AGA KHAN SCHOOL OF NURSING, KARACHI, BY PAYETTE ASSOCIATES AND MOZHAN KHADEM
A SCHOOLHOUSE IN MANHATTAN BY CONKLIN & ROSSANT
"IS MODERN ARCHITECTURE DEAD?" BY ADA LOUISE HUXTABLE
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BUILDING TYPES STUDY: INDUSTRIAL BUILDINGS
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Mardroism suit is settled by the AIA and architects

The American Institute of Architects decided an architect who was suspended from its ranks for an ethics violation has reached a $700,000 out-of-court cash settlement and a promise that institute records of the suspension would be expunged.

"I was totally vindicated," said Sam Mardroism, the Washington, D.C., architect who was suspended by the AIA National Judicial Committee and its Board of Directors for violating the "supplanting rule" of the AIA's since-abandoned mandatory code of ethics. Under this rule an institute member could not seek design contracts held by another member until the contract with the architect was terminated and the second architect formally notified the first.

Mardroism, a partner in the Inotam Group, filed suit in Federal court, arguing that the supplanting rule was a restraint of trade, violating the Sherman Antitrust Act. In June 1979, Judge John Sirtica, of Watergate fame, agreed with him. Rather than wait to try to establish the amount of damages, the AIA elected to seek the negotiated settlement.

Shortly after Judge Sirtica's ruling, and in part because of it, AIA abandoned its mandatory code of ethics, including the supplanting rule, and replaced it with the voluntary statement of ethical principles.

The AIA would not quote an exact cost to the AIA of the law suit. However, Mardroism will be paid $700,000 in three installments over a two-year period. The Institute's own legal costs have been about $500,000, and although it will not have to pay Mardroism's lawyers, the Institute has agreed to give $60,000 toward the legal expenses of Seymour Auerbach, of Cherry Chase, Md., the architect who brought the charges against Mardroism and who was also named in the suit. David Meeker, AIA's executive vice president says that the Institute's assessment and fees will be paid partly by insurance and partly by the Institute's reserve fund.

The case was complicated and subject to a variety of interpretations. But essentially: Under a 1965 Act of Congress, the Department of the Interior's Park Service was authorized to begin refurbishing the historic Union (train) Station in Washington as a national visitors center. Initially, congress gave the government the right to build the center, and to construct a new railroad passenger station and some parking facilities, in conjunction with a consortia of railroads that own the center.

Under a later Act of Congress, the Park Service was given direct responsibility for the project. By then, Auerbach had been selected as the designer and Mardroism had been chosen as the Park Service's special consultant to oversee the work of the designer and the contractor.

Later, Auerbach's contract was terminated "for the convenience of the owner" and he was paid $700,000. The contract was then awarded to Mardroism's firm.

"I was never notified," said Auerbach, claiming that Mardroism did not follow the steps prescribed in the AIA's code of ethics when he took over the job. Mardroism was suspended on the basis of Auerbach's complaint to the AIA.

Mardroism rejoined the AIA as soon as his suspension was revoked. All record of his suspension was removed from AIA files.

"When the Mardroism case first came up, I vowed to fight to the bitter end," said R. Randall Vosbeck, AIA's president. But latey he has lost much of this conviction. Many of the ethical canons were little more than a business "crutch," says Vosbeck today. In a letter, he has assured AIA's 37,000 members, who are still divided over the issue of mandatory ethical codes, that the settlement was, "fair, the least costly route, and in the interest of AIA members." And David Meeker says, "We continue to advocate a rigid adherence to a strong ethical standard.

However, Auerbach and many others feel that this case is, in part, responsible for a weakening of AIA's ability to discipline its members.

Other professional design organizations feel that the impact of the settlement will reach beyond its architectural foundations. Milton Lurich, general counsel of the National Society of Professional Engineers called the settlement another blow against professional societies that try to maintain a meaningful professional ethical standard.

The Interprofessional Commission on Environmental Design, an organization of construction design societies, is considering its own attack, through Congress, on judicial restriction of their ethical codes. Meeker, himself, has been meeting for several years with an adhoc group of professional societies, including doctors, lawyers and accountants, on a strategy for mounting such a legislative campaign. —William Hickman, World News, Washington

Battery Park City ground lease terms are concluded and developers are chosen

The Battery Park City Authority concluded the terms of a ground lease for its multimillion square foot commercial area with Olymka and York this August. The Authority has also conditionally designated six development teams for the residential section of the area called the "Rector Park" area of Battery Park City, according to Richard A. Kahn, chairman and chief executive officer of the Authority.

The Battery Park City commercial core, designed by Cesar Pelli (who is within the guidelines of Cooper Eckstut Associates' Master Development plan, will include four towers of glass and reflective glass, ranging from 25 to 50 stories and framing a 3.5 acre public waterfront plaza on the Hudson. A glass-enclosed winter garden containing shops and restaurants will open out to the plaza.

"This is an important day for Battery Park City," said Kahn on August 18. "With today's announcement on the development of the commercial core, and the designation today of developers for the second phase of residential construction, we have made substantial progress in moving Battery Park City from plan to reality."

Subject to negotiations, the 1,809 units built in this area will be a model for future residential developments in the area.

The residential site development teams were chosen from 27 firms that responded to the Authority's April request for proposals. They are:

- Center for Housing Partnerships.
- Housing Innovations, Inc.
- Jason D. Carter and Assoc.
- LRF Developers, Inc.
- Rockrose Development Corp.

The residential buildings will be located on four blocks surrounding Rector Park, one of the major open space areas planned for the Battery Park City development.

The guidelines for residential buildings, prepared by Cooper Eckstut Associates, require that developers avoid a "project" or "superblock" look, and that they instead reflect the variety of building types and groupings common to older New York neighborhoods.

"We're investing in good design because we know it's good economics," Kahn said. "Better design means higher real estate values and a larger income flow to the public as well as the private sector. This should materially aid the Authority in meeting the requirements of its financial workout."

The master plan for the entire Battery Park City landfill sites calls for 16,000 residential units, south and north of the commercial core. Thirty per cent of the land will be used for public open space.

Architects have not yet been chosen for the residential site, according to Tucker Ashworth, of the New York State Urban Development Corp., and no completion date has been set yet. However, construction on the first of the commercial site's four parcels is expected to be finished by the end of 1984, and the entire commercial core is scheduled for completion by the end of 1987. —Andrea Gabor

American Academy in Rome announces competitions

The American Academy In Rome has announced its annual competition for architecture and landscape architecture:

The Rome Prize Fellowship in the arts and humanities includes several fellowships in architecture and one in landscape architecture. The prizes include a one-year residence at the Academy in Rome, a monthly stipend, a studio or workroom, a travel and supplies allowance.
- The National Endowment for the Arts sponsors four six-month architecture fellowships and one, or more, six-month Mid-Career fellowships in architecture landscape architecture and design, with terms similar to those of the Rome Prize.
- The Graham Foundation for Advanced Studies in Fine Arts is sponsoring a six-month Mid-Career Fellowship, with terms similar to those of the Rome Prize. Deadlines for all the above mentioned fellowships is November 15, 1981. Contact: American Academy in Rome 41 E. 65th St., New York, NY 10021.
- The Steedman Fellowship in Architecture is offering a one-year residence at the Academy In Rome. Contact: Steedman Committee, School of Architecture, Washington Univ., St. Louis, Mo 63130.
- The National Institute for Architectural Education is offering a six-month traveling fellowship. Contact: The National Institute for Architectural Education, 139 E. 52nd St., New York, NY 10022. —A.G.
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Budget wringer may squeeze subsidized housing again

Subsidized housing is going to be put through the Reagan budget wringer at least one more time. The "safety net" for the poorly housed isn't going to get much bigger than it is now, and all likelihood the net is going to let even more poor people pass through without touching them.

This seems clear from the proposal of Housing Assistant Secretary Philip D. Winn who, in a department memo that was leaked to the press, proposed to cut spending authority in the 1983 budget for subsidized housing down to $13.8 billion, compared to the 1982 figure of $22 billion.

There are about three million units now under Federal subsidy. At that level it would take about 20-to-40 year period to add another 350,000 subsidized units to the program in 1983, compared to the 550,000 additional units provided in the 1982 budget fixed when Congress decided to add fewer subsidized units than the 175,000 units Reagan asked for in his budget at the beginning of the year. Originally, President Carter had asked for 260,000 additional units in his last lame duck budget last January.

Winn's memo indicates that budget-cutter David Stockman still is the biggest housing policy-maker in the Reagan cabinet. Winn even suggested that one option would be not to add any units in 1983. But his recommendations are subject to acceptance or modification by Housing Secretary Pierce before they go through Stockman's budget shreader. Winn wants to convert existing apartments to subsidized housing rather than construct new units.

Winn, other top HUD officials and President Reagan's housing commission keep seeking new, less expensive ways to deliver housing subsidies. Various voucher proposals are being considered, but insiders say that they tend to be too expensive, and therefore don't stand a chance.

Housing block grants to states and large cities are also under consideration, but, so far, HUD officials and housing commission members show no signs of reaching a consensus. The government is attempting to cut back on effective demand for subsidies by re-defining those who are "truly needy". One change, already enacted, limits housing subsidies to families with incomes of no more than 50 per cent of the median income of their area.

According to Rep. Charles E. Schumer (D-N.Y.), the "ultimate impact will be to destroy the healthiest and most viable public housing projects" by ruling out most working families. But he points out that a "cushion the impact of the law" since it allows him to allocate $10 per cent of the national total of vacancies to families earning more than 50 per cent of the median income in their area.

The exhibit "Spectacular Vernacular: Traditional Desert Architecture from northwestern Africa and Southwestern Asia" being shown at Columbia University this fall proves that the deserts of Africa and Asia may be dry, but they are not barren.

The exhibit's black and white and color photographs were collected and shot by Jean-Louis Bourgeois, a medieval architectural historian, and Carole Pelos, a photographer. "We were strolling the desert for beauty," said Bourgeois. "African art has a proud place in world art history. Now it's the turn of African architecture."

Buildings from Mauritania, Senegal, Mali and Niger, as well as Afghanistan, Pakistan and India are represented in the exhibit. These buildings are made of sun-baked brick or simply desert-dried sand that, according to Bourgeois and Pelos, can be fashioned into pillars, facades and walls like those of the western African mosques.

"Our show illustrates the beauty cement is replacing," said Pelos. "Far more expensive than mud and far hotter, cement in the desert is cruel. Desert architecture needs to advance back to mud."

The exhibit at Avery Hall from Sept. 10 to Oct. 14, weekdays, 10-8, and Saturday afternoons, has been sponsored by the Columbia Graduate School of Architecture and planning as part of its Centennial. Admission is free.--A.G.

African and Asian desert architecture: exhibit on sand castles at Columbia University

Engineers worry that Brooks Law architect/engineer selection process may be endangered

The American Consulting Engineers Council (ACEC) is worried that federal agencies will begin following a procurement directive that could undermine the Brooks Law Architect/Engineer selection process.

The Directive, known as Office of Management and Budget Circular A-76, tells the agencies they must compare the cost of acquiring goods and services from the private sector with the cost of using federal workers for the same purpose. To do this, some agencies have started asking or price proposals from potential suppliers of goods and services.

This runs right up against the Brooks Act, according to which agencies must rank A/E Design firms on the basis of competence, before discounting fees.

Larry N. Spiller, executive vice president of the ACEC, has a solution: when a regulation is in conflict with a law, follow the law. Then, of course, the Brooks Law would prevail.

The issue bubbled to a head recently when the Department of Energy advertised for price proposals to provide "Engineering support services." Spiller fired off an angry letter to the Department reminding it that the Brooks Law prohibits the solicitation of price bids.

But according to the Department, this particular procurement was not covered by the Brooks Law because it was not for engineering or architectural services in connection with construction of a public facility. Nevertheless, ACEC firms are "deeply concerned that use of the term 'support services' (for professional technical services procurement) may prove a continuing vehicle whereby all DOE Architect-Engineering service will henceforth be obtained using price submissions by interest firms," according to Spiller.

Now ACEC president William R. Ratliff has entered the fray. In a letter to Donald E. Welch, Administrator of the Office of Federal Procurement Policy he argues that Office of Management and Budget Circular A-76 should be modified to clearly state that fee quotations cannot be solicited for Brooks Law-type procurements.

Seminars offered in Florida, New York and Wisconsin

A variety of seminars are being offered for architects and engineers in Wisconsin, Florida and New York, during October through December.

