area. Because what the theater offers you is personal. You've got to see the eyelashes, the flick of a nostril. You've practically got to smell the place."

There is a lot to sniff out, as it were, round about, not to mention within, the National, its strata-like massing situated long and low by the riverbank at King's Reach, where the Thames turns sharply to embrace a vista from Parliament to St. Paul's. Waterloo Bridge reaches over, at this point, and the building's generous esplanades and terraces, tying into the lines of the bridge, edge the bank. Stepping up from it, they create deep overhangs and shadows, effectively joining the over-all composition, of exquisitely formed concrete, with the mood and movement of the district. It is pure city, the National, an evocation of simultaneous, spontaneous action.

Simultaneity and spontaneity, too, might be said to be the working design principle here, because, being a repertory operation with a wide and innovative range, there is not only a lot going on at once theatrically but, by way of that, a lot going on in terms of the public's experience of and participation in the National's architecture. All of which, to borrow from the Bard, is a stage on which it is delightful, even when there is not a play going on, to be a player. It is this con-







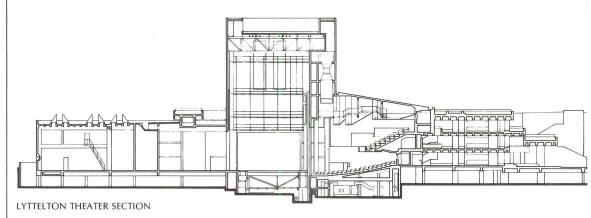


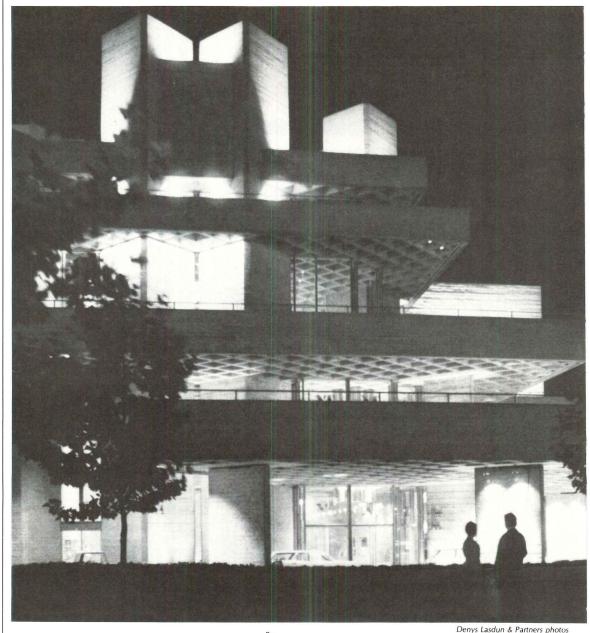
stantly reverberating relationship with the scale of the city, the presence of the river, the life of the street, and the people who come, which Lasdun aptly calls his "fourth theater"—that set of sensations, events, vistas, and experiences that are occasioned by the building which, inside, contains three theater facilities.

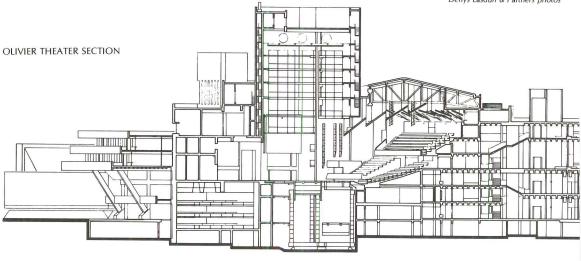
The decision to have three was painstakingly arrived at. Earlier on, there was an idea that one infinitely flexible facility might do, and indeed it might have were the functional and logistical problems of delivering performances all there is to theater. But a single room, even a single wonderful room, made over by way of elaborate mechanicals and lighting every morning, if need be, has some difficulties. Not the least of these is that such a single room, however adaptable its configuration of stage, seating, and equipment, cannot as automatically accommodate, much less enhance, the rich broad range of meaning, message, metaphor, and image of the theatrical tradition and repertoire—especially so, too, when those who go, the audience, are as vital to the full flowering of theater as those who play.

To be sure, Lasdun's team analyzed the idea of a single room, but in the context of program which, straight away, had been geared to ensure proper support for everything from Elizabethan to post-Elizabethan, to the classics of the 18th and 19th and 20th centuries, to the resuscitation of obscure or forgotten works, to the often idiosyncratic requirements of Experimental and post-post-post-Experimental theater. It became plain that a single room, and certainly one that would have to seat any number of people above three or four hundred, could not be infinitely adaptable because, more than changes of stage shape, absolutely everything else would have to change too if the shape of the audience, so to speak, were to be sympathetically tuned to the character of the highly varied performances. To make walls and floors and ceilings as agilely mobile as the stage would require montrously ubiquitous (and very expensive) technology-more in keeping with the launching of missiles than with theater.

Not that mechanicals aren't mandatory, and in the case of a repertory environment like the National, sophisticated staging support, as well as lighting, are crucial. But even a bionic buff would find it

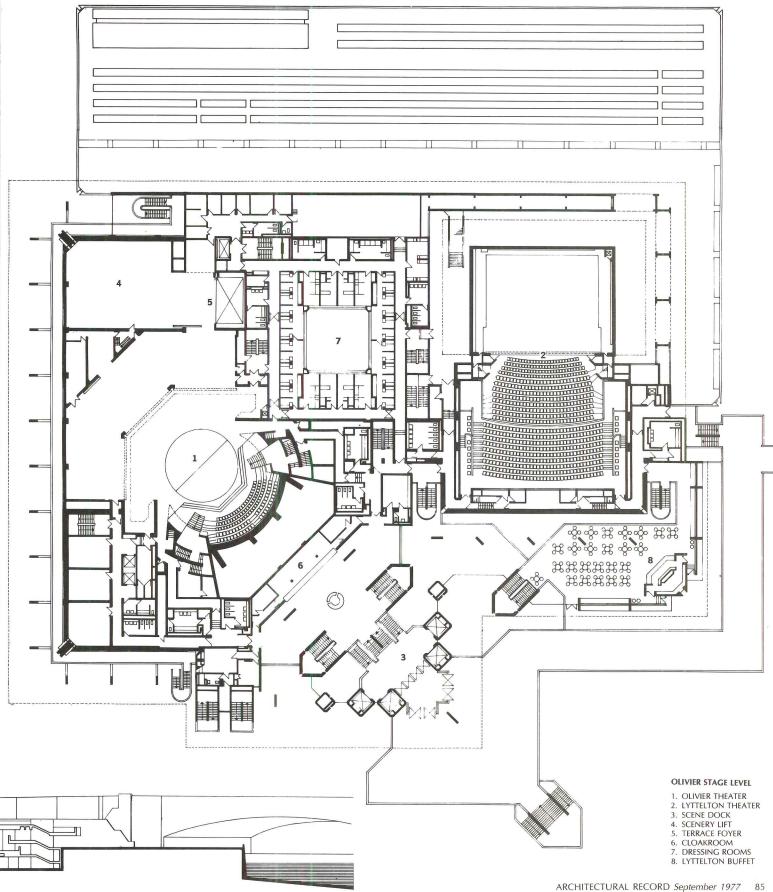








The main entrance to the National Theater (opposite) points up the interplay between the strata-like layers of concrete structure and the strong anchoring thrust of the vertical elements, which contain elevators. This entrance, set on the diagonal axis of the Olivier, leads to an elegantly angular progression of interconnected foyer space, that of the Lyttelton being shown here, which is emboldened by the play of light and cadenced by columns. These spaces become what Lasdun calls his "fourth theater."



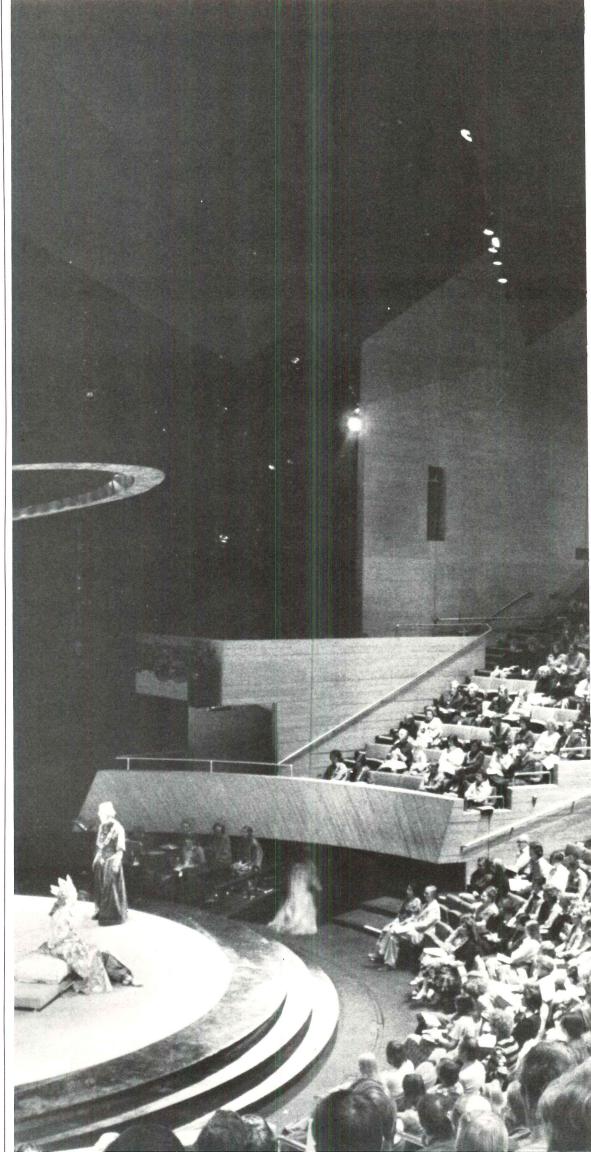
miserable in a room geared more to the manifestation of machinery than to engaging audiences.

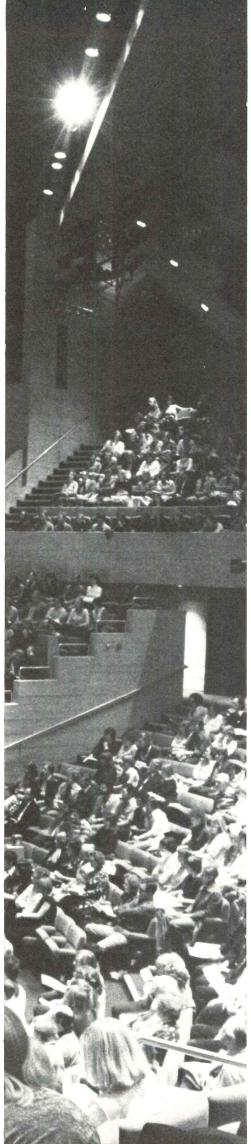
And so the committee was brought around, slowly and skillfully, as was Her Majesty's Government which, after all, was paying for the building and, doing so, constantly calling for cutbacks. During the 13-year period that it took to get the National designed, up, and open, England, one hardly needs reminding, was performing a fairly stark tragedy of its own, and prices of every kind escalated. One of the things that cinched the multi-theater scheme was the architect's demonstration that such a simplistic resolution would not only fail the mission of the National (meant to be a spritely, exploratory, regenerative force in the nation's cultural and spiritual life) but that it would also, in the most raw economic terms, be an unseemly expenditure of pounds were the money available to be thrown into mesmerizing mechanisms.

The result of this give-and-take is a cluster of spatial characterizations, each adaptable within its unique format. It is also soundly successful as a conception because this differentiation is more responsive to, and expressive of, the inherently varied nuances and needs of different kinds of productions.

The mainstay of the National, in both its size and symbolism, is the 1,150-seat Olivier. And even before the theater as a whole was conceived, the nature of the Olivier was ferreted out by the architects and the committee. What a wonderful room. It is like a big kettle drum, and there is no stifling row-upon-row regimentation in the seating, which is broken up in sections at different levels and angles from each other. Quite a big room, as theaters go, but at the same time there is a compelling intimacy. On either side of the stage (the fly loft of which rises high above the general horizontal massing of the exterior, anchoring it), seating sections extend forward as to consolidate the sense of communication and confidentiality.

Professor Loney was saying, on visiting the National, "I had wondered whether breaking up the audience into such levels might interfere with the audience being able to respond as a psychological group; but the Olivier, you will notice, has no sensation of people being cut off from one another while, at the same time, those angles and levels permeate the room, as big as it is, with a personable atmosphere."







The foyers of the National Theater, deliberately a show in themselves, have been likened by architect Denys Lasdun to hypostyles with their columned halls and lively commonal action. This sense of sharing is ensconsed and concentrated in the 1,150-seat Olivier, a kettle-drum-shaped room with seating broken up in sections that are arrayed at different angles from each other—wow! This creates a feeling of family between the audience, embracing the action.

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OLIVIER CIRCLE LEVEL

1. OLIVIER FOYER

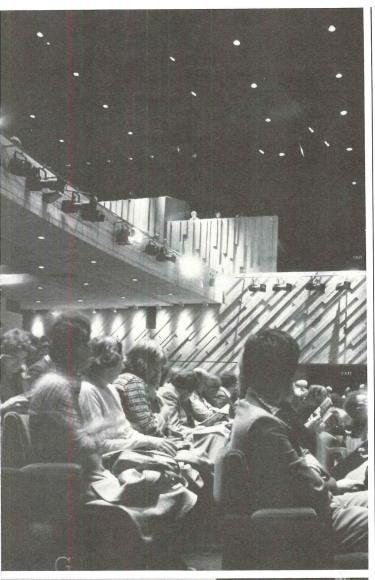
2. CIRCLE FOYER

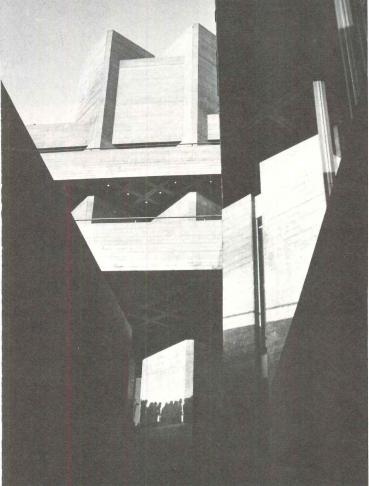
3. PICTURE GALLERY

4. CALOPIERS AND PUMPS

5. REFRIGERATION PLANT

6. BOILERS





Quite right, and one does notice the immediacy and immense comfort of the sensory access that one has to the broad, open stage—while, at the same time, there is a clear but unintruding sense of neighborliness between sections of the audience.

The second largest of the three theaters is the 900-seat Lyttelton, which shares the main entranceway with the Olivier. And its two tiers of seating, more conventional in arrangement, face directly on a proscenium stage, the opening of which is adjustable for a wide variety of scenery requirements. Whereas the stage of the Olivier is deliberately, dramatically expansive—a kind of "space stage," as Lasdun describes itthat of the Lyttelton, with its long unbroken rows of seating, sets up, as deliberately, a sort of "meaudience, you-actors" relationship which is all the more striking, in the context of the proscenium format—because aglow amidst the blackness that frames it, the stage action vividly contrasts with the darkness, and one is glued to the goings-on like one is when, say, lying in bed, lights out, gripped by a late-late show, the television screen supplying the only illumination in the room.

This is what is meant by describing these theaters at the National as characterizations, because, as Lasdun astutely perceived, having gotten into the spirit as well as specifics of the art, there are different kinds of plays and each "has an architectonic space that suits it best." With both the Olivier and the Lyttelton, the National (the director of which is Peter Hall, a member of the building committee from day one) can try out all kinds of old things in new ways—and all kinds of new things in old ways.

One can imagine Shakespeare or Molière or Brecht or Williams wanting their familiar scenic trappings and staging, and the option for familiarity is here. But so is the incongruous. One might expect, for example, that themes of emerging playwrights would be most at home amidst the unhampered mini-cosmos of the Olivier, but, then again, the surreal or suprasensory character of many such plays might be most dramatically conveyed by the televisionscreen-in-the-dark possibilities of the Lyttelton proscenium which, Lasdun points out, "is capable of closing down to a tiny peepshow, or of opening up into a full endstage effect."

In the theater, after all, as in life itself, what is incongruous in the context of common experience—like *Hamlet* being played on a bare-boards stage with the Prince wearing bluejeans and a turtleneck—can open up a whole new world of experiment and expression *within* the framework of so-called tradition.

At the same time, so-called avant-garde efforts, encrusted with ennui, isolation, alienation, craven grief, or hyped-up hope, could conceivably be as effective if set in, say, a consciously antique scenic backdrop. That is what was called, earlier on, the dynamic diversity of theatrical expression, and the National (the full capabilities of which are gradually being discovered by a staff dedicated to trying out just about anything at least once) is measuring up to that dynamic.

The third theater, the Cottesloe, is meant to be as much a laboratory as anything. Located on a lower level with separate access, it is a bare black box of a room that is surrounded, on three sides, by galleries. It can hold up to 400, and, with its fourth side free for various staging concepts (coupled with the ability to move the central floor up to stage height), the Cottesloe can be made to evoke anything from a communal psychiatrist's couch to the grimly luxuriant squalor of a Dickensian parlor.

One (the Olivier) plus One (the Lyttelton) plus One (the Cottesloe) do indeed add up to Four, and it is unforgettably Sir Denys Lasdun's synergetic "fourth theater" that, gathering these inner resources together, both plays skillfully within and supports its urban setting. Overlooking both the river and the foyer, one can dine; and in the lobby areas, as well as on the outside terraces, poets are being seen to recite, concerts are being seen to rouse attention, and artists, too, along with noontime strollers and tourists, can't seem to keep away. They come, using the National Theater, as it was meant to be: a point of perspective from which to interpret the flow and flux of that sometimes haughty, sometimes naughty, but always commanding example—London.

-William Marlin

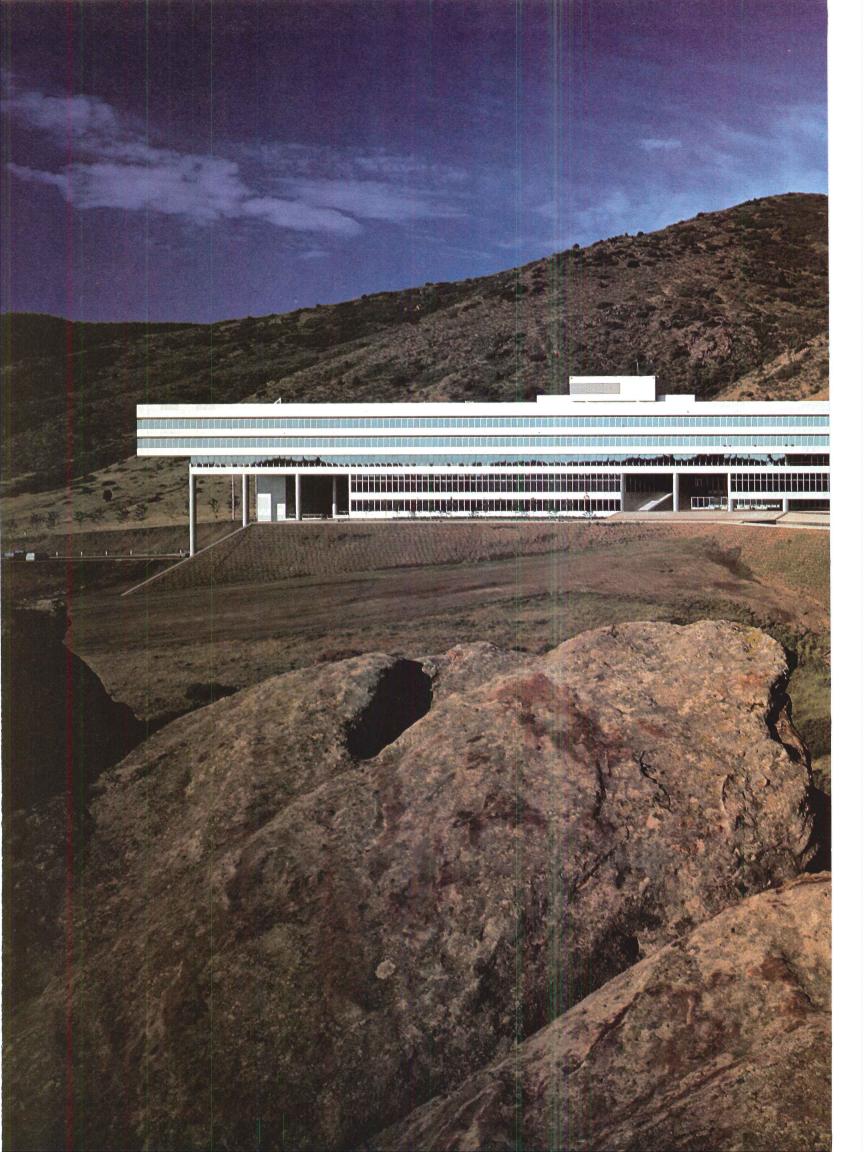
THE NATIONAL THEATER, London. Architect: Denys Lasdun & Partners. Engineer: Flint & Neil. Consultants: Davis Belfield & Everest (costs); Theater Projects Consultants, Ltd. (stage, light, sound); Henry R. Humphries and Sound Research Laboratories (acoustics); Ken Briggs (graphics). Contractor: Sir Robert McAlpine and Sons, Ltd.

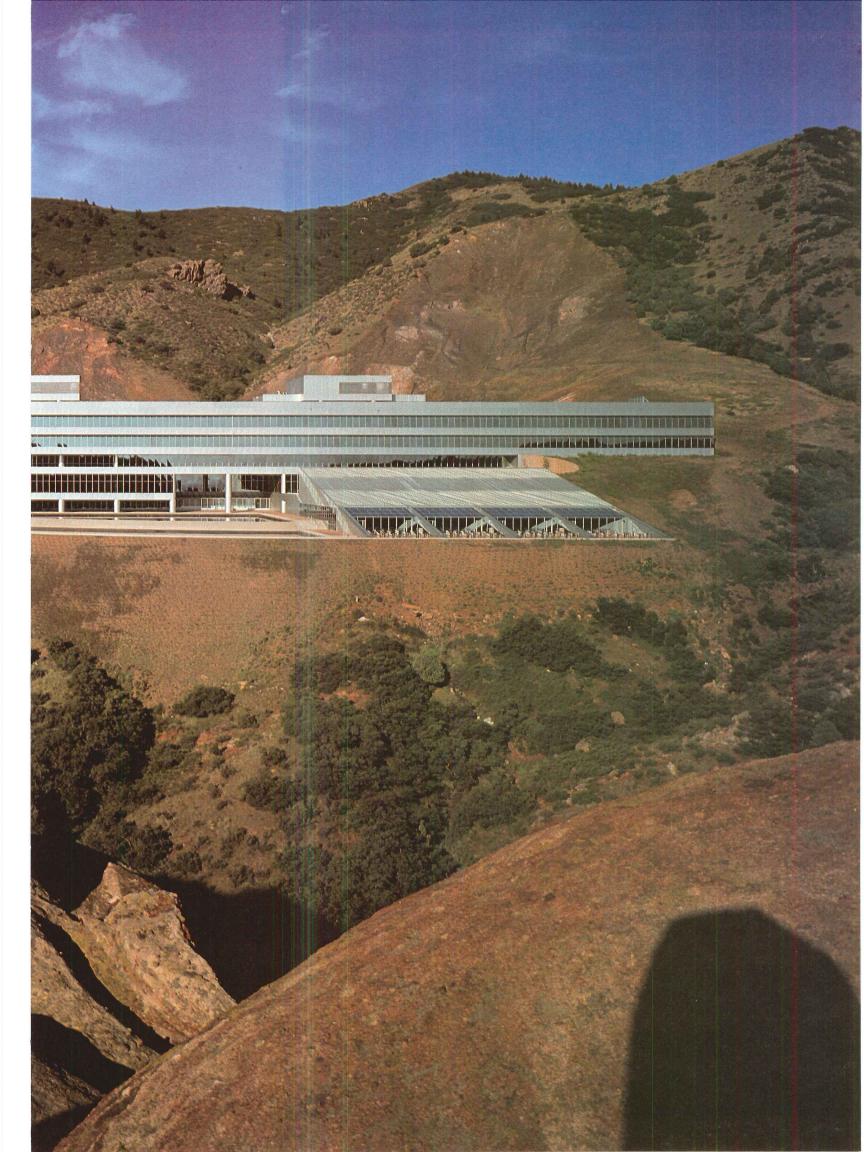


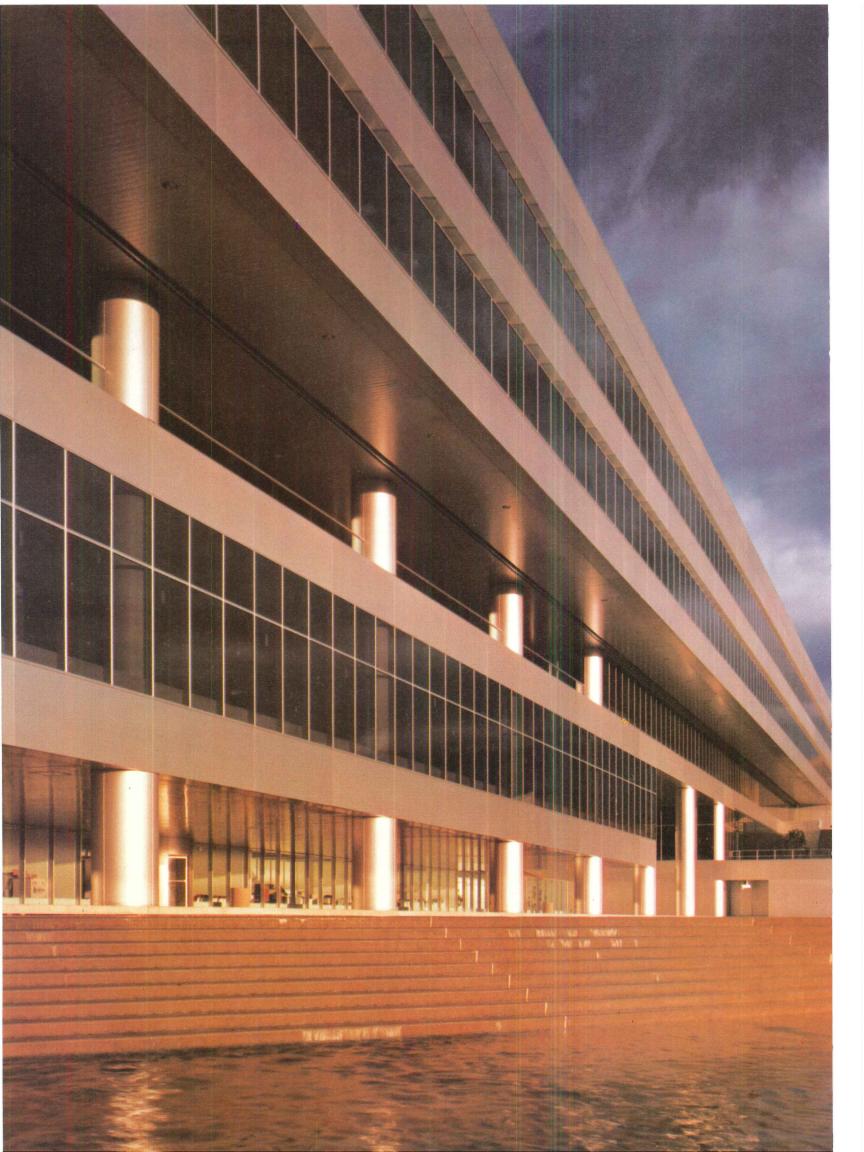
Nick Wheeler photos

THE JOHNS-MANVILLE WORLD HEADQUARTERS BUILDINGA WINNER FOR J-M AND TAC

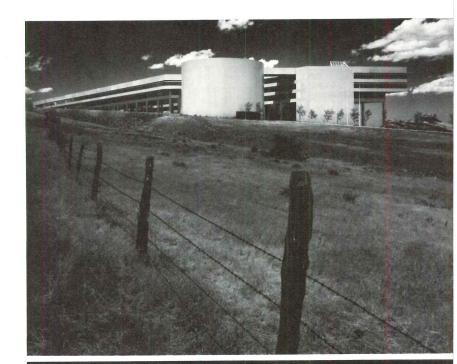
At the AIA Convention in San Francisco in May 1973, not very long ago, Johns-Manville announced that The Architects Collaborative was the winner of a competition among nine selected firms for the design of its new headquarters on a ranch near the outskirts of Denver. Construction got underway almost before the TAC team had recovered from their victory and the results are spectacular. What is most remarkable is the degree to which the reality of the building is faithful to the dream of the winning design. This took courage on the part of Johns-Manville; tenacity from TAC; flexibility from Turner Construction Company, the construction managers; and brilliance from William LeMessurier, the structural engineer. His innovative work in "plastic design" of the long span structure with a minimum of steel is described in this month's Architectural Engineering section, page 127. The extraordinary strength and beauty of the building in its magnificent setting is shown in the photos beginning overleaf. The successful struggle among contending forces to create this work of architecture is described on pages 98-99.—Mildred F. Schmertz





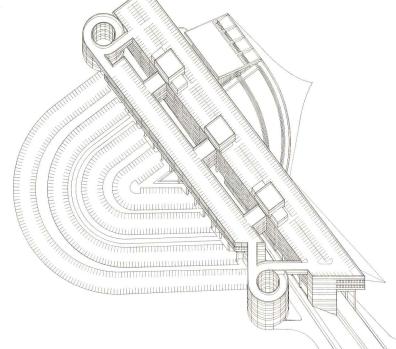


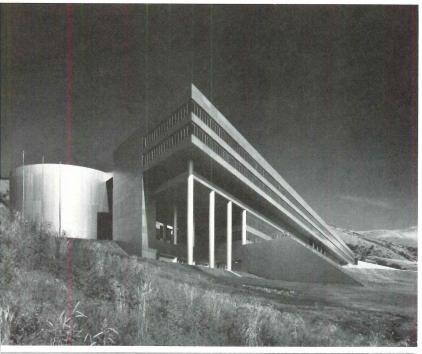




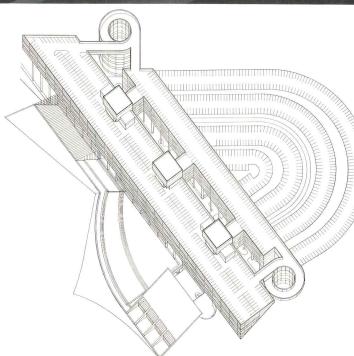


The building is sited as splendidly as a Greek temple. It occupies the land sparingly, yet powerfully, as it reflects the changes, by hour and season, of the desert sky. If great landscapes must be built upon, it is best to touch them lightly. For J-M, automobile circulation was a primary design factor, and 1300 cars can be parked on the roof and on the parabolic tiers carved into the uphill slope. From many vantage points, however, the building appears to be visited and served in secret, the landscape unmarred by the paraphernalia of the automobile. The building itself, however, is no secret. Unlike Taliesin West, for an example, which is built of desert materials, the J-M building is an avowedly machine-made object.