• The seminar on "Design Loads for Structures" offered by the University of Wisconsin-Eau Claire will address the sort of structural problems that may arise with bridges in the future. Administration is choosing the idea for the program was conceived before the Hyatt skyscraper crumbled under the weight of its own floors.

• The University of Wisconsin-Eau Claire will offer a workshop, "Passive Solar Building Design and Construction," on Nov. 10-13. The program is an introduction to passive solar design principles, performance evaluation, building details, costs of building materials and retrofit possibilities. Calculation procedures for all phases of passive solar design, insulation systems and thermal storage and computer simulation techniques will also be covered. Donald Schramm is the Program Director. For information, call 608/677-5000.

• A Symposium on Thermal Insulation, Materials and Systems for Energy Conservation in the Home will be held in Clearwater Beach, Florida on December 8-11 at the Surfside Conference Resort. The symposium will discuss the testing of thermal insulation materials and systems, and will focus on economic and health considerations. The program is being sponsored by the American Society for Testing and Materials Committee C-16 on Thermal Insulation in cooperation with the Department of Energy and Oak Ridge National Laboratory.

• The Downtown Research & Development Center, in conjunction with KB Development Associates, Inc., veteran management and development company, will offer a seminar, November 16-18 in New York City, on "How to Plan, Package and Develop Mixed-Use Centers Downtown." It will cover all stages of initial conception to construction and rent-up. The seminar will offer seminars by the featured. For more information contact: Mary Dale Sanders, Coordinator, Downtown Research Development Center, 270 Madison Ave., Suite 1505, New York, NY 10016; 212/899-5666.

ARCHITECTURAL RECORD  October 1981  37
From time immemorial to time immemorial black and white remain the classic colors. Sherle Wagner enjoys working with them because they make shape bear the full esthetic burden. And Mr. Wagner, ever the sculptor, responds to the challenge by shaping these new china basins into the classics of tomorrow. Think too, of the imaginative ways you can accessorize them.
Portland’s mixed-use ClockTower to enliven downtown

The ClockTower in Portland, Ore., has adopted the “live, work and play in the center of the city” theme of Seattle’s Heron’s Market Place. The mixed-use, 29-story, highrise was designed by Stasmyn Graham Architects, David Wright of Bumgardner Architects and James Hamilton. The project, by the Heron Development Company, contains 17 floors of office space, retail shops, a restaurant, eight floors of housing, and a 4,000 member athletic club. It also contains underground parking. Construction is scheduled to begin in early 1982 and to be completed by 1983.

Combination office building and exhibition gallery for award-winning East Cambridge riverfront

A year ago, this riverfront plan at Cambridge, Mass. won a HUD award for urban renewal that will change its view of warehouses and vacant lots. Now Skidmore, Owings and Merrill, winners of the design competition by the Manley Developers, have designed one of the first buildings in the project, a 231,000 square foot office building and museum gallery adjacent to Lechmere Station. The Canal Office Park, is a two-and-four-level, five-story structure, with a central four-story atrium surrounded by suspended exhibits. The building features one level of office space and a restaurant, three levels of office space, and underground parking.

We think the project has tremendous potential because of its proximity to downtown Bos-
ton,” said David Geller, of Wils-
der-Manley. “It’s similar to the Quincy Market and Boston Waterfront.” Other construction or rehabilitation projects are an old unused courthouse that will be refurbished, an addition to the Sonesta Hotel, an office tower and the Park that links the new area to the county courthouse and shops that act as a buffer between the older neighborhood and its new neighbors on the Charles. The building is sched-
uled to begin construction in spring of 1982, and to com-
plete construction about spring of 1984.

M designs a new Hartford insurance tower

Two-faced 24-story Hartford Steamboiler Inspection Insurance Co. building in Hartford, Conn., was designed by Skidmore, Owings and Merril. From the freeway and the Connecticut River it appears as a simple form divided by de-
ing bays, and from the downtown side as a tower, ending in a series of set-
backs. Large landscaped terms lead to the building from a pedestrian bridge and a large park. The lobby is also four levels connected by a stairway and landscaped terracing. The walls of One State St. are bronze and double-paned, tinted glass. It is scheduled for completion in 1982.
American Institute of Steel Construction 1981 Architectural Awards of Excellence. A broad range of building types is represented among the six winning designs in the twentieth AISC Architectural Awards program (illustrated below and on the following five pages). The impressive variety of formal means and structural ingenuity displayed in these buildings reaffirms the stated purpose of the Institute's citations: "To recognize and honor outstanding architectural designs in steel and to encourage further exploration of the many aesthetic possibilities inherent in steel construction." This year's entries were judged by Jacques O. Brownson, director of the Colorado State Buildings Division in Denver; Bruce J. Graham, FAIA, of Skidmore, Owings & Merrill in Chicago; Philip J. Meathe, FAIA, of Smith, Hinchman & Grylls Associates in Detroit; Walter P. Moore, Jr., Ph.D., P.E., of Walter P. Moore and Associates in Houston; and R. Randall Vosbeck, FAIA, president of the AIA.

HARBORPLACE
Baltimore, Maryland
Architects: Benjamin Thompson & Associates
Structural Engineers: Gilman-Colaco
General contractor: The Whiting Turner Contracting Company

A year-round focus for Baltimore's downtown renewal area was the aim of architects Benjamin Thompson & Associates in their design for Harborplace, an $18-million project developed by the Rouse Company (RECORD, October 1980). Over 200,000 square feet of restaurants, cafes, retail stores, stands, and kiosks create the lively atmosphere of an urban marketplace, while providing access to pleasure boats and a public waterside promenade. The two low pavilions that frame the L-shaped site were limited to 40 feet in height in order to protect views of the harbor and an historic schooner permanently moored there. Although devoid of period detail, the pavilions were intended to recall old buildings that formerly stood on nearby wharves. Cast-in-place concrete columns inset from the transparent outer walls support lightweight steel-frame roofs. Porticoes announce major entries to the colonnades, balconies, and walkways that encourage circulation throughout every level of the complex. For maximum flexibility and natural ventilation, glass lean-tos projecting into the walkways open with overhead garage doors. Awnings, balcony overhangs, heavy roof insulation, and tinted glass minimize heat gain during the warmer months. Roofline illumination and glowing dormer skylights signal nightly programs of commercial activity and entertainment. The AISC awards jury observed: "There is a very high level of quality here, as opposed to the shopping center quality usually found in America. This excellence, in both management and architecture, has done more than anything to revitalize the Baltimore Harbor. Its impact on people is tremendous: It attracts them and they are comfortable here."
"This is an amazing structure for an industrial plant," one juror commented. A sense of well-being among employees was a top priority for architects Caudill Rowlett Scott in their plans for the first segment of a three-unit seating-component factory in Holland, Michigan. The nucleus is a skylighted, landscaped "people place." Shared by executives and factory workers as a common entry and social area, this atrium will also be available for community activities. Daylighting is used throughout the building to combine energy efficiency with a pleasant ambience. Angled strip windows at eye level offer views of the surrounding countryside. In order to finish construction within an 11-month schedule, "off-the-shelf" systems were used. A two-way open-web steel joist system spans the one-story, 40-foot grid. Insulated, pre-assembled wall panels are faced with stainless steel outside and high-gloss white enamel inside. "The acrylic clerestory both top and bottom definitely makes the project," the jury concluded. "The mechanical system is very well integrated, and the stainless-steel skin is just plain classy."
Architects Krueck & Olsen conceived this house on Chicago's Near North Side as a harmonious component of the urban grid. Yet, even though the rectilinear modules of plan and structure repeat the geometry of a standard city lot, their orientation and the materials with which they are clad furnish the light, openness, and accessibility more commonly associated with suburban living. Enclosing a central garden court, the U-shaped 5,000-square-foot house is organized into three pavilions: a two-story living area, the owner's sleeping quarters, and a service wing with guest accommodations and a sun terrace overhead. The building's delicate lattice-like framework was realized with an all-steel structure. Shop-fabricated angle frames are bolted to steel beams spanning the second floor and roof, and bar joists bear floor and roof loads. "Superbly detailed," said the jury. "The steel erectors would like the way all of the bolts are in the same direction and all of the bolt heads are lined up on axis." A prefinished steel window system inset with insulating glass units of varied translucency is carried by the angle frames. Ribbed steel siding blocks the view from adjacent buildings and a straining serves as an entry screen. Luminous variant on the structural grid is provided by glass block in a curve stairwell, the floor of a steel bridge over the living room, and a strip window, all of which glow with artific illumination. The jury praised the elegance of the design no less than restraint: "One of the nicest things about this house is that you're completely unaware it is there on the street. It fits just right in the neighborhood. The use of materials and color is almost traditional. . . . It realy belongs in Chicago."
Sixty-four acres of sloping land along a highway in Menomonee Falls, Wisconsin is the site of this 744,000-square-foot complex designed by J.D. Ferris & Associates of Chicago. The client specified 420,000 square feet for light manufacturing, with a clear height of 22 feet and a three-ton load capacity at panel points 10 feet on center; 300,000 square feet for a service parts distribution center, with a clear height of 28 feet; and 24,000 square feet of column-free office space. The architects minimized earth work by mounting the manufacturing area on a concrete slab that steps down six feet (following the slope of the site) to the warehouse, while maintaining a uniform roof line. Offices occupy a free-standing structure linked to the main building by a series of passageways and courtyards. The use of a 30- by 50-foot structural bay throughout the project met all requirements for loading and ceiling height, and permits flexibility in equipment placement and mobility for workmen and machines. For rapid construction, totally shop-prefabricated, prefinished steel curtain-wall panels with insulation and finished interior surfaces were employed. Varied in height to fit the slope, the panels resemble a series of 10-foot-wide ladders, with "stringers" of T-sections and "rungs" of eight-inch channels five feet on center. Steel plates were welded in place within the five-by-10-foot module. Installation of panels as soon as the structural frame was complete enabled the client to move in six months ahead of schedule. "The beautiful articulation of the wall shows that quality detailing pays off," the jury commented. "This industrial building will be a good neighbor by esthetically adding to the community."
UNPLAIN GEOMETRY

The solution for the Augusta Richmond County Civic Center was Alcoa Alply panels.

Architect: I. M. Pei and Partners
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Some positive thoughts amid economic gloom

Since taking office in January, the Reagan Administration has faced the twin economic problems of pervasive inflation and a sinking economy. Although the Administration has consistently advocated an ambitious four-part strategy for resolving these problems, it had immediate access to only two of the four policy tools—deregulation and restrictive monetary policy—that it needed to implement its plans. Unfortunately, deregulation is slow-acting, whereas a tight money policy is such a blunt instrument that it must clobber the economy—especially construction—before it can affect inflation. Now the situation is changing. Congress has given the Administration the two remaining, more positive, parts of its program—budget control and tax cuts—to bring to bear on the economy’s difficulties.

Of course, not everyone is convinced that recent changes in economic policy are for the better. Shortly after Congress passed the tax and budget bills, but before they were fully implemented, doubts about the effectiveness of this approach crystallized, particularly within the financial community. Investors’ concerns stem from the likely (in their view) continuation of the aggressively restrictive monetary policy which has thinned financial markets for most of the past two years. In affect, this sustained policy has generated a substantial backlog of credit demand by forcing many businesses, state and local governments, and potential home buyers either to borrow short-term at ever higher rates or to give up borrowing altogether. Whenever rates appear to soften, these denied borrowers pour into the financial markets in search of longer-term, relatively cheaper credit. Consequently, the financial community is deeply troubled about the availability of sufficient funds to finance both this pent-up credit demand and any additional credit demands arising from an economic expansion.

During the summer, first the Congressional Budget Office and then the Administration confirmed Wall Street projections that the 1982 fiscal budget could run $20 billion higher than initially forecasted, even with the recently legislated shearing. This news heightened the financial community’s phobia that continued large Federal borrowings would combine with an extremely restrictive monetary policy to crowd private borrowers out of the markets, thereby intensifying the economic slump without providing any lasting improvements in inflation.

Clearly that is one possibility. On the other hand, passage of the tax and budget bills offers the Administration and the economy new, badly needed maneuverability. No longer must the Administration rely solely on an unrelenting monetary policy, with its attendant adverse effects on economic growth, to curb inflation. Instead, judicious employment of the new policy tools could create room for a more flexible monetary policy—a very valuable option in the delicate operation to stimulate the economy without rekindling inflation.

For instance, having successfully challenged the sacrosanct belief that the non-defense portion of the Federal budget is uncontrollable, the President and his aides are currently (early September) reviewing his belief that defense expenditures must rise dramatically. A prompt Presidential announcement of a stretch-out in defense spending next year would go a long way toward alleviating investor worries about bigger Federal deficits. It would also help to soothe mounting fears about the ability of the military-industrial complex to increase 1982 defense production substantially without triggering another round of higher inflation.

Cumulatively, over the coming months, the recently enacted multi-year tax cuts have tremendous potential as an anti-inflation policy and producer of additional savings (both of which would considerably ease the burden on monetary policy) because they are stimuli to economic growth. Any initial reduction in tax flows to the Treasury (which would adversely affect the Federal deficit) could be more than offset through the benefits of larger flows of money into the hands of businesses and consumers.

Consumers have three choices for using the additional dollars, all good. They can spend them, save them, or repay debts with them (another form of savings). The two savings acts will place more funds in the financial markets for business, government, and consumer use, while the spending act will beef up the currently lagging demand for goods and services. Businesses will respond to the stronger demand through increases in production and sales, raising their cash flows. Now able to keep more after-tax dollars, they can use these internally generated funds either to restructure their balance sheets through repayment of expensive short-term debts or to finance new investments. Debt repayment will increase the available supply of funds for investment in the markets, whereas investment decisions will expand economic activity.

Frustratingly, since we have been struggling so long, even these new policies cannot lower inflation, or turn the economy around, overnight. The diverse sectors of the economy, particularly the financial markets, will need some time to acclimate themselves to these new policy initiatives. For residential and nonresidential construction, this means several more months of listlessness before the rumblings of a recovery are heard early next year.

Phillip E. Kidd
Director of Economic Research
McGraw-Hill Information Systems Company

THE SUPPLY OF CREDIT

M2 (Revised Definition): Annual Rate of Growth

(Federal Reserve goal)


1979 1980 1981

Source: Board of Governors of Federal Reserve System

THE COST OF CREDIT

SHORT-TERM MONEY (commercial bank prime rate)

1979 1980 1981

Source: Citicorp Real Estate Inc.

LONG-TERM MONEY

Bench mark rates for commercial mortgages

(Aaa new issue utility bonds)

1979 1980 1981

Source: Citicorp Real Estate Inc.
WHEN SKYLIGHTS OF EXOLITE SHEET JOINED THE PAERDEGAT RACQUET CLUB, ENERGY COSTS DROPPED 40%. NET.

And tennis buffs could keep their eye on the ball better than ever.

From the moment the Paerdegat Boat and Racquet Club opened in Brooklyn, New York in 1974, tennis activity at the huge prefab steel building soared. So did the club’s electric utility bills. To fight the rising costs, and still not raise court fees, the club decided to raise the roof instead.

Sixty-four skylight panels made from EXOLITE double skinned acrylic sheet were installed in October 1978. The result has been a whopping 40% reduction in electric bills. With natural light to brighten the courts during daylight hours, artificial lighting is rarely used during the day in the 60,000 sq. ft. building.

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66 ARCHITECTURAL RECORD October 1981

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SETTING A STANDARD FOR ARCHITECTURE IN ISLAM:

The Aga Khan School of Nursing in Karachi, designed by Payette Associates and Mozhan Khadem

ARCHITECTURAL RECORD OCTOBER 1981
His Highness the Aga Khan is probably the world’s leading patron of architecture. In March 1978 he established the Aga Khan Award for Architecture to teach the Muslim world how architecture and planning can affect their way of life for better or worse, and to encourage Western architects to pay more attention to the culture of the Islamic people for whom they are presently building in great volume. To this end the Aga Khan has already held five seminars (March 1979, pages 117-124; August 1979, pages 87-92; August 1980, pages 86-89), awarded a half-million dollars in prizes (November 1980, pages 104-127) and established a joint program at Harvard and MIT to train architects to build in Muslim countries.

Not so many architects in the West know, however, that long before he brought his concern for Islamic architectural environment into such brilliant and generous focus, the Aga Khan had been an active builder of schools, medical facilities and housing in his role as head of the Ismaili Community, a small Muslim sect engaged in construction all over the Islamic world. Last February he opened the Aga Khan School of Nursing in Karachi, Pakistan (these pages), phase one of a $100 million teaching hospital to be completed in 1984. Although the design of the entire hospital was begun in 1972, six years before the Award for Architecture was officially launched, the completed segment must, of course, embody many of those aims of the Award which are applicable to a huge secular complex constructed for humanitarian purposes. Consequently the School of Nursing can and will be judged by criteria the Aga Khan himself has done so much to formulate.

The design of this new medical facility is being done by Payette Associates, Inc., a Boston firm distinguished for its hospital work, and design consultant and specialist in Islamic architecture Mozhan Khadem—an Iranian architect who formerly had a practice in Teheran. Khadem, who has been working on the project from the beginning, has since moved to Boston and has only recently become a member of the Payette firm. Payette and Khadem were joined at the outset by landscape architect Garr Campbell, who first began work
The Aga Khan Hospital and Medical College in Karachi, Pakistan is scheduled to open by 1984. Undertaken by the Ismaili Community, a Muslim sect for whom the Aga Khan is spiritual leader, the teaching hospital will be the largest health project of the many they have built. The first major component of the complex to be constructed is the School of Nursing (photos above and left) dedicated last February, and now housing and teaching approximately 110 young women. The school lies to the northeast of the complex (as indicated on the site plan). Focused upon ten landscaped courtyards, this inward orientation as well as the building's proportions, structural system, materials and details prefigure the architectural vocabulary of the entire $100 million facility.
on the hospital while a member of Sasaki Associates. Campbell continues on the team as a member of the staff of the Aga Khan.

fit for the hard life in the rural villages where they are needed. This argument, however, assumes that the primary motivation of the typical nurse is to acquire and enjoy material comfort, a reductivist theory which does little justice to the humanitarian aims of the nursing profession.

Payette, Khadem, and Campbell have paid unprecedented attention to the development of ornamental themes within the interiors and gardens, because these aspects of the design are among the particular interests of the Aga Khan and his brother Prince Amyn. The style, materials and execution of the ornamentation reflects an awareness of the ornamental traditions of the project for the hospital. The structural frame of the School of Nursing is of reinforced concrete with concrete slab floors. Because the climate of Karachi is hot and dry except during June and July when humidity becomes extreme, walls are of double masonry block with insulation between the layers to reduce the absorption of heat. Because this method of construction is familiar to the local Pakistani craftsmen, it will be used not only for the School of Nursing but throughout the entire project. The textured cement plaster finish used upon all exterior wall surfaces—except those which are accented with marble—is known as "weeping" plaster. For this building the color pigment has been mixed with the plaster, not (as is more usual in Pakistan) painted on the surface. The mix is dribbled onto the wall surface by an ancient handicraft method not unlike decorating a cake. The tiny vertical shadows produced by this method reduce glare and the light color, matching the surrounding desert, lessens heat absorption. The terra cotta roof tiles are within the same range of warm tones.

Landscape architect Garr Campbell devised the planting schemes for all the courtyards. The drawing below is based on one of his sketches.
by wind scoops, ancient thermal devices still to be seen in the local villages. The wings of the nurses’ unit have been constructed economically (concrete frame with cement block infill) and surfaced with “weeping plaster,” a dribbled striated finish characteristically used on humble surfaces and never until now on a major Pakistani building. “By chance we stood next to a garden wall,” recalls Payette. “We liked its texture and found the local craftsmen who knew how to do it—so we worked it out with them.” Thus the design team has demonstrated, by selective use of ornament and appropriate adaptation of vernacular forms and finishes, that the traditional regional language of Islamic buildings can be suitable for contemporary use.

Since the Aga Khan Award for Architecture jury cited many of its award-winning buildings for demonstrating this very quality, it is more than a happy circumstance that the Aga Khan’s first megastructure should possess it too—but with a difference. Most of the award-winning buildings which draw from tradition are small structures closer in scale to the older prototypes from which their forms and ornament were derived. The Hospital and Medical College, when complete, will be comparable in size to other major projects under long-term development in the Muslim world. Few of these structures appear to make any but the most superficial use of traditional language. By building what may be the first that does, the Aga Khan once more sets a standard.

—Mildred F. Schmertz


Within the courtyards and passageways marble has been used for walls and column surfaces close enough to touch (photo above) and to accent special places such as entryways and foyers. Since marble is very durable, easily cleaned, readily available in Karachi and prized as a decorative material, it will be used throughout the hospital complex, in traditional Muslim patterns, for paving, courtyards, pools and wherever else an enrichment of detail is desired.

Muslims have traditionally used calligraphy as architectural ornament. The inscriptions often beautifully designed, are quotations derived mostly from their religious poetry. The galvanized steel gate (left) has two messages in intertwined Kufic script. Along the top the Muslim will read, “God is great, there is no god but God.” At the bottom it says, “Enter therein in peace and peace will be upon you.”
Each nursing student has her own private room and sink. The room functions as a private study as well as a bedroom. Although, as has been indicated, each of these rooms is oriented to the prevailing breezes and cross-ventilated, provision has been made for the eventual installation of air conditioning units. Each bedroom opens upon an outside cloister space soon to be covered by a trellis of bougainvillea which will provide shade and privacy for students on their way to the toilet and shower facilities at the junction of each wing. The cabinet work and furnishings of these student rooms are of the highest standard.

Thomas Payette and Mozhan Khadem are working closely with the Aga Khan and his brother Prince Amyn Aga Khan in the development of appropriate Muslim ornament for the entire hospital facility. The sketch (left) by Payette Associates’ rendering Jim Gabriel is one of an elegant series he has made to help refine and present various Islamic decorative treatments to these most exacting of clients. The first distinguished results of this effort can be seen in the photographs below of a lounge in the School of Nursing, ornamented in teak and tile.

As Mozhan Khadem describes it, the use of decorative motifs will follow Muslim artistic traditions. For example, throughout many of the corridor elevations and medical school waiting areas, a horizontal band of colored tiles will delineate the wall or entrance, wind around a corner, and continue to thread its way through the complex. According to Khadem, the interior wall treatments will be part of a continuous exercise of surface treatment, which also includes courtyard landscaping in an integral way. While such wall treatments will seldom depict a story, they are imbued with symbolic cultural and theological meaning, as are the wall surfaces of most major Islamic monuments.
A NEW-FASHIONED SCHOOLHOUSE

The strategem that gives the baffling facade of the Ramaz School its arresting presence uses the artist's tricks of perspective to indicate three dimensions on a flat surface. Seen in that way, arched windows become bay windows, and slanted windows become a painter's garret. The "garret" does in fact face north, and the windows do in fact light the school's art studio. Thus William Conklin weaves fancy and function in one master stroke.

The flat face of the school carries "post-modernism" well beyond the experimental hesitancy that often characterizes the early stages of a sweeping esthetic change. Describing his design approach at Ramaz, Conklin writes, "As architecture moves away from modernism and the ideological identification of form with function, the role of architectural form as a conveyer of meaning begins to emerge."

The design indeed encompasses all the concepts so dear to contemporary architectural theorists—imagery, context, symbolism, historical reference—and does so commandingly, if in unexpected ways. At the same time, Conklin has not simply discarded the worthwhile theories of modernism, such as functional expression. "The facade serves both the frontispiece and the 'key' to the building," he says. "It can be analyzed in several equally valid ways, revealing the many layers of imagery and meaning."

Built in a side street on Manhattan's East Side, the school has as neighbors brownstone townhouses and larger apartment buildings. Its height was restricted to seven stories (there are two full floors below grade), and the facade is divided into five well-defined bays proportioned to suggest the houses that used to occupy the site.

The new building accommodates some 500 students in grades 8 through 12 (kindergarten through grade 7 are taught elsewhere). The Orthodox Jewish day school, established 109 years ago, offers its coeducational student body a dual curriculum that includes conventional Western disciplines.
well as Hebraic and Talmudic studies.

In plan, the floors are pinned by a vertical axis with stairs and two-story student lounges. Large windows above the entrance mark this axis on the front facade, the compositional element becoming a metaphorical school tower. Still pursuing this metaphor, Conklin sees at the top, interrupting the parapet, "lyrical aluminum waves [that] suggest the ringing bell of the mirage school."

Beyond secular images like art studios and school bells, however, Conklin wanted to convey the religious nature of the school. The arches at the pinnacle of the tower can also be read as the Tablets of the Law, or as the domes of Jerusalem. And important spaces like the Beth Midrash (religious study) are distinguished by "bay windows."