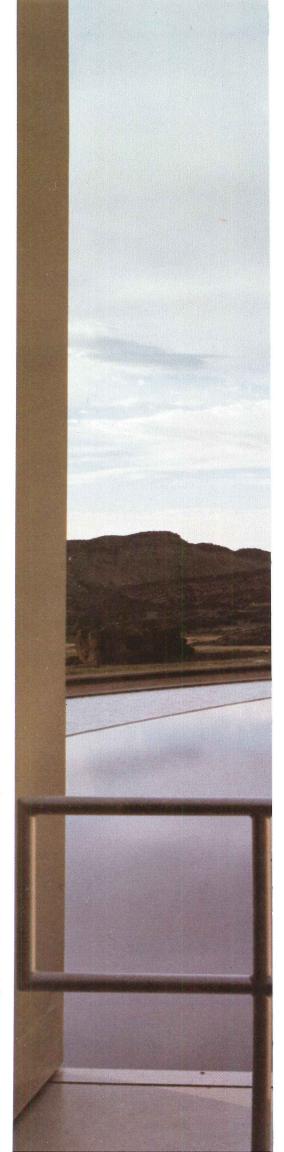


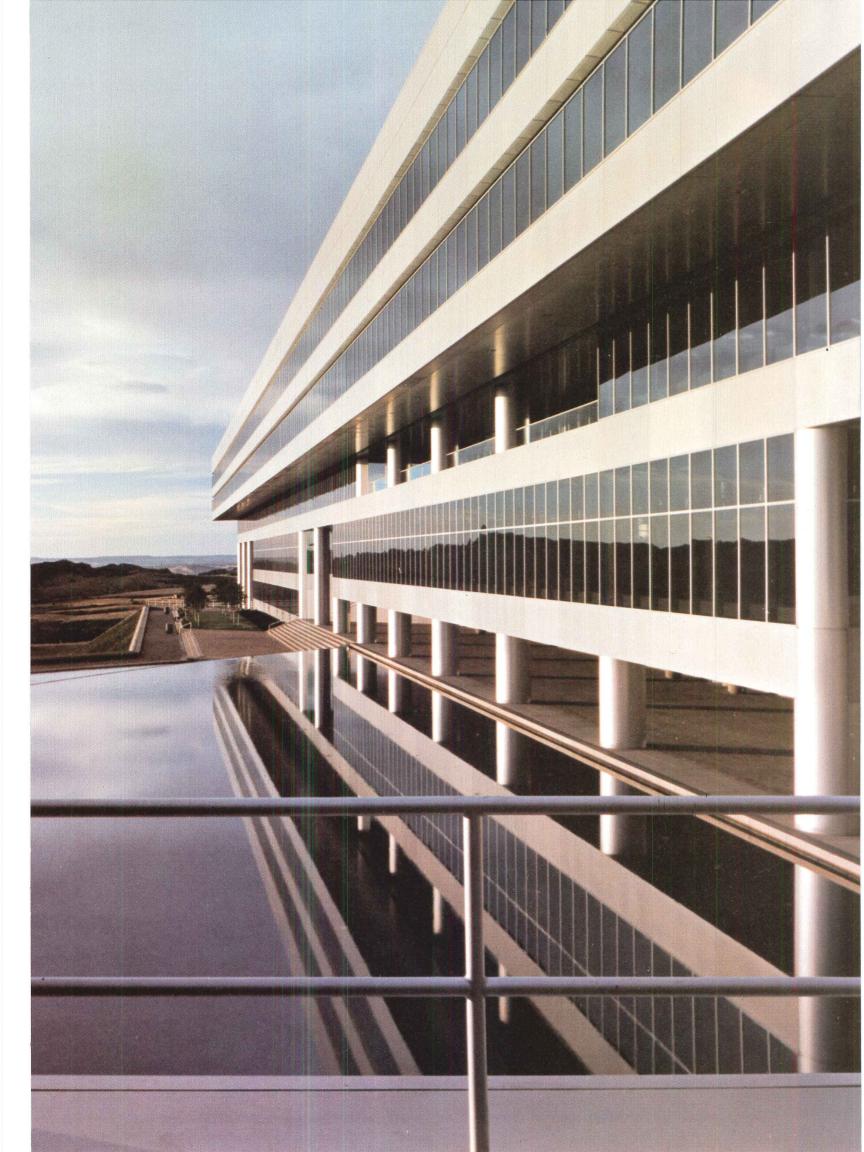


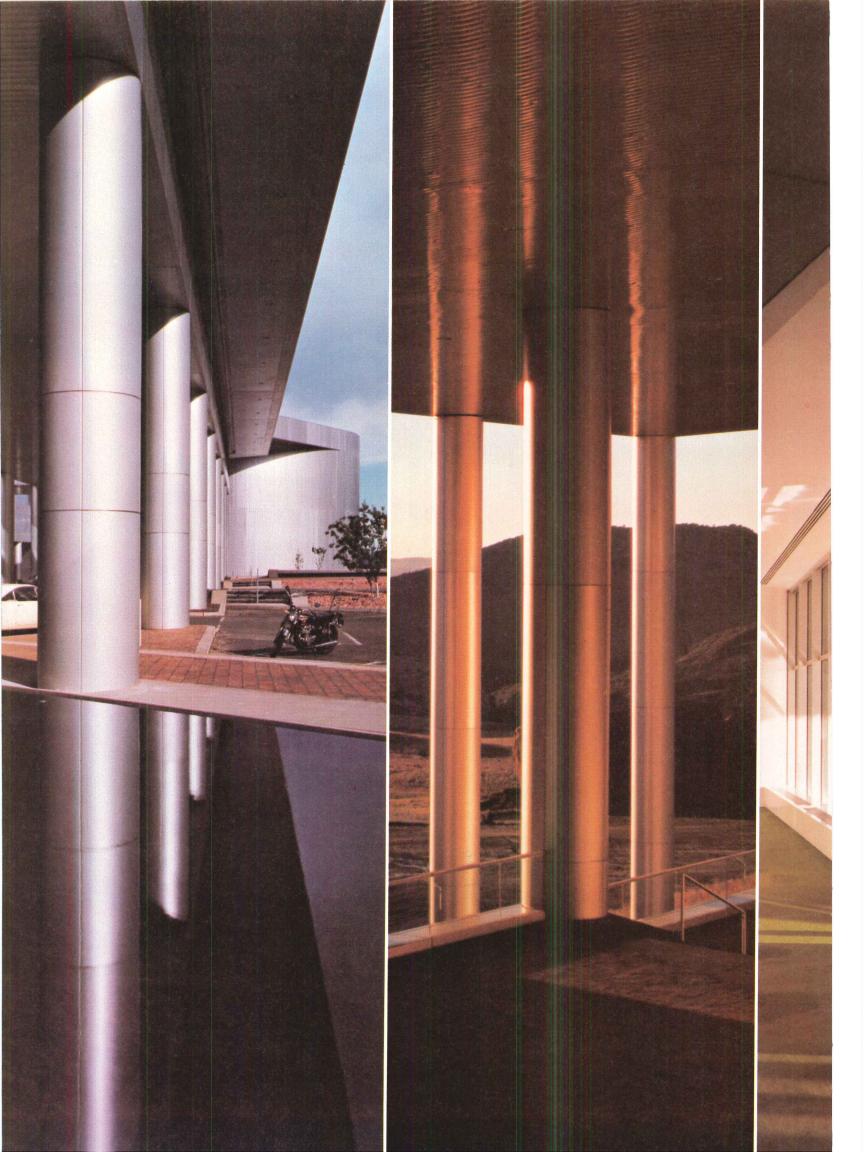


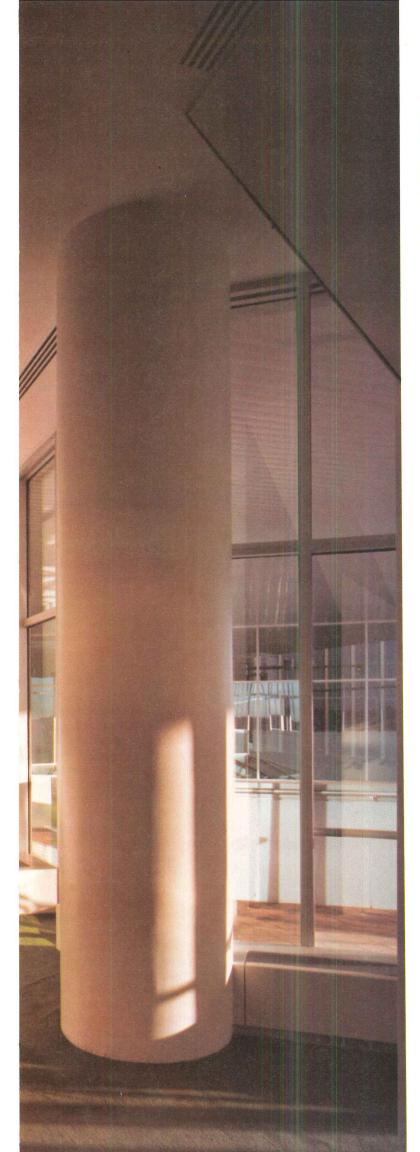


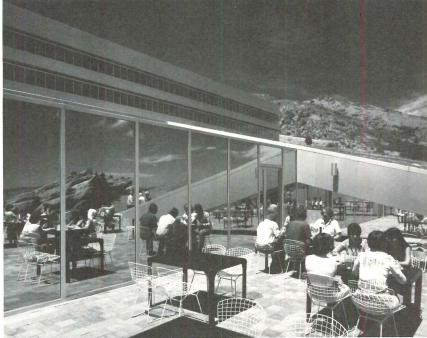
The axonometric shows two projecting wedge-shaped forms, the smaller of which is a greenhouse connected to the stately arcs of the pool by a terrace, and the larger a cafeteria. As can be seen in the photographs (middle left and opposite page), the greenhouse has not been built—unfortunately, since the pool and terrace need to be precisely contained by a second form and the cafeteria needs to be balanced visually by another projecting element. This dining facility has a friendly scale (see front cover), which partially counteracts the awesome horizontal stretch of the building, but the other scale-reducing shape is needed. A greenhouse would help the transition from indoors to outdoors.

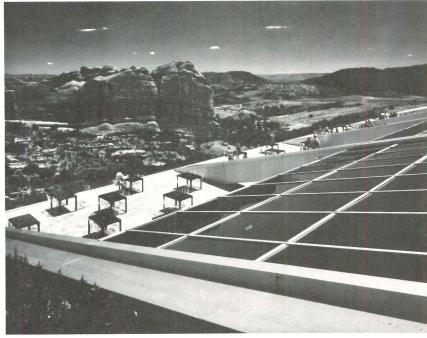












The aluminum skin is beautifully detailed and fabricated (left) as are the cafeteria skylights (above and right) and the great lines of window. The interiors are laid out to give the top executives the best views, through openings in the ridge across the valley, to the Denver skyline 22 miles away. All employees, however, may enjoy this most spectacular vista at lunch on the cafeteria terrace (above), or from within the dining area itself (right). Other amenities shared by all include a gymnasium, which is also oriented toward the major vista. Throughout the complex, the architects have exhibited great skill in devising ways to bring employees and visitors into visual contact with the building's surroundings.



he coming together of the Johns-Manville Corporation and The Architects Collaborative in the persons of W.R. Goodwin, J-M's former president, and Joseph D. Hoskins, until recently a principal at TAC, had everything to do with the fact that this corporate headquarters building is so spectacular. Although both men have moved on, Goodwin to found another company and Hoskins to start his own architectural practice, they have left behind them a building that reflects great credit upon J-M and

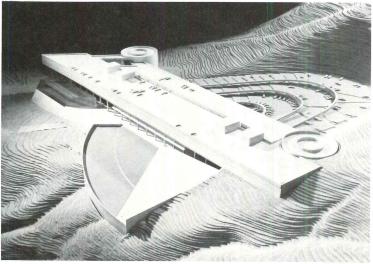
Goodwin was president of Johns-Manville during the period in which the company bought a 10,000-acre ranch, 22 miles from downtown Denver to become the site of its new headquarters; moved its personnel from New York City to temporary offices in Denver to await the construction of its proposed building; and held a limited design competition to find an architectfor this facility. The building was substantially completed at the time Goodwin resigned.

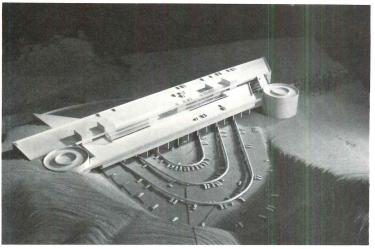
From the beginning, Joseph Hoskins was TAC's man in charge of winning the competition against stiff competition—Welton Becket and Associates, Caudill Rowlett Scott, Inc., Vincent G. Kling & Partners, Neuhaus and Taylor, I.M. Pei & Partners, William L. Pereira Associates, RTKL, Inc. and Sert, Jackson and Associates, Inc. As principal-in-charge for TAC he saw the building through to completion, defending its design integrity against the many challenges that inevitably arose during the construction process. Goodwin unfailingly backed up Hoskins throughout this period.

TAC won the competition for the masterful way Hoskins and his team placed the building on its site, using the foothills as a backdrop and building up against them, for the bold manner in which the architects took advantage of the vista toward Denver across an undefiled valley, for their elegant and minimal design of the roadway approach with its dramatic arrival under the building, and for their unobtrusive insertion of parking space on the roof and in tiers carved into the natural bowls at the rear of the building. The jury, chaired by architect Harry Weese and including Goodwin, architects Theodore C. Bernardi and Robert Geddes, and Hubertus Mittmann—regional landscape architect for the United States Forest Service, Rocky Mountain Region in Denver-commended TAC's de-









The photos above show the remarkable fidelity of the actual building to the model of the winning design.

sign for combining all the elements-parking terraces, helix ramps, reflecting pools. greenhouse (unfortunately not built) and open ground-into a sculptural composition of great interest and variety which had the potential of forming a very distinctive image from the air. The latter was an important consideration. Johns-Manville executives fly in and out in the company helicopter and the building can be seen at high altitude from the transcontinental flight path.

Mastering the site

Anyone who has flown out of Denver toward the Rockies in a small low-flying aircraft has seen a long ridge rising abruptly from the plain like a great wall of rock stretching to infinity. This ridge, called the "hogbacks," announces the beginning of the Rockies. Just beyond the hogbacks is a valley sloping westward to the foothills. The hogbacks start near Boulder and come to an end just south of the Johns-Manville ranch. They form a vista from the site which is unique. From the foothills of the mountains, which are included on the J-M property, one can look across the valley and through the hogbacks to the city of Denver, 22 miles away.

For TAC the design process began with a helicopter tour of the site. Said Hoskins: "I was looking for a location for the building that would make the most of what was there. The Rockies are great as seen from Denver, or when you are up in them, but the foothills as seen from the front range are not that spectacular. The most beautiful portion of the site is the valley itself as bounded by the hogbacks. I determined that we shouldn't build in the valley, but up on the edge of the mountains to encompass the view across it. The landscape architects on our team told me the site I wanted was unbuildable because the slopes were too steep, but we went ahead anyway, confident we could solve the site engineering problems as they arose."

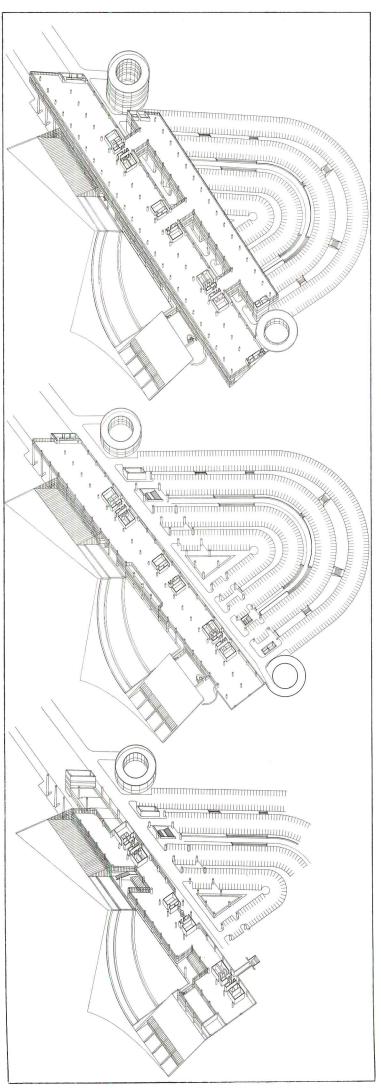
The TAC design team next made a model at the scale of 2 feet to 100 miles. The building was tiny at that scale, but downtown Denver was on the model and so were the hogbacks and foothills. TAC wanted the building to be tied to Denver by a vista—an idea as old as architecture. The architects made further studies to determine the best wind and sun orientations and went on to consider the problems of access and parking.

The building site the TAC team selected was not ideal for

parking because it had very little flat land. J-M did not want to build a parking garage and had asked the competitors to come up with an imaginative outdoor parking solution. Hoskins wanted to make the parking an intrinsic part of the design of the building. Since he intended to make the structure long and low, providing the square footage called for by the program in as few floors as possible and thus providing the maximum square footage per floor, he knew that he could put many of the required parking spaces on the wide and long roof which would result. Further parking, the team reasoned, could be carved into one or more of the bowl-shaped natural forms on the building site. They envisioned that this carved space in the back, essentially closed, would be an effective contrast to the vastness of the space and view on the other side of the building. Early in the design, when the building was more linear, two bowls were carved into parking tiers, but as the building became less long and more wide, one bowl was settled upon.

Although the parked cars and access roads are scarcely visible from many viewpoints within the building and on the site, the movement and accommodation of the automobile shaped the building as much as did considerations of orientation and vista. The J-M employee driving to work is within the design as soon as the building appears on the horizon. He enters the structure by car between the two wings, turns into the parking lot or drives up one of the helix ramps to the roof. This automotive circulation system was kept extremely simple in order to be legible at driving speed, and it is completely separated from pedestrian pathways. It was, however, not so simple to devise.

According to Hoskins: "Four days before our submission was due we totally changed the design. We went five days without sleep. We barely got it on the plane. We barely got it there. We changed the design because the automobile circulation was unclear, the metaphorical recalls were not clear, and the entrance was not cleanly worked out. All the relationships were wrong-water, cafeteria, everything. We changed the approach, the circulation, the ramps and everything they affected. The metaphorical quality we sought finally emerged—the metaphor of the building as a bridge between morning and evening in which the day's work takes



place. Coming to work one drives to the bridge, lives in the bridge and drives away from it toward home. When we got it right we had to rebuild the model. It was an incredible charette. The modelmaking firm had thrown in the towel so John Sheehy and I started to put it together and the rest of the team assembled it at the last minute in Denver. Since I think our earlier design would have won as well, but since construction of our winning design began almost immediately, with no time for further significant change, I'm glad we fixed it when we did."

Taking a chance

Anyone comparing TAC's design with the submissions of the eight other firms would note the elegant clarity of TAC's building, the simplicity of its shapes, the strength of its image, and contrast it favorably with the others, all of which were extraordinarily complicated and seemingly confused by comparison. Since TAC'S competitors are all architects of stature, the question is-what happened? The answer is that the TAC team boldly deviated from the program because it could not have been successfully solved as written. The others did not. TAC won hands down.

The program established a poorly conceived ratio between linear feet of building perimeter and net square foot floor area which forced the other architects into surrounding relatively small portions of space with perimeter wall. This led to meandering plans with lots of ins and outs, or to multi-story pavilions strung together like beads on a necklace. Only a high-rise building could have successfully accommodated this ratio, but this was not considered a valid alternative by any of the competitors.

Hoskins had recently worked on another TAC project, the Shawmut Bank, which had demanded that the architects provide large floors. The bankers believed that large floor areas facilitate communication and that good communication is one of the secrets of successful business. Hoskins thought that large floors would be advantageous to Johns-Manville. Therefore he discounted the importance of the perimeter module as given but worked with the established floor areas reducing the linear feet of perimeter wall. This gave him the opportunity to develop a simpler building form and to take brilliant advantage of the opportunities offered by the site.

The other buildings as designed were too sprawling and amorphous to perch in the foothills overlooking the valley. Each one had to be located somewhere on the valley floor—the wrong place as TAC's design makes clear.

Ideally, of course, office landscaping should have been used in TAC's building so that more employees would have a view from their work spaces. The J-M management preferred offices with floor-to-ceiling partitions, however, so the space was planned to allow all the employees to enjoy the view at various communal gathering points such as terraces and the cafeteria. This works very well.

TAC's gamble with the program paid off handsomely, but it is to the jury's credit that on the strength of Hoskin's design, they also decided to discount the perimeter ratio and declare TAC the winner.

The construction manager's role

Although the final completion of the building was held up because of delays in the fabrication of the aluminum skin, the Johns-Manville employees began moving in on schedule, as work continued around them. Costs were kept within a total of \$66 million. The Turner Construction Company considers this performance an excellent example of the value of construction expertise under conditions far from the ordinary: They point out that the construction site was over a mile from the nearest road and three miles from a major highway, making accessibility difficult. The siting of the building on the sloped side of the Rocky Mountain foothills, although wonderful, presented special problems. In the beginning there were no water or other utilities on the site. and the sheer size of the project (750,000 gross square feet), made it among the biggest ever constructed in Colorado. The 1070foot-long building, if stood on end, would be the tallest west of the Mississippi River.

The building was dedicated on July 4, 1976, two years and nine months after construction was begun in October 1973. Work began promptly, approximately five months after the winning competitor was announced on May 7, 1973 at the AIA Convention in San Francisco. The TAC team had barely ceased celebrating when Turner was selected by Johns-Manville and TAC to be construction manager. According to Douglas Meyer, general superintendent

of Turner's Denver office: "The first thing we did was prepare cost estimates on TAC's schematic designs."

Despite the lack of detailed information, Turner was able to make early cost estimates to determine the approximate quantities of major items, such as excavation, structural steel, curtain wall, concrete and pouring material for the one-and-a-half-mile road that had to be built to reach the site. This schematic design phase was concluded in late September 1973, only four months after Turner joined the building team.

Immediately following came the design development stage which continued through early 1974, while excavation had begun. During this period Turner worked with TAC and Johns-Manville on the consideration of a number of alternative building systems. Budget figures were developed for each of the contract packages and agreed upon with TAC and Johns-Manville to become the final budget.

Following agreement on the budget estimate, Turner developed a comprehensive project schedule using a computerized "Project Scheduling System" developed by the firm a few years before (RECORD, April 1975, pages 57-59). "The system allows us to establish the over-all sequence of events with start and finish dates for each of the trades, lead times and milestone dates for all design and construction activities," Douglas Meyer explains.

Throughout the design phases of the project, a major function of Turner was to provide accurate cost estimates of the major alternate methods and systems being considered by the architect, as well as their availability and any labor situation which might affect the performance of any particular aspect of the work (RECORD, December 1974, page 69 and January 1975, page 69).

Central to Turner's success as construction manager at J-M was its use of the fast-track schedule, which helped keep costs as low as possible in a period of rapid price escalation, as well as keeping the project moving on time by prepurchasing of materials. As an example, Joseph Consigli, general manager, real estate for J-M, cites the early purchase of structural steel well before completion of the final skin design as saving more than six months of price inflation estimated at between \$250,000 and \$500,000. Other prepurchased materials were stored at the site, and subcontractors and suppliers were reimbursed for advance deliveries of materials and equipment.

In all, Meyer estimates that total savings to Johns-Manville through the use of the fast-track method total over \$2 million on steel and other materials and systems.

It was after consideration of all these factors that Turner prepared final estimates that were then accepted and became a guaranteed maximum price for the duration of the project. It was procedures such as these and the early and continuing interaction among TAC, Turner and J-M that produced such impressive results in terms of schedule and budgets.