The most important of the school's religious spaces is, of course, the chapel. Here Conklin has allowed himself an almost painterly approach to symbolism. The chapel's blue-glazed "bow window," isolated at one end of the second floor below a pulvinated "course," hovers above the city's skyline as depicted by glass blocks set in the granite base. The chapel also sits on a high podium approached by "steps" from the sidewalk. (The ghost of the old townhouse stoop? In any case, "it is no surprise to discover that there are twelve steps.")

The building also contains conventional educational facilities—classrooms, laboratories, a library. Seniors, who carry especially demanding courses in Hebrew history, law and languages, have classrooms of their own on the fourth floor, one of them sporting an honorific "bay window." Ordinary class-
The shaped windows that punctuate Ramaz School's street facade individualize interior spaces. Above, from left to right: the art studio (an artist's garret in perspective on the exterior), the Beth Midrash (a bay window), and a student lounge (a school tower, or Tablets of the Law). In the chapel (below), the Tabernacle is framed by an arched blue window. The mehitzah, grilles behind which women sit at Orthodox services, are pocket screens that drop into the faces of the pews when not needed.
rooms and faculty offices have tall, narrow operable windows.

The school, which insists on extensive physical education and which supports a busy program of extramural games, required a gymnasium with a full basketball court. The building also accommodates a separate auditorium and a dining room, which is served by separate meat and dairy kitchens.

Indoors, corridors and student lounges are color-keyed in subtle, carefully calculated combinations of medium-intensity pastels—two cool (bluish and greenish, say) with one warm (pinkish, perhaps), or, it might be, two warm and one cool. Classrooms, which all have windows, have simple white walls. The auditorium takes a quieter atmosphere with the same pewter-colored aluminum used on the building’s exterior: flat metal panels cut to resemble drawn theater curtains frame real curtains of aluminum beads. Seats are upholstered with dove-gray wool.

One finishing touch remains to be completed: landscaping on the third-floor terrace for student lounging. The architect now has in design a demountable wood sukkah, an arbor that supports hanging fruits and vegetables for the harvest festival.—Grace Anderson

THE RABBI JOSEPH H. LOOKSTEIN UPPER SCHOOL

The main stairway at the Ramaz School occupies stacked two-tiered atriums in a vertical axis running from the school’s entrance lobby (left) through two student lounges. Next, a wedge of donor’s names (on a Weissian, an arched mirror visual) expands the volume of the lobby at the overhanging gallery. Major circulation spaces use a palette of medium pastels, such as the yellow staircases, with its apricot lining. The aluminum bead curtains that cover the wall of the auditorium (below) can be drawn to unveil a small tabernacle at special services (above).
Diners at Levana's Bakery on West 67th Street in Manhattan would be surprised to hear that they are sitting in a restaurant with New York City as its stated theme—there's not so much as a passing reference to the Empire State Building or the Statue of Liberty. Though architect Rodolfo Imas intended to capture and recall the spirit of Manhattan in Levana's, he rendered the motif abstract rather than literal, oblique rather than direct—opting for ambiance over caricature.

Four years after leaving Buenos Aires to establish a practice in New York, Imas makes his U.S. architectural debut with Levana’s. The commission was provided by his accountant, who, along with two brothers, owned a kosher carry-out bakery: when the twin space adjacent to the bakery became available, the brothers decided to expand their operation and include table service.

Despite the addition of a restaurant, the clients wanted to maintain their carry-out business; staggered shifts for each operation suggested a clear separation of the two. Imas pushed the tables to the rear, creating a single-access cruciform enclosure (axonometric overleaf); dropped the ceiling to create a more intimate scale and add definition; and inserted an oak floor to further articulate the dining area. The sales area was placed along the transparent street facade to ensure maximum visibility of the baked goods, and for minimal intrusion upon the restaurant: the black rubber flooring is a response to the heavier flow of customer traffic. In addition to providing a display window, the formidable grid facade (inflated with wire glass) can be re-adjusted to transform Levana’s from an enclosed interior bakery/restaurant to an open-air café: two massive doors swing open and a pair of steps pull down for seating (photo middle right). Even when closed the facade is engaging: visual synchrony is provided by three red columns and a transverse beam that frame the heavy grid. While Imas credits the facade for providing an appropriate “architectonic and urban presence,” it also—owing to the strength of the steel—functions as a night security gate.

The theme of grid-as-urban-symbol is reiterated and carried to the interior by means of a cage-like structure that serves as counter and display case for the bakery (photo far right); above the sales area, a series of cubes ascend and graduate toward the ceiling—according to Imas, “to integrate the urban environment into the space.” Though the idea is abstract, the contrast between cold steel grid—in all of its permutations and warm wood benches, pastel pink/pea walls, and dramatic lighting is striking.

Imas felt that his scheme for the expansion should take its design cues from the old and the raw space. As a newcomer to Manhattan, the Argentinian architect is impressed with what he refers to as the “New York urban folklore.” Though seasoned New Yorkers may consider brownstone stoops, Central Park benches, and subway gratings everyday facts of urban life, Imas identifies each of these elements as specific referent, given expression in his design: they are collectively, the motif by which Levana’s achieves its New York theme-restaurant status. And though the source list is arbitrary, and the architectural execution highly personal, the resultant design does, if only figuratively, convey the urbane character of Manhattan, while acknowledging the structural fact of two distinct spaces now combined to make one. Imas draws parallels between the massive grid facade and a subway grate between the wooden benches and Central Park seating, and between the steps pulled out from the facade and a brownstone stoop—considerably less arcane is the brush red, signaling structure, both present (columns and beams) and past (where the former once stood dividing the bakery from neighboring retail shop). And to remind diners that “the structure belongs to the building not to the restaurant,” Imas outlined transverse beams with narrow strips of mirror—creating the illusion of a section of glass through the building.

Although most customers will not find meaning in all the abstract and symbolic gestures Imas employed to provide Levana with its urbane character, it is, according to the owners, a rare customer who doesn’t notice and applaud the design. The owners add—not incidentally—that, since the bakery’s re-opening, business is better than ever and the restaurant is flourishing. —C.K.G.

By choosing a cruciform plan for the restaurant—reinforced by the track lighting, and by the intersection of transverse and longitudinal beams—these effectively isolated the tables-service area from the bakery: the seating plan also provides every table with a corner. The benches and tables are transparent, making the diminutive space seem larger. Take-out service is facilitated by being placed between the two oversized doors—customers can enter and exit unobtrusively.
A brilliant red line cuts through the center of the kosher restaurant to signal an erstwhile wall that once divided Levana's from an adjacent retail shop; the gesture is repeated along the longitudinal beam to signal structure. A massive fountain was attached to the center column (photo top) to recognize and permit the Orthodox Jewish ritual of washing hands prior to eating.
Modern architecture has been declared dead and the wake has been held in the better art journals. News of its death has finally filtered down to that part of the popular press that is always on the alert for cultural trends to exploit. The word that modernism is out and post-modernism is in is being spread systematically and redundantly on the lecture and exhibition circuit. The schools of architecture, coming out of the chaos of the '60s and the drift of the '70s—belatedly responsive, as usual, to the call for revolution—are beginning to turn out post-modernists instead of modernists, which means that a new set of mannerisms is being substituted for an old set of clichés. Those of us who are inveterate observers of the half-truths and false premises that fuel the fashionable intellectual world are watching with mixed feelings.

I do not mean to sound cynical, because I am very much concerned with the directions now being taken. Something legitimate is going on; in the customary and inexorable way that architecture makes worlds that we cannot escape, post-modernism is beginning to set the stage—slowly, and in special structures—which is always how new styles begin. I find some of these directions just as intriguing as those who see the break with the conventions of modernism as the sign of a new age; I only differ with their somewhat overwrought assessment of what makes a revolution.

Other attitudes I find disheartening and even dangerous. Because, as usual, the rush to join an international coterie of tastemakers who appear to be onto something special obscures reason and judgment. The need to embrace, rather than to analyze, the fear of being branded reactionary if one does not accept the new unquestioningly, the inability or unwillingness to separate that which has genuine architectural merit from that which is merely novel or momentarily seductive, are all characteristic of our times. These are times that feed on sensation and opportunism rather alarmingly. But I suspect that we are also witnessing the classic attitudes of any period in which the proponents of change have seen themselves as apocalyptic messengers with the mandate to convert.

What is already clear, however, is that there is a moment of some importance and more than routine interest in architectural history with the doctrines of modernism being seriously questioned, and new approaches and answers being sought. In fact, the changes that are taking place in theory and philosophy are far more important than much of the architectural work, and the publicity, that are signaling them. And the signals are best given in what seems like record amounts of obscure and pretentious language. Why embracing the new means rejecting the old; and when doesn’t it?—a lot of mistakes of judgment are bound to be made. The modernists are suffering from those mistakes; it is just that kind of messianic shot of sightedness and self-absorption that has made them vulnerable to attack. The post-modernists are heading for a different set of troubles.

It can be far more revealing and helpful to take a longer view, if possible, of the architectural turmoil today; to see what death and failure are metaphors for; to try to understand the unique contributions of building this century rather than to condemn them out of hand. Taste, of course, is a pendulum, an every artist is an explorer who wants to be on the leading edge of the new. Among those who follow there is a distinct disinclination to stand outside fashion and miss the action. The historian of architecture has a sense of having seen it all before. If it is much too early to write the history of this century, it is still worth seeking a perspective beyond the grasp of a single, and understandably self-serving, generation.

I believe that the art of architecture is an uneasy but significant transition. The high period of modernism is over; the Age of the Masters—Frank Lloyd Wright; Mies van der Rohe, Le Corbusier—is finished. We are clearly—or I should say, unclearly—moving on toward something else; in fact, we have been doing so for some time. But whatever comes next will be the product or inheritor of modernism, not the radical break that new work is advertised to be. It will have at its heart the 20th-century revolution that we call modern architecture. Anything that follows now would be impossible without those unprecedented technological and esthetic innovations. No renunciation will get rid of this fact of art and history. No catalog of misuses and abuses will change it. Modern architecture is too much a part of us and our world, for reasons at once simple and profound, to be finished by fiat. It takes a very small vision or a very large ego to think that modern architecture can be banished as an act of will, or tossed on the historical rubbish heap. It is just not possible to repeal the style that is our time.

However, the issue is not really death; it is failure. What we are being told is that modern architecture failed—in philosophy and practice. The inadequacies and imperfections of modernist doctrine suddenly lost

These systems of belief were surely extraordinary. From the end of World War I to the 1960s, we believed devoutly in social justice, in the perfectibility of man and his world, in the good life for all. The Bauhaus taught that the machine would put beauty and utility within the reach of everyone. Le Corbusier’s “machine to live in” and “radiant cities” would reform human habitation. We believed that the world could be housed and fed; that we could bring order to our cities; that misery and hunger are not eternal verities. We joined hands and sang “We shall overcome.”

We also believed that everyone had a right to beauty, and that esthetic values equaled moral values. What was useful was beautiful and good, and what was good was good for all of us. We had only to look around to see examples. Le Corbusier singled out factories and grain elevators as admirable esthetic artifacts, because their form and function were intimately related, and their purpose was clean and unembarrassed.

The arts, used properly, could bring both pleasure and practical benefits to society. Architects sincerely believed that health and happiness were the natural corollaries of the right way of building; they even believed that human nature could be conditioned or changed by the right physical environment. This was the century that equated art, technology, and virtue, and concluded that the better life, and the better world, were finally within our grasp. Walter Gropius’s “team work” and Mies’s modular simplicity were meant to alleviate the inequities and inadequacies of the man-made environment. The architect was to be central to these esthetic and social solutions—inextricably linked—of age-old problems, and the gratification of new expectations.

In retrospect, the hopes and beliefs of this century have been both admirable and naïve, but they have also been humanitarian to an extraordinary degree. Perhaps we in the advanced Western countries have come as close to genuine civilization as we ever will, if we define civilization as the unselfish preoccupation with the betterment of the human condition at the highest level of shared experience and universal concern. The 18th-century Age of Reason was followed by the 19th-century Age of Scientific Inquiry, which exploded, in the 20th century, into the Age of Perfectionibility through science and art. It was, of course, an impossible dream.

The changes that were heralded as liberating forces turned out to be vast and shattering, with shock waves beyond anyone’s comprehension. Those changes eventually restructured—or unstructured—society. They radically altered the sense of time and the rhythms of life, and uprooted personal, family, community, and global relationships. Communications, mobility, and industrialization created a new economy and new styles of life. This “progress” had a high price—there were racial and social dislocations of universal dimensions. To the transformation of environment and expectations was added the unsettling knowledge of the complexities of human behavior; vast explosions of scale did nothing to help disoriented inner lives. Tradition was destroyed, and the destruction was celebrated.

In the end, everything that was meant to illuminate or improve the human condition struck heavy blows at basic beliefs and values. The “center” was increasingly dissolved in violence. Today, the sustaining standards and restraints of centuries are gone. We live in a time of failed human relationships and unprecedented dangers, from nuclear warfare to random death. The 20th century has given us too much, too soon, too fast; it has delivered toys and triumphs and devastation. We are all victims.

René Dubos, in a recent interview, had to defend his confidence in the existence of some ultimate, Olympian plan of nature; in fact, he apologized for using the word faith. When he was actually apologizing for was having faith. He calls himself the despairing optimist. For the rest of us, pragmatism and cynicism are more common defenses.

Clearly it was the age, not architecture, that was coming apart during the last half-century. How innocent, how vain, of architects to take the blame for such cosmic catastrophes! What touching tunnel vision its spokesman have demonstrated! Modern architecture was just one aspect of this century’s flawed dream and vision of reality. Things were promised that could not be delivered. The architect produced no brave new world; he could heal neither the ills of cities nor the ills of mankind. Architecture—and architects—are now taking a terrible beating for trying.

But in the process, modern architecture literally changed the world. There is a great deal more to this remarkable story than where it fell sadly short of its own aspirations. This century’s extraordinary creative energies, its genius for the new, infused all of the arts and every art form since the Renaissance. And it created masterworks to stand with any of the past, from the greatest of Wright’s prairie houses and his masterpiece, Falling Water, at Bear Run, Pennsylvania, to Le Corbusier’s chapel at Ronchamp. The skyscraper is a marvel of structure and design that has survived even the greed of speculators and bad city plans. But the 20th century encompasses a much greater, and more subtle and various, work than has been commonly understood. And modern architecture did something never done before: it addressed itself to the humanitarian and...
social concerns made urgent by the industrial revolution and the 19th-century city.

These are the facts that no one is mentioning now. Crying failure makes a much more dramatic scenario than a balanced analysis. It was the script that served Robert Hughes so stunningly in the television series and book on modern art called The Shock of the New. But he recognized where art and building met in the 20th century; Tom Wolfe reduced it all to the level of cocktail chatter in his two Harper's send-ups. Le Corbusier’s Villa Savoye, a landmark of the modern movement, Mr. Hughes told us, ended up “cracked, stained, crumbling and otherwise ruined after a few years’ exposure to the elements.” That ignores a long history of abandonment and abuse before and after the Second World War. What the indictment often seems to come down to, in the English critic Martin Pawley’s words, is that poor maintenance equals worthless architecture. This was apparently the architect’s fault for not inventing an indestructible, gleaming new material to build with. This condemnation is as logical, Mr. Pawley says, as dismissing classical sculpture because the Venus de Milo had no arms.

No one claims that modern architecture has been nothing but smashing successes. No one denies the tragic shortfall of intentions, or the Olympian wrong-headedness of some of its most popular practitioners and ideas. Neglect and restoration are a part of all cultural cycles.

I have never been an apologist for the modern movement. My job, as a critic, has been to question a lot of the modernists’ favorite received ideas and most cherished clichés. I have watched with a great deal of uneasiness as revolutionary doctrine turned into dogma. I have often marveled at the blindness and the credulity of the faithful.

But as a nonarchitect, I was able to be a nonbeliever. I embraced history and preservation when the past was taboo. As a historian, I was an unreconstructed partisan of periods and buildings consigned to oblivion. I never accepted the visionary, sanitized planning of modernism’s neat division of life into segregated zones of activity. I have always detested the open-plan house as an assault on both privacy and sanity. I have never revered the high-rise blockbuster as an esthetic icon; it may be impressive on the drawing board but it sterilizes the street. I praised variety, accident, and incident long before Robert Venturi, and I will always be grateful for his short and influential volume of 1966 called Complexity and Contradiction in Architecture. Many viewed his book as an attack on modern architecture; I thought it was much more important as a civilized lesson in how to see.

I have been fighting some of these battles for a long time, when it was very unfashionable to do so. But I have never believed, at any time, that calling the bad shots out loud denigrated or destroyed the validity of the art of our time. Now everyone has discovered history and the environment. And architects have even discovered doors.

But it was the architect who was the last to realize the high price paid for two of his basic beliefs: the renunciation of the past and his high hopes for the future. The rejection of history led to the unthinking destruction of the historic urban heritage and the symbolic landmarks that anchor us to meaning and place; it dehumanized the environment and denied the continuity of culture. Out of this eventful history the architect’s commitment to modernism and to the future came the ambitious but badly aborted attempt to solve one of the world’s most intractable problems—housing. And out of civilization’s most enduring collective illusion came the promise of Utopia. Not one has delivered Utopia yet; it remains preferable for this—or any—time.

Another failure of our time is the architect as form-giver and master of our physical destiny. Fountainhead-style, he swings his fists square from the mountaintop, offering passionate declarations of beauty and technology to clients rushing to imitate themselves on the fire of his genius for the salvation of the world. Somehow computer drafting and rising interest rates just don’t fit the image.

It is true that the architect determines the forms that serve contemporary uses—but only up to a certain point. Those forms—Mies’s pure glass and metal geometry; Le Corbusier’s brute poetry in concrete—are snatched out of his hands or off the drawing board by other interests. They are co-opted, corrupted, and exploited. On the way from revolutionary concept to “bottom-line” reality, much gets lost in the translation; only Paris couture gets knocked off as consistently as architecture. The modern world is a distorted fun-house mirror of the architect’s intentions.

The idealistic, abrasive, and visionary manifestations of the early 20th century are curious precursors of the bland, conformist structures that set the modern city’s style. To blame modern architecture for these perversions, dilutions, and falsifications is too easy a distortion of the truth.

Again, with hindsight, it is not hard to find some basic things that went wrong. Foremost, the architect simply did not understand how the economic power structure of the 20th century worked. I do not refer to his frequent penchant for exceding the budget in the interest of art. The key to his disengagement from society was his failure to come to terms with consumer capitalism. Kenneth Frampton has pointed out that the architectural leaders of the early part of this century hitched their star, and their hopes, to the traditional idea of enlightened, paternalistic patronage. They designed villas and mansions for the rich, and if the patrons were industrialists, they sometimes got a factory to do. They built the prototypes that remained as singular monuments—the elite cultural or educational institution, the occasional public building, the demonstration project. Their radical innovations eventually became establishment platitudes and, ultimately, popular clichés.

“Modern architecture is too much a part of us and our world . . . to be finished by fiat. It takes a very small vision or a very large ego to think that modern architecture can be banished as an act of will, or tossed on the historical rubbish heap. It is just not possible to repeal the style of our time.”
The intention of revolutionaries, however, is to rebuild and restructure society. But the leaders of the modern movement never participated more than peripherally in 20th-century construction; only occasional government sponsorship gave them large commissions. This limited clientele and production were not what anyone had in mind.

The trouble was that they were selling the wrong product. Revolutionary architecture promised the perfect solution and the ultimate design, made possible by unprecedented new materials and techniques. It was a product geared to the optimistic ideals of the time. The objective was the ultimate house as a machine to live in, the building that would meet the 20th century so well on its own terms that it could not be improved on—possessing a standardized, mass-produced, eternal utility and beauty, removed from transient fashions.

But perfection was not what was wanted; the system was not geared to the definitive answer. This approach was wholly unsuited to the realities of 20th-century production and marketing—to an economy that relied on moving goods and changing tastes. What had dawned with the century was not “l'esprit nouveau,” or the new spirit, but the age of industrialized production that required planned or artificial obsolescence. Next year's model was always announced as a newer and better and more stylish and satisfying product. This shifting consumer esthetic took over taste and technology. Advertising superseded design. The modern architect, insisting on the one right and best way to design, was out of step and out of touch with his times. His ideas were translated by industry and promotion into novelties to be used as sales and styling gimmicks. Not surprisingly, he was disappointed and often embittered. Fighting resistance to the true word, fighting against what he considered to be ignorance and obstructionism, he saw himself as a reformer and a radical. He fought his battles, however, on aesthetic, not on political, grounds.

But in the beginning, in Europe, the modern movement was very much a political movement. The esthetic of modernism was tied to radical political reform. However, the political element was of little relevance over here, and of less interest to the new art's promoters. And those social and political aspects of architectural design were soon to prove incapable of realization.

Again, with hindsight, we can see that these concerns of the modern movement were casualties of the Museum of Modern Art's celebrated exhibition and book of 1932, *The International Style*, by Henry-Russell Hitchcock and Philip Johnson, which introduced the new work to this country. There was a section on housing in the exhibition, but it was secondary to the insistence on form. This was probably one of the most influential events in the history of criticism and connoisseurship. The sociology and politics that infused the European revolutionary ideology were removed for the American public; the tastemakers considered them unimportant and nonessential. Rereading *The International Style* is a sobering experience. It turned the movement into a set of esthetic exercises, or a manual of style. This "purified" architectural version of the revolution was perfectly tailored for that special moment in American art and culture when the avant-garde and the establishment met and joined forces, united in their delight with the cachet of the new.

It is particularly ironic that the architect was removed from social action as much by the intellectual leaders who adopted him as by the businessmen who ignored or exploited him. Architects who had been reaching for freedom were given a stylistic straitjacket and a limited role. The exploration of technology, the release from the canons of classicism, the revision of ideas about man and his world, were henceforth to be channeled into a system of designed esthetic choices, or nonchoices, or rules. The revolution was reduced to iconography; form became formula. The Academy was dead; the new Academy was born.

In a sense, the spirit of revolution was aborted by its champions. The big breakthrough of the early manifestos, from Italian Futurism to the profoundly influential Vers une Architecture, was the rejection of the traditional idea and restraints of custom and style, a rejection that opened the door to new concepts and techniques. Much was untired and experimental; certainly a great deal would not survive. But the challenge, and the possibilities, were enormous. Inevitably, of course, another style was evolving through this exploratory process.

There were some curious side effects to the systematized rigidity that took over. No one, for example, knew what to do with nonconforming talent. The work of the great Finnish architect Alvar Aalto was selectively and ruthlessly edited in exhibitions and publications to show just those aspects of his work that made him fit the picture. Only now, with the rules finally relaxed, is Aalto's very personal, elegant, and humane style beginning to be fully understood. Who knows what else might have happened without prior intellectual restraints? But the mischief was done.

And the mischief continues. It is this kind of manipulation of meaning and purpose that makes it possible to declare that modern architecture is dead, and to announce that post-modernism has taken its place. If one accepts the signs for the substance, one can put on and take off styles like fashion. Removing art from the context of history, it is a simple matter to say that modern architecture didn't matter, or had it all wrong—and anyway, the look is out. Architecture viewed primarily as a visual and intellectual experience becomes a game of skilled and artful surface effects.

And so esthetic hedonism is an acceptable substitute today for those earnest belief systems that have gone down the drain. Young architects do not understand why the revolution was necessary, or what was
"Has modern architecture really failed? Or are we loading onto it our perceptions of another kind of failure—something far beyond the architects’ control? I believe that we are addressing a much larger theme: the failure of a moral vision and the breakdown of ideals of a society in transition."

There is more pettiness and pedantry than passion in architecture today. There is no longer the catalyst of a common enemy to fight. There are only endless and tiresome semantic arguments and the factional infighting about style. There are no heroes, and no architectural giants, because there are no causes. The causes that once united and inspired the profession have been abandoned. The sad truth is that no revolution is ever won. Perhaps it is success that kills. Modernism was an exhilarating and seductive campaign for a long time. But it is hard to remember when anyone had to battle for a modern building. And when the struggle ceases, the victory loses meaning. Revolution leads to counter-revolution and the attack is turned against the victors. Success, as much as power, corrupts.

According to Nicholas Perry, in a review of Charles Jencks’s latest primer on post-modernist style today is conceived of as something of a trademark. "Competitive idiosyncrasy," tells us, "is the chief impression received from the promoters of the post-modernist faith. The result is often a calculated pastiche filled with private references and in-jokes. That is not enough."