Also crucial to the success of the project, Meyer emphasizes, was the acceptance of responsibility and prompt decision making where and when necessary by J-M's Joseph Consigli. Says Meyer: "Phased construction under a construction management process requires decisiveness on the part of the owner and a willingness by the owner's representative to serve as the key figure for moderating between all parties. Joe Consigli's prompt and authoritative action throughout the project was a key to its success.'

Prefabricating the skin

The J-M building has one of the most beautiful aluminum curtain walls ever seen. It is illuminated by a wide open desert sky, of course, and changes magnificently with the light, so much of the credit for its splendor must go to nature. But it doesn't "tin can," its color is even, its joints are precise. The skilled hand of man must be praised also as it labored in the drafting rooms of TAC and the fabricator. What makes this skin so wonderfully smooth and flat?

In the system developed by TAC and the fabricator's engineers, the panel skin is not welded to the stiffeners. Instead the panel is essentially "hung" on the stiffeners and allowed to ride "free" or "float." The stiffeners are anchored to the building as before, and provide the necessary bracing to meet performance specifications. As temperatures change, the panel skin changes dimension but-since it is not confined by welds—it does not distort. Color uniformity of the panels was checked by means of electronic color quality control equipment in the fabrication plant.

Planning the interiors

The interior design and planning of all the spaces within the J-M building, including the cafeteria pictured on page 97, is the work of The Space Design Group. That firm helped write the competition program that spelled out Johns-Manville's needs based upon their working knowledge of the company, its collective personnel needs, its physical requirements, and its corporate personality.

As pointed out earlier, the ultimate shape of the building did not reflect the wall-perimeter specifications called for by The Space Design Group in their program—but the shape provided the firm with interesting design opportunities—and also posed certain interior design problems.

One such problem was the treatment of the long passageways, which were an intrinsic part of the TAC design. Usually attempts are made by interior designers to obscure the length and regularity of such corridors. In the J-M complex, however, The Space Design Group saw these long arteries (several of them more than 1,000 feet in length) as an opportunity for drama. The interior designers used no artificial light in these corridors, but rather illuminated them with the light filtering through the glass that forms the upper level of the office partitions, and by the much greater quantities of light pouring in at the intervals where there are no partitions. These intervals occur at the secretarial areas, every one of which is opened to the exterior of the building.

To dramatize these major arteries further, the ceilings have been lowered and the partitions have a reflective laminate surface.—M.F.S.

IOHNS-MANVILLE WORLD HEAD-QUARTERS, Jefferson County, Colorado. Owner: Johns-Manville Sales Corporation. Architects: The Architects Collaborative—principal-in-charge: Joseph D. Hoskins; project architects for design: John P. Sheehy; Michael Gebhart; project architects for documents: Vernon Herzeelle, Eugene L. Hayes; team: Valdis Smits, Spencer Tart, Dushan Stankovich, Sam Fan, Alexis Morgan, Michael Miller; Robert DeWolfe and David Mittelstadt (landscape); Walter Rosenfeld (specifications); Harish Patel (graphics). Associate architect: Carl F. Groos, Ir. Consultants: LeMessurier Associates/ SCI (structural); Golder, Gass Associates, Inc. (foundations); Cosentini Associates (mechanical, electrical, acoustical and lighting); The Space Design Group (interiors). Construction manager: Turner Construction Co.

SHINJUKU

"Shinjuku is an example of an indigenous place that reflects the full breadth and complexity of a post-industrial society. Architects interested in designing for that society should look at it...."

by Peter Gluck

Shinjuku is a dense clutter of commercial activity at the largest interchange in Tokyo's mass transit system, a place where nine railroads and some 50 bus routes converge. Every day more than two of the twelve million people who live in Tokyo pass in and out of Shinjuku, and to accommodate them a vast shopping and entertainment center has grown up in and around and over and through the station. It includes four mammoth department stores and over three thousand small retail shops, restaurants, bars, and other entertainment facilities. The department stores have average monthly sales of well over \$40 million. At the other end of the scale are more than a thousand small stores—usually under a thousand square feet each—selling food, shoes, furniture, drugs, kimonos, and bedding. There are also 1,800 bars and restaurants, where the Yodobashi Tax Office and the Shinjuku branch of the Tokyo Retail Liquor Merchants' Union estimate that in one evening 85,000 bottles of beer, 100,000 bottles of sake, and 115,000 shots of whisky are consumed.

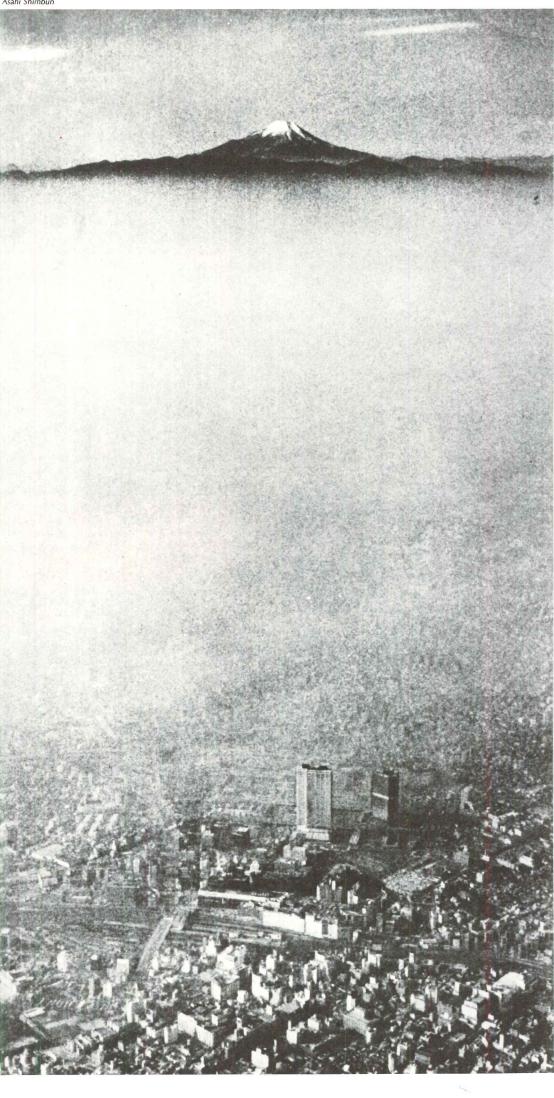
Movies, pin-ball palaces, go and Mahjongg parlors account for more than 150 additional retail establishments. There are more than 150 hotels with over two thousand rooms, a considerable number of which are rented by the hour.

Land at the center of Shinjuku is the most expensive in the world (a deal was made in 1972 for over \$100 million an acre), but rents are comparatively low, since the deposits required are correspondingly high—about \$40 a square foot for the ordinary shops, with an additional annual rent of seven to ten dollars a square foot. Deposits for the fancier new shopping malls are higher still, and one area is said to command a deposit of over \$200 a square foot, with an annual rent of \$27 on top of that.

Megastructural chaos?

Shinjuku is a megastructure, a *real* megastructure perhaps ten times more complicated than any yet dreamed up on paper. Its pipes

Peter Gluck, an architect who practices in New York, organized and designed with historian Henry Smith and critic Koji Taki the exhibition "Shinjuku: The Phenomenal City" for the Museum of Modern Art, now touring art museums across the country.



and ducts and other conduits channel people, machines, and services. The left-over spaces are snatched up by commerce. Streams of people flow constantly through it to and from the many interlaced mass transit lines. A typical trip takes a person into vast underground tunnels, along crowded sidewalks lined with shoeshine women and street vendors, down the tight and seductive alleys leading to bars and snack counters, and up into high-rise towers filled with restaurants, bowling alleys, nightclubs, and rooftop beer gardens.

Those with a taste for traditional Japanese order and design (and, in fact, those with a finely developed taste for any kind of order) risk being offended by the apparent chaos of the Shinjuku phenomenon. But is it really as chaotic as it seems, and is it really offensive? It is arguable, at least, that the answers might well be no, and that the very messiness and commercialism that disturb traditional tastes also allow for a degree of freedom and variety of expression that cannot easily exist in a more uniform or controlled environment—in the kind of environment, in other words, that "design" often produces.

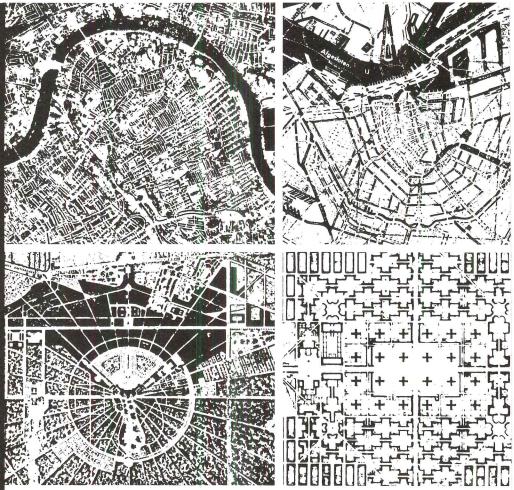
Form follows function

Shinjuku has been a crossroads and a honkytonk for centuries. As a post station it served both the feudal lords, the *daimyo*, making the long trek to and from Tokyo along the Koshu highway and also the local farmers carrying their produce into town. Today there is still a combination of long-distance and local traffic, with the "produce" of the latter now being clerical and managerial talent. In the past Shinjuku also had a steady flow of samurai who sneaked out from Tokyo in the evenings to enjoy the brothels; today students and workers make excursions there for its bars and cabarets.

Since the War, the expansion of Tokyo stimulated the development of suburban commuter lines and therefore heightened the importance of in-town terminals like Shinjuku, and it is this geographical location midway between places of work and places of residence that has been responsible for much of Shinjuku's growth ever since.

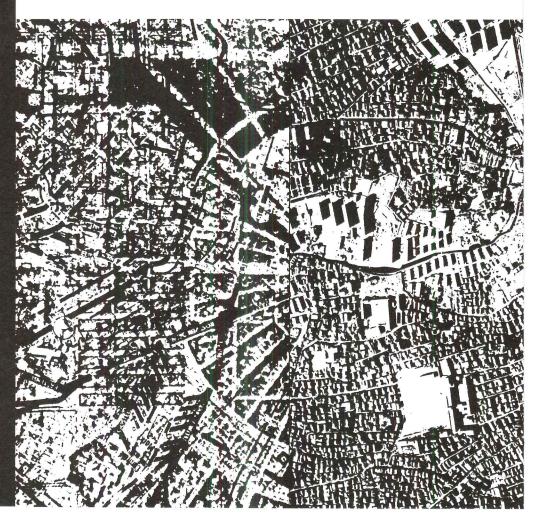
Who says what happens

The process of change in Shinjuku can scarcely be called "planning." There has never been a serious governmental attempt to plan it, maybe because it corresponds completely to no one administrative unit and therefore is dominated by no single bureaucracy. Inevitably, any one plan that is made for it is undone by the ultimate resolution of the real conflicts created by the implementation of the plan. We are used to thinking of the planning process as a resolution of disparite needs into a design of over-all purity. In that situation, the individual needs—the "special interests"—are sometimes thought of as subversive of the purity of the whole. But in Shinjuku, the purity of the whole is, in practice, treated as something subversive of individual



Shinjuku is a collage, the cumulative result of many independent systems.

The four images above show four designs for traditional cities, with their strong sense of organization and visual order; the left half of the image below is all of the above images superimposed, while the right-hand half is Shinjuku.



needs. There is a constant process of accommodation and trade-off among the transport planners, local merchants, outside real estate developers, and city bureaucrats, each putting their particular pressure on the small amount of available land. The limited amount (and the correspondingly high prices for it) has also assured the pedestrian character of the place: the automobile simply would take up too much valuable space.

The hidden plans

Even though Shinjuku seems incoherent and disordered, it also seems to work very well for its peripatetic inhabitants—partly, maybe, because of the Japanese ability to accept visual "dissonance." And though Shinjuku is "impure" as an over-all design, it is nonetheless highly structured. It is structured by two consistent systems: the apparently self-regulating commercial market and the apparently fulfilled needs and desires of the people who every day use it.

The station-market

Transportation centers like Shinjuku are centers in every sense, pedestrian places where short walking times and general convenience are paramount. No attempt is made to isolate buying and selling from traveling, and it is hard to distinguish public from private property.

Perhaps unique to Japan, though, is the vastness of the enterprise. Every inch is appropriated for shops, stalls, restaurants, and bars. These places in turn feed more people into the transportation system, and the greater number of people there increase the profitability of commerce. The shops in Shinjuku respond to the needs and fads and fashions of the day with stunning rapidity. World and national and local news is reflected instantly in wry advertising and timely product design. Change of season—so important to the Japanese sensibility—is logged by merchant-supplied street decorations: plastic cherry blossoms are replaced by vinyl willow branches which give way to orange maple leaves.

Shinjuku is not unique among Tokyo's transportation centers, but it is the largest one and perhaps most clearly reflects the vitality of Tokyo's rail-oriented "planning." As large and chaotic as it seems, it is still a very personal place which both entices and repels. Happenings and sub-cultures have thrived in Shinjuku, making it successively a center of literary and artistic life in postwar Japan, the scene of student riots in the 1960s, the home of glue-sniffers and the future site of Tokyo's metropolitan government center. All of these things color the name of Shinjuku in popular imagery. It is nearly impossible to meet someone from Tokyo who has no opinion about it. It is becoming too business oriented. . . . It has never regained the ambience it had in the 1950s.... All the best things are there.... The place is too low-class. . . . Thus the place, and all of the human-inspired events around it, assumes an importance and permanence in the minds of people.

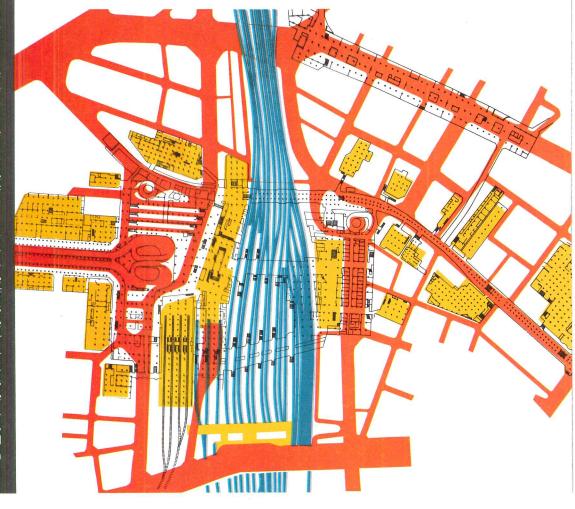








Shinjuku is a warehouse of signs-signs of nature, signs of commerce, displays, directives and titillations. Food displays overreach themselves: the entire menu is revealed in exact replica in front of restaurants in plastic models with not a single noodle out of place; but the models outdo reality, and are an end in themselves.



Experience

Almost anything and everything is available at random for millions of people in the fiveblock-square area of Shinjuku. How does a person use such a place? "At will" is probably the best answer. A person can choose among the hundreds of new shops that open each month, revisit redecorated restaurants and bars. Because of the tininess of Japanese houses and the tight structure of corporate life, Japanese businessmen spend evenings in business-related comraderie. Work-generated groups have favorite small bars and coffee houses which cater on a personal basis to that group alone. When the composition of these groups changes, so do the hangouts. If work goes well one kind of place is called for; if not so well another environment is appropriate.

To sample the pleasures of Shinjuku, a person has only to organize his or her time there—and, in fact, pre-programmed routes are offered in guide books. Such a course will organize a sequence of events to fit a particular mood. A Latin American night, for instance, might take one to restaurants, bars, and night clubs with completely authentic—albeit artificial—spots. Other popular courses ("young lovers," "old times," "folkways," "space ship," "bad boys") are also charted.

Spatial organizations here are almost completely absent. There are no boulevards leading one along a set path with tastefully designed urban villas or sequential spatial experiences. But there is experience galore nonetheless. Shinjuku is a feast for the imagination, a giant candy store with no restraints or controls on its offerings. The job of imposing restraints and controls—the job, in other words, of creating "order"—is performed each day by the millions of people who sample its wares. And it is a job that is done in as many ways as there are people.

What is the meaning of Shinjuku for the designer working not in Tokyo but in America, and working perhaps at a less exotic scale? One message is that Shinjuku is a successful place. It has a positive character and meaning to the people who use and continue to use it. This is to say, simply, that it is a place where the focus of the design decisions is always on the real users. In the sense that they can create for themselves a coherent form out of its apparent chaos, the users are the designers.

The history of our architecture has given us few means and less impulse to interpret, analyze, design, or even begin to understand such places. Indigenous, undesigned places have often been the inspiration for more sophisticated formal designs. Cape Cod fishing villages and the perennial Mediterranean hill towns come to mind, and the architectdesigned places modeled on them are ostensibly the results of user-oriented attitudes. But these places tend to be reflections of relatively simple and uncomplicated societies. Shinjuku, by contrast, is an example of an indigenous place, but one that reflects the full breadth and complexity of a post-industrial society. Architects interested in designing for that society should look at it, and at places like it.



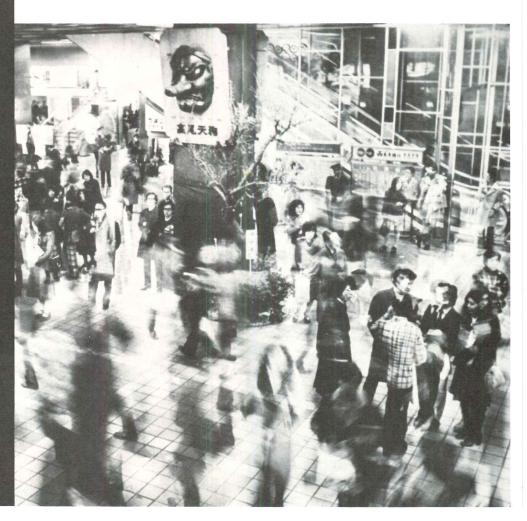








Just as in Japanese poetry, the sense of the seasons is marked in Shinjuku; celluloid cherry blossoms give way to summer greens and the plastic leaves of autumn, while sales personnel in the department stores change their uniforms and their styles. Another structural pattern is revealed in the time-lapse photograph of haste and repose.

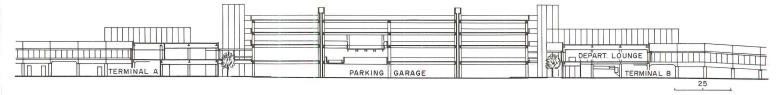


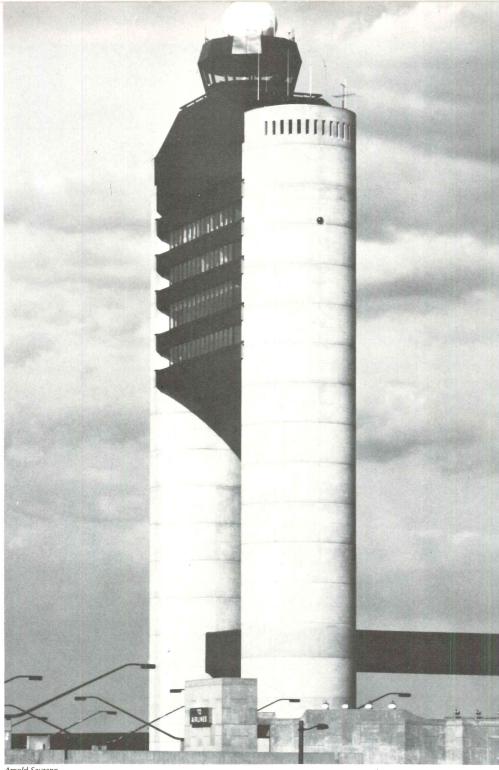


LOGAN AIRPORT

THE NEW SOUTH TERMINAL

The latest of four major terminal complexes built at Boston's international field in the last ten years, the new South Terminal was used by more passengers (3,123,000) in fiscal 1975 than used the entire airport sixteen years previously. In order to handle such a large volume of people, this building has an evolved form of the linear plan, which allows the most direct communication between ground and air transportation. In fact, the four terminals at Logan form an interesting display of such evolution from the centralized large lobby with radiating (and long) connections to the aircraft. This latest structure (section below) incorporates parking in the center, and an encircling road for on-the-target access to both parking and to the gate positions.







Arnold Savrann

The final planning of the new South Terminal has adhered to an increasingly understood view of what air terminals are all about—that they should provide the simplest possible transfer of passengers between planes and ground transportation as the first order of importance. (It is also essential that they do this with the greatest of reasonable economy, because the airlines—like other industries—are not as flush as they used to be.)

The solution born of this view is often the drive-to-the-gate terminal. Joint venture architects John Carl Warnecke & Associates and Desmond & Lord have produced such a terminal—in three parts—that is at once economical, pleasant to be in, and direct in that it is a literal expression of its functioning.

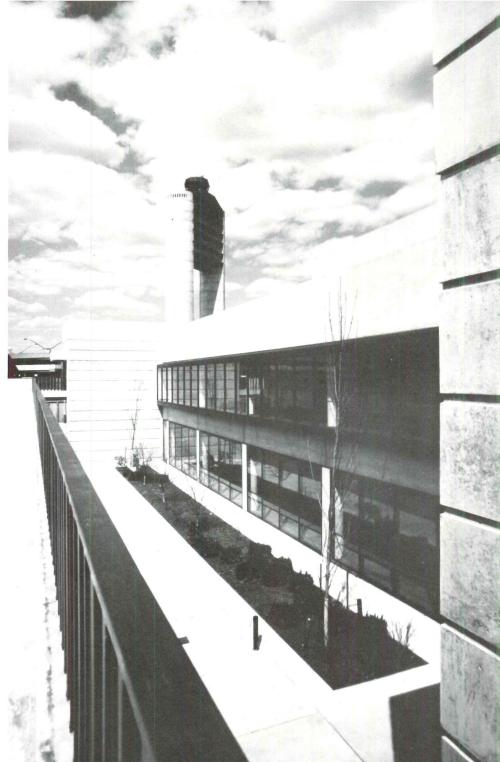
The concept is to bring vehicles right out into the landing field as close to the appropriate gates as possible, and even to park them there when they are owner-driven. It is similar to that of Pan American's recent Terminal at Kennedy Airport in New York City (RECORD, October 1976, pages 132-133). Stated another way, the building is a 450,000-square-foot passenger facility which encloses an 800,000-square-foot garage. There are 29 aircraft positions and 2,700 parking spaces. And the narrow concourses, only 70 feet wide, stretch 625 feet and 1,175 feet respectively as minimal buffers between the planes and vehicles.

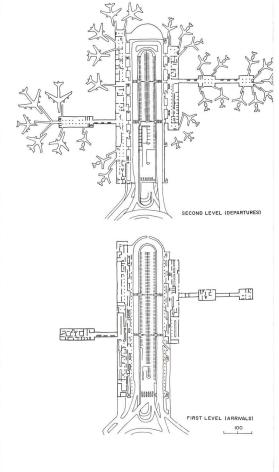
In order to legally qualify as separate buildings, the garage and the passenger facilities are separated by 30-foot-wide open wells (photos, overleaf) that are bridged at each level. These wells bring natural light and spatial interest to what would otherwise be a potentially oppressive and disorienting condition, if the three building elements were up against each other. The result is to form the sort of enclosed urban spaces that are usually missing from other airports. The passengers know that











Arnold Savrann

they have arrived in a city.

The result of the linear scheme is—besides convenience—a surprisingly intimate scale for such a large building. Like it or not, the psychological effect of such a direct economic solution is a building which is not a ceremonial civic "gateway." Instead, the result is an efficient way to do what is to be done as quickly as possible in pleasant surroundings.

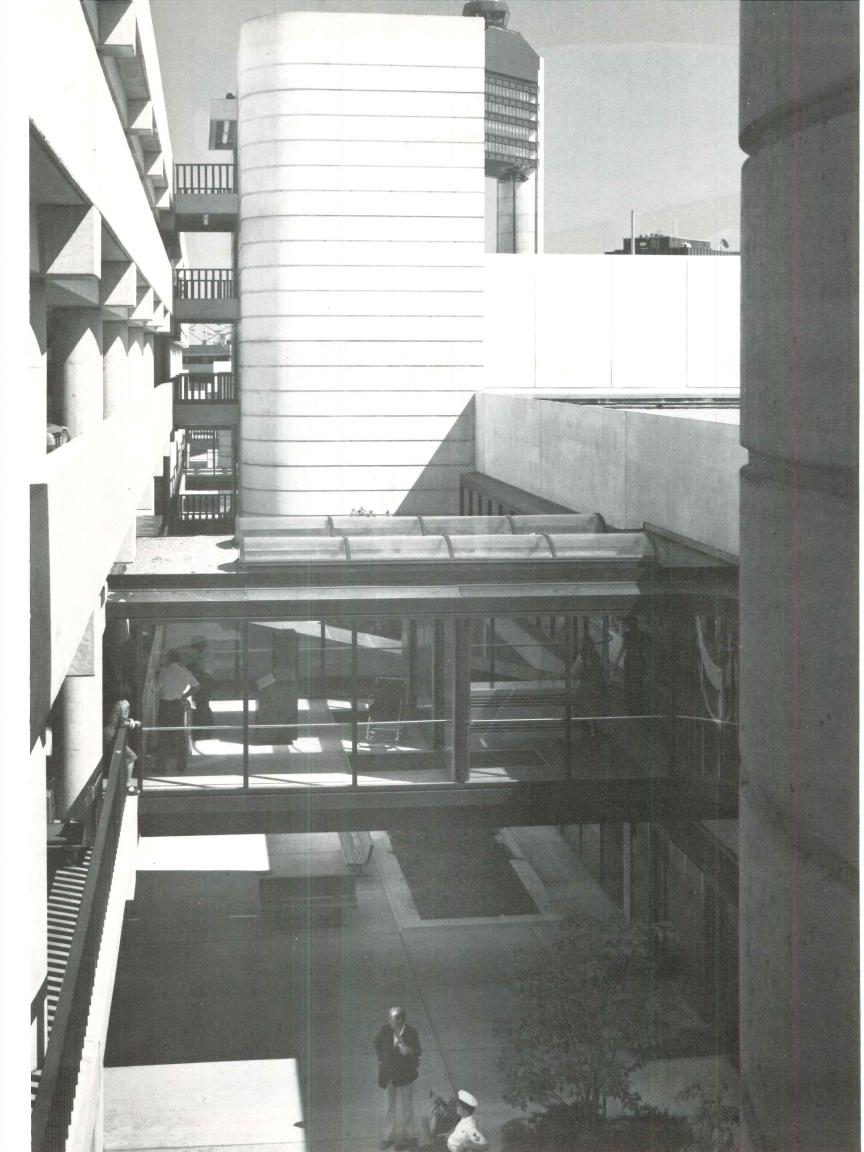
The world's tallest aviation control tower, with a height of 285 feet, was built by the same architects to serve the entire airport. It contains—besides the control room—airport offices, a restaurant, and the police station charged with airport security. The construction of this monumental structure was completed as the south terminals began. In a sense, the tower provides the ceremonial "gateway" to the city, that the efficient terminals cannot.

The structures for the passenger con-

courses are steel with floors of metal decking and poured concrete. The garages are built with precast concrete panels on steel columns, and the elevated roads are built with prestressed box beams, which are estimated to have saved 50 per cent of the cost of conventional construction. All buildings are built in 25-footsquare bays. Total cost for the buildings was \$39.7 million.