I do not mean to suggest that there is such a thing as style, or that it is unimportant. Style is the essence of art. It is the cult index to a particular society and time. A said that style is the spirit or expression of age. Now that eclecticism is respectable again and Dial-an-Age design is in vogue, it is fashionable to put down that definition. But it was essentially right. Le Corbusier titled his 1923 manifesto "Vers une Architecture," simply, "Toward an Architecture"—or "Toward a New Architecture," or "Toward New Architectural Style."

Architecture is a great deal more than style. A building is the sum of many things over which the designer has little control. Contrary to popular belief, those dislocations of scale and relationship that are so much a part of the contemporary scene are rarely the architect’s invention. I find it necessary point out continually that a building is shaped as much by the laws of economy, codes, competitions, programs, investment patterns, social needs and speculative competition as by any artistic considerations. Corporate size and power, the chain from cheap to expensive energy, the profit engineered developments that serve large-scale enterprise and investment well—like the technology of artificial mate—play as much of a part as program structure, and image. The architect does not see himself as victimized by these factors; he prefers to view them as patronage opportunities. But most of the time he is arranging the deck chairs on the "Titanic."

The creative act in architecture is basically an act of survival against tremendous odds. To give these conflicting and complex conditions form, or style, is not only a challenge of epic proportions; it is the ultimate object of the art of architecture. When this transformation occurs, in palazzo or skyscraper, from Strozzi to Seagram, it is more than a super building; it is one of civilization’s most notable achievements.

But the dilemma the architect faces is that he either designs for his art or for the real world—and there is actually no choice if he is to build at all. The act of design is in conflict with everything that is part of the process of bringing the design into being. Sometimes the result is richer for its complexity, and sometimes it serves both art and society well. But in each it has been called a curious undertaking in which the incompatibility of the irremediable is raised, occasionally, to the level of art. The result is never pure art; it is always a compromise.

These are the realities that also face th
The creative act in architecture is basically an act of survival against tremendous odds. To give these conflicting and complex concerns form, or style, is not only a challenge of epic proportions but it is the ultimate objective of the art of architecture. When this transformation occurs, in palazzo or skyscraper, from Strozzi to Seagram, it is more than a superior building, it is one of civilization's most notable achievements."

critic, and that is why I am so impatient with the semiotics, typologies, symbols, and metaphors that dominate so many symposiums and so much of the writing about the changing face of architecture today. I think that many of the questions being asked about architecture are the right ones, and much of the enthusiastic rediscovery of the uses of history, ornament, context, and tradition are of enormous value. Serious and provocative studies, like Kenneth Frampton's Modern Architecture, A Critical History (Oxford University Press, 1980) are appearing. Definitive documentation of modernist work is being undertaken. Le Corbusier's Sketchbooks, 1914-1948 is the first volume of four being issued by the Architectural History Foundation and the MIT Press this year. An enormous publication, due from the Garland Publishing Company next year, will reproduce all of the drawing archives of the Fondation Le Corbusier in Paris. The current wave of revisionism will write a much more accurate and revealing history of the recent past if it is not used to distort the record.

We need this period of profligate rediscovery and revision, just as we needed the modernist revolution. And every generation must discover its own truths and heroes. But I am distressed when I see the new attitudes being turned into a new set of doctrinal prejudices. We do not need to exchange one set of biases for another. There are important and promising changes taking place now in the perception and practice of building that must be properly evaluated in terms of context and continuity.

I have a feeling that when the scores are finally in and architects have stopped beating their father-figures and smashing icons, the art of architecture will have emerged into a new and very vital period. But I see it as a much broadened phase of modernism—not as the undoing of modernism. I do not like the phrase post-modernism because it implies that something has been finished and replaced. I do not see this as counter-revolution, but as part of a linked, continuous development, or the natural if somewhat stormy evolution of modernism into something of much greater range and richness. This can already be found in the work of practitioners like James Stirling, whose building in England, Germany, and the United States display a highly original and sometimes unsettling combination of technological and classical imagery, in which both vocabulary and scale serve complex cultural references. It can be seen in the work of Norman Foster, who continues to refine and redefine the machine esthetic. The designs of Richard Meier are an intricate investigation of the elements of the International Style for a very intricate geometry of transparency and spatial illusion—a process begun in his houses and continued through the Athenaeum in New Harmony, Indiana, and the new building for the Hartford Seminary in Connecticut. The Austrian architect Hans Hollein can borrow from the Brighton Pavillon, and the Japanese architect Arata Isozaki finds sources in Pierre Chareau, but both build solidly on a modernist foundation. All of them are now receiving international commissions.

I do not mean to fall into the trap of proclaiming a new world, or a new art, or of offering versions of the latest great new truth. Like Mies, I do not think you can invent a new architecture, or a new truth, or a new world, every Monday morning. They rarely live up to the advance billing. Our world is as imperfect as we found it, and neither art nor ideology has changed it. Utopia eludes us. Groucho Marx often seems more to the point than Karl.

What I hope is that today's architects will discover some old truths. Like the nature of art, for example—something the modernists understood very well—far better than the world of the future. Today architecture is treated as an exercise in language and ideas; but art is an act, not an explanation, an experience of space, light, form, and function shared directly by artist and viewer.

Like all great performances, a great work of art makes complexity look simple; it is executed with style, skill, and grace. Any genuine work of art is created through tremendous discipline, not put together out of a grab bag of random references and trendy trim. Great art eliminates everything superfluous and nonessential to deliver a strong, clear message in the language of its time. It intensifies all of our responses. It is not an uncomplicated message, however, and its many levels of meaning add both subtlety and power.

In architecture, that subtlety and power come primarily from the relationships of structure to space, and the image, or style, this produces. Beauty is the evidence of that image in its most basic, concentrated, and moving form. It is no accident that Euclid looked on beauty bare.

In the pursuit of a misconceived freedom, this essential structural determinant of style is being downgraded today in favor of superficial effects and questionable polemics. The art of architecture is being dangerously weakened and betrayed by some of its most vocal practitioners.

After architects have tired of their new toys and nostalgic games and run out of self-indulgences, they may go back to the real and difficult business of creating art again. They are setting a much more difficult task for themselves now; removing modernist restrictions opens all of art and history once more. The challenge, and the possibilities, are awesome. But they must rediscover the truth that all great architecture engages the heart and mind and senses through those forms and sequences achieved by direct structural and spatial expression, not through hidden meanings or decorative flourishes. Facing that truth was one of the most radical and courageous acts of modernism. When we have learned that lesson and the Miesian giants no longer threaten us, we may even discover that less is really more.

Ada Louise Huxtable
EXUBERANT CONCRETE VAULTS
AND QUIET LANDSCAPED COURTS
ARE CONTRASTING FEATURES OF
EUROC’S NEW HEADQUARTERS
In southern Sweden, just outside the coastal city of Malmö, architect Sten Samuelson has given particularly sensuous and expressive form to a new headquarters for the Euroc Group, a Swedish conglomerate that manufactures through subsidiary companies a variety of products, many of them for the building industry. In its formal properties—its arcades, columns and barrel vaults—the design is loosely based on recollections of a Romanesque monastery that Euroc's chief executive Sten Lindh had visited at Arles in the south of France. Like the monastery, Euroc's is a closed plan that anticipates no significant expansion since it houses only executives from the parent corporation. Within its cloistered forms and inward looking atriums, a hundred or so of Euroc's top executives are offered unusually relaxed work and recreation spaces.

The entrance elements at Euroc do just exactly what good entrance elements should do. The bridge and sculptured canopy not only provide controlled, protected access, they also hold out the promise of interesting spaces within, and hint at the humanistic design values that
The vaulted ceilings throughout the Euroc complex are created using either suspended acoustical strips, as over the pool, or gypsum board in the office spaces. In the latter applications, gypsum board has been bonded by wetting and molded to conform to the underside of the structural vault, then suspended using a combination of conventional and unconventional hardware.

The new headquarters also serves as a showcase for products manufactured by Euroc's subsidiaries. One such product is structural concrete. "One reason for using the arch as a major design motif," says Samuelson, "was the opportunity it offered to display the versatility and attractiveness of concrete as a building material. I think we have demonstrated that concrete can be a flexible and exciting medium, that a concrete arch can capture much of the effect that was achieved with natural stone in older structures." Other products are also exhibited, none more effectively than gypsum board in its interior application as a ceiling finish where it has been molded to conform to the underside of the barrel vaults (see photos on the following two pages).

In addition to office space, the program also calls for a large boardroom, a lecture hall/theater, a canteen, a special visitors' dining room, and a recreation section that includes two sauna-
Swedish custom diminishes distinctions between executive levels in the workspace. The offices at Euroc do not therefore betray any particular hierarchy, and the level of amenity is high throughout. The provision of pool, saunas, and other recreational facilities—together with separate smoking rooms, are also typical of Swedish tradition.

baths, a gymnasium, and a large, solar-heated swimming pool (see photos this page). Most of these spaces have vaulted ceilings and all are tastefully and functionally arranged.

Located at about the same latitude as Copenhagen, Glasgow or Labrador, Malmö is by no means a city of half-year nights, but in response to the short days of winter, Samuelson has paid special attention to artificial lighting in his design. This concern is evident both inside and out, but nowhere is it developed more dramatically than at the entrance, where the large concrete canopy is treated almost as a lighting fixture in itself.

Samuelson’s design spreads itself out comfortably on a site that is verdant and flat except for the presence close by of the large limestone quarry that was the company’s first holding. But if there is tranquility in the design, there is also strength and delicacy of detail. And if there are occasional moments of flamboyance, there is also a commitment to quality—and it is keenly felt throughout.

"It seems to me that there are many situations in life in which the organization is too brutal: It is the task of the architect to give life a gentler structure." — Alvar Aalto.

It is architect Laurence Booth of Booth/Hansen & Associates who cites Aalto's words as the text that guided the firm in shaping the wholly gentle structure with which this inquiry into the making of industrial buildings begins. But a like spirit informs the collection as a whole. Modest in size, in cost, and in architectural intent, the buildings are firstly and rightly efficient containers for the diverse manufacturing, warehousing, and processing operations they house. Each, however, employs the familiar idiom of the genre—function rendered without gloss or embellishment—with a light (even lighthearted) touch. And if the resulting statements are both simple and brief, they are telling as well: architectural bon mots that gentle the too-often brutal language of utility by speaking to their users and their surroundings with a high degree of civility—and not a little wit. — Margaret F. Gaskie
A workplace that celebrates the worker

As playfully precise as origami and as cheerful as a sunbeam, the embracing yellow wall fronting this laboratory equipment assembly facility aptly prefigures both the quality of the space within and the principles underlying the master plan whose first phase it completes.

The client charged architects Booth/Hansen & Associates with two tasks. The first was to augment and interconnect existing assembly, warehouse, and office space, which was contained in two unexceptional but bland structures: one completed, one under construction, both outgrown. The second and concurrent task was to establish coherent guidelines for future expansion.

In both cases, the program derived not only from functional requirements but from a management philosophy that places a high premium on institutional adaptiveness—and on employee participation in the process.

Thus a key organizing principle was to integrate usually discrete functions in such a way that people and processes housed in the facility freely interact. (The prominent expression of the single entrance for all employees and visitors is not merely symbolic.) A further principle was open-endedness to allow for growth of the building envelope as well as for change within. And finally, the facility was to be human in scale, foster a sense of identity as well as community, and, says architect Laurence Booth, "express a certain joy."

Functionally the scheme recognizes two kinds of space (see conceptual plan below): high-ceilinged spaces with 40-foot column bays (the module of the existing elements) for manufacturing and storage areas, and two-level spaces with 20-foot column bays for offices, laboratories, and recreation areas. Circulation is similarly differentiated into a meandering "path" for pedestrian traffic and a "road" for materials handling.

The heart of the concept, however, resides in the components introduced with the addition of the infill building shown here: welcoming "front doors" to readily identifiable reception areas, break areas that provide employees space for relaxing during the work day, and the commons by which the architects have answered the client's request for "celebration space."

The connective link that completes this division headquarters complex, says architect Booth, "anticipates the future," introducing the concepts and attitudes that inform the overall development plan. In contrast to the uniformly high-ceilinged 40-foot bays of the flanking buildings, its 20-foot module and disposition of space on two levels lend the more intimate scale appropriate to offices and conference areas. Though embryonic, the dual circulation pattern is clear: at the rear of the building a direct "road" for materials traffic and, weaving throughout, a "people path" sketched by readily rearranged interior systems components. The building also introduces the concept of spatial organization around the entry area and a commons that pierces the mezzanine to create a skylit space at once vital and serene.
Both for economy and because the architects and client felt the esthetic to be appropriate, the building employs a no-nonsense industrial vocabulary with structural steel framing, corrugated metal decking, and mechanical elements exposed throughout. In contrast, however, to the frequent practice of color-accenting such elements, they are here softened with white to provide a calm monochrome base for the muted palette of interior fittings.