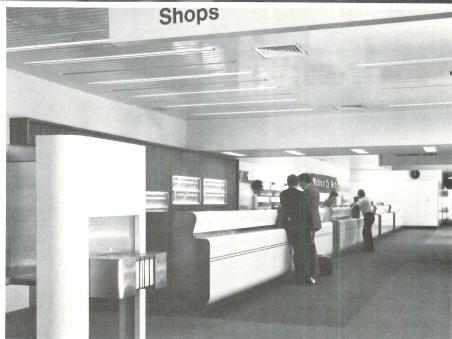
SOUTH TERMINAL, Logan International Airport, Boston, Massachusetts. Owner: Massachusetts Port Authority. Joint venture architects: John Carl Warnecke & Associates and Desmond & Lord, Inc.—principals-in-charge: John Carl Warnecke and H. Jan Heespelink. Engineers: Lev Zetlin & Associates (structural): Joseph Loring & Associates (mechanical/electrical). Landscape architects: Carol Johnson & Associates, Inc. Consultants: Page, Arbitrio & Resen, Ltd (graphics); Leslie Buckingham (costs). General contractor: Vappi & Company, Inc.







Passengers in either concourse are able to look clear through the central garage at the opposite concourse. Between the garages and the concourses there are linear wells open to the sky and bridged for connection to the roadway in the garage structure. The wells form a bit of urban-style open space, a quality lacking in many similar facilities. They also provide a sense of orientation, another commonly lacking quality.



HOUSING

While statistics have reported an upswing in housing markets since the pre-recession peak in 1972, the most dynamic aspect of the upturn has been in the construction of apartments. According to forecasts from the F.W. Dodge Division of McGraw-Hill's Information Systems Company, there will be an 80 per cent increase in housing construction contracts in 1977 over 1976. "For the past two and a half years, single-family housing has been the mainstay of the residential recovery, but now it has pretty much reached its upper limit," said George A. Christie, vice president and chief economist of the F.W. Dodge Division. "From now on," Christie continued, "the potential for further gains is in apartment buildings, which showed nearly a 50 per cent gain in June of 1977 over the same month in 1976." The outlook for apartment starts is for a continued rise in 1977, reaching a total of 600,000 to 700,000 units.

What has caused this increased need for other than single-family housing? The first, and most obvious. reason is the high costs of single-family housing—higher than most people are now able to afford.

Beyond these cost figures, some drastic changes have taken place in our culture which have affected the size and formation of households, which in turn, have influenced housing trends. There are more people living alone now than ever before. The Bureau of Census has reported that the number of adults under 35 years of age living alone has more than doubled since 1970. These statistics reflect the high divorce rate, growing career ambitions of women, a general independence of young people living separately from their parents, longer life expectancy and more older people living alone. Further statistics substantiate the new trends by indicating that the population nationally has grown by 5 per cent since A strong demand for high-density apartments is a result of cost and cultural forces

1970 but the number of households has risen by 15 per cent. And while there has generally been a decline in numbers of people living in the large, metropolitan areas, the number of households has swelled.

There seems also to be an increase in people moving back into the center city after fleeing to the suburbs years ago to raise their families. The desire to be closer to work and services, coupled with inflationary transportation costs (particularly in gasoline prices) have had an impact on the need for inner-city housing.

How are the cities handling this rush for housing? Some, like New York, are providing tax incentives for converting older structures into housing. New York City's J-51 tax abatement program grants substantial tax reductions up to 20 years, determined by the amount of capital improvements. To receive such a tax adjustment a project must meet several regulations including keeping rents within reasonable guidelines, and the developer must provide bedrooms equal to half the number of apartments (to encourage couples and families to remain in the city).

Many states, like Massachusetts (the location of one project in this study) have housing finance agencies which aid in financing private projects, often for elderly or low-income groups. The Federal government has provided some other incentives, the most recent being the Tax Reform Act of 1976 which represents a reversal of former tax policy. It

gives major tax breaks to developers who rehabilitate structures on historic sites, for any purpose.

The need for housing has not solely been responded to by construction of new buildings; it has been caught up in the recycling boom (as evidenced in this study by inclusion of three renovated projects). Results in recycling have been so positive that bankers and developers now recognize the economic advantages of rehabilitation. Developers are looking for usable structures for investment purposes, and they are finding them in the inner city, often in neighborhoods which have experienced declining property values (a result of physical deterioration, crime and other social problems). It is not uncommon, however, to find that the renovation of one building in a dilapidated area has spurred other work, whether it be other rehabilitations, new construction, or just cleaning and painting. These projects have proven to be economically sound, as converted old commercial loft buildings, brownstones and industrial conversions have been fantastically well-received by the tenants. Most of these projects are not low-income housing, but for middle- to upper-income groups.

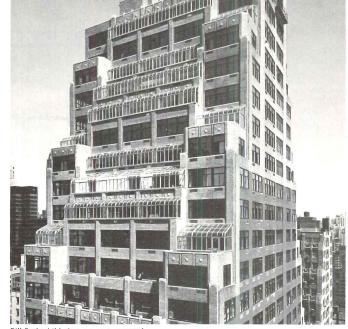
High-density housing is not a new answer to the problems of housing, but it has been rethought as a good solution to accommodate the large numbers of people staying or moving into the central city. Imaginative solutions have been derived, and it is some of these designs which are explored in this Building Types Study-in a variety that runs the gamut of all approaches to housing, from high-rise to low-rise (for high-density does not necessarily mean high-rise), from new construction to renovation, and for high-income to low-income levels, all located in the reemerging inner core of metropolitan areas.-Janet Nairn

Transformation of office tower to apartments creates luxurious living space in New York City

The renovation of a New York City office building into apartments has not only given a boost to inner-city housing but has done so in a luxurious manner, providing a quality of living space that can be an inducement for people to stay or move into the center city. Even though the building was not originally designed as an apartment complex, it can seriously compete with other luxury housing in the city because of its design amenities.

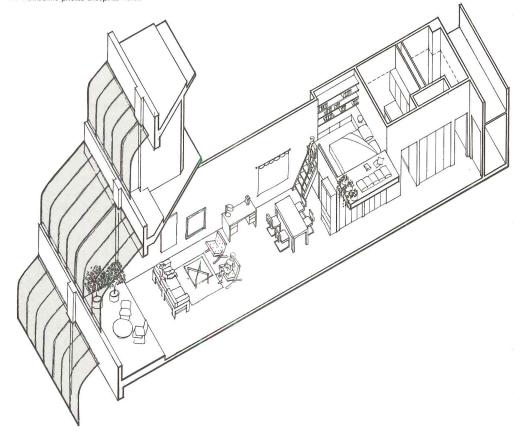
Constructed in 1929, this 24story office building, located near the United Nations on Manhattan's East Side, was severely damaged by a gas explosion in 1974. The explosion funneled up the elevator shafts on the west side, blowing out a 50-foot-wide section of the brick facade from the street level to the top story, but structural damage was confined to the bank of elevators. The architects converted the service elevators to passenger use and cut away the demolished shafts and bent steel frame, leaving a V-shaped end wall (right). This provides a small street level courtyard and opens up the full 200foot height of the west wall of apartments to natural light. This change also decreased the building's total volume, and zoning regulations permitted this "lost" space to be regained in the form of greenhouse-type windows installed on the exterior of most upper floors above the 17th level, where setbacks in the ziggurat building visually and functionally, as can be seen in each of the photographs and drawings shown.

The interiors were designed to capitalize on views, light and spatial variety. A total of 341 apartments benefit from the commercial proportions of the building—12-foot-high ceilings, and 8-foot-high windows running the width of most apartments. Because setbacks occur on nearly every floor, and the need to comply with regulations set by the

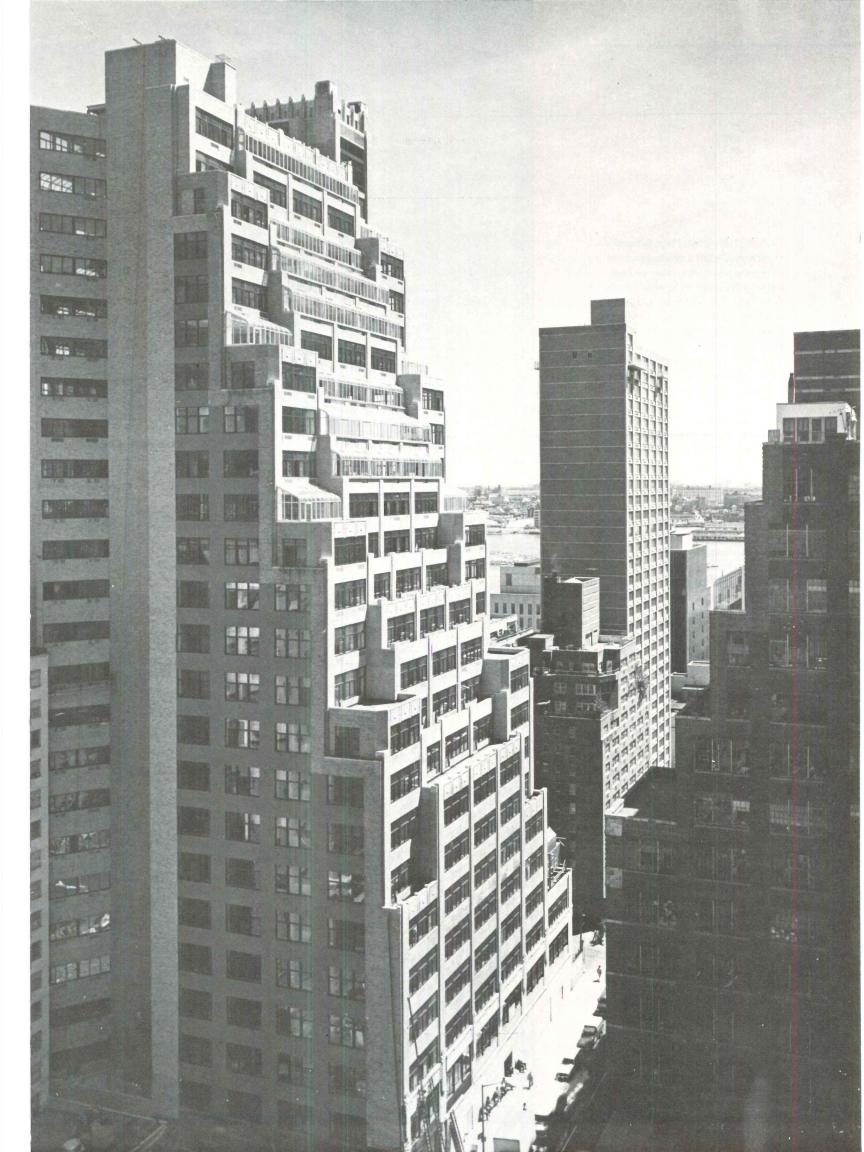


Bill Rothschild photos except as noted

The addition of greenhouses to the exterior is a major aspect of this conversion of office building to apartments. Each glass enclosure extends the apartment outward onto the terrace, and visually highlights the linear apartment design.







city's I-51 tax abatement program (which made this conversion possible) regarding the ratio of bedroom apartments to studios, each floor posed a separate planning problem. This was solved by the design of linear apartments (some 80 feet in length), running from the elevator core to the perimeter; kitchen and bath facilities that did not exist in the original were positioned near the central elevator core to simplify utilities. All the units are spacious, however, with the smallest studio 850 square feet.

An example of the creative utilization of the structure's idiosyncrasies is the redesign of the service elevators for passenger use. Because the cab platforms were larger than permitted by building codes, a glass-enclosed terrarium was located in the rear of each, providing an unexpected, yet pleasing experience.

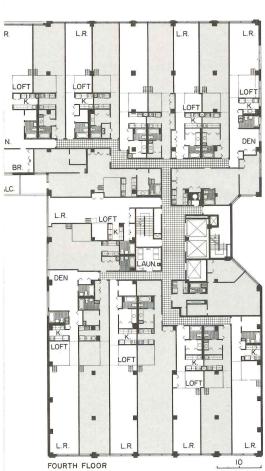
The building's entrance was formerly the truck loading dock. Now multi-leveled (with a barrier-free access ramp) connecting a 100-foot-long lobby with elevators and street level entrance, it has been designed in a modern idiom but reminiscent of the building's 1929 origin.

The project is the largest carried out so far under New York City's J-51 tax abatement program, which provides tax incentives for the conversion of commercial properties into residential use (explained in detail on page 111). It also has turned a serious disaster into a very successful asset.

TURTLE BAY TOWERS, New York, New York. Owner: Rockrose Development Corporation. Architects: Bernard Rothzeid & Partners-Peter Thomson, partner-in-charge; Bernard Rothzeid and Carmi Bee, project designers; Vinod Devgan, job captain. Engineers: Harwood and Gould (structural); George Langer (mechanical/ electrical). Consultants: Ranger Farrell Associates (acoustical); Nathan Silberman (codes); Soloman Sheer (Board of Standard Appeals). Interior design: Bernard Rothzeid & Partners-Marjorie Colt. General contractor: Rockrose Construction Corporation



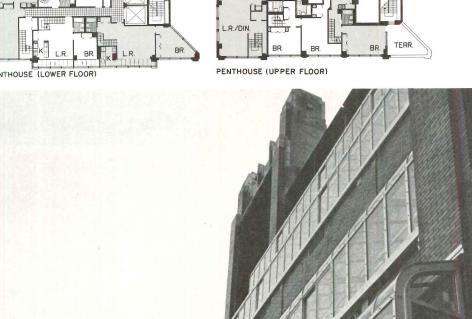




Lofts were included in the design of many apartments, especially studios, for they provide a spatial variety to the predominantly linear units. There are 341 apartments on the half-acre site, with configurations varying from studios to "townhouses" on the upper floors.









Urban living in San Francisco Bay Area enhanced by Albany Hill high-rise

A new high-rise high-density apartment project in the San Francisco Bay area combines the best aspects of a true urban living experience with an unencumbered, open location, excellent for views of the Bay Area (in an area primarily surrounded by low-rise structures). The first of five phases is now complete on Gateview at Albany Hill—a fine architectural solution to problems associated with providing human-scaled highdensity housing (RECORD mid-August 1975, pages 90-91).

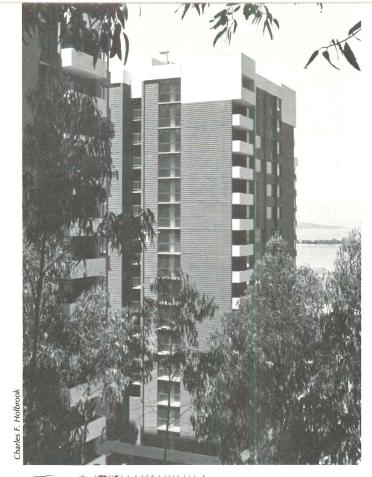
An unusual urban site, the project covers 36 acres, and is located near the east shore of San Francisco Bay, on the westerly face of 300-foot-high Albany Hill.

The master plan provides for all the units to be built over a 10-year period, with buildings ranging in height from 2 to 25 stories. The design objective was to develop all phases as a cohesive visual and functional whole, with each phase complete in itself.

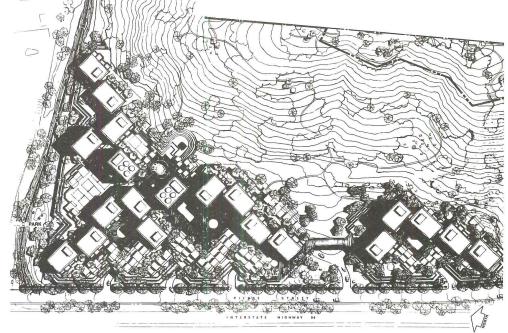
Phase One buildings are clustered at the base of the hill, arranged diagonally to a main road and to the hillside, all atop a three-story garage. This arrangement diminishes the over-all bulk of the complex seen from the free-way, permits the best views of the waterfront from the apartments and allows diversity on the interconnecting plaza level.

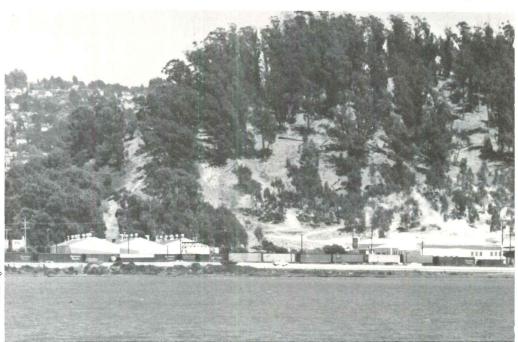
Presently there are three buildings with a total of seven towers, averaging a height of 15 stories. Each building has an identifiable color (blue, green or brown). Balconies accent the complex by both color (light-colored railings contrast with darker masonry blocks) and in form, particularly noticeable when seen from across the Bay (bottom right). The over-sized top floor "scoops" denote the location of penthouses.

A mixed-use concept—recreational, commercial and community facilities—are planned. It is a self-contained "city within a city," and will be the largest privately-developed



A custom "shingle" masonry block was designed for the exterior with a large module easily perceivable from a nearby freeway. A system of building sections was conceived, each made of four to six units grouped in a way unique to that section. This is connected to one or two others until a total building plan is formed. While seemingly unnecessarily complicated, this system has assured diversity in individual apartment floor plans and differences between towers.









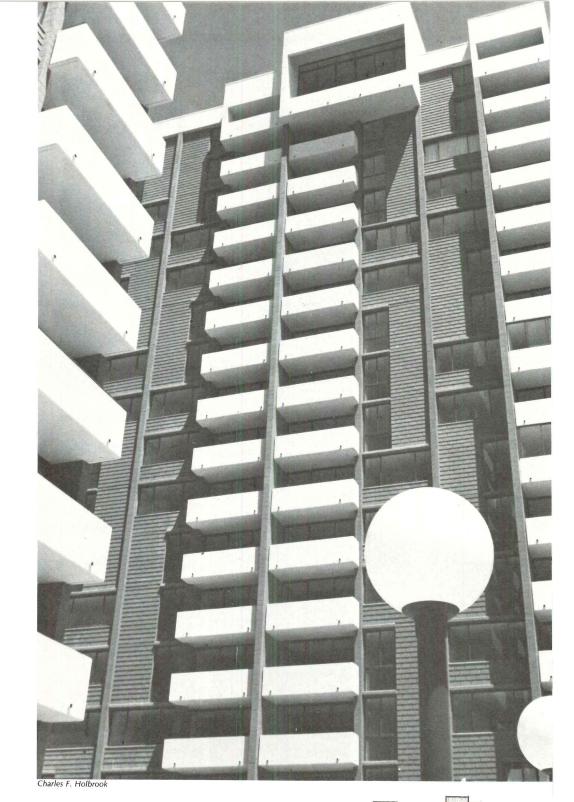
residential community in the urban Bay Area.

It is a high-density complex, and development is expected to reach 2500 units built on one-third of the 36 acre site providing approximately 200 units per acre. The remainder of the land will be preserved as permanent open space. Phase One is composed of 482 units, with a total of 478,000 square feet of living space. The buyer's market is directed to middle-income groups.

To combat the alternate lifestyle offered in the suburbs, the architects placed emphasis on aspects of the project that would provide many amenities not found in the suburbs. There are uninhibited views of the San Francisco Bay and other parts of the area to the west, and to a tree-lined hillside to the east. The proximity to transportation corridors is important, in one direction to a nearby Bay Area Rapid Transit Station (which links major cities and counties of the Bay Area) and to another, a freeway which borders the site.

Sophisticated life safety, voice communication and security systems are provided—one of the most modern in the Bay Area. A central control room monitors all these functions with special capabilities to aid emergency personnel in any kind of crisis.

GATEVIEW AT ALBANY HILL, Albany, California. Owner: Interstate General Architects: Hallenbeck, Chamorro & Associates (formerly Goetz Hallenbeck & Goetze, Inc.)-Harry C. Hallenbeck, partner-incharge. Engineers: Shapiro Okino Hom & Associates (structural); Cooper Clark & Associates (soils); G.L. Gendler & Associates (mechanical); Yarnell & Ron (civil). Consultants: Harmon O'Donnell & Henninger (planning); Environmental Impact Planning Corp. (for master plan); Bolt, Beranek & Newman Inc. (acoustical). Interior design (apartment shown); the Inside Story Inc.-San Francisco. Contractor: Williams & Burrows.



PARKING 70

60

50



A seismic code limited the building height to a maximum of 160 feet, but the ultimate height, massing and scale of Phase One fits most appropriately with the natural setting and conforms to the slope of Albany Hill. A master plan for the complex evolved from a series of studies particularly dealing with the massing. Staggering the units-dismissing a more traditional grid-related siting system—provided a much more useful and interesting pattern to the complex while granting apartment orientation in all directions.



Custom tailored apartments in Nashville fit together like a high-rise jigsaw puzzle

In an innovative approach to the design of a new high-rise apartment complex, the developer permitted the market—the tenants/buyers—to determine the size, number and location of apartments in the building during construction.

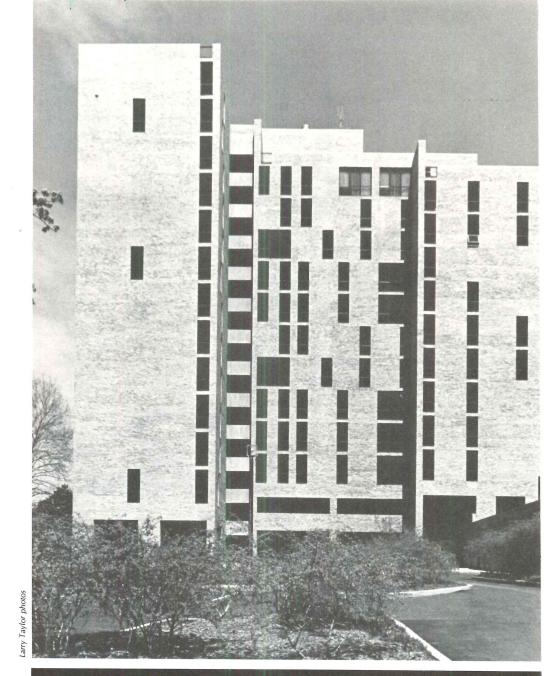
The architects devised 23 possible apartment plans from which the tenants selected what best suited their needs. Over 50 possible floor configurations, ranging from ten one- to two-bedroom suites, were studied. As buyer commitments progressed, the architects fit all the pieces together like a jigsaw puzzle.

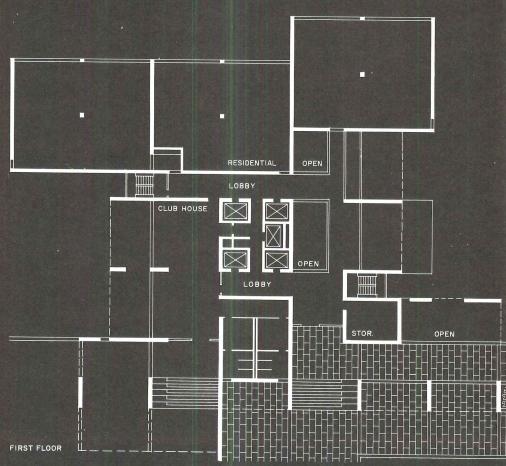
There were, of course, some inescapable parameters that predetermined fitting the pieces together, including (most obviously) the building size and shape, plus the placement of mechanical systems for function and economy, and the fenestration detailing. The location of a series of vertical chases (containing plumbing and air circulatory equipment) was set throughout a fan-shaped building with a centralized elevator core.

The most visual and intriguing aspect of the design is the handling of the fenestration. Since the market determined the unit placement and ultimately the elevations, the window pattern reflects the various combinations of units on each floor. (In practice, certain unit designs were chosen more often; the two-story townhouse received general favor because of its spatial amenities).

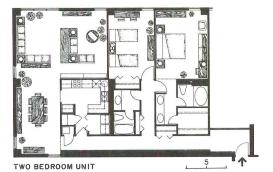
This wide-open planning flexibility was attractive to the tenants, enticing middle- and upper-income-producing persons to consider high-rise living and remain in the center city, all with a degree of choice not often available in apartment houses.

ROKEBY CONDOMINIUM APART-MENTS, Nashville, Tennessee. Owner: The Rokeby Corporation. Architects: Barber & McMurry Architects. Design consultant: Martin Holub. Engineers: Quickel & Bennett (structural); Walter L. Montgomery (mechanical); Vreeland Associates Engineers (electrical). General contractor: W. F. Holt & Sons.





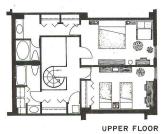


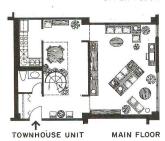


FOUR BEDROOM UNIT

A variety of floor plans, from one- to four-bedroom units and townhouses, were designed in full cooperation with the tenants. All units interlock in different patterns, and there is no typical floor plan. Diverse unit combinations are noticeably reflected in the fenestration. One of Nashville's few high-rise residential structures, it is successfully competing with wellestablished low-rise and garden apartments. There is also a delightful, light-filled rooftop tea room (right).











High-density apartment conversion in New York City affords special design amenities

An imaginative design concept for the renovation of an old blacksmith shop and rooming house into modern apartments has created a special living experience in the heart of New York City. The original structure had three distinct sections with varying roof heights—a four-story section at the front, a one-story section at the middle of the lot, and a two-story portion in the rear.

The four-story portion was a rooming house, now modernized as one-bedroom and studio units. The blacksmith shop had occupied the entire first floor, but in order to create an inner courtyard the one-story section (which housed the forge) was removed. The rear area was converted into apartments which overlook the courtyard.

Only minor structural changes were required. A new six-foothigh party-wall was erected and a new outside stairway, designed with special railing details, was installed to increase efficiency of circulation.

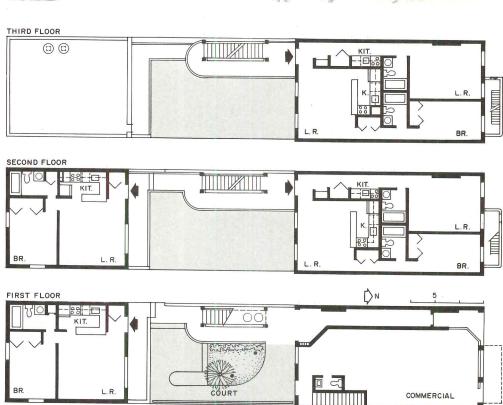
Recycling this building has helped to preserve the character of the neighborhood and encouraged business expansion through the inclusion of commercial space on the ground level.

The owner was able to take advantage of New York City's J-51 tax abatement program which encourages apartment conversions. In this case, a tax abatement for ten years has been exchanged for compliance with all the program's regulations, including rent qualifications and the proper ratio of bedroom apartments to studios.

There is a total of eight apartments on the 20- by 100-foot lot—a high density.

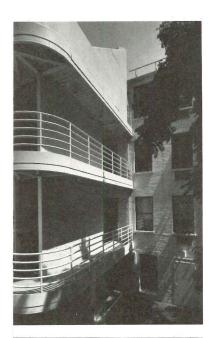
240 EAST 26TH STREET APART-MENTS, New York, New York, Owner: Barry E. Fallis/Arida Properties, Inc. Architects: Marvin H. Meltzer Architects—Marvin H. Meltzer designer; Len Pitkowsky, project architect. Engineers: Antony Vairamides (structural/foundation/soils); Hecht, Hartmann & Concessi (mechanical/electrical). General contractor: Malor Construction Company.



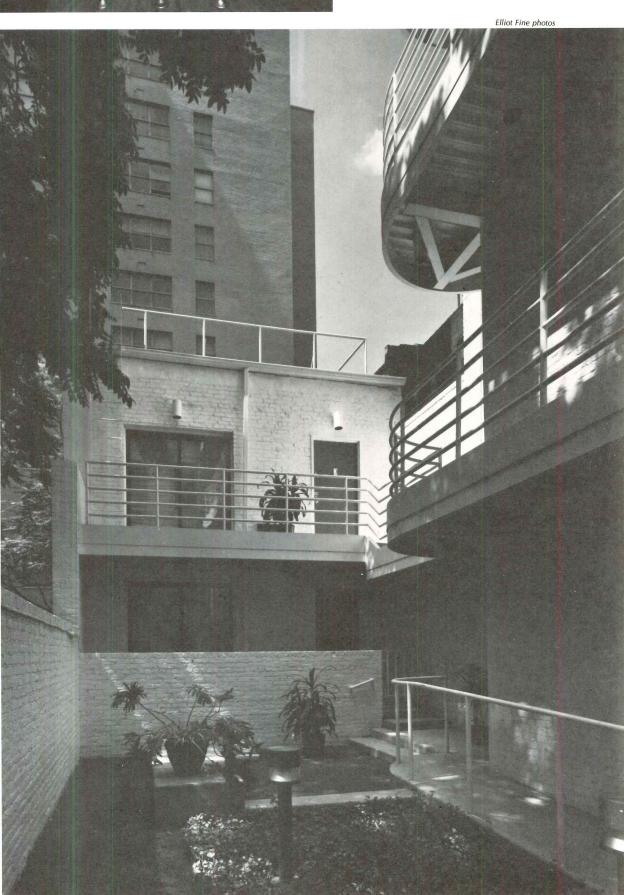




The courtyard is the main focal point of the complex (right). There is a contrast between the interior landscaped court and the street elevation—dramatically highlighted after entering through a covered walkway (bottom). The courtyard also serves as the main organizing and circulating space, while being a pleasant respite. Nearly all apartments have some view of the courtyard.







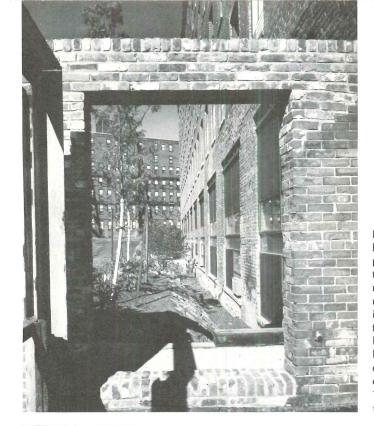
Recycled tannery provides historical and spatial amenities for elderly near Boston

An outmoded tannery complex has been recycled into housing for the elderly and has demonstrated the potential worth of such actions for smaller communities and for buildings that are less than landmark structures. The project has also brought new life to the neighborhood and a bit of history.

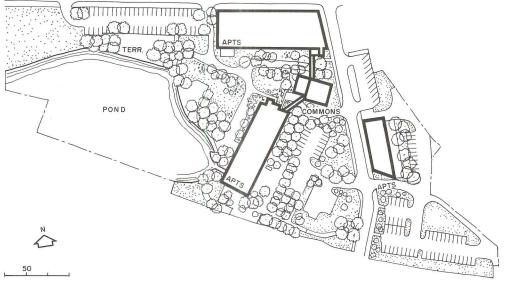
The complex was abandoned in 1971 because the buildings did not meet current industrial standards. The architects pinpointed and selectively demolished deteriorating structures, retaining three buildings (two six-story masonry and one three-story reinforced concrete building). Each was gutted and 284 apartments were constructed in a combination of efficiency, one- and twobedroom apartments and duplex designs. Ten per cent of the units are specially equipped for handicapped tenants. Spatial variety in the original was maintained; in one instance, the roof of one building was jacked-up to provide space for duplex apartments. The exterior walls were cleaned and interior wooden beams and ceilings sandblasted to complete the recycling. Glass-enclosed bridges connect the two large apartment houses to the community center.

The project was financed by a \$6 million mortgage from the Massachusetts Housing Finance Agency. It was the first time such funds were applied to recycled construction outside the Boston area. Twenty-five per cent of the total units are low-income housing and subsidized by the state; the remaining 75 per cent are either partially subsidized by the state or are at full market rentals.

THE TANNERY, Peabody, Massachusetts. Owner: Crowninshield Corporation. Architects: Anderson Notter Associates, Inc. Engineers: David M. Berg, Inc. (structural); Samuel Lesburg Associates (mechanical); Goodall Shapiro Associates, Inc. (electrical). Landscape architect: John G. Crowe. Architectural historian: George M. Wrenn III, Society for the Preservation of New England Antiquities. General contractor: Taylor Woodrow Blitman Construction.

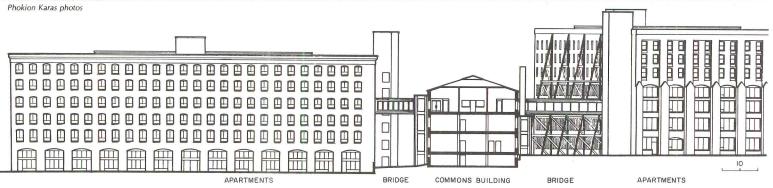


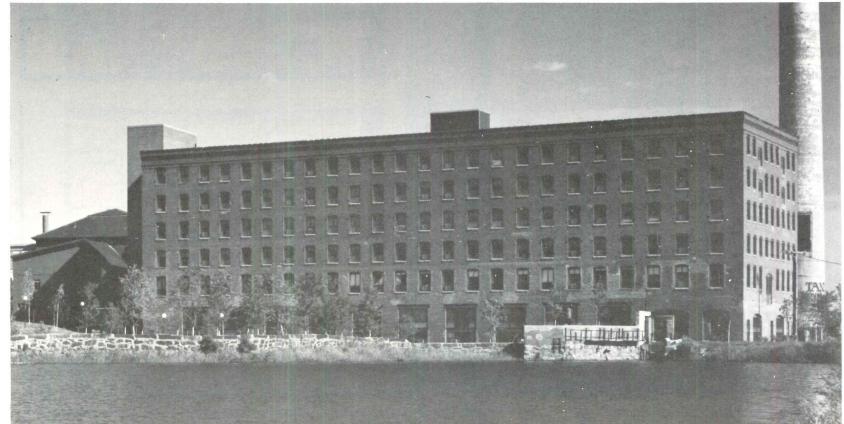
Remnants of the former tannery have been saved and reused, to provide "historic continuity" to the compex and site. Old tannery vats and drying wheels are now used as planters, including in the parking areas. Some foundations or walls (example left) are other than functional, lending an element of surprise or delight while retaining a special quality to the old structure. The pond was also cleaned-up to make a pleasant spot.

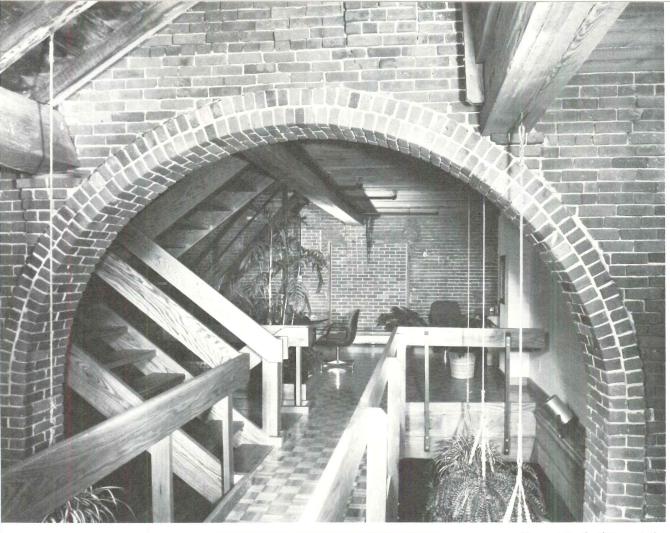


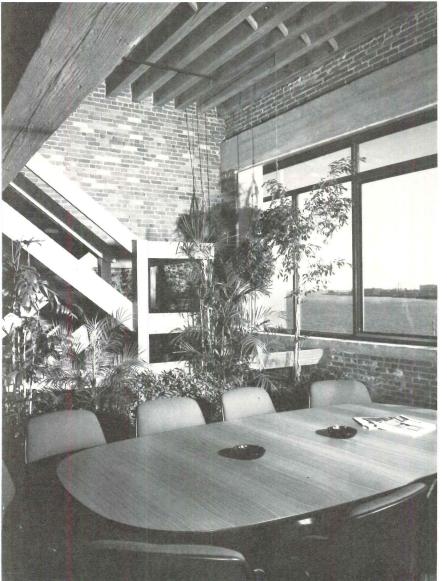




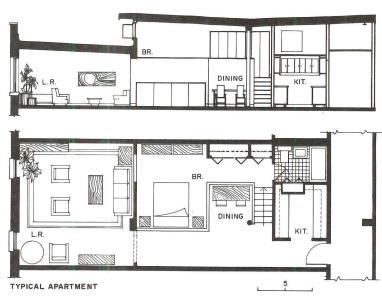








Community facilities, at the Tannery, including the management's offices, laundry and meeting rooms (left), are housed in an old mansion on the site. Due to varying structural and dimensional conditions, interior features such as high ceilings, heavy timber beams, exposed cast iron details provide attractive living and meeting spaces.



Plastic-composite design cuts steel tonnage in Johns-Manville's new headquarters building

The weight of long-span members is reduced substantially by exploiting the plasticity of steel and the composite action of steel and concrete

by William J. LeMessurier, LeMessurier Associates/SCI, consulting structural engineers

The structural challenge in the Johns-Manville building (pages 89-100) was to achieve an economical design while providing earthquake resistance and very large spans. The solution involved an unusual floor system (see framing plan next page) which has applications to other buildings with large spans.

Lateral strength for wind and earthquake was concentrated in three large cores. These cores, which measure 54 by 1211/2 ft, are framed with steel columns and steel diagonal braces. Each is approximately centered in onethird of the 1053-ft-long building. Since the cores can take both torsional and translational forces, other columns were assumed to be braced—a necessary condition if plastic design were to be used for the rest of the frame.

Plastic design in steel means that the structure is analyzed on the basis of its ultimate strength, allowing yielding to occur. The total margin of safety against collapse is the same as for simple beams. The unusual feature in the Johns-Manville building is the use of composite action of steel beams and concrete slabs simultaneously with plastic design, substantially reducing the required steel.

The chart below shows five ways of designing a steel beam to carry a uniform load. Case I is a basic simple span with maximum moment of WL/8. If a 24-in. steel beam is designed to span 48 ft carrying 1 kip per foot of live load, ceiling, and partitions and 1.3 kips per foot of concrete and steel, a W24 x 130 is

Case II is a composite steel and concrete design using a 5-in. slab anchored to the beam with shear connectors. An approximate rule of

thumb says that the capacity of steel is increased one-third by composite action with concrete. This means that the steel alone can be chosen for an equivalent moment of 3/4 x WL/8. For this case a W24 x 100 is required.

Case III is a beam restrained by rigid supports. Elastic analysis gives a maximum negative moment of WL/12 at the ends. Therefore, the equivalent moment is 2/3 x WL/ 8=WL/12. A steel beam for this condition must be W24 x 94. This design assumes that maximum capacity occurs when yielding begins at the ends in the region of high negative moment.

Case IV recognizes that failure in the sense of collapse does not happen until yielding of both the ends and the center occurs. Since the end and the center each carry one-half of the total moment, the equivalent moment is 1/2 x WL/8. For this case a W24 x 76 is required.

c _A SE	BEAM TYPE	MOMENT DIAGRAM	BEAM SIZE	DEAD, LIVE AND CREEP DEFLECTION	RELATIVE DEFLECTION EFFICIENCY
I	STEEL	EQUIVALENT MOMENT = I	W 24 x 130	D = 1.33 L = 1.02 C = .00 ∑ = 2.35"	1.00
п	STEEL SIMPLE COMPOSITE	CAPACITY OF CONCRETE 3/4 x WL 8 EQUIVALENT MOMENT \(\frac{3}{4} \)	W 24 x 100	D = 1.74 L = .59 C = .11 \(\overline{\pm} = 2.44\)	.53
ш	RESTRAINED ELASTIC	$\frac{1}{1} - \frac{WL}{12} = \frac{2}{3} \frac{WL}{8}$ $= \frac{2}{3} \frac{WL}{8}$	W 24 x 94	D = .39 L = .30 C = .00 ∑ = .69"	.22
IX	RESTRAINED PLASTIC	WL = 1 x WL 8 EQUIVALENT MOMENT = 1/2	W 24 x 76	D = .49 L = .39 C = .00 ∑ = .88"	.22
¥	CONCRETE STEEL RESTRAINED PLASTIC - COMPOSITE	CAPACITY OF 3/7 x WL 8 EQUIVALENT MOMENT ≈ 3/7	W 24 x 61	D = .66 L = .32 C = .03 ∑ = 1.01"	.16

Case V, plastic-composite, recognizes that the beam's total strength is the sum of the plain steel capacity at the end and the composite steel and concrete capacity at the center. If the composite capacity is assumed to be 4/3 that of bare steel, the equivalent moment for choosing a section is WL/8 divided by (1 + 4/3) or $3/7 \times$ WL/8. Actual design results in a W24 \times 61.

It is obvious that substantial savings in steel are achieved by using restrained beams and composite action, but each of these devices has its cost. Composite design requires controlled concrete and shear connectors. Restrained design requires columns with extra strength to provide the restraining moment, especially for end spans. With short spans of 20 ft or less, composite action is rarely economical. Over 30 ft, composite simple-span beams are commonly used. Floor girders restrained by rigid connections to stiff columns become economical for gravity loads when spans are 40 ft or more. Using plastic-composite design for spans over 50 ft with normal story heights, the costs of shear connectors and extra column weight are more than offset by savings in girder weight.

In addition to increased strength, plasticcomposite design is beneficial in terms of deflection control. The restraint of beams is the best way to reduce deflection on long spans where beam depth is limited. In plasticcomposite design, deflections are fully elastic at working loads. Positive moments at workingload levels are low so that the concrete has very low stresses, which means that creep deflection will be minimal. The chart lists deflections for concrete and steel loads alone, assuming the beams are unshored. Also listed are deflections for loads added after concrete has hardened. In this case, both elastic deflection and creep deflection are given assuming 60 per cent of the added load is from a permanent ceiling and partitions. An index of efficiency is the relative long-term deflection from superimposed loads times beam weight, given in the last column of the chart. Obviously, the plastic-composite design has the best performance.

Two typical bays of the Johns-Manville building are shown at the bottom of the page. Main girders are $W30 \times 116$. These span 54 ft and were designed as plastic-composite members. The secondary beams are $W24 \times 55$ and were designed as simple-span composite. Continuity for these beams was not necessary for deflection control. All steel had a yield point of 50,000 psi.

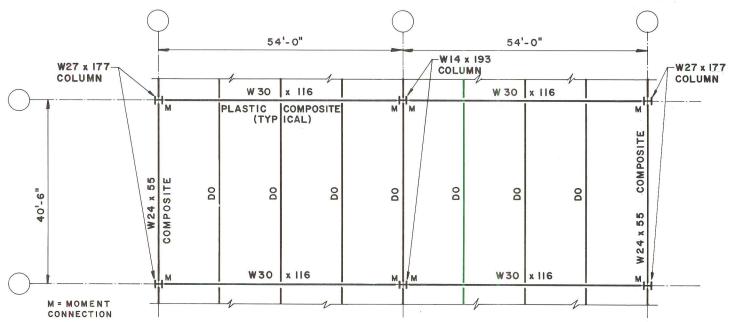
In designing the columns, we used the plastic design method. Exterior columns were rolled sections up to $W27 \times 177$. Heavier columns were built-up. The plastic-composite approach gives the lowest column moments of any of the three restrained cases.

If the W30 \times 116 girder in the Johns-Manville building had been designed as a simple span (Case I), a W33 \times 220 would have been required. Simple composite design (Case II) would have required a W30 \times 190. Both of these would have had substantially greater deflections under superimposed load than the actual design.

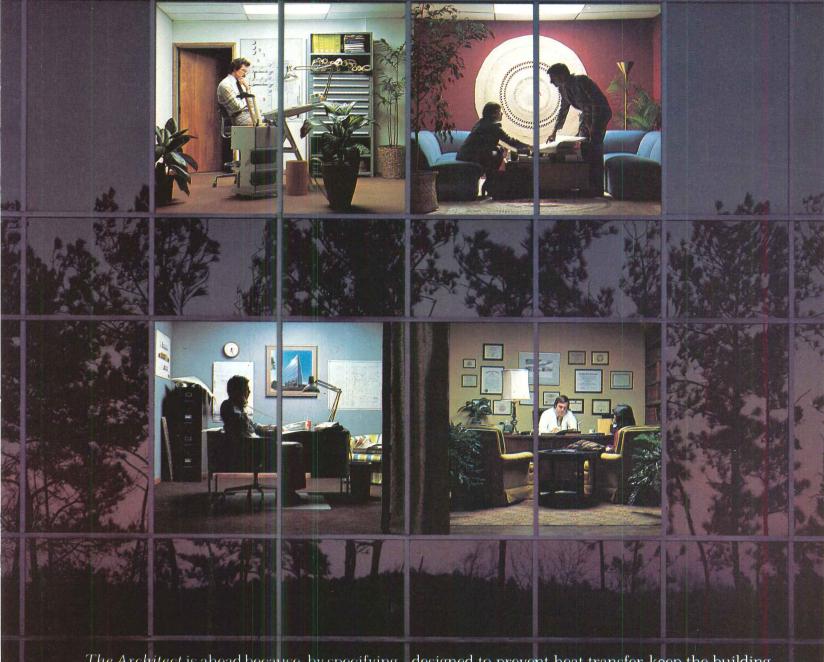
Plastic-composite design is not specifically described by the American Institute of Steel Construction Specification. In this writer's opinion, the intent of AISC will be met if the composite region at midspan is designed for a moment equal to the total simple span moment, WL/8, minus 1/1.7 times the steel's plastic moment capacity. This assumes adequate strength and stiffness in restraining columns, adequate lateral bracing of the beam, and independent bracing of the whole building for lateral loads.

The analytical simplicity of plastic-composite design is an additional benefit. A complex indeterminate analysis is unnecessary for maximum moments. The method should be considered wherever long floor spans occur in braced buildings. The writer has successfully used it in structures with spans of 90 ft.

Structural bays in the Johns-Manville building are 54 by 40½ ft. In the long (54-ft) dimension, W30 \times 116 girders were designed for plastic-composite behavior. In the shorter dimension (40½ ft) the W24 \times 55 beams were designed as simple-span members, and, thus, only for composite action.



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The defense never rests on the roof of the Cuyahoga County Justice Center!

To defend the roof and plaza decks of the Cuyahoga County Justice Center in Cleveland against energy losses and the onslaught of the elements was of prime importance to the designers. Over 200,000 square feet of deck had to remain water tight, perform efficiently and have little or no maintenance for years. All-weather Crete Insul-Top and Plaza Systems were used. Two unique materials account for the success of these systems. One is All-weather Crete, a monolithic insulating fill applied hot and dry, and having an excellent K factor. The other is Alasco RAM, a rubberized asphaltic waterproof membrane that retains it's elastic "life" indefinitely. On both roofs and plazas in the Justice Center, Alasco RAM was poured to form a seamless waterproof membrane

directly on the flat structural deck. Protection board was adhered to the hot Alasco RAM, All-weather Crete was then compacted over the membrane system, and sloped to drains. The result—a seamless insulating barrier with positive water runoff. Thus, for the life of the building, AWC defends the membrane against thermal shock, ultra-violet rays, the elements, puncture and water ponding. Send for AWC brochure.



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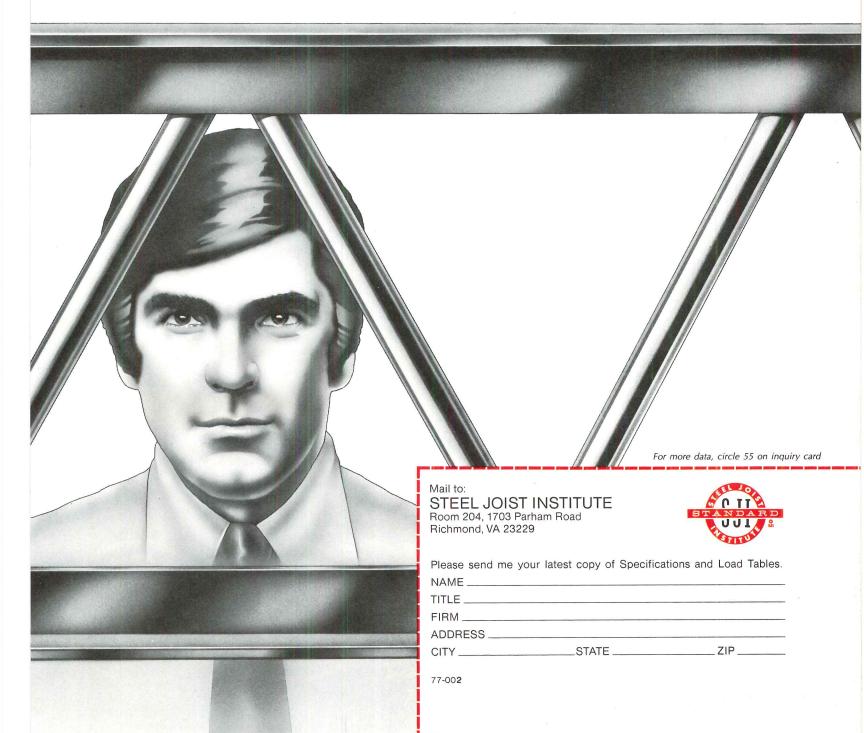
For more data, circle 54 on inquiry card

Read a steel joist. You'll find profit

Those open spaces in open web joists tell a convincing story in terms of faster, less expensive construction. structural muscle with less material

between That space can be there to start with because the joist is made from modern high-strength steel. Steel that gives

weight and less cost. Open web joists are easy to handle. They go up fast and need no platforms or flooring. And, when it's time to install duct work, wiring or piping, that open web is beautiful. You can do them all simultaneously. Before you start your next job, read the latest edition of Standard Specifications and Load Tables. It gives the facts on Open-Web, Longspan and Deep Longspan Joists. It's free. Just mail the coupon.

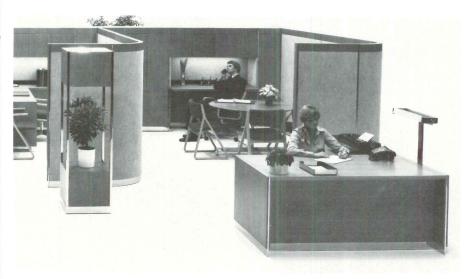


VERMONT MARBLE COMPANY
Proctor, Vermont 05765

The mystery of jade. The magnificence of marble.



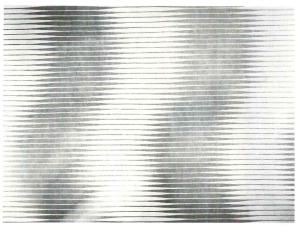
For more information, circle item numbers on Reader Service Inquiry card, pages 197-198.



Stow/Davis will show task/ambient lighting at Designers' Saturday

The annual contract furnishings Wakefield Lighting for use with tional ambient lighting. Work exhibition, Designers' Saturday "Free-Dimensional" office fur- station lighting is available with will be held in New York Octo- niture. The lighting includes in- two or more 40-watt fluoresber 7-8, and among the new tegral workstation lights, free- cent lamps.
Stow/Davis, offerings is this task/ambient standing"Light Towers," and Grand Rapids, Mich. lighting engineered by ITT file-top mini-lights for addi-

Circle 300 on inquiry card





JG's task lighting on view at Designers' Saturday

light in front of the user; the Co. Inc., Quakertown, Pa. light arrives from the side posi-

Designed to reduce glare, the tion and is reflected off to the new freestanding "F Light" is other side of the user, avoiding enclosed on all sides to protect veiling reflections. F Lights are the user from direct brightness. available in lengths of 60 and It is also equipped with two 72 in., and can be placed on sliding masks that block out standard desks. ■ JG Furniture

Circle 301 on inquiry card





Stacking chair from Thonet

This stacking chair, with or without arms, can be seen at the company's New York showroom during Designers' Saturday. The chair has a black Leather seating is new from Stendig polyethylene seat shell and solid Inc., York, Pa.

Knoll presents new furniture, fabrics next month

During New York's Designers' polymer tops, or supplied in Saturday contract furnishings wood or chrome. Also to be exhibition, the company will shown: a line of casements (one show Charles Pfister's table col- shown top) designed by Christa lection (above) in wood or lac- Haeussler. ■ Knoll International, quer-like colors. The tubular New York City. steel bases can be finished as the

Circle 303 on inquiry card



The "Davos" Group—a club wood, and is fitted with foam oak legs. Thonet Industries, chair, two-seat sofa, three-seat and Dacron. The leather comes sofa and footstool—is up- in five aniline dyed colors. Circle 302 on inquiry card holstered in unsplit bull hide • Stendig Inc., New York City. leather. On view at Designers' Saturday next month, the group has an understructure of hard-

Circle 304 on inquiry card

more products on page 141

A beautiful way to make an exit and bar an entrance.



Russwin 900 Series labeled rim exit devices. Positive two-way protection styled to flow harmoniously in any decor. Oval-contoured cross bar provides sure grip . . . triggers instant release. Touch button deadlocks massive 34" latch against intruders.

Rugged stainless steel chassis. UL listed class "A". Available in a wide range of types and finishes.





All Russwin exit devices work beautifully.

Russwin exit devices give you an easy way out on both styling and safety requirements. Let you smoothly blend function into the prevailing mood of interiors. Give you continuity in door hardware styling, throughout the building. Available in a wide selection of vertical rod, mortise and rim designs UL listed models. Narrow stile, concealed and low profile types. Add beauty to emergency duty with exit devices from the full, in-depth Russwin line. Write for more detailed information.



Exiter 780 Series UL listed heavy-duty vertical rod type



Exiter 630 Series Narrow Line heavy-duty rim type



365 Series Low Profile rim type





For more data, circle 57 on inquiry card

For information, circle item numbers on Reader-Service Inquiry card, pages 197-198.

REFRIGERATION STRADDLE / An eight-page brochure gives product specifications and dimensions for preassembled refrigeration packages suitable for commercial and industrial applications from −20 to +65F, with electric or air defrost. Units are said to be easily installed over or through the walls of new or existing buildings; models are available from 2- through 20 HP. ■ Kramer Trenton Co., Trenton, N.J.

Circle 400 on inquiry card

VARIABLE AIR VOLUME TERMINALS / This manufacturer's complete product line for variable air volume terminal applications is described in a 62-page catalog. Photographs, tables and diagrams provide details on application recommendations, design features, performance and dimensional data, and the advantages and energy-saving features of the Fluidtech VAV terminals. McQuay Group, McQuay-Perfex, Inc., Minneapolis, Minn.

Circle 401 on inquiry card

WASTEWATER TREATMENT PLANTS / An illustrated brochure presents the advantages of *Activator* modular prestressed concrete wastewater treatment plants: sections may be added as capacity requirements increase. The *Activator* plant uses the activated sludge process or any of its variations, which can include rapid sand filtration, chemical treatment for nutrient removal, and other types of wastewater treatment. These modular plants are said to achieve maximum performance, with an effluent that meets all Federal, state, and local regulations. Pollution Control, Inc., Cincinnati, Ohio.