Particular attention was given to the fenestration, which is designed to maximize natural light and ventilation and afford employees frequent views to the outside while minimizing solar gain. This combination of aims largely accounts for the seemingly arbitrary vagaries of the pleated facade, whose vertical windows are angled to wash walls with soft diffused light but bar direct sun, an effect heightened by north-facing skylights.

The architects describe the cladding as "the perfect skin"—a sandwich of porcelain-enamed steel panels, insulation, and interior drywall that is durable, requires minimal maintenance, and provides an highly efficient thermal barrier. Because the wall is nonloadbearing, the facade can undulate freely in a lively play of solids and voids that is reinforced by the vivid but gentle color of the facing panels, which modulate from white at the base to bands of light and medium yellow.
A photo lab as backdrop for its product

To the visitor traveling for the first time its freeway network, Detroit’s outskirts seem preeminently a place of objects viewed at a distance and at speed. Which may explain the propensiy of architect Kenneth Neumann, a transplanted Chicagoan, for designing buildings with multiple “fronts.”

This specialized photo processing plant has three: one facing the adjacent freeway, one fronting the minor entry road, and one abutting the parking lot from which the building is finally entered. Each elevation is treated in accord with the perspective of the viewer. But each also reinforces the design motif that lifts this otherwise utilitarian, low-budget plant well above the daily: the prominent display of the client’s photographic wares.

Programmatically, the central problem was to order a bewildering variety of spaces with highly specialized technical, functional, and in many cases mechanical requirements in such a way as to retain flexibility and anticipate future growth. The organizational solution is essentially circular (see plan), with a corridor loop linking related but internally independent processing areas.

Because required administrative spaces were small relative to the total area, the obvious big-box, little-box massing scheme was rejected in favor of a single-height envelope with a flat-roofed steel frame and exterior bearing walls of gray-beige concrete block. However, as these same areas, with the employee lunchroom, are among the few demanding (or permitting) windows, both were placed along the two road-facing elevations. The “excess” wall height above the vision glass encases over-size backlit transparencies that on the highway side (above) become an eye-catching elaboration on the company logo. On the road side (right) this parade of images entices the approaching visitor past the doubly curved facade to the entry niched behind its angled terminus.

This play of vivid image against neutral backdrop is carried through to the interior, where the stark white walls of corridors, offices, and conference spaces are lavishly hung with photos. The theme finds fullest expression in the customer lobby (below right), where photomurals are mounted on a ceiling-hung grid to form a dramatic canopy of rich pattern and color.

METEOR PHOTO COMPANY, Troy, Michigan.
Diagonally placed in the space and suspended 10 feet above the floor, the lobby photo grid displays foam-backed color prints invisibly mounted on panel frames tilted 45 degrees and spaced to read from eye level as an undulating surface of light and pattern. Each unit incorporates a horizontal element that houses downlights for general space illumination and a vertical frame that supports continuous fluorescents to light the adjacent mural.
A factory enlivened by line and color

In a nimble variation on the Detroit motif of automobile architecture, Kenneth Neumann has treated this large (90,000 square feet) but otherwise unremarkable factory and office complex as a huge highway billboard.

The firm was originally commissioned to study the feasibility of remodeling a 50-year-old facility in which previous expansions had added masonry bearing walls that limited operational flexibility and could be eliminated only at excessive cost. A further drawback was a site distant from any freeway, which rendered the building, by local standards, all but invisible.

Remodeling proving impractical, the owner elected instead to construct a new facility in an industrial park hard by a major freeway, instructing the architects to emphasize the highway exposure as an opportunity for establishing a distinct corporate image. He also requested, as well as maximum flexibility at minimum cost, development of the half of the property that lies in a 100-year flood zone as an employee recreation area.

The company produces foam materials a diverse line of finished goods—from curlers to novelty toys—whose manufacture imposed no unusual demands beyond the need for large open areas that could be readily modified to meet changing production needs.

Both the functional and cost criteria could therefore be met by employing a preengineered structure that was left basically in its off-the-shelf state save for such fine tuning as disguising the awkward shallow roof slope with a parapet wall and carrying the insulated metal siding over to the adjoining small custom office unit (photos below right).

As the resulting complex was esthetically distinguished mainly by its unrelieved bulk, Neumann chose to articulate the buildings not as volumes, but as a series of right-angled planes in contrasting colors: tangerine on walls perpendicular to the freeway, bronze on the intersecting walls. The effect is kaleidoscopic, the solid orange billboard seen by an approaching motorist shifting gradually to solid bronze as the vehicle draws even with the building. In combination with bold signage, the bold color has been notably successful as a corporate image booster—a public relations campaign executed in paint.

An understated solar system for a warehouse

Architect Larry Yaw describes this office and warehouse complex for a leading manufacturer of skiwear as "plain vanilla." But it is plain vanilla generously sauced with amenities derived in large part from the relaxed and surehanded application of solar and thermal design features.

Concerned by high construction and energy costs, the owner asked for a simple, efficient building, and received with enthusiasm the architects' suggestions for energy-conserving measures, including solar heating.

The largest building in a light industrial area on the outskirts of Aspen, the complex is deliberately understated in design and conventionally massed with a low office element, deeply overhung on the west, stepping up and back to the greater bulk of the warehouse. The wood-framed office wing is clad with exposed aggregate panels on surfaces vulnerable to weather and with redwood siding on more protected surfaces. For the warehouse, a standard precast concrete structural system was combined with a masonry envelope to create thermal mass.

The entire complex is depressed some three feet below grade in a deft ploy that at once stabilizes interior temperatures, lowers the building’s profile relative to structures nearby, and provides shelter for a series of landscaped sunken courts and a solar-heated lap pool along the south facade.

The architects' unselfconsciously ingenious approach to energy efficiency is best exemplified, however, by the warehouse solar heating system, which supplies more than 40 percent of annual heating demand. Rejecting active systems for reasons of cost and conventional passive systems for reasons of reach (the warehouse is 120 feet deep), the firm developed with its consultants a hybrid—the mechanically assisted trombe wall detailed overleaf.

Simple, efficient, easy and inexpensive to build and maintain, and readily integrated into the building fabric, this passive collector evidences a maturing attitude toward energy conservation that treats solar devices, among others, not as statements bordering on the ideological but as tools, and buildings not as their underpinnings but as their occasion.

The huge (120 by 18 feet) "semi-active" solar collector on the south wall of the Obermeyer warehouse not only provides highly cost-effective solar heating, it also lends interest to the long street facade, smoothing the transition from the almost domestic scale and treatment of the office wing to the greater bulk of the warehouse. The modified trombe wall (detail left) is composed of a filled cinder block mass wall, an air space for heat transfer, a dark blue stainless steel selective surface absorber plate, and low-iron-content diffusing glass on the exterior. It is hybrid in that convected gain from the wall is mechanically drawn upward across both surfaces of the absorber plate by in-duct fans at the inside top of the wall, where a network of collecting ducts captures the solar heat and distributes it throughout the building.
A featureless computer "box" made inviting

The design problem posed by this major data processing center for a large private electric utility could hardly have been functionally more straightforward—or formally more restrictive. To ensure the security of the highly sophisticated computer operation the facility houses, the client demanded no less than an impregnable vault: a 150-foot-square reinforced concrete box with foot-thick walls, a 4-inch-deep roof, and a single entry.

Yet in deference to its neighbors in a presently nondescript but upwardly mobile section of downtown Canton, Ohio, the utility also asked that its fortress be visually unforgiving and unboxlike. The client was also concerned that the building present an open and inviting aspect both to the public and to employees, especially the 65 percent of the workforce who are on night shifts.

The design of the building exterior thus devolved almost to a studio exercise in composition using a minimum number of prescribed elements. The first necessity to be made a virtue was the requirement that the building be raised 3½ feet to clear a flood plain. Given this opportunity to dramatize the entrance at the building’s northeast corner, the architects treated the entry as a separate portal, approached by stair and revealing in the reception area beyond its double glass doors the depth and texture of a clear glass block wall on a gold-hued ground. To its left a required ramp was elaborated to pure sculpture, encased within a virtual vitrine of butted glass and set off against a background of gleaming cerulean.

Here as elsewhere materials and details were chosen to reflect in the building the qualities of the computers it houses: a sleek, sophisticated, and intricately made machine. To visually lighten its requisite mass, the concrete box was faced with a silvery aluminum skin, and to preserve the clean horizontal lines of the structure, the cooling tower and mechanical equipment housing were removed from their accustomed rooftop perch and treated as a separate design element. Sumptuously clad in black granite, this small utilitarian box contrasts strikingly—and whimsically—with the cool metallic skin of the main building in a counterpoint played up by the fire-engine red duct connecting the two.

Though 90 percent of its space is secured behind a formidable mass of concrete, the building presents, particularly in its nighttime aspect, a welcoming public face that belies its fortress-like character and rigidly predetermined form. The 150-foot-square, 15-foot-high box is faced with natural aluminum panels that were specified for economy in the maximum dimension of 5 by 15 feet and laid horizontally with concealed coping. The resulting strong horizontal grid lightens the facades and reflects the interior's 30-foot structural module.
Innovative products information retrieval system for architects and interior designers

Xetron, a Chicago-based communications firm, has designed a systematized approach to retrieving information from over 400 contract manufacturer's catalogs by using one microfiche unit. Called CFDRS, Contract Furniture Data Retrieval System, it allows architects, interior designers, specifiers and contract furniture dealers to have the most up-to-date information on fast-changing product information. Each of the manufacturers' product lines is photographed on microfilm and assembled in a CFDRS storage compartment measuring only 6 by 12 by 5 in., and each page includes prices, specifications and photographs (shown is an example of pages from the Koch & Lowy catalog). Products are grouped by manufacturer and/or product classification for easy reference. Every month a subscriber receives an updated set of fiches to keep the file current. In addition to the microfiche viewer, an optional reader/printer can produce sharp pictures of the desired page. The basic price of the system—which includes fiche reader, file, and one year subscription to materials—is $695. Since retrieval time is almost instant, Xetron claims to reduce specification writing time by up to 50 per cent. • Xetron, Chicago.
Stop dirt at the door with style!

Construction Specialties gives you two elegant new ways to control tracked-in dirt, mud and slush.

C/S Pedigrid is a complete system of permanent recessed treads that allow dirt to fall between heelproof rail openings into a cleanable recess below.

C/S Pedimat offers the flexibility of surface-mounted installation, in addition to recessed application, and provides relief in foot-fatigue situations.

Pedigrid and Pedimat

PEDIGRID/PEDIMAT

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Construction Specialties, Inc.

Muncy, PA   San Marcos, CA   Mississauga, Ont.

do the jobs that have to be done—stopping dirt, mud, sand, and water at the door; reducing interior floor maintenance; protecting the safety of visitors and workers. At the same time, both Pedigrid and Pedimat build the designer’s palette with a broad range of contemporary colors, textures and surfaces including Dupont Antron III® carpet.

Pedigrid/Pedimat is custom fabricated to any size or shape. Send for literature!
SUSPENDED LIGHTING / The Tubular Lighting system combines incandescent track lighting and fluorescent fixtures within tubes of uniform cross section. It is designed so that a track section can be coupled directly with a fluorescent section of the same diameter and appearance for the construction of two- and three-dimensional suspended fixtures. Standard finishes are bronze, matt aluminum and white. • Staff Lighting, Highland, N.Y.

BATH ACCESSORIES / Molded of ABS and acrylic plastics, Australian-made "Bath Mates" and "Prisma" accessories come in a range of bright colors. The collections include towel rails, rings and hooks, bath and shower shelves, soap holders, mirrors, cabinets and stools. • International Inc., Los Angeles, Calif.

IMINESCENT FLOOR TREAD / Glo-Grit non-slip treads glow in the dark, and provide an extra measure of safety during power failures or in dark stairways. Available in rolls or pre-cut treads, Glo-Grit is made with a high-strength plastic carrier film said to be flexible and long-wearing. • MACTAC Industrial Products Div., Stow, Ohio.