Circle 402 on inquiry card

ALL-WELDED PANELS / Lightweight, all-welded industrial panels made of aluminum, mild or stainless steel are described in a product catalog. Applications of the 2-in.-thick, 6- to 20-ft-long panels include instrument support tables, concrete forms, catwalks and decks, furnace walls and floors, and flat-work tables. Heat-resistant panels are capable of conducting gas or liquids, and resist racking shear and torsion. Wirecomb, Inc., South El Monte, Calif.

ROOF AND FORM DECKS / A revised steel roof and form deck catalog contains a finish selection guide, as well as expanded data on construction loads and material thicknesses. A "Deck Selection Chart" gives product specifications for a full line of composite floor decks.

Epic Metals Corp., Rankin,

Circle 404 on inquiry card

STEEL DECKING / A 32-page catalog contains cutaway illustrations, section properties, load span tables and dimensioned drawings for a full line of steel decks for floors and roofs. Other design information includes sound absorption data, fire ratings, general recommendations for erection, and design aids. The catalog features the "H Roof Deck," a profile said to be particularly suited for roofs and canopies where long spans are desired. ■ Bowman Construction Products, Elwin G. Smith Div., Cyclops Corp., Pittsburgh, Pa.

Circle 405 on inquiry card

AUTOMATIC LOUVERS / Product brochure describes Frost-Matic screen-operated louvers, designed to ensure continuous air flow into buildings under adverse weather conditions in which screen-protected louvers might fail because of blockage by frost or snow. Delta Vent, Inc., Hibbing, Minn.

Circle 406 on inquiry card

DRYWALL FURRING / Use of "Z-Furring" channels for attaching gypsum panels and insulation to masonry permits a wide choice of insulation materials with no uninsulated pockets, according to an illustrated product brochure. The furring system comes in 1-, 1½-, 2-, and 3-in. depths; slots in the channel web are said to help prevent thermal dissipation. Power fasteners attach the furring directly to masonry walls without adhesives; gypsum panels or veneer base can be screw-attached to the channel's exposed flanges. ■ United States Gypsum Co., Chicago, III.

Circle 407 on inquiry card

BASEBOARD HEATERS / Sundura electric baseboard heaters are said to be easily installed with a simple nailing tool, with no dismantling of the unit necessary. A six-page bulletin describes the UL-listed heaters, available in lengths of from 27- to 120-in., and up to 277 single-phase power. Photos show how the unit's wide top and sloped bottom prevent dirt accumulation on walls and in the heater interior. ■ Gould Inc., Electrical Products Group, Spring House, Pa.

Circle 408 on inquiry card

CLEAN-ROOM FILTERS / Design, construction, engineering and application data for a line of highefficiency ceiling filter modules are given in this product bulletin. *CRFM* filter modules feature a replaceable HEPA filter which can be installed without removing the entire filter housing from its position in the ceiling grid. ■ Comp-Aire Systems, Inc.,
Grand Rapids, Mich.

Circle 409 on inquiry card

DRAINAGE PRODUCTS / Carriers, fittings, cleanouts, floor and roof drains, hydrants, smokestops and interceptors are shown in product photos and dimensioned line drawings included in this 250-page catalog. Full size and weight information is given for all products, options and accessories; the catalog is indexed for cross-reference to competitive product lines. Wade Div., Tyler Pipe, Tyler, Texas.

Circle 410 on inquiry card

HEAT RECOVERY SYSTEMS / A four-page bulletin gives operating characteristics, flow diagrams, and schematic unit drawings covering *Twin-Cel* heat recovery systems. Capable of recovering both sensible and latent heat, *Twin-Cel* is an air-to-air enthalpy system using a solution heat transfer agent between the supply and exhaust airstreams. Said to eliminate cross-contamination, units are suitable for hospitals, food plants, breweries, industrial processing areas, etc. ■ Ross Air Systems Div., Midland-Ross Corp., New Brunswick, N.J.

Circle 411 on inquiry card

FAUCETS/FITTINGS / A catalog covers general and residential fittings, laboratory fittings and food service products; a color-coded index provides a quick reference to the manufacturer's entire line of faucets and fittings. The 81-page book also includes a section on faucet maintenance and repair, complete with parts lists and assembly drawings. ■ The Chicago Faucet Co., Des Plaines, III.

Circle 412 on inquiry card

DOOR OPERATORS / Employing the Spec-Data format of the CSI, a four-page booklet provides a generic specification guide of electric operating systems for upward-acting sectional doors, including all units manufactured by members of the industry association. Door Operator & Remote Control Manufacturers Assn., Chicago, III.

Circle 413 on inquiry card

more Office Literature on page 138

The disabled need not be handicapped... if buildings are properly designed.



Barrier-Free Washfountain

Improved health care. Increased longevity. Heightened public concern. Tougher government regulations. These factors mean that barrier-free design is more important than ever before. And designing products and facilities for use by all people is often not just the most sensible answer—but also the lowest cost answer.

At Bradley, we've done our homework. We've listened to the advice of experts in barrier-free design. Based on their recommendations, we've created Bradley products that will accommodate everyone—not special designs just for the disabled. And, because washroom vandalism and water conservation also have to be considered, we've incorporated all we've learned about handling these challenges into the designs as well.

Our new barrier-free products catalog contains basic washroom design criteria plus specifications on our new products. For your copy, contact your Bradley representative, or write Bradley Corporation, 9101 Fountain Blvd., Menomonee Falls, WI 53051.



"Barrier-Free Washroom Design," a 30-minute filmed panel discussion, is now available. Contact your Bradley representative to arrange a viewing.

Another right idea from



For more data, circle 58 on inquiry card



Bradpack® Wash Center



Modesty Module® Shower

CONCRETE CONSTRUCTION ACCESSORIES /

Practical information on concrete construction products is contained in a 130-page cross-indexed catalog. Nine sections cover light and heavy concrete formwork, *Slim Jim* ties, form hangers and accessories, anchors and inserts, rebar supports, tilt-up construction, miscellaneous accessories, and chemicals. ■ The Dayton Sure-Grip & Shore Co., Miamisburg, Ohio.

Circle 414 on inquiry card

METAL WALLS/ROOFS / New wall products such as "Three Hour Firewall" and "Foamwall 24" are featured in a 40-page metal wall and roof system catalog. Literature includes cutaway illustrations of exterior profiles, panel systems, dimensions, design features, load span tables, and color chart of available coatings. Elwin G. Smith Div., Cyclops Corp., Pittsburgh, Pa.

Circle 415 on inquiry card

INSULATION BOARD / How Thermax sheathing insulation board saves energy in concealed construction applications is explained in a product brochure. Thermax is a foam plastic board reinforced with glass fiber, and protected by aluminum foil on both side surfaces; it is said to provide a high insulation value per given thickness. Sectional drawings illustrate methods for insulating interior or exterior wall surfaces of frame or masonry construction; insulation behind gypsum wallboard in ceilings; and under asphalt shingles in roofing. ■ Jim Walter Corp., Tampa, Fla.

Circle 416 on inquiry card

WATERPROOFING / An illustrated brochure describes waterproofing systems for below-, on-, and above-ground construction applications. Technical service and integral waterproofing products for plaza decks, roof terraces, promenade decks, bathrooms and foundation walls are explained; a selector chart gives data on a full line of liquid waterproofing polymers and masonry preservatives. Tremco, Cleveland, Ohio.

Circle 417 on inquiry card

CONTROLLED ENVIRONMENTAL EQUIPMENT / An eight-page catalog introduces more than 50 different industrial products, including ovens, furnaces, humidity chambers, freezers and water baths. Featured is a line of mechanically convected ovens for curing, drying and sterilizing, many with *Supermatec* fully proportional solid-state control, accurate within ± 0.1 C. ■ Hotpack Corp., Philadelphia, Pa.

Circle 418 on inquiry card

COMPOSITE BUILDING PANEL / Detailed product brochure explains the sound absorption and flame resistance benefits of Petrical/Urethane roof deck or building panels. The board consists of PetriCal structural cement fiber integrally bonded to urethane foam, with a top layer of asphalt-saturated roofing felt. Panels are available in plank, channel-reinforced, dual-tee or tile configurations. Cornell Corp., Cornell, Wis.

Circle 419 on inquiry card

EPOXY/ACRYLIC COATING / Formulated to comply with environmental and safe-handling codes, *Sikagard 670* is a low-odor water-base epoxy/acrylic coating suitable for in-service use in hospitals, schools, etc. Product brochure shows how the two-component system protects interior and exterior concrete, masonry, steel and other materials even in heavy-abuse industrial locations. ■ Sika, Lyndhurst, N.J.

Circle 420 on inquiry card

SEALING SYSTEMS / Compression and mechanically-locked architectural sealing systems designed to accommodate pedestrian or vehicle traffic, movements of structures, or vertical or lateral forces, are explained in a detailed 16-page brochure. The full range of applications is covered with selection charts for joint sizes, installation instructions, physical properties and specifications for seals and systems for movements up to 8-in. Watson Bowman Associates, Inc., Buffalo, N.Y.

Circle 421 on inquiry card

POST-TENSIONED CONCRETE / Illustrated brochures describe the *Monostrand* and *Multistrand* systems for post-tensioning of concrete. The *Multistrand* method has been approved for unbonded tendon construction in nuclear containment structures. Literature also discusses the various design and construction services available to owners, engineers, and architects. **VSL** Corp., Los Gatos, Calif.

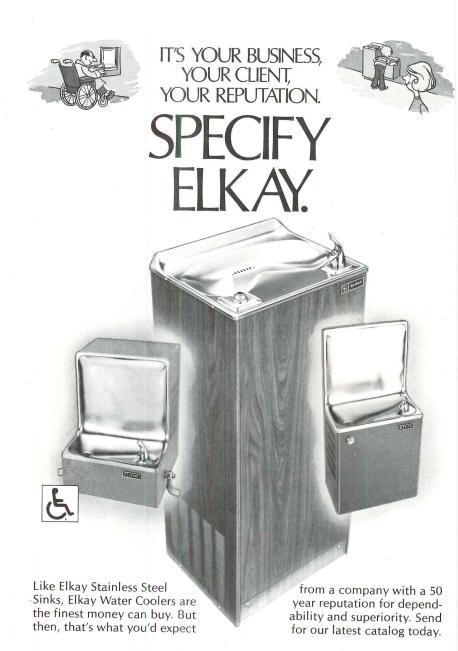
Circle 422 on inquiry card

CONCRETE/MASONRY TREATMENTS / Over 35 different products for specific concrete treatment requirements are presented in a 16-page illustrated catalog. Included are grouts, bond breakers, form treatments, concrete floor hardeners, bonding compounds, epoxies, moisture proofers, and masonry cleaners. Physical characteristics of each compound are given; application suggestions and cautions are listed. Laboratory test results for many items are shown in the catalog. ■ L & M Construction Chemicals, Inc., Omaha, Neb.

Circle 423 on inquiry card

SPECIALIZED DOORS / A full-line brochure shows specialized doors for engineered environments involving extreme temperature, pressure, blast load, high intensity noise, atmosphere, and chemical reaction. Photos and details of unique applications for many of these doors are included in the literature. ■ Jamison Door Co., Hagerstown, Md.

Circle 424 on inquiry card



Elkay versus the ordinary. There's no comparison.

MANUFACTURING COMPANY 2700 South Seventeenth Avenue Broadview, Illinois 60153 Department 32-20 PLASTIC BEARING STRIPS / An illustrated brochure explains the advantages of Korolath, an engineered multipolymer plastic material with high compressive strength, which is said to facilitate the placement of prestressed and precast concrete floors, walls, structural and architectural members. Korolath will not rust, rot or leach; it is manufactured in sheets of various thicknesses, pre-scored to be snapped apart as needed for shims, bearing strips, spacers, plugs, etc. Moro Corp., Hudson, Mass.

Circle 425 on inquiry card

STEEL JOISTS / A 40-page catalog on steel joists describes the H, LH, DLH, J, LJ, and DLJ series. Tables give dimensions and properties, and show allowable total safe loads for each series. Information is provided on joist production, deflection, special design considerations and fire-resistance ratings. Armco Steel Corp., Middletown, Ohio.

Circle 426 on inquiry card

HVAC ENERGY ANALYSIS / An eight-page program description manual gives information on the Axcess energy analysis computer program, designed to assist in selecting the optimum energy efficient and cost effective air conditioning system for a particular building. The manual describes the features and functions of the program, typical input and output data, and financial analysis; an energy flow chart and a systems logic flow chart are given, as well as a sample of the computer printout. American Air Filter Co., Louisville, Ky.

Circle 427 on inquiry card

STRUCTURAL LAMINATED TIMBER / Color catalog contains photographs of structural glued laminated timber-glulam-as used in religious structures, bridges, ice arenas, commercial buildings, athletic facilities, etc. Load tables, product data and connector details are also included. American Institute of Timber Construction, San Francisco, Calif. Circle 428 on inquiry card PLASTIC PIPE / Five separate series of Bondstrand fiberglass-reinforced plastic pipe and fittings are described in a 16-page color brochure. This corrosionresistant piping is used in such industrial applications as steam condensate lines, fire service piping, fuel lines, and certain acid and alkali handling lines. Ameron Corrosion Resistant Piping Div., Brea, Calif.

Circle 429 on inquiry card

LOW-PRESSURE SODIUM LIGHTING / Specifications, application information and photometric data on WallPak low-pressure sodium luminaires are given in a six-page brochure. The literature details the energy-saving, high-lumenoutput characteristics of the 35- and 55-watt lowpressure sodium lamps used in WallPak units. Intended for rough service areas indoors and out, luminaires have an ABS thermoplastic housing and polycarbonate lens sealed against weather and dirt; the unit is shock- and vandal-resistant.
QL, Inc., Northbrook, III.

Circle 430 on inquiry card

SURGICAL LIGHTING / A product brochure describes the "Challange 22" optical system, which uses a tungsten-halogen light and specially designed filters to produce small-, medium-, or large light-beam patterns from a lighthead-mounted control lever. Fixture has various mounting options, and can be installed in almost any ceiling, including those with laminar flow systems. ■ AMSCO/American Sterilizer Co., Erie, Pa.

Circle 431 on inquiry card

ENERGY SAVINGS / "Energy Conservation with Comfort" is a 56-page manual and workbook containing tested temperature-control modifications, a conservation checklist, fill-in-the-blank energy audit, and 24 energy-saving tips to facilitate business building efficiencies and compliance with ASHRAE Standard 90-75. Individual copies are available for \$6.50 each from: Honeywell, 10800 Lyndale Ave. South, Bloomington, Minn. 55420.

FIRE/SECURITY MANAGEMENT / A fire and security planning guide describes alarm circuits and systems for fire, security or integrated protection for commercial, industrial and institutional buildings. Application of basic or centralized systems with additional capabilities like access control, remotebuilding monitoring, and high-rise building fire management are explained.

Honeywell, Minneapolis, Minn.

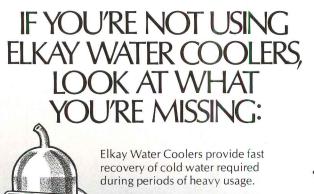
Circle 432 on inquiry card

ENERGY CONSERVATION / Designed for use by commercial building owners and managers, a "Total Energy Management" manual describes techniques for interfacing both the energized and non-energized aspects of a structure to achieve maximum efficiency in the use of energy. Published jointly by NECA and NEMA, the book gives step-by-step instructions for making and interpreting energy surveys, plus more than 400 specific conservation tips. • National Electrical Contractors Assn., Washington, D.C.

Circle 433 on inquiry card

SELF-SUPPORTING STRUCTURES / Color catalog shows photographs of buildings using selfsupporting, light transmitting "Skyroofs" and insulated enclosures as pool roofs, in malls, as corrosion-resistant structures for chemical plants, etc. Translucent, insulated panels are mounted on an aluminum box beam framework without rafters or joists. The structure is entirely pre-finished, inside and outside, and can be used immediately. Up to 50 per cent of the roof can be opened, either by motor or manually. Structures Unlimited, Inc., Manchester, N.H.

Circle 434 on inquiry card



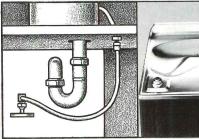
Refrigerant tube.

Incoming tap water.

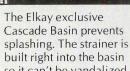
Stop valve and regulator cartridge.

Non-pressurized water.

Pressurized incoming tap water.



Unobstructed connections and center drain make installation and drain cleaning quick and easy.



so it can't be vandalized.

Elkay versus the ordinary. There's no comparison.



Broadview, Illinois 60153 Department 33-20

The non-pressurized

tank on deluxe models

prevents water damage.

Since ASG developed Sunadex[™], more solar energy is captured.



Solar heating development at Laurel Park East, Santa Clara, California, utilizing tempered Sunadex™ glass Collector manufactured by American Solar King, Inc.

ASG has America's only full line of flat glass for solar applications. Sunadex™, our "water white" cover glass product, has the highest transmissivity of any untreated flat glass commercially available. Or, you can select our "low iron" Lustraglass® for solar applications where both economy and above average transmission are required. For parabolic mirrors and solar cell covers, we can slim glass down to 0.028″ in thickness. And with these three examples, we're just warming up.

Glass is preferred for solar applications due to its durability, dimensional stability and high temperature operating performance. It resists abrasion and ultra-violet deterioration, is non flammable and requires little, if any, maintenance.

Write for our catalog and tell us whether your interest is in glass for flat plate collectors, lineal fresnel concentrators, solar mirrors or photovoltaics.

ASG Industries Inc., Dept.2, P. O. Box 929, Kingsport, TN 37662. Or phone 615/245-0211.



SEE OUR CATALOG IN SWEET'S S



PARABOLIC COLLECTOR / A 10-watt synchronous



motor, turns this parabolic solar collector at one revolution per day to follow the sun from morning to night. The 32-sq-ft mylar-coated mirror reflector concentrates the sun's energy, providing the space-or water-heating require-

ments for single- or multi-family buildings. The unit weighs less than 100 lbs; its electronic-free design is said to make the parabolic collector easy to install.

Z Z Corp., Los Alamitos, Calif.

Circle 305 on inquiry card

SPECIALITY LIGHTING / "Innervision 1001" modu-



lar lighting units may be used as an entire ceiling surface or deployed in groupings on the ceiling or wall. Each 2- by 2-ft module contains 24 50,000-hr

incandescent lamps reflected many times by special mirrors. An inverted, black, T-grid system supports the lighting fixtures. ■ Neo-Ray Lighting Systems, Inc., Brooklyn, N.Y.

Circle 306 on inquiry card

INFRARED HEATER / This 5 kW maximum electric



infrared comfort heater accepts one or two quartz tubes or lamps; the unit is 7%-in.-wide by 34¼-in.-long. The "CH-300" heater is constructed of aluminized steel, with gold

anodized aluminum reflectors and end caps. Uniform construction is featured for 120v, 208v, 240v, 227v, and 480v. ■ Fostoria Industries, Inc., Fostoria, Ohio.

Circle 307 on inquiry card

HOT/COLD WATER COOLER / "Model ECPH-4"



provides both cold and hot water for coffee and other beverages; unit has a cooling capacity of 4.5 gph. There is also a cubic foot of refrigerated storage space for ice cubes and bottles, etc. The cabinet is heavy-gauge

steel finished in baked acrylic enamel, with woodgrain vinyl on the compartment door. There is a cold-water-only model, also with storage compartment. ■ Elkay Mfg. Co., Broadview, Ill.

Circle 308 on inquiry card

MAGNETIC LOCK / The Magnalock Model 61B



uses an electromagnetic force in excess of 3000 lbs to secure doors and other closeable openings. A 12-volt power supply operates the *Magnalock*, and will also provide

power for accessory items including position indicator lamps, smoke sensors, digital actuators, etc. Control and deactivation of the magnetic lock can be by key, micro- or toggle switch, ID card actuator, digital actuators, smoke and fire sensors and automatic timing devices, with indication of activity on a monitor panel. Applications include banks, psychiatric hospitals, stairwells and perimeter doors, etc.
Securitron Magnalock Corp., Los Angeles, Calif.

Circle 309 on inquiry card

In the ENR 500 League, Shand, Morahan keeps raising its average.

One year ago, we supplied E&O coverage to 24% of the world's 57 largest design-constructors. This year, 35% of this group are our clients.

Of the remaining ENR top 500*, we've increased our

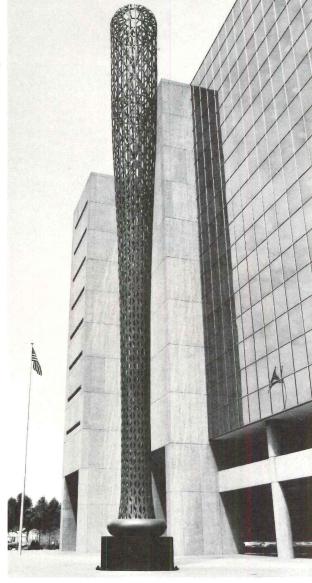
share from 20% to 25% in the past year.

In short, the switch to Shand, Morahan & Company for E&O by big league design-constructors and design firms continues. And for good reasons: Flexible, custom designed coverage. Competitive rates. And the most prompt, courteous service available anywhere.

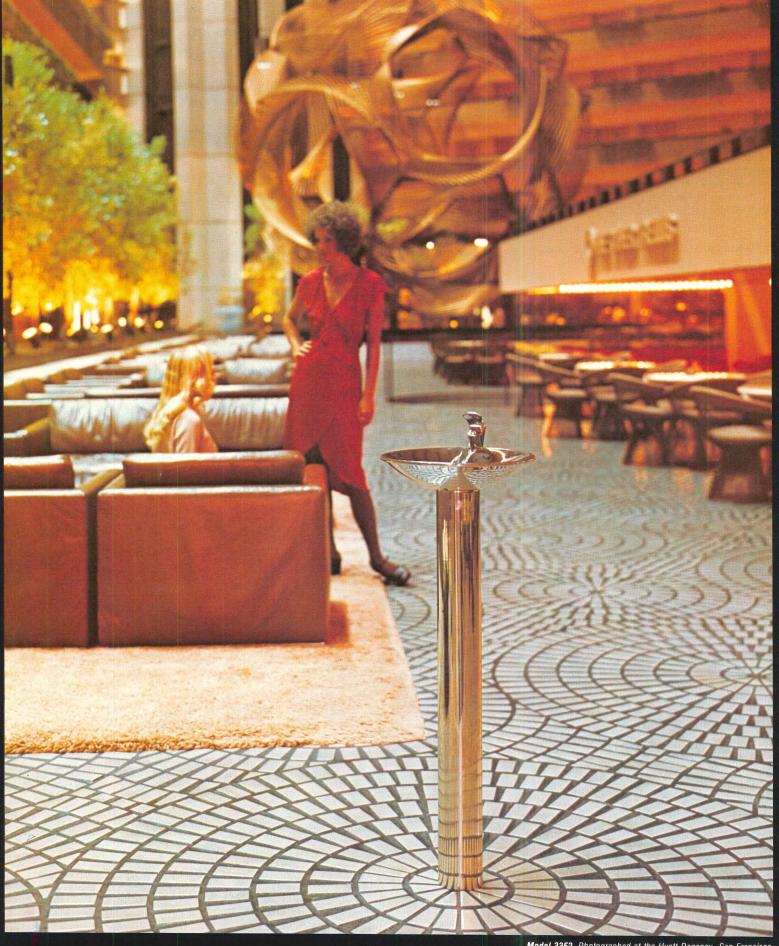
If your firm can benefit from a better E&O program,

let us go to bat for you. Have your broker give us a call.

*Engineering News-Record; May 19, 1977



Shand, Morahan & Company, Inc.



Model 3352-Photographed at the Hyatt Regency, San Francisco.

Deftly executed in polished stainless steel, this drinking fountain by Haws was designed in the tradition of elegant simplicity to by Haws was designed in the tradition of elegant simplicity to complement the most resplendent interiors that can be created by man. The columnar pedestal is pure, of classic proportions, and atop, the sculpted receptor is ridged to prevent splashing. Model 3352 is true perfection in a metallic alloy that is timeless. If yours is a task of joining form with function for a truly complete effect, you will want to know more about this unique Model 3352 by Haws. Please contact Haws Drinking Faucet Co., 1441 Fourth Street, Berkeley, California 94710.

SUPREMELY DISTINCTIVE

Haws DRINKING FOUNTAINS

For more data, circle 62 on inquiry card

SLIDING GLASS DOOR / The universal extruded



aluminum frame of the "Series 3500" sliding glass door is designed to accommodate a variety of wall conditions; deep glazing pockets provide proper "bite" for insulated glass. Door slides open on

the inside, away from wind, dirt or snow accumulations; screen placement facilitates installation of optional security locks where required. A full mortise adjustable lock retracts if the door is accidentally closed in the locked position, preventing damage to the door and accidental lock-outs. Concealed weatherstripping is on one plane to resist both positive and negative wind load. The "Series 3500" is intended for commercial, high-rise and residential applications; frames are available in clear anodized, painted, or bronze finishes.

Howmet Aluminum Corp., Greenwich, Conn.

Circle 310 on inquiry card

THERMAL BREAK WINDOW / Designed for use

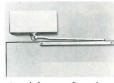


with the manufacturer's "Panel-Unit Wall System," this thermal break window is offered in both fixed and operating sash versions. Windows are said to resist condensation; sash hinges provide

access for exterior glass cleaning from the inside. Marine-type glazing accommodates up to %-in. insulating glass; fixed, project-in and project-out models are available. Standard widths are 4- and 5-ft; standard heights are 18- and 24-in. Other dimensions, screens, and corrosion-resistant colored finishes may be ordered.
Kalwall Corp., Manchester, N.H.

Circle 311 on inquiry card

AUTOMATIC DOOR CLOSER / An electro-pneu-



matic door closer allows free-swinging operation of the door; door closes gently from any position when the system is activated manually or by a

signal from a fire alarm-smoke detection system. A multi-selection hold-open model is also available. Up to 100 door closers can be operated by one AC-or DC-powered control unit; electrical wiring to each door closer is not required. The ¼-in. plastic tubing connecting each door unit with the master control may be surface applied or concealed; both installations are UL-listed. The "101 Life/Safety System" is adaptable to virtually all fire alarm systems, and is unaffected by momentary electrical failures or tests. ■ Reading Door Closer Corp., Reamstown, Pa.

Circle 312 on inquiry card

OFFICE SEATING / Button-tufted seat and back





cushions are features of the "Series 600" line of general office seating designed by Sid Gibson. The collection consists of two secretarial chairs, one

with an adjustable back; a tilter chair; and a sled-based guest arm chair. Frames are 1-in. diameter 16-gauge steel tubing, finished in mirror chrome.

Curtis Products Ltd., Cobourg, Ont.

Circle 313 on inquiry card

more products on page 145

Introducing... Specialized technology in doors for engineered environments

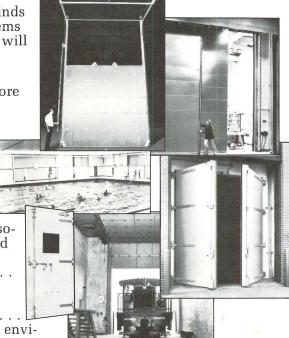
- Pressure
- Temperature
- Blast Load
- Atmosphere
- Noise
- Chemical Reaction

Jamison can help you . . . now.

We can't guess what kinds of unusual door problems you're already into, or will be facing in the near future.

But we can say that more and more architects, designers, constructors, and owners are asking us to engineer and build specialized doors for specialized applications.

High intensity sound isolation for example. And virology laboratory atmospheric security . . . protection from arctic temperatures, searing heat and flood threats . . . controlled recreational environments . . . and many more.



Jamison has 70 years' experience in dealing with the complexities of door technology . . . from cold storage to blast load.

We understand door construction, gasketing, sealing, insulation, hardware, cladding materials, and power operation. We know how to put them all together to meet a wide range of critical requirements.

You should have two informative new booklets describing our capabilities. Ask for them today . . . send our coupon or use the reader service card.

For more data, circle 63 on inquiry card

Please rush me Jamison's new cialized door ted Please have eng sentative contact	literature on spe- hnology. ineering repre-	JA	MISON DOOR COMPANY P.O. BOX 70 HAGERSTOWN, MD 21740
NAME			JAMISON
TITLE			N/#
COMPANY			
STREET	TELEPI	HONE	SFECALIZED TECHNOLOGY IN DOORS FOR ENGINEERED ENVIRONMENTS
CITY	STATE	ZIP	_

New standard for masonry wall insulation



Zonolite[®] Thermo-Stud[®] System

Here's an economical new system that makes it easy for you to design a complete, uninterrupted insulation envelope with no thermal shorts.

Called the Thermo-Stud system, it features a rigid Zonolite Styrene Foam insulation board in which a patented metal furring channel is factory-embedded. The system provides a complete insulation envelope that achieves outstanding insulation values with minimum thickness to deliver more useable interior space. And there's no deterioration of "R" values with time, either.

Positive Mechanical Attachment.

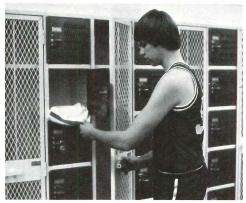
Mechanically fastened as a unit to masonry walls, the Thermo-Stud System permits immediate attachment of gypsum drywall to the metal channels with standard drywall screws. It goes up fast, and you get the

permanence, integrity, and safety only mechanical fastening can provide.

Low Installed Cost. The Thermo-Stud System is just about the most economical method for insulation and interior drywall finish. Installation rates up to 2,000 square feet per man day can be expected, minimizing construction time and labor costs.

For complete information on the new standard for masonry wall insulation and interior drywall installation, write Thermo-Stud System, W. R. Grace & Co., Construction Products Division, 62 Whittemore Avenue, Cambridge, Massachusetts 02140. In Canada: 66 Hymus Road, Scarborough, Ontario M1L 2C8.

GRACE



VANDAL-RESISTANT LOCKER / The Secur-N-Vent equipment and clothing locker combines ventilation with improved security features. Box locker doors are made of steel expanded in three dimensions, allowing air to flow in and out, but preventing anyone seeing inside or using a wire to pull out valuables. ■ DeBourgh Mfg. Co., Minneapolis, Minn.

Circle 314 on inquiry card

QUARRY PAVERS / This 3%- by 7 %-in. brick-



shape quarry-type paver tile is an addition to the manufacturer's "Romany" line. The brick-shaped tile may be used alone, or together with the 6-in.-square companion tile also shown, in a variety

of floor patterns such as herringbone, soldier course, and random. Both tiles have a vitreous red shale body and are available in either blended red or flashed red colors. "Romany Pavers" are %-in.-thick; unglazed and frost-proof. Applications include residential, commercial and institutional floors and walls of all types, interior and exterior. United States Ceramic Tile Co., Canton, Ohio.

Circle 315 on inquiry card

OVERSIZE COPIER / The Graphic PC-24 can pro-



duce up to 99 17- by 24in. static-free copies on a single setting. The *PC-24* has an electric eye cutoff that automatically cuts each copy to the exact size of the original with no manual programming,

no chance of operator error, and no waste. The copier has a flat bed and can copy any original materials on ordinary electrostatic paper rolls or sheets with widths from 8½- to 17-in., and lengths from 8½- to 24-in. Original materials never enter the machine, reducing the chance of damage. Copier requires only standard wall outlet power.

Graphic Enterprises, Inc., Canton, Ohio.

Circle 316 on inquiry card

EPOXY-ACRYLIC COATING / Equally applicable for

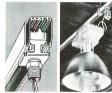


use in occupied areas indoors, or outdoors, Permalux 100 epoxy-acrylic coating may be applied to cinder block, concrete, fiberglass, plaster, wall-board, wood, and (with an undercoating) metal. Said

to retain its hard, tile-like gloss for years, *Permalux 100* is available in 18 colors. The seamless coating features long pot life, zero flame spread rating, freeze-thaw stability and water clean-up of equipment; typical uses include food processing plants, laboratories, clean rooms, etc. Permalux Chemical Coatings Co., Philadelphia, Pa.

Circle 317 on inquiry card

INDUSTRIAL LIGHTING CABLE ASSEMBLY /



Chan-L-Wire lighting taps combine both electrical and support systems for 277V industrial lighting. The four-wire, three-phase flat cable assembly installs in U-shaped 1%- by 1%-

in. structural strut used to support the lighting fixture, in a convenient position to feed lighting. Feed is through a series of three taps, each designed to connect one of the *Chan-L-Wire's* phases with neutral. Lighting layouts can be arranged, by phase, for desired switch control. Taps—which can also serve as fixture hangers—have wire leads which splice directly to a fixture, or to a receptacle installed in splice box, as shown, for fixture plug-in. The Wiremold Co., West Hartford, Conn.

Circle 318 on inquiry card

SOLAR DIFFERENTIAL THERMOSTAT / "Model



DTT-70" adjustable thermostat can "fine-tune" solar domestic hot water heating systems to match the collector, the pumping volume, the time of year and the hot water usage

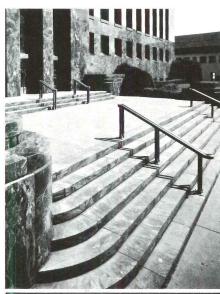
of the household. The knob at the differential controller allows 21-degree adjustment of the turn-on temperature. The turn-on temperature is the level by which the solar collector panel exceeds the water storage tank temperature before the pump goes on. The ability to adjust to as low a differential as practical is said to enhance the performance of the system by increasing the Btus which can be transferred from the collector to storage. Heliotrope General, Spring Valley, Calif.

Circle 319 on inquiry card

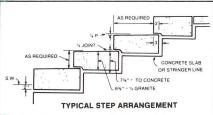
more products on page 147

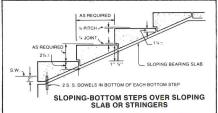
Granite.

Tough enough to take the thunder of 10 billion feet.









What else but granite can take 38 years of wear and weather without fading, staining, or showing measurable wear? That's what made Cold Spring granite the ideal choice for the Banker's Life Insurance Building when it was built in Des Moines, Iowa, in 1939. And that same unique combination of beauty and unsurpassed durability make it ideal for today's floors, facades, core walls,

steps, malls and walkways — wherever you need maximum durability that's virtually maintenance-free.

For more information, plus a free copy of our 16-page, full color catalog showing all 18 Cold Spring colors available, call toll free **800-328-7038**. In Minnesota, call (612) 685-3621. Or write to the address below.



Cold Spring Granite Company, Dept. AR-9 202 South 3rd Avenue, Cold Spring, MN 56320

For more data, circle 65 on inquiry card



When you want a small package delivered fast, it's in the bag.



Delta's DASH guarantees delivery on the flight or routing you specify between all Delta cities. Packages accepted up to 50 lbs. with length plus width plus height not to exceed 90."

And now your DASH shipment can be picked up at your door and delivered to your customer's door. All you have to do is call Delta's toll free number 800-424-1092. (In the Washington, D.C. area, call 466-3131.)

Or bring your package to Delta's passenger counter or air freight terminal at the airport at least 30 minutes before scheduled departure time. Package can be picked up at DASH Claim Area next to airport baggage claim area 30 minutes after flight arrival.

Charges for DASH shipments are nominal. Delta reservations will be pleased to quote actual charges between specific points.

Rate examples (Tax included)
Atlanta-Washington. \$26.25
Boston-Miami. \$26.25
Los Angeles-New Orleans. \$31.50
Dallas/Ft.Worth-Los Angeles. \$26.25
San Francisco-Atlanta. \$31.50
Philadelphia-Houston. \$26.25
New York-Tampa. \$26.25
Chicago-Orlando. \$26.25
Detroit-Memphis. \$26.25
For full details, call Delta reservations.
Pick up and delivery at extra charge.

Delta is ready when you are:

For more data, circle 67 on inquiry card



FURNITURE FOR CHILDREN / Durable enough for day-to-day activities at day care centers, pediatric hospitals, kindergartens, etc., this line of all-wood furniture was designed by Juhani Manner and is imported from Finland. The nesting bench set shown has solid birch frame and legs in a natural finish; birch plywood seats come in a choice of red or yellow non-toxic lacquer. Other pieces in the collection include a combination armchair/stool/table; four heights of tables; and an easily stored puppet theater/playstore unit. ■ Stendig Inc., New York City.

Circle 320 on inquiry card

ROLL-UP DOOR / For areas which cannot accom-



modate doors opening into them, the *Magi* door, mounted flush to the frame, rolls up. Made of vinyl-coated Philippine mahogany, *Magi* doors are available in white,

pecan or walnut finishes, and can be operated by hand or electrically. Said to be easy to install, units require a minimum width of 52-in.; doors are adjustable to fit any height opening.
Joanna Western Mills Co., Chicago, III.

Circle 321 on inquiry card

TEAK FLOORING / Square-edge teak flooring strips



feature grooved "adhesive-locks" on edges and back that should assure a clean and strong installation bond. Available unfinished only, the 2- by 10- by %-in. hardwood

strips can be used to make up many patterns such as brick, herringbone, etc.
Bangkok Industries, Philadelphia, Pa.

Circle 322 on inquiry card

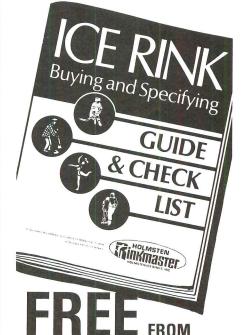




PROXIMITY CARD ACCESS CONTROL / Eliminating keyholes, push-buttons and card slots, this electronic access control system is activated when wallet size "command key" cards are held within 4 to 6 in, of a concealed sensor. The "Model 114" solid-state system is said to prevent some problems inherent in card-insert access methods: physical wear, card damage, environmental effects, and vandalism. Sensors are flat, circular %-in.-thick discs which mount in or on wall, on plate glass or, when encapsulated, on exterior surfaces. Single coaxial cable connects to the control unit up to 1000 ft away. Options permit manual door control alarm shunting, three time-zone capability, variable dooropen time, and standby power. - Schlage Electronics, San Mateo, Calif.

Circle 323 on inquiry card

Thinking about an ice rink?



AMERICA'S LARGEST MANUFACTURER & INSTALLER OF ICE RINKS.

This 28 page guide explains the different kinds of ice rink refrigeration systems with cost and feature comparisons.

For your free copy, just write or call us.

If you are planning a new rink... or modernizing a present ice skating facility... this guide will save you time and money.

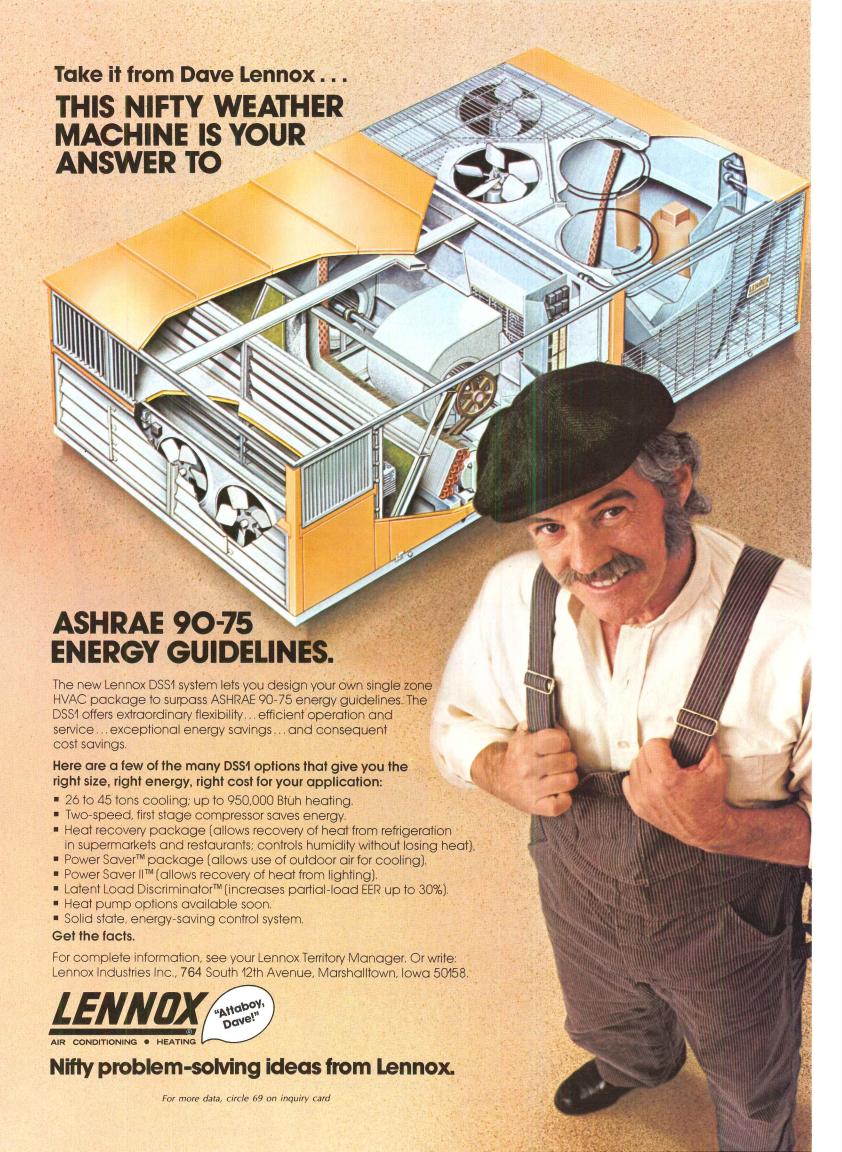
Whatever your ice rink needs. . . from planning to the finished rink. . . call on the Holmsten Ice Rink organization. . . by far the most experienced team of ice rink engineers and installers.

SINGLE SOURCE...
TOTAL RESPONSIBILITY...
from the rough grade to the
finished rink in operation.

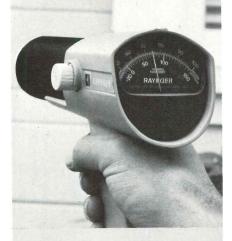
HOLMSTEN ICE RINKS, INC.

2301 Como Avenue St. Paul, Minnesota 55108 612-646-8625

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OFFICE NOTES

New associates, promotions

Allen & Hoshall, Inc., consulting engineers, have appointed Harry L. Johnson an associate in the firm.

Bucher & Willis, Consulting Engineers, Planners and Architects, have announced the following staff changes: Raymond L. Voskamp, Ir., and James Ray Flemons have been named partners; Carl Eugene Lewis has been named an associate of the firm.

Daniel, Mann, Johnson, & Mendenhall of Los Angeles, planners, architects and engineers, have announced the acquisition of Forssen Engineers Inc. of Anchorage, Alaska, as a new division. Kenneth Forssen will remain president of the division and has been named vice president in the firm. Vahe M. Melkonian has been named vice president and deputy manager of the Overseas Group.

The Deltona Corporation, developers, have appointed Robert C. West, vice president, architecture.

Diaz-Seckinger & Associates, Inc., engineers and planners, have named Sydney H. Stilley, Jr., vice president in charge of environmental engineering.

Ellis/Naeyaert/Genheimer Associates, Inc., architects and engineers, have made the following staff changes: J. Edward Genheimer, president; Linn Smith, corporate secretary and a director; Bruce A. Reno and L. James Battey, directors.

Ford & Earl Design Associates, Inc., have named Paul E. Benya an associate.

Giffels Associates, Inc., architects, engineers and planners, have appointed John V. Sheoris as project executive. The firm has been headquartered at 25200 Telegraph Road, Southfield, Michigan, since June.

Grayson Associates, Inc., architects and planners, has named Kasi Z. Hasan as staff architect.

Phillips Swager Associates, Inc., architects, planners, and engineers, have announced the appointment of Olga E. Petters as vice president, health facility planning.

Higgins & Root, Associates, Architects, AIA, have appointed Gerald L. Erickson, the firm's chief of design, as vice president and member of the board of directors. The vice presidency has been vacant since the recent death of Chester Root.

The design firm of Howard Hirsch and Associates has named Robert D. Zimmer vice president and director of international operations

Hovem-Basso Associates, Inc., Consulting Engineers, have announced the appointment of Albert N. Bayer as vice president and assistant director of civil engineering and surveying.

J. Arthur Johnsen, architect and planner, has named Louis Edward Barbieri and James T. Voorheis project managers. The firm has opened a second office in Sussex, New Jersey.

Karlsberger and Associates, Inc., architects and planners, have announced the appointment of Michael D. Tyne as senior health planner.

more office notes on page 151



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The Klein Partnership, Inc., architects and planning consultants, have named **David Burdick** a partner.

Kent State University has announced the appointment of **A. Peters Oppermann** as director of the School of Architecture and Environmental Design.

Kramer, Chin & Mayo, Inc., have added four members to its architectural and planning staff: Michael S. Owen, Patricia Tusa Fels, Roger Oakdale and Sharon Davidoff.

The architectural firm of Howard R. Lane, AIA Associates, has named **Abraham I. Lashin** director of production.

Lorenzi, Dodds & Gunnill, Incorporated, architects, engineers and planners, have announced that **Paul A. Dettor** has joined the firm as vice president of engineering.

Metz Train Olson & Youngren, Inc., architects and engineers, have announced the election of the following staff members: Carl J. Hunter and Howard C. Pederson, principals; Don R. Belford, John Gillan, Robert J. Piper and Jorge J. Sirgo, associates.

Mohasco Corporation has promoted **Ann Maria Baldine** to the position of interior designer in the corporate research and engineering division.

Moore Grover Harper, a Professional Corporation of Architects and Planners, has elected J. P. Chadwick Floyd and Mark Simon members of the board of directors.

Raymond Technical Facilities, Inc., engineering and designing firm, has appointed **Louis C. Amadio** executive vice president.

Massachusetts Governor Michael S. Dukakis has appointed **Richard Jay Bertman** to the State Board of Registration of Architects.

The Ritchie Organization, architects and planners, have named **Frederick Noyes** and **Robert Hoye** project architects.

RTKL Associates Inc. has announced the promotion of **Gary A. Bowden** and **Vernon D. Moorer** to principals in the firm.

Sargent-Webster-Crenshaw & Folley, architects, engineers and planners, have named **Linda Evelyn Cronin** director of design of the Interior Design Group.

Sanders & Thomas, Inc., consulting engineers, have named **Thomas F. Hagerty** an assistant vice president. Sanders & Thomas Western, Inc., has elected **James B. Hayes** a vice president.

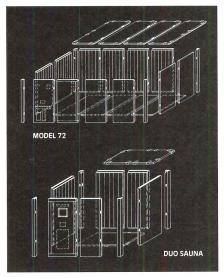
The recently formed Planning, Design, Research Corporation has announced the appointment of **Christi Oliver** as vice president, director of programming, and **Jack Cade** as vice president, director of architecture.

Sippican Consultants International, Inc., have elected the following officers: William J. LeMessurier, chairman of the board; Albert L. Romaneski, president; Edward J. Bayon, Henry P. Breen, Jr., Hans William Hagen, Phillip W. Sheridan and William L. Thoen, vice presidents; David W. Pollard, controller.

Source/Inc., consultants for design and development, have announced the addition of **Bruce Layne** to the staff.

Square Industries, Inc., has named **Dan Jeremitsky** vice president and chief operating officer of the parking, planning and research services division.

more office notes on page 193



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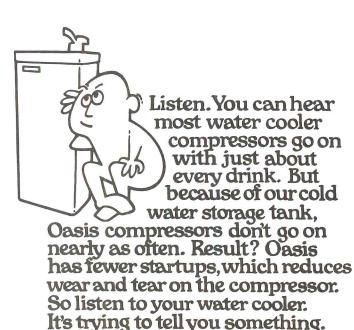
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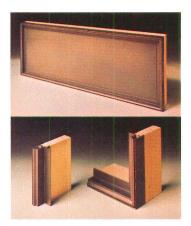
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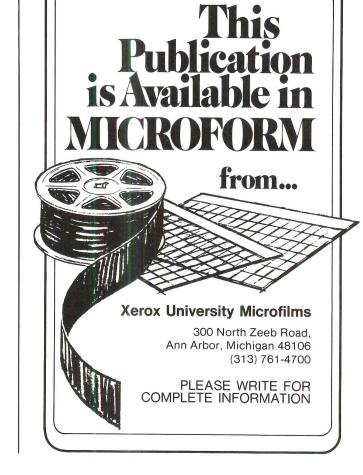
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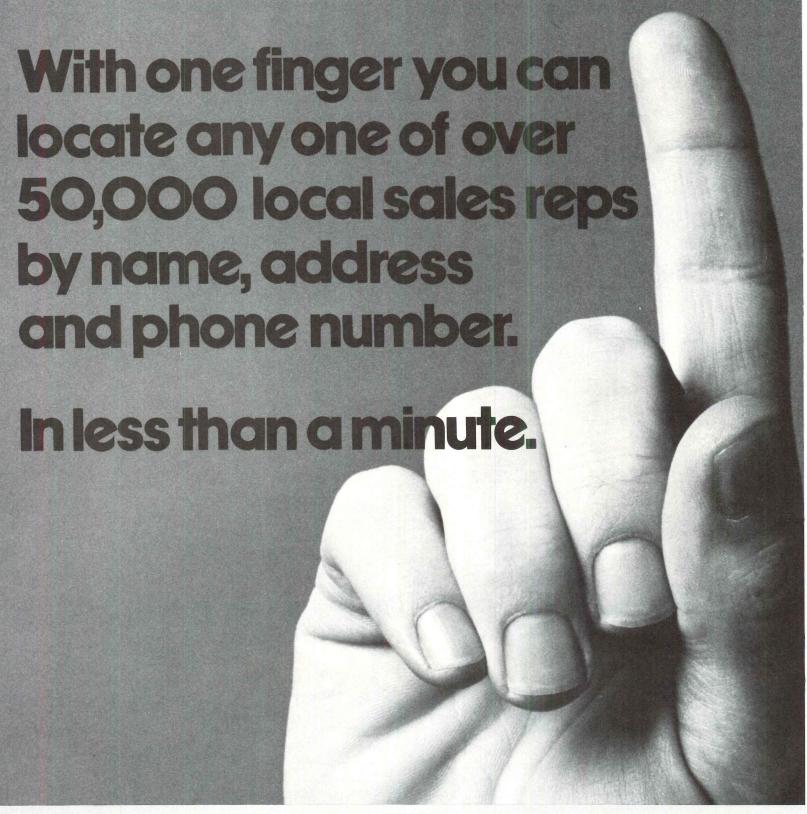
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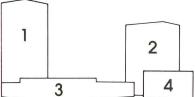
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- 3. I.C.C. Office Building (1975) Toombs, Amisano & Wells, architects Harald Nielsen & Associates, Inc., structural engineers Batson-Cook Co., contractors
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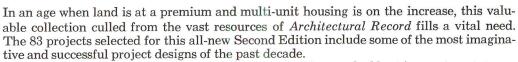
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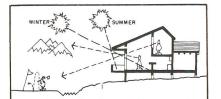
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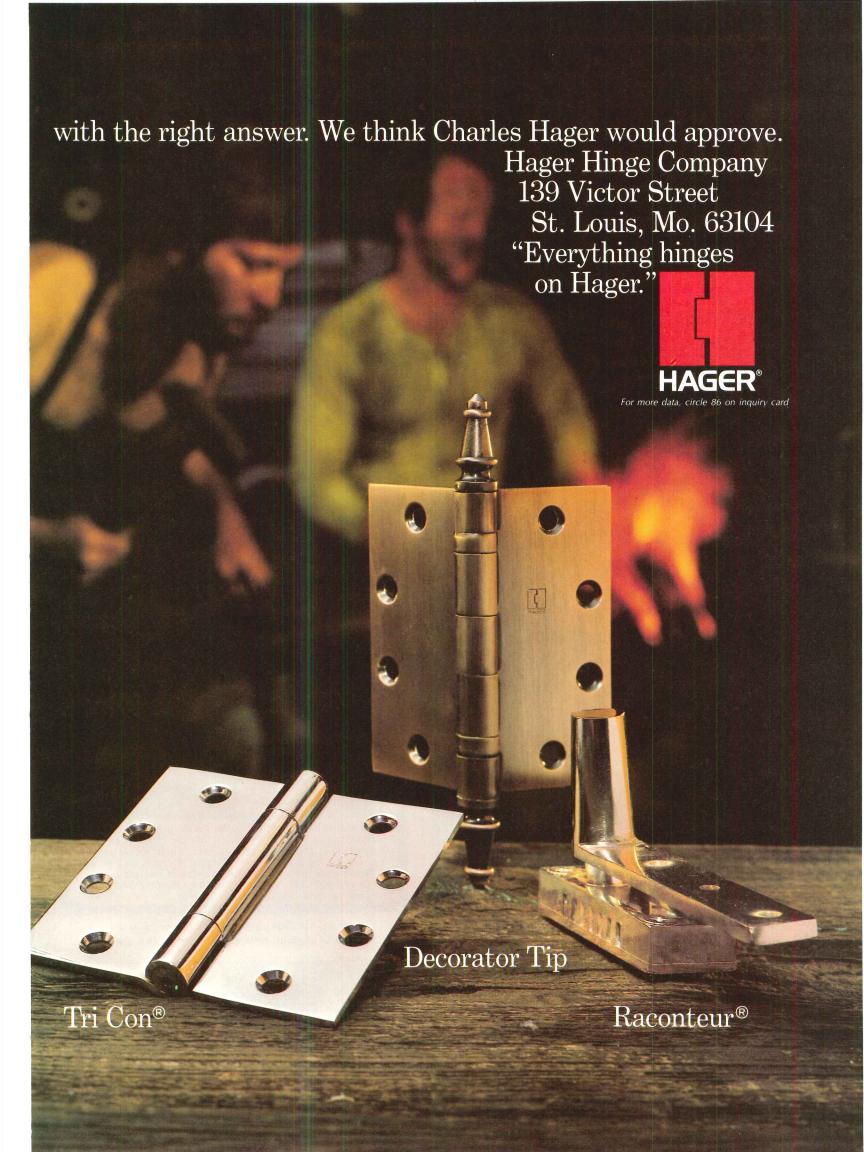
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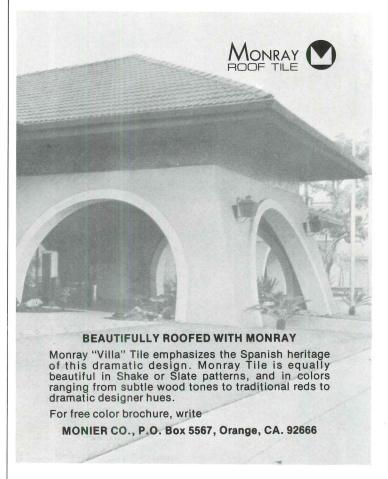
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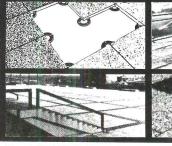
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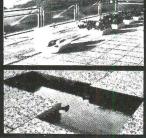