PEN-PLAN PANELS / These Glad-Wall panels offer a choice of either acoustic or tackable construction, both identical in appearance with molded edges and corners with a recessed double felt. Panels of equal or different heights may be joined by means of interlocking moldings. • The Newstar Corp., Old Saybrook, Conn.
If there were a better way to build an industrial door, we would be doing it.

Twenty years of constant research and development have resulted in the final process to produce the strongest, most durable, lightweight industrial door on the market today.

In striving for the perfect door, the process which evolved just happened to also produce a thermally efficient door. Logically, a polyurethane core, besides adding lightweight strength, is also an excellent insulator.

But, while simply placing foam between metal sheets may produce an "insulated" door, it does not produce a door which utilizes the other qualities of polyurethane. Only THERMACORE's™ unique lamination process takes full advantage of the combined qualities of Galvalume and polyurethane.

THE PROCESS IS THE KEY.

The THERMACORE™ process begins with two sheets of embossed Galvalume steel which are fed through deadening dyes to completely flatten them before roll forming. The roll forming produces the skins of THERMACORE™ doors. During this phase, two one-inch-wide steel reinforcement strips are incorporated onto the inside skin using a hot melt process. These metal strips serve as the bases for hardware attachments.

From the roll former, the steel moves into a temperature-controlled oven set between 104°F and 108°F. Two heat sensors provide a continuous temperature readout in the control room. As the inside skin rolls through, a chemical spreader applies the polyurethane foam. This phase, as is the entire process, is monitored by television cameras to ensure even application with no air pockets and to check for any dirt or excess lubricants left from the roll former which would prevent uniform adhesion between foam and metal.

Strict quality control is an integral part of THERMACORE’s™ process. Since the foam expands and becomes adhesive for only a matter of seconds, it must be in contact with the metal at this critical time before it hardens. Before each run of the line, the foam is mixed and lab-tested right in our own plant to ensure a density of 3.24 lb/ft³.

After the foam is applied, the inner and outer skins enter a 90'-long double band conveyor. This phase is set at a constant 104°F so that the foam expands to a uniform density between the metal skins. Four heat sensors measure the temperature of the conveyor plates during this critical phase. If the thermostat rises above 104°F, air conditioning units immediately bring the temperature back to the correct level.

THERMACORE's™ unique process can be monitored by one man at the control panel while six inspectors also perform manual checks along the production line. The production is run by computer, programmed for each individual customer order.

This process has been shown to be the only method to produce door panels with uniform density and adhesion. Every panel can be visually checked to determine quality without destroying the metal sheathing. That's why we're so proud of our door and the process which produces it!

THE DOOR OF THE FUTURE IS NOW!

Manufactured by Insoport Industries, Inc. For more information, call our toll-free number: 1-800-233-8992.

To contact your nearest distributor, call Sweet's Buyline toll-free at 1-800-447-1981.
ONZE-TINTED MIRRORS / Now available for decorative applications in residential interiors, onze-toned mirrors from Carolina Mirror are shown in this dining room as a wall covering, dow box lighting unit, on pedestal table bases and the mirrored table. Mirrors are made of float glass in all shapes, sizes, colors and textures with high optical quality. Carolina Mirror Corp., North &esboro, N.C.
circle 306 on inquiry card

COUNTER TOPS / Recent additions to the Panel Concepts line of open-office acoustical panel systems, straight and curved counter tops are set on jack channels and screw in easily. The standard straight counter is rectangular, with radius edges, edged in three-, four-, and five-ft lengths, all finished deep. Panel Concepts Inc., Santa Ana, Calif.
circle 307 on inquiry card

THERMALIZED SKYLIGHT / Designed to minimize condensation occurring on the inside of the skylight frame, Naturalite's residential skylights are made from acrylic and aluminum with a polyurethane thermal break. Both L-frame and insulated curb kits meet code requirements for U-value comparison exemption with up to 10 per cent of the roof area in the skylights. Naturalite Inc., Garland, Texas.
circle 308 on inquiry card

DISHWASHER / The Sure-Temp water heating system in KitchenAid's "Energy Saver V" dishwashers makes provision for a variety of "real world" installation problems: reduced water heater settings, long plumbing runs, outside wall positioning, and other variables. Hobart Corp., KitchenAid Div., Troy, Ohio

RESIDENTIAL CARPETING / Geometric patterns are carved in white Scotchgard-treated nylon carpeting to create the "Blanc de Blanc" residential flooring line. Designs include chevrons, dominoes, lattice, palms, diamonds, diagonals, and the octagon shown here. Horizon Industries, Calhoun, Ga.
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How paying more for a roof insulation can cost you less!

There's more to roof insulation than an R Value and price! The physical properties can add or subtract from the performance and longevity of the roof system itself.

When the roof deck averages only 2% of the total cost of a building yet is responsible for more architectural firm law suits than any other portion of the building, isn't it prudent to consider a roof system with a proven track record of successful performance? Regardless of the membrane brand used, systems utilizing All-weather Crete insulation have such a record. AWC costs slightly more than other insulations. This is due to its unique properties and installation.

In addition to supplying superb insulation, it aids in retarding roof deterioration and leakage. There are fewer or no leak repairs or re-roofs. Roofs generally last years longer and pay for themselves over and over - therefore, actually cost less.

Ask the satisfied building owner who has an AWC insulated roof . . . or write for a free booklet with the facts!

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The Sprinkler You Can Look Up To

Most fire protection sprinklers aren't built with architects in mind, so they don't add much beauty to a ceiling.

That's why we've engineered our Decor® sprinkler line to be visually subtle, yet offer an attractive alternative to bulky solid-link or costly concealed sprinklers.

Decor® sprinklers are miniature sized and cleanly styled in satin or polished chrome, natural or polished brass. The glass bulbs are color coded for six temperature ratings.

Our new 2-piece adjustable recessed escutcheon allows Decor® sprinklers to be fitted prior to ceiling installation. This helps keep construction on schedule and provides for lower installed costs than with competitive flush or concealed sprinklers.

Send for more detailed information on Decor® sprinklers and discover how easy they make it look at a ceiling.

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Announcing the publication of the Steel Deck Institute
Diaphragm Design Manual

The First Manual of this type ever published!

An Essential, Comprehensive and Practical Reference for Engineers, Architects, Detailers, Contractors and Building Officials engaged in the design and use of Steel Deck and Steel Structures.


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ACRYLIC TABLE / Made of extra-thick Acrylite sheet material, the "U-Six Table" measures 48- by 24- by 16-ins., and has inverted U-scroll supports. Acrylite acrylic is said to be free of blemishes and tolerance distortion, with clear, un-yellowed edges.

- Flexiframes, Inc., San Francisco, Calif.

AMPLIFIER / The "TU-A Series" of telephone paging/utility public address amplifiers feature built-in telephone line input transformers, and can operate from 48 vdc, positive or negative ground, or 120 vac. Units are screwdriver installed and set, and have a peak-reading LED to indicate when the amplifier is driven into clipping. Microphone wires connect directly to the screw-terminal strip. Amplifiers are available in ratings of 100, 50 or 35 watts.

- Bogen Div. of Lear Siegler, Inc., Paramus, N.J.

MAGAZINE RACK / A two-tiered construction to hold magazines and books, Paul Mayen's 22-in.-high rack is constructed of three ¼-in.-thick interlocking aluminum plates mirror polished on all surfaces.


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All you need if you lose the Card.
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New office

Meyer Chaskin, AIA announces the opening of his office for the practice of architecture located at 1616 West Loop South, Suite 306 Houston, Texas. Vihod Dhalakia announces the opening of his office for the practice of architecture and interior design located at 89-06 120th Street, Richmond Hill, New York.

Ronald H. Schmidt, AIA announces the opening of his architectural and interior design office located at 527 Madison Avenue, New York, New York.

Allan P. Shope, Robert S. Reno and Bernard M. Wharton announce the opening of their new office for the practice of architecture, Shope Reno Wharton Associates, 78 West Putnam Avenue, Greenwich, Connecticut.

James T. Chapman joined Lee Saylor, Inc. Consulting Cost Engineers as vice president and director of marketing.

Richard J. Batd has been named an associate of Sillman/Wyman & Associates, Inc., Architects and Engineers.

Peter Simoncelli & Associates announce the appointment of Janet Flack as head of the interiors division.

The Architects Collaborative Inc. (TAC), announce the promotion of Robert D. Turner and Thomas N. Larson, FAAR to vice presidents. Sherry T. Caplan, Stephen Dauphine, AIA, Hovhannes Donabedian, AIA, William J. Higgins, Gary N. Moncyk, Klaus Muller, Michael P. Nason and Mark J. Zarillo, ASLA were promoted to senior associates.

Frederic O. Glover, Jr. and Joseph L. Polito have been named vice presidents of The Carlson Group Inc.

H. Stacey Hillman has joined The Harsen & Johns Partnership, Architects.

The Pierce Partnership, Inc. Architects, Planners and Designers announce that Sid Treast has been promoted to associate of the firm.

The SWA Group announce that Albert R. Lamb, III, Eduardo Santana, Martha Schwartz and Tony Sinkosky have been elected associates.

The Smith Korach Hayet Haynie Partnership announce the appointment of George H. Hoffman, AIA as associate in charge of operations of the Fort Lauderdale office.

3D Internacional announces that Michael J. Obiringer AICP has joined the firm as senior planner and associate and William E. Diamond, II has joined the firm as a vice president and marketing representative for the architecture division.

Robert L. Drew joined the architectural firm of Turchi, Cusick & Drew Inc. as a partner.

John Carl Warnecke, FAIA, Architects announce that Steven H. Rosenfeld, AIA has joined the firm as vice president and Dennis A. Posen, AIA has been promoted to senior associate and assistant administrator of the New York office.

The firm of L.D. Williams, Architects announce that the firm will change its name to Williams/Matschulat Architects. Robert T. Matschulat has now become a full partner of the firm. The firm is located at 2525 West Evans Avenue, Suite 210, Denver, Colorado.

New addresses

Pedro E. Campos, AIA Architect has relocated his office to South Fullerton Avenue, Montclair, New Jersey.

Gensler and Associates/Architects announce the relocation and expansion of its San Francisco office to 22 Fourth Street, San Francisco, California.

Parker makes it easy to design a barrier-free washroom

To aid you in choosing the proper washroom equipment for your barrier-free designs, Parker places an emphasis on these units in its current literature. Parker produces a complete line of washroom equipment designed for ease-of-use by the handicapped, including dispensers, waste receptacles, tilted mirrors and grab bars. In our catalog, these units are designated by the barrier-free symbol, and proper barrier-free mounting heights are given for each. In addition, our WASHROOM DIRECTIONS help you specify the proper handicapped units for all types of school and office building washrooms. When you specify Parker washroom equipment, you’ll find our literature makes it easier for you to make things easier for the handicapped.

Write for FREE literature or see our catalog in Sweets General Building File 10.16.PA.
Laminated architectural glass. How it spruced up this old library is a case for the books.

The restoration of Chicago's 1880's-vintage library has earned the architectural firm of Holabird & Root a coveted 1979 AIA Design Honor Award for the extended use of a building.

The design challenge was to revitalize the structure to meet modern functional standards while preserving its historic appearance. For this project, the glazing specified was laminated architectural glass, reinforced with a Saflex® interlayer of polyvinyl butyral by Monsanto. It was selected for many convincing reasons.

Safety is enhanced because tough, resilient Saflex absorbs and dissipates an impact. The strong adhesion of the interlayer to glass prevents injuries from flying or falling fragments.

Laminated architectural glass with tinted Saflex was used to reduce glare and to control solar heat gain. And it was easily fabricated into special insulated units to provide temperature and humidity control for an area containing valuable rare books.

It was important that the glazing chosen could be cut to fit on site or in the shop because the library's antique iron window frames were irregular in size and shape. Laminated architectural glass is easily cut to size with simple tools, impractical or impossible with other glazings.

An added benefit is sound attenuation. Laminated glass reduced the din of traffic from nearby Michigan Avenue. And there are no maintenance problems. Laminated glass can be cleaned as easily as ordinary glass without scratching.

If your challenge is renovating one of America's great old landmarks—or building a new one—there are a lot of convincing reasons to use laminated glass. Let us tell you about them. For more information and a list of the leading manufacturers of laminated architectural glass, featuring the Saflex interlayer, write: Monsanto Plastics and Resins Company, Dept. 804, 800 North Lindbergh Blvd., St. Louis, MO 63166.

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Construction Manager: Schal & Associates, Chicago, Illinois

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