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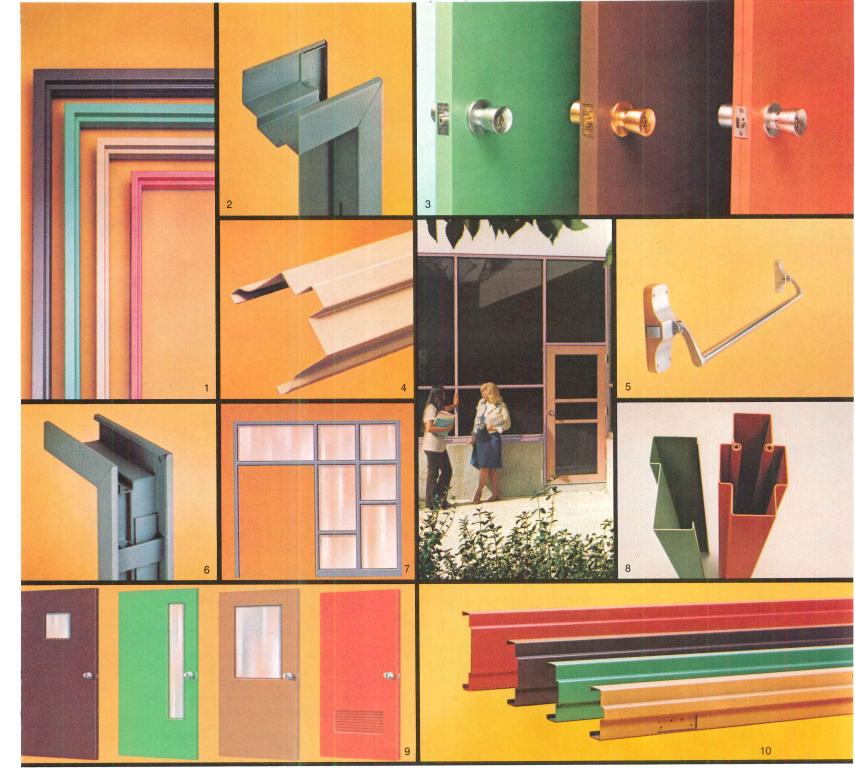
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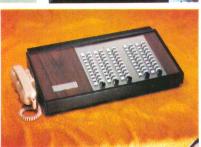




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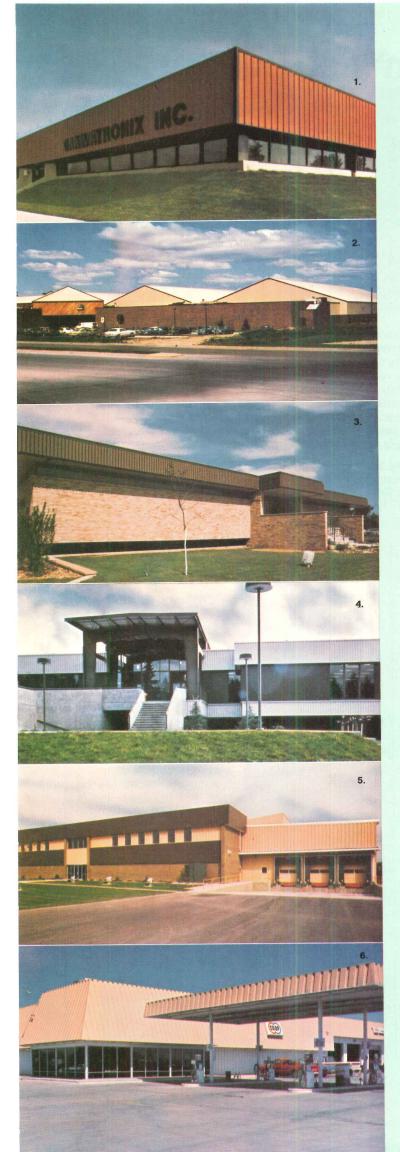
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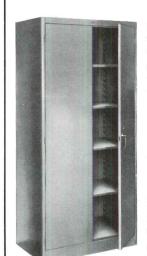
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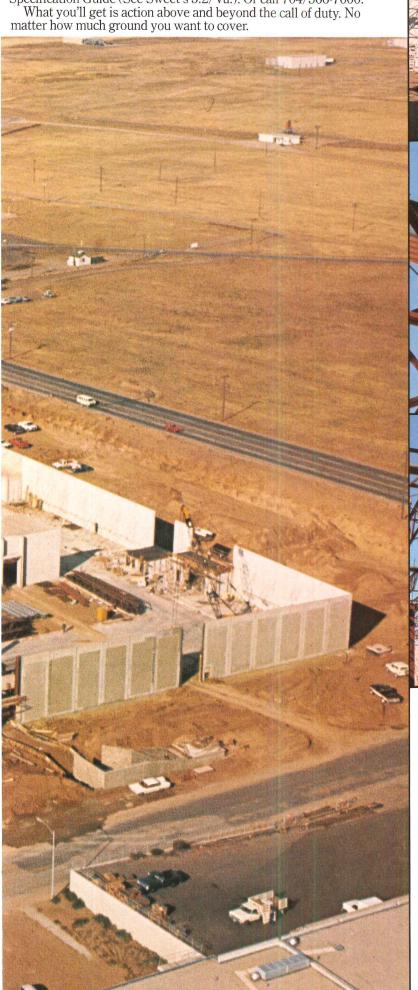


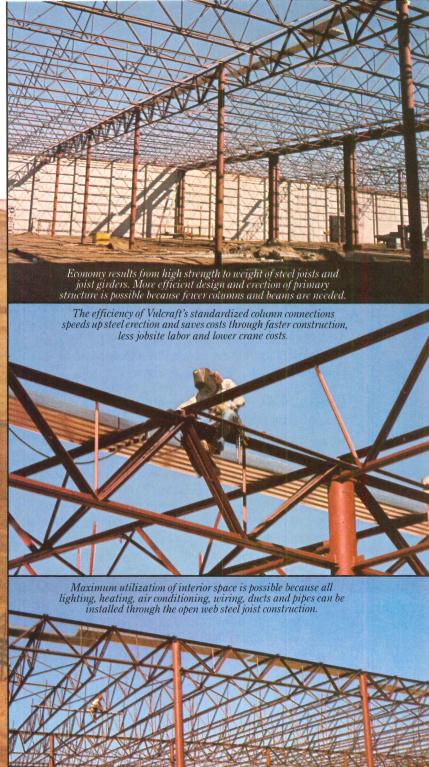
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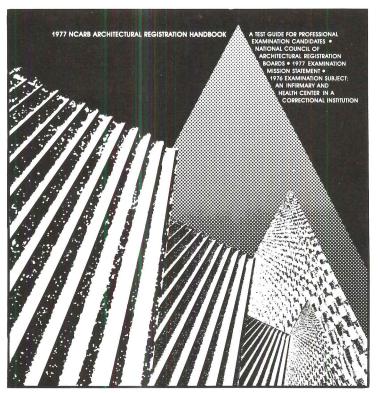
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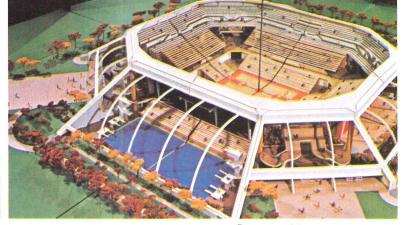


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from model to illustrate column-free interior.

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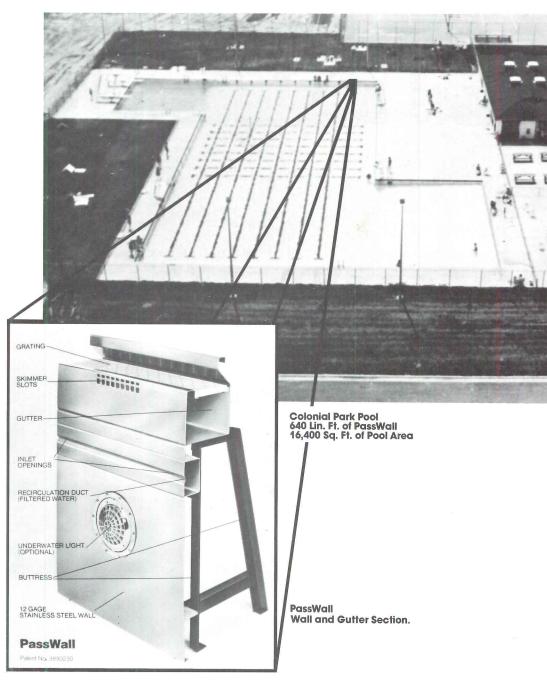
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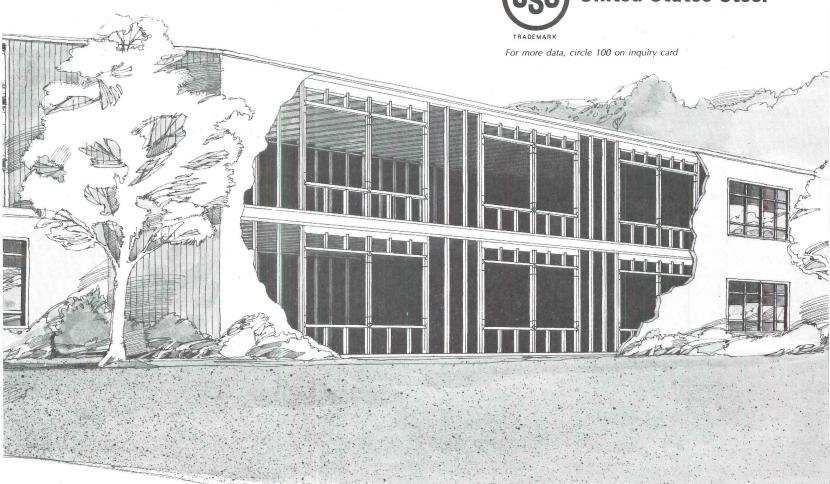
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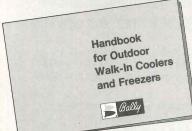


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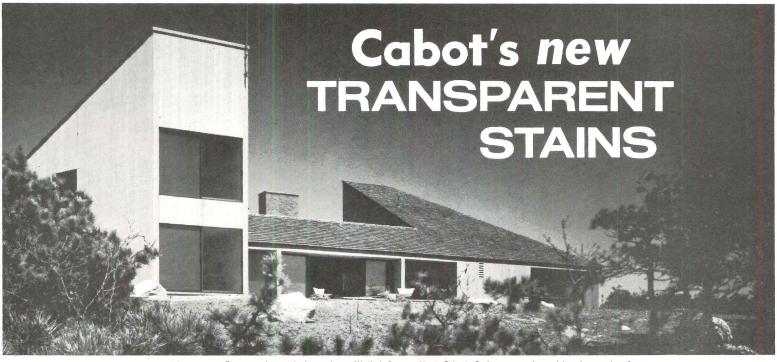
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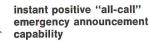
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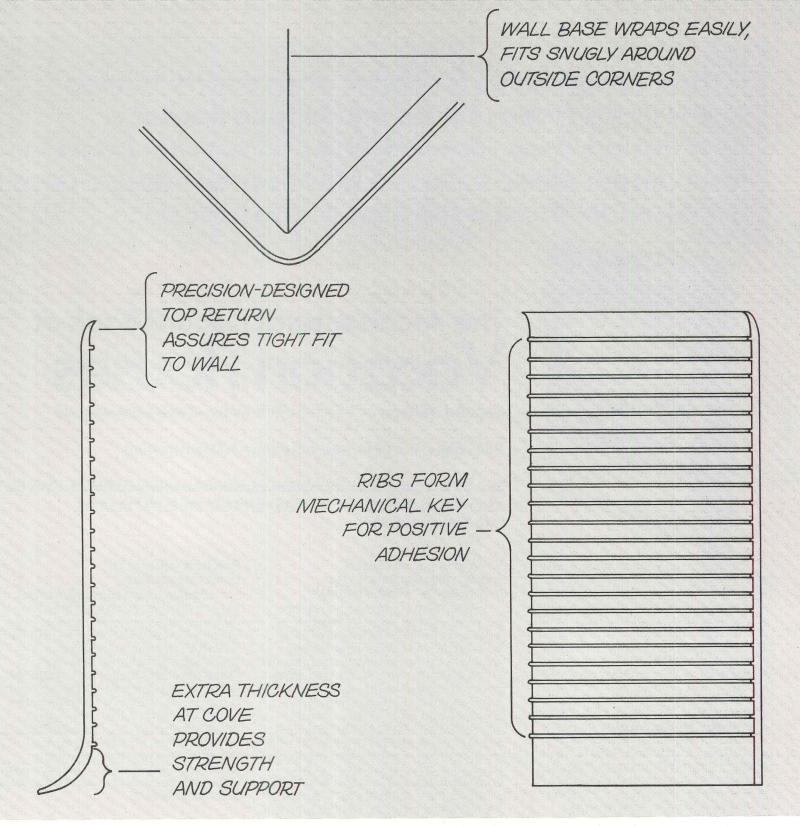
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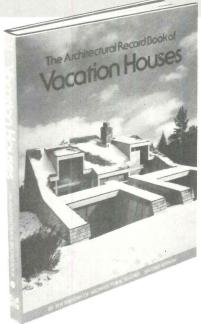
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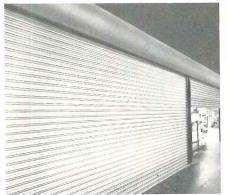
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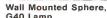
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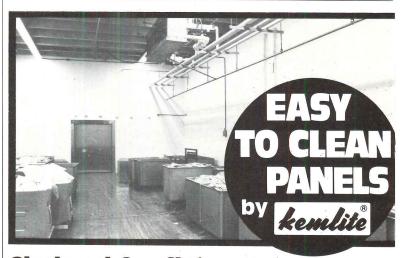
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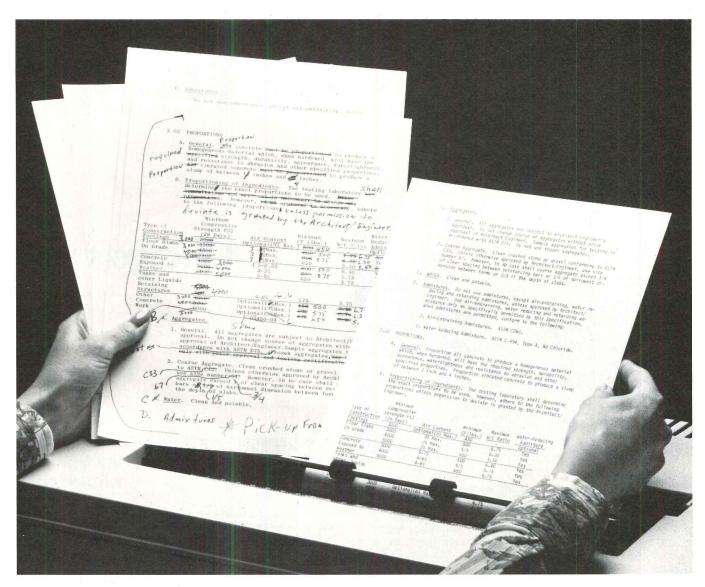


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The depression and World War II brought the merrymaking to a halt. Lake Michigan's winter winds ripped the copper roofs and blew the pier bit by bit into the water. And Navy Pier became another spot on Chicago's geography of blight.

In 1974, the late Mayor Daley, full of Bicentennial fervor, called up his city architect, Jerome Butler, head of the Chicago Bureau of Architecture*, to find out what could be done to shore up the old swinger. Butler came up with a plan; Daley came up with the money.

Butler and his Bureau architects succeeded admirably. The Navy Pier restoration is an architectural triumph and a civic success. Earlier this year, the project was awarded the American Institute of Architect's Honor Award. Moreover, Navy Pier is once more a focal point for fun and commerce and the pride of Chicago.

The Bureau's staff of some 50 registered architects plus interior designers, landscape designers, technical support personnel (in close collaboration with the Chicago Bureaus of Engineering and Construction) and consultants are continuously engaged in an exemplary design, specification and project management effort encompassing a wide range of building types: police area centers and district stations, fire stations, airport buildings, neighborhood health centers, community service centers, regional and branch libraries, ward office buildings, municipal buildings, mass transit stations, transit malls, community improvement, recreation and historical preservation projects.

The Chicago Bureau of Architecture is one of hundreds of building agencies in the public sector. Architects and engineers in city, state and federal organizations are constantly recycling and restoring precious landmarks, designing and specifying for new buildings, and making optimum use of their cultural and people resources to make their hometowns and states more liveable and commercially attractive.



the bigwigs

A relatively small group of architects and engineers working for federal, state, and local governmental organizations wield a whole lot of design and specification clout.

These architects and engineers act as "owners" of hundreds of billions of dollars worth of buildings and real estate for their governmental organizations. They engage in projects encompassing virtually every building type, employing almost every known building product. They know what's best for their communities so they keep tight rein on the flow of building products that go into their organizations' buildings.

However, locating these departments within the governmental complex is a tedious process. There is no standard nomenclature for departments housing those architects and engineers responsible for design and specification.

Some representative governmental organizations with building departments

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NY. - N.J. PORT AUTHORITY
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EDUCATION & WELFARE
NEW YORK CITY HOUSING
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ALABAMA MENTAL HEALTH
DEPARTMENT
DADE COUNTY AVIATION
DEPARTMENT
GENERAL SERVICES ADMINISTRATION

even if you do find the right department, who do you talk to?

The architects and engineers who control design and specification within governmental organizations are not easy to locate. They are know by many and often confusing titles that signify many levels or responsibility.

In a recent Architectural Record study of its subscribers in governmental organizations 230 respondents listed 134 separate titles. Their common bond is that they are architect and engineers.

Some representative subscriber titles

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Architect, Registered, 37-NCARB, 14 years diversified experience in design, production and supervision seeks permanent and challenging position anywhere in the U.S. and Canada. Highly productive, willing to travel. Reply to PW-5385, Architectural Record.

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Public Notice County of Westchester, New York Professional Prequalification Board Architects, Engineers, LandSurveyors

A list of architects, engineers, and land surveyors licensed or registered in the State of New York, eligible for future selection for consultant contracts with the County of Westchester, N.Y. for public works in their fields of experiences and/or specialty, will be established for the calendar year 1978.

Application for consideration is made by completing and submitting to the County of Westchester Prequalification Board, Room 512, Westchester County Office Building, 148 Martine Avenue, White Plains, N.Y. 10601 prior to 31 October 1977, one copy of Standard Form 254 of the U. S. Government General Services Administration. Copies of same may be obtained from the U. S. General Services Administration or by sending a self-addressed stamped envelope to the Prequalification Board.

The eligibility list will be established on or before 31 December 1977 for the calendar year 1978.

For consulting services that may be eligible for Federal Funding under the provisions of Public Law 92-500, the following paragraph will apply:

Any contract awarded under this request for qualifications is expected to be funded in part by a grant from the United States Environmental Protection Agency. This procurement will be subject to regulations contained in 40 CFR 35.936, 35.937, and 35.939. Neither the United States nor the United States Environmental Protection Agency is nor will be a party to this request for qualifications or any resulting contract.

3D/International, a management, architectural, engineering and planning firm, has announced the appointment of **Richard W. Jennings** as senior vice president and director of the Austin office.

The architectural firm of Total Design Four has elected **Homer C. Innis** as an associate member.

John Carl Warnecke and Associates have announced the promotion of senior designer **John R. Smart** to associate in the firm.

New firms, name changes

Mirick Pearson Ilvonen Batcheler, architects and planners, have announced the formation of a new interior design affilitate, Merlino • MPIB Design, to be headed by Samuel J. Merlino.

Charles Luckman Associates has been renamed **The Luckman Partnership**, **Inc.**, following a major change in its organizational and ownership structure. Partners with Luckman are Richard Niblack and Edward Jones. Richard McKnew, Samuel Burnett, Christopher Stockton and Fred Yerou are new associate partners.

Weinberg Teare & Herman, Architects, and James D. Gibans, AIA—Architect have announced the combining of their offices at the present office of Weinberg Teare & Herman.

Steely and Brailas Architects, Inc., have announced the formation of a new firm for the practice of architecture and related services at 6610 Harwin Drive, Houston, Texas.

SBRA International Incorporated, a subsidiary of Shepley Bulfinch Richardson and Abbott, Architects, has opened a new branch office at One Ahmed Orabi Street, Alexandria, Egypt. Wagdy A. Y. Anis will manage the new branch.

Barry L. Rafter has announced the opening of his independent practice of architecture at 307 South B Street, San Mateo, California.

Western Health Management Services has changed its name to **Pacific Health Resources** to reflect the scope of its activities in the health care field.

Arron F. Latt has dissolved his partnership with Latt, Jackson & Associates, and has opened the new firm of **Arron F. Latt & Associates**, Inc., at 9350 Wilshire Blvd., Beverly Hills, California.

The principal owners of **John Latenser and Sons**, **Inc.**, an architectural and engineering firm, have announced the formation of separate architectural and engineering companies.

Rolf Jensen & Associates, Inc., fire protection engineers and building code consultants, have opened an office at 921 Front Street, San Francisco. Randolph W. Tucker has been named manager of marketing services; new project engineers are James G. Gallup, Deerfield, Illinois, office and James R. Quiter, Washington, D.C., office.

Erratum

The ambient/task lighting product published on page 143, item 314, of the August 1977 issue was incorrectly identified. The manufacturer is GF Business Equipment.

ADVERTISING INDEX

Prefiled catalogs of the manufacturers listed below are available in the 1977 Sweet's Catalog File as follows:

- G General Building (green)
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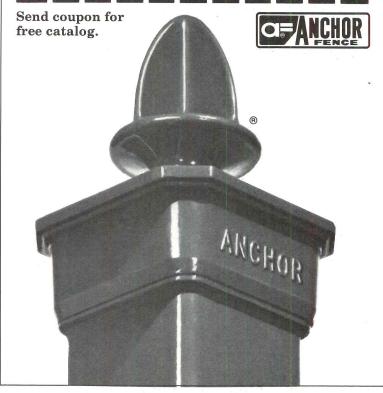
Anchor Fence is different, Anchor Fence looks different.

We've learned something in 85 years of fence building. We've learned how to engineer a gate for any application. We've learned that square posts are more aftractive, yet harder to climb. We've learned that fabric is more durable when galvanized after weaving than before. We've learned that plastic coated fabric is more durable when the vinyl is bonded to the core. We've learned that a company draws and holds more customers with superior engineering, superior service and the industry's widest chain link selection.

We learned, too, that since most chain link fences look alike at first glance, when you create a better one, you call attention to it by creating a special trademarked top that says "Anchor." It also says quality.

For the latest data and specs on fence innovations, send for our free catalog.

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Please send Anchor Fence catalog	Address
and specs.	City/State/Zip



For more data, circle 114 on inquiry card



Connecticut, Maryland, Massachusetts, New Jersey, Virginia and scores of cities and towns have adopted new building codes and ordinances which make automatic sprinklers mandatory for high-rise buildings.

The implications are clear: whether you're a building owner or developer, an architect or specifying engineer, you should be aware of the trend to stricter fire protection regulations. Learning all you can about sprinklering properly now could save you money in the future when you come face to face with one of these tough new building codes.

Rental appeal. Nowadays many firms insist their buildings be sprinkler-protected for the added safety of their employees. In addition, sprinklers give building owners the maximum in usable rental space and provide more rental income.

Cost savings. Of course, permissive clauses in building codes vary from city to city, but sprinklering your next highrise will make it safer and could save you money in many or all of the following ways:

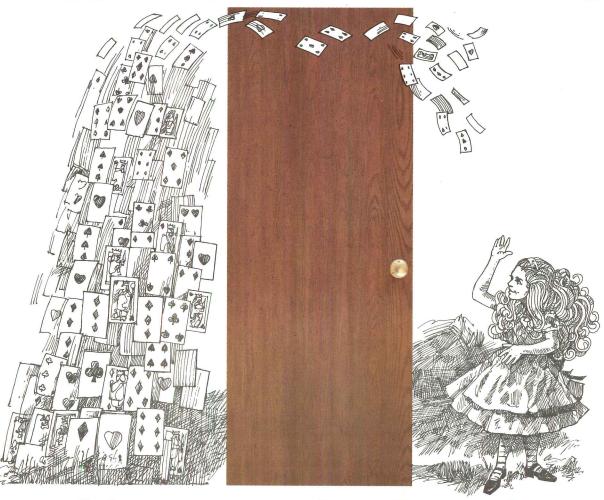
Fire ratings of walls, doors, etc. can be reduced. The distance between fire exits can be increased. Larger noncompartmented areas are permissible, and fire barrier requirements can be eliminated. Smokeproof entrance closures to exit stairs can be eliminated if stairways are pressurized.

The average high-rise can be sprinklered for approximately \$1 a square foot. Why not investigate the construction cost savings involved in your next high-rise? The results may surprise you.

Grinnell Fire Protection Systems Company, Inc. has been designing and installing sprinkler systems for more than 125 years. If you'd like more information on how we can help you, call the nearest Grinnell district office listed in the Yellow Pages, or write Grinnell Fire Protection Systems Company, Inc., 10 Dorrance Street, Providence, Rhode Island 02903.



Legacy is Trump



Other Doors Only Follow Suit



O Other Door Looks or Feels Like It

Most hardboard door faces are like Tweedledee and Tweedledum: it's hard to tell one from another. But you'll know Legacy when you see it. Because Legacy's wood grain isn't just lines on the surface; its pattern is deeply embossed. You see a grain rich in natural highlights and you can feel the texture as well. So Legacy faced doors are more than doors. They're a dramatic accent piece for every room.

Vot To Mention Durability

Some door facings seem as fragile as Humpty Dumpty. Not Legacy. Fifty percent denser than wood, hardboard Legacy is finished with an equally tough stain and mar resistant coating. The result is a door face highly likely to remain blemish

free through installation manhandling and years of rugged use.

Legacy's high card trump is low cost. Priced
well below solid real wood doors and just a bit above lauan and unfinished
birch, every penny spent on Legacy faced doors buys more beauty and
performance than money spent on any other door. So, go ahead. Smile like a
Cheshire Cat. Your Legacy purchase will be a very clever buy.

All of Which Means Legacy Stands Alone

Through past fluctuations in building starts, Legacy sales have moved ever upward. It takes a product without equal to generate such continually growing demand and Legacy is that kind of product. But then, it's what you'd expect from us. Hardboard's first name is Masonite.

For the names of quality door manufacturers using Legacy write: Masonite Corporation, 29 North

Wacker Drive, Chicago, Illinois 60606.



Masonite and Legacy are Registered Trademarks of Masonite Corporation.

Oak-tone





Walnut-tone

You waste a lot of water when you use flush tanks instead of Sloan Flush Valves.

Figure it out for yourself.

Number of tank toilets in your building

Number of gallons a Sloan Flush Valve saves compared to a flush tank Total number of gallons wasted by flush tanks on every flush Plus the number of gallons wasted by unnoticed leaks

x 0.64 =

+

?

No matter what figure you got, remember it's only for a single flush. Think of how many times all the toilets in your building are flushed every day. Every month. And since every Sloan Flush Valve uses 0.64 gallon less than a flush tank, think of how much water you could be saving, instead of wasting. What's more, a Sloan Flush

Valve saves you money by using this same minimum water volume with every flush. No more, no less. That's because it completes its cycle, then shuts off automatically. Again, there's less water wasted and a lower water bill.

Remember, it takes energy to pump water. The less water you have to pump, the less energy you have to pay for.
So stop wasting water and start saving money. To tell you how, we'd like you to have the test report from an independent laboratory that proves Sloan Flush Valves use 0.64 of a gallon less than tanks. For your free copy, just write to us.

